

2019 ANNUAL BUDGET

For the Fiscal Year January 1, 2019 - December 31, 2019

Commission approved December 19, 2018

Prepared by
Michael Hutchison, Director of Finance
And
Department Directors, Managers, and

RECREATION & PARK COMMISSION FOR THE PARISH OF EAST BATON ROUGE



Officers

Mr. Lloyd H. Benson II, Chairman

Mr. Shelton C. Dixon, Vice Chairman

Mr. Larry Selders, Treasurer

Carolyn McKnight, Superintendent and Ex-Officio Secretary

Commissioners

Mr. Davis Rhorer

Mr. Rossie Washington, Jr.

Mr. Mike Walker

Mrs. Sandra Davis

Mr. Kenneth Pointer

Mrs. Kenyetta Nelson-Smith

Introduction

November 26, 2018

TO THE CITIZENS OF EAST BATON ROUGE PARISH, AND THE RECREATION AND PARK COMMISSION FOR THE PARISH OF EAST BATON ROUGE:

Ladies and Gentlemen:

Enclosed is the 2019 budget for BREC. The foundation of this budget continues to be built on BREC's guiding principles of ensuring that our resources are used to contribute to a healthier, more vibrant community by providing exceptional parks, open spaces and recreational experiences for all of East Baton Rouge Parish.

Recognizing that we have a duty to be good stewards of public property, we have examined all areas of our organization for efficiencies and challenged ourselves to improve the quality of our programs as we work toward increasing attendance and the overall health and wellness of our community. We have also examined our fee schedule to make sure that our programs remain a good value for the community while being competitive in the market. Enclosed are proposed fee increases for the following departments: Golf, Special Facilities, and the Zoo.

Estimated revenues including ad valorem taxes and user fees and available fund balance are sufficient to cover the estimated expenditures for the upcoming year.

In an effort to better capture total costs of operating programs, activities, and departments, we will continue to fully allocate fringe benefit expenses, respective advertising costs, and data/computer costs to the corresponding program/department. Additionally, to create more transparency and a better understanding of our financial statements, we have continued to reduce the number of internal transfers. In October, BREC was, for the third consecutive year, honored as a finalist for the 2018 National Gold Medal Award by the National Recreation and Park Association (NRPA). The Gold Medal Awards program honors communities in the U.S. that demonstrates excellence in parks and recreation through long-range planning, resource management, volunteerism, environmental stewardship, program development, professional development, and agency recognition.



The Planning and Engineering Department's Capital Improvement Program will continue to have many signature master planning, design, and construction projects that will greatly benefit the citizens of East Baton Rouge Parish, including the comprehensive master planning process for both a reimagined Greenwood Community Park and the Baton Rouge Zoo; master planning for a new Southeast Community Park at Airline Highway Park; master planning for Frenchtown Road Conservation Area; and the planning and construction of a new recreation center at Howell Community Park. Other major construction projects will include the delayed improvements to the Church Street and Lovett Road Recreation Centers; major improvements to Jackson Community Park; a new education and at Frenchtown Road Conservation Area; nature center Neighborhood Park improvements, and dozens of other neighborhood park improvement projects throughout the Parish.

Additionally, several CAPP Trails will be under construction including the connection to the new Ochsner Medical Center Bridge at Wards Creek, which will open in early 2019; Continuation of the Wards creek Trail -Bluebonnet to Essen Segment; planning and design of the Scotlandville to Memorial Stadium Greenway; and the Parish-Wide Bike/Ped Master Plan, which will be completed in July 2019. Other system-wide improvements will include the implementation of Phase 1 of the ADA Transition Plan (developed in 2018); and Phase 1 implementation of new BREC branding and signage standards that were developed in 2018.

This budget will act as a working tool to keep us on a sound fiscal course as, together with the community, we implement steps recommended by the strategic plan as well as new standards identified by BREC's accrediting agency, CAPRA.

As you review this 2019 budget, please know that we are committed to working closely with the Commission to answer any questions that you may have and to address any issues that may arise. We thank you for your guidance and input.



Budgetary Structure

The financial transactions of BREC are budgeted and recorded in individual funds categorized as Governmental Fund Types. The funds of the Commission are described as follows:

General Fund

The General Fund is the general operating fund of the Commission and is used to account for the operations traditionally associated with BREC that are not accounted for in another fund. General Fund revenues and expenditures are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

Capital Improvement Fund

The purpose of this fund is to account for the financial resources to be used for the acquisition or construction of major capital facilities and infrastructure for general government activities. The 2019 funding is supported by a 10-year property tax millage that was renewed in April 2014. A summary of expenditures planned for 2019 is enclosed within this document.

Enhancement Special Revenue Fund

This is a new fund established in 2013 to account for the receipts of all proceeds from the "Imagine Your Parks" plan. The Special Revenue Fund is a "pass-through" fund used to distribute the tax revenues received from the "Imagine Your Parks" plan approved by the voters in November 2004 to the Enhancement Construction Fund, Enhancement Operating Fund and Debt Service Fund. The "Imagine Your Parks" property tax levy is 3.253 mills is a twenty-year tax which will expire in 2024. The current levy is 3.253 mills.

Enhancement Construction Fund

The fund was established to account for the activities of the "Imagine Your Parks" plan approved by the voters in November 2004. It accounts for the purchasing, acquiring, constructing, developing, improving, operating and maintaining public parks, playgrounds and recreational properties and facilities of BREC. The designation amount varies depending on BREC's construction needs. This variability is a change from prior years where 1.753 mills were designated to this fund. For 2019, BREC is allocating approximately 1.13 mills to construction.



Enhancement Operating Fund

The fund was established pursuant to the General Bond Resolution for the purpose of depositing proceeds of the tax and to account for operations and maintenance activities of the "Imagine Your Parks" plan. This fund receives a variable amount of the total 3.253 mills of tax revenues approved for "Imagine Your Parks." once the Debt Service and construction needs are fulfilled. The funds may be used to construct, improve or renovate projects enumerated in the "Imagine Your Parks" plan, and may also be used to operate and maintain any projects within BREC's inventory. For the 2019 Budget year, BREC is allocating approximately .94 mills to this fund.

Debt Service Fund

The fund accounts for debt service of \$31,000,000 Revenue Bonds, Series 2012A. The 2005 series with the exception of tiers 2013-2015, which were non-callable, was refinanced in 2012.

The fund accounts for debt service of \$13,000,000 Revenue Bonds, Series 2012B used to continue construction of the projects in the "Imagine Your Parks" plan.

For 2019, BREC is allocating approximately 1.09 mills of the IYP millage to the Bond payments as described above.

Internal Service Funds

The purpose of these funds is to account for the financing of goods or services provided by one department or function to other departments or functions. Revenues are recognized in the accounting periods in which they are earned and become measurable; expenses are recognized in the account period in which they are incurred, if measurable. The Internal Service Funds contained in this section are the Risk Management Fund and Employee Benefit Fund.

Budgetary Guidelines

The following guidelines were established to develop the 2019 budget. All departments met the following objectives:

Resolved, That the Commission approve the following:

 Ad Valorem Tax Revenues were budgeted based on anticipated revenues to be received for the 2018 tax levy. The preliminary assessment numbers were provided by the East Baton Rouge Parish Assessor's



Office. The revenue received from 2018 tax rolls will be the operating cash for the 2019 budget. Ad Valorem Tax Revenues will be adjusted based on information provided by the EBRP Assessor's Office in 2019 to accrue for the 2019 December tax levy.

- Provide funding for the following: cost of BREC's fleet and equipment replacement capital outlay plan and the implementation of the 10 year strategic plan.
- Continue to evaluate administrative and program operational procedures to ensure the most efficient use of taxpayer dollars. Any changes to operational procedures or recreation programming are to be weighed carefully for any negative impacts to current levels of service provided to the public.
- Evaluate the new and improved facilities as envisioned in the "Imagine Your Parks" program to be opened and operated in the 2019 budget year to determine funding needs.
- Included as a part of the 2019 General Fund operating budget are the 3.3% merit pay increases for all eligible employees. Longevity increases were also funded for all eligible staff. In 2018, BREC began a compensation study which has resulted in recommendations for increases based on regional average wages for certain positions.
- Provide funding for existing employee benefits according to information available from benefit providers. All employee and retiree benefits are funded at the contribution rates anticipated. Retirement contributions for full-time employees were decreased slightly from 35.49% in 2018 to 35.10% in 2019. Medical insurance increases as a result of claims history and future anticipated claims were also increased.
- Provide funding for increases in worker's compensation and auto insurances.





Methodology & Executive Summary

The following methodology was used in the preparation of the 2019 Annual Budget

1. Budget Process Improvements

- a. <u>Process Decentralized</u> The budget process for 2019 was decentralized to fully engage the Program Directors, Managers, and Supervisors, and Administrative Department Directors in the development of revenue and expenditure budgets for all aspects of BREC operations.
- b. New World Functionality New functionality in the New World system, combined with training and guidance provided by the Finance Department, allowed data entry to be input directly by the departments. The Finance department grouped all costs centers to the appropriate program activity or administrative cost center for summary reporting.
- c. <u>Spread</u> The budget will be spread over the 12 months of 2019 by month, with consideration given to seasonality of revenues and expenditures for some departments, rather than by the straight-line method for all.

2. Source data used in budget preparation

- a. <u>Current Year Comparative Data</u> Budget preparers were provided with the 2017 Actual Expenditures, current 2018 Annual Budget, Fiscal year-to-date activity, and a 2018 Annual Projection for each account, within each cost center, within each program or department.
- b. <u>Historical Data</u> Budget preparers were able to run inquiries on specific budget accounts to assess current year activity, prior fiscal year activity, a 3year and 5-year trend analyses, and transaction details. Seasonality of the historical data was considered in the development of 2019 budgeted amounts.
- c. <u>Revenue Projections</u> Using the current year comparative and historical data, combined with RecTrac, other statistical reports, and the current fee schedule, each department budgeted projected revenues for 2019.

3. Ad Valorem Taxes

- a. Ad Valorem Taxes were budgeted based upon the Tax Commissions' estimated roll for the property tax base of East Baton Rouge Parish. The approved millage rate was applied accordingly to derive Tax Revenues for the General Fund [1], Capital Improvement Fund [2], and Enhancement Special Revenue Fund [5].
 - i. Estimated Property tax base for 2018 \$4,264,277,605



- ii. <u>2014 (2015-2024; recently renewed)</u> 4.10 mills (50% operations; 50% Capital Improvement. Provides 100% of Capital Improvement Program)
- iii. <u>2014 (2015-2024; recently renewed)</u> 2.10 mills (operations and maintenance)
- iv. <u>2017 (2017-2026; recently renewed-2016)</u> 3.96 mills (operations and maintenance)
- v. <u>1947 (permanent)</u> .42 mills (any purpose)
- vi. 1947 (permanent) .63 mills (any purpose)
- vii. <u>2004 (2004-2024 Imagine Your Parks)</u> 3.253 mills (IYP Master Plan)
- viii. Total 14.463 mills or \$60,445,540 gross receivable (all funds)
- ix. A 1.5% (\$925,114) allowance for uncollectible taxes offsets the gross receivable to produce net anticipated revenue of \$60,749,133 across all funds.
 - 1. General Fund \$38,474,871
 - 2. Capital Improvement Fund \$8,610,643
 - 3. Enhancement Special Revenue Fund \$13,663,620 Grand Total \$60,749,133 (net across all funds)

4. Salaries and Wages

- a. The Human Resources department provided budget preparers with a position budget report which included position control numbers, salary, and hourly wage data, and position specific fringe benefits for each budgeted position including:
 - i. Position control number and status, Job Title, Employee Name
 - ii. Employee Type, including
 - 1. Permanent Full-time (2,080 hours)
 - 2. Temporary Part-time (1,508 hours)
 - 3. Temporary Full-time/seasonal (800 hours)
 - iii. Pay rate, merit increase percentage, and longevity pay increase amounts.
 - iv. Each department used this information to budget full-time, part-time and seasonal labor costs for each department or program cost center.
 - 1. Total Salaries \$26,619,330 (FT, PT, Seasonal across all funds)
 - Total Fringe Benefits \$11,227,630 (Retirement, Deferred Comp, FICA, and all Health benefits across all funds). See below for details.
 - 3. <u>Total Salaries</u>, <u>Wages</u>, <u>and Fringe Benefits</u> \$37,846,960 that represent 43.68% of total expenditures of \$86,659,612 (excluding inter-fund transfers)).



5. Fringe Benefits

- a. Retirement and FICA employer retirement contributions are budgeted based upon the rates that apply to each type of employment:
 - i. <u>Permanent Full-time (2,080 hours)</u> 35.10% employer contribution to the CPERS \$6,441,770.
 - ii. <u>Temporary Part-time (1,508 hours)</u> 4% employer contribution to the Deferred Compensation Plan, \$184,925.
 - iii. <u>Temporary Full-time/Seasonal (800 hours)</u> 6.2% Social Security match \$143,001.
 - iv. FICA: Medicare Health Insurance 1.45% of ALL wages \$356,830.
- b. Employer portion of Health Benefits
 - i. Employer Health Benefit Premium Costs \$3,178,000
 - ii. This represents BREC's employer portion of the \$4,125,800 in total premiums collected.
 - iii. Employees' Health Benefit Premium portion \$947,800 (this is not a budgeted expenditure as this amount is deducted from employees' biweekly paychecks.
- c. Total Fringe Benefits
 - i. Total Fringe Benefits \$10,304,526

6. Employee Benefits Fund (Fund 9)

- a. <u>Medical Benefit Claims and Administration Costs</u> Projected Medical Benefit claims and administrative costs are based upon a document entitled *Self-Insurance Accrual Rate Development to be effective January 1, 2019* prepared by Gallagher Benefit Associates (Dale Ducote).
 - i. <u>Claims</u> claims projections are based upon historical claims trended forward and include additional amounts needed for reserves.
 - 1. Medical claims \$3,100,000
 - 2. Pharmacy claims \$1,100,000
 - 3. Total Medical and Pharmacy claims \$4,200,000.
 - ii. <u>Administrative Cost</u> administrative costs include projected expenses for PPO and TPA fees, Stop Loss Premiums, and CERF \$875,000
 - iii. <u>Internal Service Charges</u> Internal service charges credited to Fund 9 (Employee Benefit Fund) are calculated based upon the recently approved employer and employee contribution rates (premiums) for new Plan Year 2019 prepared by Gallagher Benefit Associates (Dale Ducote).
 - iv. <u>Employee Health Premium Contributions</u> \$947,800 estimated deduction from employee's paychecks based upon Plan Type (HMO,

- PPO, or QHDHP) and coverage class (Single, Dual, or Family); \$262,500 paid by retirees.
- v. <u>Employer Health Premium Contributions</u> \$3,220,223; BREC's portion of premiums based upon Plan Type (HMO, PPO, or QHDHP) and coverage class (Single, Dual, or Family).
- vi. Total Premium Contributions \$4,430,523 (combined)

7. <u>Debt Service Fund (Fund 11)</u>

- a. Debt services requirements are based upon Amortization schedules for the Series 2012-A and Series 2012-B Bond Payable.
 - i. Series 2012-A (\$31,190,000)
 - 1. Principal \$2,855,000 (due May 2019)
 - 2. Interest \$423,710.25 (semi-annual due May and November 2018)
 - 3. Total \$3,278,710.25
 - ii. Series 2012-B (\$13,000,000)
 - 1. Principal \$1,030,000 (due May 2019)
 - 2. Interest \$152,508 (semi-annual due May and November 2019)
 - 3. Total \$1,182,508
 - iii. Grand Total Debt Service for 2019 \$4,461,218.25
 - iv. Bank Fees \$15,000
 - v. <u>Total transfer in required</u> \$4,458,064 Funds are transferred from Fund 5 (Enhancement Special Revenue Fund) sufficient to cover both bond principal and interest expenses for 2019.

8. Enhancement Special Revenue Fund (Fund 5)

- a. Ad Valorem Taxes associated with the Imagine Your Parks Strategic Plan are initially credited to this special fund:
 - Adopted 2004 (2004-2024 Imagine Your Parks) 3.253 mills (IYP Master Plan)
 - ii. Enhancement Special Revenue Fund \$13,871,695 (net of a 2.5% allowance for uncollectible taxes).
- b. 100% of the IYP funds are subsequently transferred out to the:
 - i. Debt Service Fund for debt service \$4,461,218.25 (see above)
 - ii. Enhancement Construction Fund for construction \$4,551.456
 - iii. Enhancement Operating Fund for operations \$3,322,338 Fund 5 nets to zero.

9. Risk Management Fund [Fund 10]

a. Risk Management - risk management claims are budgeted in Fund 10 (Risk Management Fund) with projections made by risk management staff.



10. Capital Improvement Project Fund [Fund 2]

- a. Ad Valorem taxes credited to the CIP fund consist of 50% of the 4.10 mills approved in 2004 and renewed in 2014 \$8,741,769 net of 2.5% allowance for uncollectible taxes.
- b. As work is performed by the construction shop on capital improvement projects, their time is charged to the CIP Fund.
- c. Fringe benefits (retirement and medical) are calculated on these wages in the exact same manner as is done for all other wages in other funds.
- d. Construction Expense \$9,095,110 in Fiscal 2019.

11. Enhancement Construction Fund [Fund 7]

- a. Transfer in from the Enhancement Special Revenue Fund [Fund 5] for construction \$4,551,456.
- b. Construction Expenses \$5,110,064 for Fiscal Year 2019.

12. Enhancement Operating Fund [Fund 6]

- a. This pass through fund receives the remainder (\$4,322,338) of the Enhancement Special Revenue Fund [Fund 5] after transfers out for debt service [Debt Service Fund 11] and construction [Enhancement Construction Fund 7], plus interest income.
- b. Operating costs from capital improvements/enhancements such as: furniture and fixtures, computers/software, maintenance, etc. are budgeted for \$4,472,338 in Fiscal 2019.

13. Consolidated Totals [ALL Funds]

a. Revenues

- i. Taxes and Grants \$64,777,634
- ii. Self-Generated Revenues \$15,325,624 (including internal charges)
- iii. Other Revenues \$1,874,215
- iv. Transfers in from other funds \$14,663,620
- v. Use of available fund balance \$3,590,851
- vi. Total Revenues \$100,994,624

b. Expenditures

- i. Salaries, Wages, Fringe Benefits \$37,846,960
- ii. Non-payroll related expenditures \$48,812,652
- iii. Transfers out to other funds \$14,335,012
- iv. Total Expenditures \$100,994,624



Table of Contents

2019 Annual Budget by Fund Summary

Exhibit I

- o General Funds
 - Administration (all administrative cost centers combined)
 - Program Activities (all programs combined)
 - General Fund (Sum of Administration and Programs)
 - Enhancement Operating Fund (part of Imagine Your Parks Strategic Plan)
- o Capital Project Funds
 - Capital Improvement Fund
 - Enhancement Construction Fund (part of Imagine Your Parks Strategic Plan)
- o Debt Service Fund
 - 2012-A and 2012-B Bonds
- o Enhancement Special Revenue Fund
 - Imagine Your Parks Strategic Plan
- o Internal Service Funds
 - Employee Benefits Fund
 - Risk Management Fund
 - Other Internal Service Fund (Print Shop)
- o Consolidated Totals (ALL FUNDS)

3 Year View (2017 Actual, 2018 Budget, 2018 Actuals (9 +3), 2019 Proposed) Fund Summary

2019 Annual Budget by Administrative Cost Centers

Exhibit II

- o Superintendent
- o Planning & Engineering
- o Finance
- Human Resources
- o Communications
- o General Office
- o Information Technology
- o BREC Foundation
- All Administrative cost centers combined



3 Year View (2017 Actual, 2018 Budget, 2018 Actual (9+3), 2019 Proposed) Exhibit IIA

Administrative Cost Centers

2019 Annual Budget by Program Activity

Exhibit III

- o Aquatics
 - Brooks, Anna T Jordan, & Howell Pools and Liberty Lagoon Water Park
- o <u>Athletics</u>
 - Sports Administration, Adult Sports, Youth Sports, and Sports Academy
- o <u>Golf</u>
 - City Park, Clark Park, Woody Dumas (+ Waterfront Café), Webb Park,
 Santa Maria (+ Champions Grill), Beaver Creek (+ Beaver Creek Café),
 First Tee, Golf Administration, and Golf Groundskeeping.
- o Maintenance
 - All Maintenance Shops and Park Operations
- Recreation Centers
 - All Recreation programs and facilities, Outdoor Adventures, senior programs and fitness centers and programs plus Recreation Administration
- Special Use Facilities
 - Bluebonnet Swamp, Baton Rouge Art Gallery, Conservation, Magnolia Mound Plantation, Horse Activity Center, Highland Observatory, Perkins Extreme Sports, Other Extreme Sports, Concessions Administration, Cohn Arboretum, Independence Café, Knock Knock Museum, Independence Park Theater, Goldsby, Memorial, Olympia Stadiums, Central Sports complex, Oak Villa Ballfield, and Special Use Facility Administration
- o <u>Tennis</u>
 - City Park, Forest Park, Greenwood, Highland Road, and Independence Tennis centers and Tennis Administration
- o <u>Zoo</u>
- 3 Year View (2017 Actual, 2018 Budget, 2018 Actual (9+3), 2019 Proposed)
 Exhibit IIIA

Program Activity

CIP and IYP Estimated Expenditures for Fiscal 2019

Exhibit IV

Budget presentation as required by the LGBA

Exhibit V

2019 BUDGET BY FUND

Recreation and Park Commission of East Baton Rouge Parish Budget for Administration (General Fund)

Budget for Administration (General Fund)		GENER	AL FUNDS		CAPITAL PR	OJECT FUNDS	DEBT SERVICE FUND	SPECIAL REVENUE FUND		NTERNAL SERVICE FUNI	os	CONSOLIDATED TOTALS
2019 BUDGET BY FUND	Administrative Cost Centers +	+ Program Activities	= 1. General Fund	6. Enhancement Operating Fund	2. Capital Improvement Fund	7. Enhancement Construction Fund	11. Debt Service Reserve Fund	5. Enhancement Special Revenue Fund	9. Employee Benefits Fund	10. Risk Management Fund	Other Internal Service Funds	Total All Funds Combined
REVENUES & TRANSFERS IN												
Taxes & grants Ad Valorem taxes	\$ 38,474,871	4	\$ 38,474,871	\$ 920	\$ 8,610,643	\$	\$	\$ 13,663,620	\$ -	\$ -	\$	\$ 60,749,134
State revenue sharing	1,255,500		1,255,500	(8)	294,500					-	*	1,550,000 2,250,000
Federal grants	450,000		450,000	790	1,800,000		\$\tag{2}		3		- 3	2,230,000
State grants Local grants	<u> </u>	78 500	78,500		150,000							228,500
Total taxes & grants	40,180,371	78,500 78,500	40,258,871	÷	10,855,143			13,663,620		*	3	64,777,634
Self generated revenues / Internal charges for svcs	141,500	10,016,424	10,157,924		3	-	9.1	#	5,167,700	×	2	15,325,624
Other revenues	F4 F 800		515,000	150,000	420,000	230,000	22,000	65,000	12	28,000	9	1,430,000
Interest income Miscellaneous revenues	515,000 105,500	2,000	107,500		109,715	250,000	- 6		47,000	180,000		444,215
Total other revenues	620,500	2,000	107,500 622,500	150,000	529,715	230,000	22,000	65,000	47,000	208,000	-	1,874,215
Transfers in				4 333 330		4 800 064	4,461,218	~				13,663,620
Transfers from 5. Enhancement Special Revenue Fund		-		4,322,338		4,880,064	4,401,218	12	12			ESTANDARD MATERIAL PROPERTY CO.
Transfers from 6. Enhancement Operating Fund Transfers from 1. General Fund							56	i.e.		1,000,000	-	1,000,000
Total transfers in	-	·————	32.7	4,322,338		4,880,064	4,461,218			1,000,000	*	14,663,620
Utilization of Prior Years Fund Balance *note 1*	3,590,851	*	3,590,851	3,7%	9	9	21	i i	25	762,680	-	4,353,531
TOTAL REVENUES & TRANSFERS IN	\$40,942,37 <u>1</u>	\$10,096,924	\$54,630,146	\$4,472,338	<u>\$11,384,858</u>	\$5,110,064	\$4,483,218	\$13,728,620	\$5,214,700	\$1,970,680		\$100,994,624
EXPENSES & TRANSFERS OUT												
Salaries, wages, & fringe benefits	E 531 311	10 501 031	25,112,342	_	1,506,988	2		22	· ·	₩		26,619,330
Salaries & wages Fringe benefits =note 2=	5,521,311 2,427,378	19,591,031 7,922,046	10,349,424	196	782,760	¥.	30	***		95,446 95,446		11,227,630
Total salaries, wages, & fringe benefits	7,948,689	27,513,077	35,461,766		2,289,748			•		95,446	3	37,846,960
Non-payroll related expenses								_	47,000		Q.	602,000
Retired employee benefits	555,000 141,839	146,725	555,000 288,564		13,000	<u> </u>		39 *	47,000		i i	301,564
Travel & Training Membership due & subscriptions	35,350	33,410	68,760		36		31	:5	-	*	8	68,760
Operating supplies	256,391	2,016,771	2,273,162	700	60,000	2	140		-	8	š	2,333,162 2,563,035
Materials & durable goods	45,586	2,436,449 577,309	2,482,035 1,062,549	2,503,000	81,000 8,272,563	5,110,064	₩				- Ş	16,948,176
Capital outlay & capital improvement projects Direct costs (Costs of Goods Sold)	485,240 40,000	827,265	867,265	2,303,000	8,272,303	3,110,004	500	<u> </u>	-	2	\$	867,265
Utilities	390,531	2,467,145	2,857,676	1	5,000	¥	(47)		-	****	3	2,862,676 8,732,098
Contract fees & services	1,878,464	4,537,634	6,416,098	1,775,000	405,500		22,000 4,461,218	393,608	3,500 5,164,200	110,000 1,765,234		13,533,916
Other expenditures (Ad Valorem fees, retire contingency)	1,210,798	86,473	1,297,271	194,338	258,047		4,461,218	353,000	3,104,200	-	<u> </u>	*
Total non-payroll related expenditures	5,039,199	13,129,181	18,168,380	4,472,338	9,095,110	5,110,064	4,483,218	393,608	5,214,700	1,875,234		48,812,652
Transfers out to other funds						2	20	12	5	25	2	\$ 86,659,612
Transfers to 1. General Fund	5				<u> </u>	9	47	4,322,338				4,322,338
Transfers to 6. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund	-		1.0	(3)	9	-	525		- 2	¥	2	
Transfers to 7. Enhancement Construction Fund	1		2	/ # \			=3 3	4,551,456	2		3	4,551,456 4,461,218
Transfers to 11. Debt Service Fund		-	1 000 000		3		-	4,461,218				1,000,000
Transfers to Internal Service Funds Total transfers out to other funds	1,000,000 1,000,000		1,000,000					13,335,012		*	= ==	14,335,012
TOTAL EXPENSES & TRANSFER OUT	\$13,987,888	\$40,642,258	\$54,630,146	\$4,472,338	\$11,384,858	\$5,110,064	\$4,483,218	\$13,728,620	\$5,214,700	\$1,970,680	<u>\$0</u>	\$100,994,624
NET REVENUES OVER (UNDER) EXPENSES	\$26,954,483	(\$30,545,334)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0_	\$0	\$0
, ,												

Note 1 - Utilization of Fund Baience Amount, 12/31/18 level & appropriate spendable category

UPDATE NW UPDATE NW

2019

BUDGET BY FUND

(3 YEAR VIEW)

3 YEAR VIEW - FUND	2017 ACTUAL General Fund	2018 APPROVED General Fund	2018 Projection (9+3) General Fund	2019 PROPOSED General Fund	2017 ACTUAL Enhancement Operating Fund	2018 APPROVED Enhancement Operating Fund	2018 Projection (9+3) Enhancement Operating Fund	2019 PROPOSED Enhancement Operating Fund
REVENUES & TRANSFERS IN								
Taxes & grants Ad Valorem taxes	37,864,863	37,325,329	37,659,717	38,474,871	\$	s ÷	\$ =	\$
State revenue sharing	1,265,948	972,000	1,392,807	1,255,500		· ·	T 8	~
Federal grants	178,723	2,000	12	450,000				×
State grants	-, -,	99		*				
Local grants	94,195	44,900	35,994	78,500				
Total taxes & grants	39,403,729	38,342,229	39,088,518	40,258,871	-	-		-
Self generated revenues / Internal charges for svcs	10,224,321	10,904,194	10,454,588	10,157,924	*	36		
Other revenues		400.000	533.040	F4F 000	04 700	70.000	152 882	150,000
Interest income	381,468	180,000	523,949		94,309	70,000	152,882	150,000
Miscellaneous revenues	105,691	83,100	62,233	107,500	04 300	70,000	451,210 604,092	150,000
Total other revenues	487,159	263,100	586,182	622,500	94,309	70,000	604,092	150,000
Transfers in Transfers from 5. Enhancement Special Revenue Fund	5		<i>1</i> ⊆	2	6,466,289	3,836,060	4,037,350	4,322,338
Transfers from 6. Enhancement Operating Fund	<u> </u>			27	□@)	-	-	
Transfers from 7. Enhancement Construction Fund	· ·			€	(6)			*
Transfers from 1. General Fund	:-	(9)	100					***
Total transfers in	8 = 1	語が	35	- "	6,466,289	3,836,060	4,037,350	4,322,338
Utilization of Prior Years Fund Balance *note 1*	12	3,072,721	32	3,590,851	(+:	*		*
TOTAL REVENUES & TRANSFERS IN	\$50,115,209	\$52,582,244	\$50,129,288	\$54,630,146	\$6,560,598	\$3,906,060	\$4,641,442	\$4,472,338
EXPENSES & TRANSFERS OUT Salaries, wages, & fringe benefits Salaries & wages Fringe benefits *note 2*	22,273,115 8,635,701	23,115,364 9,455,260	23,093,950 9,399,045	25,112,342 10,349,424	14,759 6,889		:	*
Total salaries, wages, & fringe benefits	30,908,816	32,570,624	32,492,995	35,461,765	21,648			
	30,300,010	52,570,02	02,102,000	00,102,102				
Non-payroli related expenses	E3E E80	430,000	514,554	555,000				
Retired employee benefits	525,580 198,031	430,000 293,517	220,360	288,564				
Travel & Training	78,874	85,000	78,862	68,760		<u> </u>		2
Membership due & subscriptions Operating supplies	1,822,862	2,081,538	1,923,052	2,272,162		2		2
Materials & durable goods	2,220,376	2,321,849	2,257,865	2,483,035				
Capital outlay & capital improvement projects	3,713,273	1,445,184	1,909,364	1,062,549	5,436,452	2,124,722	1,866,339	2,503,000
Direct costs (Costs of Goods Sold)	838,180	963,560	829,602	867,265				3
Utilities	2,879,414	2,770,860	2,632,013	2,857,676	7-2	12.		-
Contract fees & services	7,197,119	6,295,686	5,774,729	6,416,098	53	1,720,000	1,464,126	1,775,000
Other expenditures (Ad Valorem fees, retire contingency)	1,349,849	1,236,160	1,162,908	1,297,271		61,338	36,419	194,338
Total non-payroll related expenditures	20,823,558	17,923,354	17,303,309	18,168,380	5,436,505	3,906,060	3,366,884	4,472,338
Transfers out to other funds								
Transfers to 1. General Fund				-		*		*
Transfers to 6. Enhancement Operating Fund	€	(*)	200	5	-			Ş.
Transfers to 2. Capital Improvement Fund	3	3,		2	Nº	3		ĝ
Transfers to 7. Enhancement Construction Fund								
Transfers to 11. Debt Service Fund		2,088,266	2,088,265	1,000,000				
Transfers to Internal Service Funds Total transfers out to other funds		2,088,266	2,088,265	1,000,000	-	-		
		, ,			F 4F0 4F3	42 006 060	42 255 004	44 473 330
TOTAL EXPENSES & TRANSFER OUT	51,732,374	52,582,244	51,884,569	54,630,145	5,458,153	\$3,906,060	\$3,366,884	\$4,472,338
NET REVENUES OVER (UNDER) EXPENSES	(\$1,617,165)	\$0	(\$1,755,281)	\$0	\$1,102,445	\$0	\$1,274,558	\$0

Page	3 YEAR VIEW - FUND	2017 ACTUAL Capital Improvement Fund	2018 APPROVED Capital Improvement Fund	2018 Projection (9+3) Capital Improvement Fund	2019 PROPOSED Capital Improvement Fund	2017 ACTUAL Enhancement Construction Fund	2018 APPROVED Enhancement Construction Fund	2018 Projection (9+3) Enhancement Construction Fund	2019 PROPOSED Enhancement Construction Fund
Ad Victorien Examents Singer receives Shartner shartners State receives Shartner shartners State receives Shartner shartners 1231,354 1231,354 1231,355 1231									
State revenue sharing 791,818 229,000 336,009 394,500 1		0 474 172	£ 0.3E3.431	¢ 9.429.222	¢ 8610643	¢ .	d	¢	¢
State grants 17,299 12,107 1800,000 64,003 1 1 1 1 1 1 1 1 1						₽	₹	P	•
Select of a control 19,104 19,104 19,105			220,000						3
Self asserted revenues 1,11 1,1			540		(*)	64,203	*		341
Self denorated revenues Thiermal charges for seves 189,309 175,000 442,828 420,000 125,707 95,000 244,070 230,000 125,707 95,000 244,070 230,000 125,707 95,000 244,070 230,000 125,000 12									<u> </u>
Diffee 15,000 1	Total taxes & grants	9,371,898	8,731,421	8,813,743	10,855,143	64,203		1.00/	170
Miscellaneous revenues 189,309 175,000 442,828 420,000 125,707 55,000 243,707 230,000 100 cheer revenues 131,198 175,000 442,828 139,715 126,217 95,000 243,707 230,000 243,000	Self generated revenues / Internal charges for svcs	56,722	(B)	(4)	道》	29,945	×		120
Miscalianeous revenues 13,198 10,000 10,									
Transfers From S. Enhancement Special Revenue Fund Transfers from S. Enhancement Special Revenue Fund Transfers from S. Enhancement Coestruction Fund Transfers from P. Enhancement Coestruction Fund Total transfers in M. September 1. **Transfers from P. Enhancement Coestruction Fund Total transfers in M. September 1. **Transfers from P. Enhancement Coestruction Fund Total transfers in M. September 1. **Transfers from P. Enhancement Coestruction Fund Total transfers in M. September 1. **Transfers from P. Enhancement Coestruction Fund Total transfers in M. September 1. **Total Salames **Transfers Fund Enhance** ransfer from P. Enhancement Coestruction Fund Total Salames **Transfers Fund Enhance** ransfer from P. Enhancement Coestruction Fund Total Salames **Transfers Fund Enhance** ransfer from P. Enhancement Coestruction Fund Total Salames **Transfers Fund Enhance** ransfer from P. Enhancement Coestruction Fund Salames **Transfers Fund Enhance** ransfer from P. Enhancement Fund Salames **Transfers Fund Enhance** ransfer from P. Enhancement Fund Salames **Transfers Fund Enhance** ransfer from P. Enhancement Fund Salames **Transfers Fund Enhance** ransfer from P. Enhancement Fund Salames **Transfers Fund Enhance** ransfer from P. Enhancement Fund Salames **Transfers Fund Enhance** ransfer from P. Enhancement Fund Salames **Transfers Fund Enhancement Fund Salames **Transfers			175,000	442,828			95,000	243,070	230,000
Transfers 100			175 000	442 929			95 000	243.070	330,000
Transfers from 5. Enhancement Construction 6. Enhancement Construction Fund 1 - 2.196,499 4,801,499 4,881,049 1 Transfers from 7. Enhancement Construction Fund 1 - 2.471,511 4,609,720 4,831,439 4,880,064 1 Transfers from 7. Enhancement Construction Fund 1 - 2.471,211 4,609,720 4,831,439 4,880,064 1 Tutle Internation Fund Fund Fund Fund Fund Fund Fund Fun	lotal other revenues	202,507	175,000	442,020	529,/15	120,237	93,000	243,070	230,000
Transfers from 6. Enhancement Operation Fund Transfers from 1. Centeral Fund Transfers from 1.		32.	-		420	2,196 459	4.609.720	4.831 439	4.880.064
Transfers from 7. Cenhancement Construction Fund 1. General Fu			\$ C			2,230,135	1,000,720	1,052,155	4,000,004
Coli Iransfers in Coli Iransfers in 2,471,710 4,699,720 4,831,439 4,880,684 Coli Iransfers in 59,631,127 58,906,421 59,256,571 511,384,858 52,691,595 \$4,704,720 \$5,074,509 \$5,110,064 Coli Iransfers in 59,631,127 58,906,421 59,256,571 \$11,384,858 \$2,691,595 \$4,704,720 \$5,074,509 \$5,110,064 Coli Iransfers in 59,631,127 \$8,906,421 \$9,256,571 \$11,384,858 \$2,691,595 \$4,704,720 \$5,074,509 \$5,110,064 Coli Iransfers in 59,631,127 \$1,11,138 \$1,219,334 \$1,506,988 \$271,995 \$1,526,669 \$152,669 \$1,516,988 \$1,016,988		540	(80)		540		*	190	14
### TOTAL REVENUES & TRANSFERS IN \$9,631,127 \$8,906,421 \$9,256,571 \$11,384,858 \$2,691,595 \$4,704,720 \$5,074,509 \$5,110,064 \$			3#0		30		*	(€	
TOTAL REVENUES & TRANSFERS IN \$9,631,127 \$8,906,421 \$9,256,571 \$11,384,858 \$2,691,595 \$4,704,720 \$5,074,509 \$5,110,064	Total transfers in	3.	12)	.5	100	2,471,210	4,609,720	4,831,439	4,880,064
September Sept	Utilization of Prior Years Fund Balance *note 1*	146	181	36		-	-	(#2)	12
Salaries wages 1,034,867 1,511,386 1,219,334 1,506,986 271,995 152,669 178,007 176,007	TOTAL REVENUES & TRANSFERS IN	\$9,631,127	\$8,906,421	\$9,256,571	\$11,384,858	\$2,691,595	\$4,704,720	\$5,074,509	\$5,110,064
Total salaries, wages, & fringe benefits 1,556,655 2,266,123 1,852,460 2,289,748 411,464 - 230,676 - Non-payrol related expenses Security Securit	Salaries, wages, & fringe benefits Salaries & wages						*		9
Non-payroll related expenses Retired employee benefits									
Rettred employee benefits Travel & Training Travel & Training Membership due & subscriptions Operating supplies 73,535 67,500 73,943 60,000 49 Materials & durable goods 88,287 90,500 72,675 81,000 2,926 Capital outley & capital improvement projects 6,392,539 5,924,838 5,441,144 8,272,563 1,702,475 4,704,720 2,573,041 5,110,064 Direct costs (Costs of Goods Soldy) Utilities Contract fees & services 33,931 28,900 337,776 405,500 Cher expenditures (Ad Valorem fees, retire contingency) 342,563 512,060 62,825 258,047 Total non-payroli related expenditures Transfers out to other funds Transfers to 1. General Fund Transfers to 1. General Fund Transfers to 2. Capital Improvement Fund Transfers to 2. Capital Improvement Fund Transfers to 1. Central Fund Transfers to 2. Capital Improvement Fund Transfers to 1. Debt Service Fund Transfers to 1. Theorem Fund Transfers to 1. Central Fund Transfers to 2. Capital Improvement Fund Transfers to 1. Central Fund Transfers to 1. Central Fund Transfers to 1. Central Fund Transfers to 2. Capital Improvement Fund Transfers to 1. Central Fund T	Total Salaries, wages, & fillige beliefits	1,330,033	2,200,123	1,032,400	2,203,740	411,404		230,070	
Travel & Training Membership due & subscriptions									
Membership due & subscriptions Operating supplies 73,535 67,500 73,943 60,000 49 Materials & durable goods 88,287 90,500 72,675 81,000 2,926 Capital outlay & capital improvement projects 6,392,539 5,924,838 5,441,144 8,272,553 1,702,475 4,704,720 2,573,041 5,110,064 Direct costs (Costs of Goods Sold) Utilities 5,039 5,000 3,044 5,000 - (171) Contract fees & services Other expenditures (Ad Valorem fees, retire contingency) 342,583 512,060 62,825 258,047 (1,950) Total non-payroli related expenditures Transfers to 1. General Fund Transfers to 1. General Fund Transfers to 5. Enhancement Operating Fund Transfers to 6. Enhancement Fund Transfers to 7. Enhancement Construction Fund Transfers to 7. Enhancement Construction Fund Transfers to 1. Debt Service Fund Transfers to 1. Debt Service Fund Transfers to 1. Debt Service Fund Transfers to 1. Eneral Funds Transfers to 1. Eneral Funds Transfers to 2. Capital Engrovement Fund Transfers to 1. Enhancement Construction Fund Transfers to 1. Enhancement Fund Transfers to 2. Capital Expression Transfers to 3. Enhancement Fund Transfers to 1. Enhancement Fund Transfers to 2. Capital 8,503,674 \$8,906,421 7,856,505 \$11,384,858 \$2,368,418 \$4,704,720 \$2,803,546 \$5,110,064		11 105	11 500	12 638	13,000				
Operating supplies 73,535 67,500 73,943 60,000 49		11,105	11,500	12,030	13,000	9	-	1.0	
Materials & durable goods Capital outlay & capital improvement projects Capital improvement Construction Fund Capital improvement Construction Fund Capital improvement Ca		73,535	67,500	73,943	60,000	49	2	2.0	· ·
Direct costs (Costs of Goods Sold) Utilities		88,287		72,675			2.5	263	2
Utilities		6,392,539	5,924,838	5,441,144	8,272,563	1,702,475	4,704,720	2,573,041	5,110,064
Contract fees & services Other expenditures (Ad Valorem fees, retire contingency) 33,931 28,900 337,776 405,500 Cither expenditures (Ad Valorem fees, retire contingency) 342,583 512,060 62,825 258,047 (1,950) Total non-payroli related expenditures 6,947,019 6,640,298 6,004,045 9,095,110 1,703,500 4,704,720 2,572,870 5,110,064 Transfers out to other funds Transfers to 1. General Fund Transfers to 2. Capital Improvement Operating Fund Transfers to 2. Capital Improvement Fund Transfers to 5. Enhancement Construction Fund Transfers to 1. Debt Service Fund Transfers to 1. Debt Service Fund Transfers to 1. In Debt Service Fund Transfers to 1. Internal Service Fund Transfers to 1. Other funds Transfers to 1. Other funds Transfers to 1. Other funds Transfers to 1. The function of the funds Transfers to 1. The function fund Transfers to 1. The function function fund Transfers to 1. The function function fund Transfers to 1. The function function function fund Transfers to 1. The function function function function fund Transfers to 1. The function function function fund Transfers to 1. The function function function function function fund Transfers to 1. The function function function function function function function fund fund fund fund fund fund fund fun		5.000	E 000	2.044	F 000	2	5	(474)	
Other expenditures (Ad Valorem fees, retire contingency) 342,583 512,060 62,825 258,047 (1,950) Total non-payroll related expenditures 6,947,019 6,640,298 6,004,045 9,095,110 1,703,500 4,704,720 2,572,870 5,110,064 Transfers out to other funds Transfers to 1. General Fund Transfers to 6. Enhancement Operating Fund Transfers to 5. Enhancement Construction Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 10. Internal Service Funds Total transfers out to other funds Total transfers out to other funds 8,503,674 \$8,906,421 7,856,505 \$11,384,858 2,368,418 \$4,704,720 \$2,803,546 \$5,110,064						9	3	(171)	袁
Total non-payroli related expenditures 6,947,019 6,640,298 6,004,045 9,095,110 1,703,500 4,704,720 2,572,870 5,110,064 Transfers of 1. General Fund Transfers to 2. Capital Improvement Operating Fund Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT 8,503,674 \$8,906,421 7,856,505 \$11,384,858 2,368,418 \$4,704,720 \$2,803,546 \$5,110,064						(1.950)	-	5 10 2	
Transfers out to other funds Transfers to 1. General Fund -					<u> </u>		*		
Transfers to 1. General Fund Transfers to 6. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to 11. Total transfers out to other funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT 8,503,674 \$8,906,421 7,856,505 \$11,384,858 2,368,418 \$4,704,720 \$2,803,546 \$5,110,064	Total non-payroll related expenditures	6,947,019	6,640,298	6,004,045	9,095,110	1,703,500	4,704,720	2,572,870	5,110,064
Transfers to 6. Enhancement Operating Fund Transfers to 7. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT 8,503,674 \$8,906,421 7,856,505 \$11,384,858 2,368,418 \$4,704,720 \$2,803,546 \$5,110,064									
Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 1nternal Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT 8,503,674 \$8,906,421 7,856,505 \$11,384,858 2,368,418 \$4,704,720 \$2,803,546 \$5,110,064		-	-		:-	0	-	190	
Transfers to 7. Enhancement Construction Fund 253,454 Transfers to 11. Debt Service Funds 253,454 Transfers to Internal Service Funds 253,454 Total transfers out to other funds 253,454 TOTAL EXPENSES & TRANSFER OUT 8,503,674 \$8,906,421 7,856,505 \$11,384,858 2,368,418 \$4,704,720 \$2,803,546 \$5,110,064					:-	î.	-		
Transfers to 11. Debt Service Fund 253,454 Transfers to Internal Service Funds 253,454 Total transfers out to other funds 253,454 TOTAL EXPENSES & TRANSFER OUT 8,503,674 \$8,906,421 7,856,505 \$11,384,858 2,368,418 \$4,704,720 \$2,803,546 \$5,110,064					i i	i i			
Transfers to Internal Service Funds 253,454 Total transfers out to other funds 253,454 TOTAL EXPENSES & TRANSFER OUT 8,503,674 \$8,906,421 7,856,505 \$11,384,858 2,368,418 \$4,704,720 \$2,803,546 \$5,110,064			3	2		253,454	2	-	÷
TOTAL EXPENSES & TRANSFER OUT 8,503,674 \$8,906,421 7,856,505 \$11,384,858 2,368,418 \$4,704,720 \$2,803,546 \$5,110,064	Transfers to Internal Service Funds		<u> </u>	€	<u> </u>			540	
	Total transfers out to other funds	=	(-		5	253,454		(E)	*
NET REVENUES OVER (UNDER) EXPENSES \$1,127,453 \$0 \$1,400,066 \$0 \$323,177 \$0 \$2,270,963 \$0	TOTAL EXPENSES & TRANSFER OUT	8,503,674	\$8,906,421	7,856,505	\$11,384,858	2,368,418	\$4,704,720	\$2,803,546	\$5,110,064
	NET REVENUES OVER (UNDER) EXPENSES	\$1,127,453	\$0	\$1,400,066	\$0	\$323,177	\$0	\$2,270,963	\$0

3 YEAR VIEW - FUND	2017 ACTUAL Debt Service Reserve Fund	2018 APPROVED Debt Service Reserve Fund	2018 Projection (9+3) Debt Service Reserve Fund	2019 PROPOSED Debt Service Reserve Fund	2017 ACTUAL Enhancement Special Revenue Fund	2018 APPROVED Enhancement Special Revenue Fund	2018 Projection (9+3) Enhancement Special Revenue Fund	2019 PROPOSED Enhancement Special Revenue Fund
REVENUES & TRANSFERS IN								
Taxes & grants Ad Valorem taxes	\$ -	\$	\$	\$ -	\$ 13,446,987	\$ 13,255,452	\$ 13,374,151	\$ 13,663,620
State revenue sharing			72	¥	*	*		*
Federal grants						-		
State grants Local grants	9		250					
Total taxes & grants		5	· ·	•	13,446,987	13,255,452	13,374,151	13,663,620
Self generated revenues / Internal charges for sycs	9	×	26	#		*	*	(≛?
Other revenues	18,706	15,000	26,431	22,000	56,691	42,000	79,040	65,000
Interest income Miscellaneous revenues	18,706	13,000	20,431	22,000	30,051		7 5/0 10	983
Total other revenues	18,706	15,000	26,431	22,000	56,691	42,000	79,040	65,000
Transfers in	4.463.305	4 450 064	4 460 014	4 461 218				40
Transfers from 5. Enhancement Special Revenue Fund Transfers from 6. Enhancement Operating Fund	4,463,205	4,458,064	4,460,014	4,461,218				50)
Transfers from 7. Enhancement Construction Fund	253,454	×		*			1	37
Transfers from 1. General Fund		*	1 150 011	4 464 240				
Total transfers in	4,716,659	4,458,064	4,460,014	4,461,218				•
Utilization of Prior Years Fund Balance *note 1*		×	(2 0	₩	~			
TOTAL REVENUES & TRANSFERS IN	\$4,735,365	\$4,473,064	\$4,486,445	\$4,483,218	\$13,503,678	\$13,297,452	\$13,453,191	\$13,728,620
EXPENSES & TRANSFERS OUT Salaries, wages, & fringe benefits Salaries & wages Fringe benefits "note 2"		*	:=	8		-	-	=======================================
Total salaries, wages, & fringe benefits			75		*	•		
Non-payroll related expenses Retired employee benefits	æ	*	:*:	*		5	2	8
Travel & Training		•		1	8	3	1	
Membership due & subscriptions Operating supplies		2		3	ia i		-	34
Materials & durable goods	i i i i i i i i i i i i i i i i i i i	¥	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\		*		9	
Capital outlay & capital improvement projects		*	•	*	5			
Direct costs (Costs of Goods Sold)			-	i i	그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그 그	£	3	4
Utilities Contract fees & services	2,550	15,000	15,000	22,000	2			-
Other expenditures (Ad Valorem fees, retire contingency)	4,463,205	4,458,064	4,458,064	4,461,218	377,725	393,608	393,608	393,608
Total non-payroll related expenditures	4,465,755	4,473,064	4,473,064	4,483,218	377,725	393,608	393,608	393,608
Transfers out to other funds								
Transfers to 1. General Fund	14	¥.	3.85		6,466,289	3,836,060	3,976,413	4,322,338
Transfers to 6. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund		*			0,400,203	3,030,000	3,570,423	4,322,330
Transfers to 7. Enhancement Construction Fund	274,751	i i	-		2,196,459	4,609,720	4,778,380	4,551,456
Transfers to 11. Debt Service Fund		\$	**		4,463,205	4,458,064	4,458,064	4,461,218
Transfers to Internal Service Funds Total transfers out to other funds	274,751				13,125,953	12,903,844	13,212,857	13,335,012
TOTAL EXPENSES & TRANSFER OUT	4,740,506	\$4,473,064	\$4,473,064	\$4,483,218	13,503,678	\$13,297,452	\$13,606,465	\$13,728,620
NET REVENUES OVER (UNDER) EXPENSES	(\$5,141)	\$0	\$13,381	\$0	\$0	\$0	(\$153,274)	\$0
HE REALITORS ALL (SHOLK) EVERINGES	142/242/							

Page	3 YEAR VIEW - FUND	2017 ACTUAL Internal Service Funds	2018 APPROVED Internal Service Funds		2019 PROPOSED Internal Service Funds	2017 ACTUAL Total All Funds Combined	2018 APPROVED Total All Funds Combined	2018 Projection (9+3) Total All Funds Combined	2019 PROPOSED Total All Funds Combined
Activation lases \$ \$ \$ \$ \$ \$ \$ \$ \$									
State revenue Starting		\$	\$ 100	\$ 100	\$ =	\$ 59,785,973	\$ 58,934,202	\$ 59,462,091	\$ 60,749,134
State prints			105	15		1,557,129	1,200,000	1,718,906	
Constraints		*			8		-		2,250,000
Self cannet Section Self cannet Self c		-	-		*		404.000		200 500
Self cenerated revenues Internal charges for aver 15,227,853 15,325,624 16,000 14									
Miscellaneous revenues 27,553 28,000 20,241 220,000 893,743 605,000 1,468,	Self generated revenues / Internal charges for svcs	4,617,963	4,960,161	4,873,265	5,167,700	14,928,951	15,864,355		
Miscellaneous revenues 27,553 28,000 20,241 220,000 893,743 605,000 1,468,	Other revenues								
Transfers from S. Enhancement Special Revenue Fund Transfers from S. Enhancement Special Revenue Fund Transfers from S. Enhancement Construction Fund Transfers from S. Enhanc		27,553	28,000	0.00	28,000			1,468,200	1,430,000
Transfers Fig. Fi									
Transfers from 5. Enhancement Construction Fund Transfers from 7. Enhancement Fund Transfers from 7. E	Total other revenues	285,368	234,000	200,241	255,000	1,270,977	894,100	2,181,884	1,874,215
Transfers from 6. Enhancement Coperating Fund Transfers from 1. Centeral Fund Transfers from 1									
Transfers from 7. Enhancement Construction Fund Transfers from 1. General PLANCE Transfers for 1. General PLANCE Tran					- 1	13,125,953	12,903,844	13,328,803	13,663,620
Transfers from 1. General Fund Total transfers in 1. Congenal Fund Total Fu						253 454			- 3
Total transfers in - 2,088,266 2,088,265 1,000,000 13,654,158 14,992,110 15,417,068 14,653,620 Williation of Prior Years Fund Balance *note 1* - 762,680 3,072,721 - 4,353,531 TOTAL REVENUES & TRANSFERS IN \$4,903,331 \$7,282,427 \$7,161,771 \$7,185,380 \$92,140,903 \$95,152,388 \$94,203,217 \$100,994,624 EXPENSES & TRANSFERS OUT Salaries, wages, & finne benefits Salaries & wages 91,633 94,531 53,774 95,446 3,241,977 10,204,526 10,163,952 11,227,630 Total salaries, wages, & finne benefits *note 2* 381,30 94,531 53,774 95,446 32,283,466,369 24,626,752 24,531,150 26,619,330 Finge benefits *note 2* 381,30 94,531 118,971 95,446 32,283,466 34,931,278 34,93			2.088.266	2.088.265	1.000.000		2.088.266	2.088.265	1,000,000
TOTAL REVENUES & TRANSFERS OUT Salaries, wages, & frince benefits Salaries & vages									
Salaries, Wanges, Krince Denefits Salaries, Wanges, Krince Den	Utilization of Prior Years Fund Balance *note 1*	5			762,680	12	3,072,721	*	4,353,531
Salaries wages 91,633 94,531 53,774 95,446 93,447,77 10,304,526 10,163,952 11,227,639 11,6376 118,971 95,446 93,44,977 10,304,526 10,163,952 11,227,639 11,227,239 1	TOTAL REVENUES & TRANSFERS IN	\$4,903,331	\$7,282,427	\$7,161,771	\$7,185,380	\$92,140,903	\$95,152,388	\$94,203,217	\$100,994,624
Total salaries, wages, & fringe benefits 129,763 94,531 118,971 95,446 33,028,346 34,931,278 34,695,102 37,846,959	Salaries, wages, & fringe benefits Salaries & wages		94.531		95,446				
Retired employee benefits 38,688 43,000 55,433 47,000 564,268 473,000 549,997 602,000 Taval & Training 198 1 - 209,334 305,017 232,998 301,564 Membership due & subscriptions 1,190 105 - 80,064 85,000 78,967 68,760 Operating supplies 35,922 458 - 1,932,368 2,149,038 1,997,453 2,332,162 Materials & durable goods - 2,311,599 2,412,349 2,330,540 2,564,035 Capital outlay & capital improvement projects 1,615 70 - 17,246,8180 963,560 82,9602 867,255 Utilities - 2,884,453 2,775,860 2,634,886 2,862,676 Contract fees & services Costs of Goods Sold) 10,097,078 6,959,896 6,613,870 6,929,434 16,628,490 13,621,126 12,727,694 13,533,916 Total non-payroli related expenditures (Ad Valorem fees, retire contingency) 10,097,078 6,959,896 6,613,870 6,929,434 16,628,490 13,621,126 12,727,694 13,533,916 Transfers to 1. General Fund 17,000 Transfers to 1. General Fund 1									
Retired employee benefits 38,688 43,000 55,433 47,000 564,268 473,000 549,997 602,000 Taval & Training 198 1 - 209,334 305,017 232,998 301,564 Membership due & subscriptions 1,190 105 - 80,064 85,000 78,967 68,760 Operating supplies 35,922 458 - 1,932,368 2,149,038 1,997,453 2,332,162 Materials & durable goods - 2,311,599 2,412,349 2,330,540 2,564,035 Capital outlay & capital improvement projects 1,615 70 - 17,246,8180 963,560 82,9602 867,255 Utilities - 2,884,453 2,775,860 2,634,886 2,862,676 Contract fees & services Costs of Goods Sold) 10,097,078 6,959,896 6,613,870 6,929,434 16,628,490 13,621,126 12,727,694 13,533,916 Total non-payroli related expenditures (Ad Valorem fees, retire contingency) 10,097,078 6,959,896 6,613,870 6,929,434 16,628,490 13,621,126 12,727,694 13,533,916 Transfers to 1. General Fund 17,000 Transfers to 1. General Fund 1	Man and I salated accounts								
Travel & Training		38.688	43.000	35,443	47.000	564.268	473,000	549.997	602 000
Membership due & subscriptions Operating supplies 35,922 458 Materials & durable goods 79,967 Membership due & subscriptions Operating supplies 35,922 458 Materials & durable goods 79,967 Materials & durable goods 79,967 Materials & durable goods 70,9745 Capital outlay & capital improvement projects 11,246,354 14,199,464 11,789,958 16,915 Direct costs (Costs of Goods Sold) 17,246,354 14,199,464 11,789,958 16,948,175 Direct costs (Costs of Goods Sold) 1838,180 963,560 829,602 867,255 Utilities Contract fees & services Contract fees & services Other expenditures (Ad Valorem fees, retire contingency) 10,097,078 10,000 10,			10,000	-	=				
Materials & durable goods Capital outlay & capital Improvement projects 1,615 Capital outlay & capital Improvement projects 1,746,354 1,199,464 11,789,958 16,948,176 11,789,958 11,615 Capital outlay & capital Improvement projects 1,746,4054 11,789,958 11,615 Capital outlay & capital Improvement projects 1,746,4054 11,789,958 11,615 Capital outlay & capital Improvement projects 1,746,4054 11,789,958 11,615 Capital outlay & capital Improvement projects 1,746,4054 11,789,958 1,746,659 1,744,850 1,7		1,190	(2)	105	5 1		85,000		68,760
Capital outlay & capital Improvement projects 1,615 70 17,246,5354 14,199,464 11,789,958 16,948,176 1838,180 963,550 829,502 867,265 Utilities 1,8187 185,000 75,200 113,500 75,200 113,500 7,315,530 8,244,586 7,666,831 8,732,098 Other expenditures (Ad Valorem fees, retire contingency) 10,097,078 6,959,896 6,613,870 6,929,434 16,5628,490 13,621,126 12,727,860 13,621,126 12,727,860 13,621,126 12,727,860 13,621,325 13,621,126 12,727,860 13,623,339,16 Total non-payroll related expenditures Transfers to 1. General Fund Transfers to 1. General Fund Transfers to 0. Enhancement Operating Fund Transfers to 0. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 1. Debt Service Fund Transfers to 1. Internal Service Fund Transfers to 1. Internal Service Fund Transfers to 1. Other funds Transfers to 2. Capital Improvement Fund Transfers to 1. Other Service Fund Transfers to 1. Other Service Fund Transfers to 1. Other funds Transfers		35,922	7	458	5				
Direct costs (Costs of Goods Sold) Utilities 183,180 963,560 1829,602 887,265 Utilities 2,884,453 2,775,860 2,634,886 2,632,676 2,684,453 2,775,860 2,634,886 2,632,678 2,684,453 2,775,860 2,634,886 2,632,678 2,684,453 2,775,860 2,634,886 2,632,678 2,684,453 2,775,860 2,634,886 2,632,678 2,684,453 2,775,860 2,634,886 2,632,678 2,684,453 2,775,860 2,634,886 2,632,678 2,684,453 2,775,860 2,634,886 2,632,678 2,684,453 2,775,860 2,634,886 2,632,678 2,682,6		4 545	-	- 70	-				
Utilities Contract fees & services Contract fees & service fees Contract fees & services Contract fees & service fees		1,615		/0					
Contract fees & services Other expenditures (Ad Valorem fees, retire contingency) 10,097,078 6,959,896 6,6513,870 6,929,434 16,628,490 13,621,126 12,727,694 13,533,916 Total non-payroli related expenditures 10,256,568 7,187,896 6,725,146 7,089,934 50,010,630 45,229,000 40,838,926 48,812,652 Transfers to 1. General Fund Transfers to 6. Enhancement Operating Fund Transfers to 5. Equital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to 11. The payroli Fund Transfers to 12. The payroli Fund Transfers to 13. The payroli Fund Transfers to 14. The payroli Fund Transfers to 15. The payroli Fund Transfers to 16. The payroli Fund Transfers to 17. The payroli Fund Transfers to 18. The payroli Fund Transfers to 19. The payroli Fund Transfers to 1			-		-				
Other expenditures (Ad Valorem fees, retire contingency) 10,097,078 6,959,896 6,613,870 6,929,434 16,628,490 13,621,126 12,727,694 13,533,916 Total non-payroli related expenditures 10,256,568 7,187,896 6,725,146 7,089,934 50,010,630 45,229,000 40,838,926 48,812,652 Transfers out to other funds Transfers to 1. General Fund Transfers to 6. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund Transfers to 1. Debt Service Fund Transfers to 1. Debt Service Funds Transfers to 1. Debt Service Funds Transfers to 1. Internal Service Funds Total ransfers out to other funds Total ransfers out to other funds Transfers to 1. September 1,720,000,000 Total transfers out to other funds Total Repenses & TRANSFER OUT 10,097,078 6,959,896 6,613,870 6,929,434 6,029,434 50,010,630 45,229,000 40,838,926 48,812,652 48,812,6		81.877	185,000	75.200	113,500				
Transfers to 1. General Fund Transfers to 2. Capital Improvement Fund Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Operating Fund Transfers to 7. Enhancement Construction Fund Transfers to 7. Enhancement Construction Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to 11. Open Service Fund Tran									
Transfers to 1. General Fund Transfers to 5. Enhancement Operating Fund Transfers to 6. Enhancement Operating Fund Transfers to 7. Enhancement Construction Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to 11. Technology Transfers to 11. Technology Transfers to 11. Technology Transfers to 11. Technology Total transfers out to other funds Transfers to Internal Service Funds Total transfers out to other funds Transfers to Internal Service Funds Total transfers out to other funds Transfers to Internal Service Funds Total transfers out to other funds Transfers to Internal Service Funds Total transfers out to other funds Transfers to Internal Service Funds Total transfers out to other funds Transfers to Internal Service Funds Transfe	Total non-payroli related expenditures	10,256,568	7,187,896	6,725,146	7,089,934	50,010,630	45,229,000	40,838,926	48,812,652
Transfers to 6. Enhancement Operating Fund Transfers to 7. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 7. Enhancement Construction Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to Internal Service Funds Transfers to Internal Service Funds Transfers to Unternal Service Funds Transfers to Unternal Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT 10,386,331 \$7,282,427 \$6,844,117 \$7,185,380 \$96,693,134 \$95,152,388 \$9,835,150 \$100,994,623	Transfers out to other funds								
Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to Internal Service Fund Transfers to Internal Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT Transfers to 2. Capital Improvement Fund 4,609,720 4,609,720 4,778,380 4,551,456 4,458,064 4,458,064 4,461,218 74,080,000 75,080,266 2,088,265 1,000,000 75,				:2	₹:	*	143	•	12
Transfers to 7. Enhancement Construction Fund 2,471,210 4,609,720 4,78,380 4,551,456 Transfers to 11. Debt Service Fund 4,716,659 4,458,064 4,458,064 4,458,065 4,688,265 1,000,000 Total transfers to Internal Service Funds 13,654,158 14,992,110 15,301,122 14,335,012 TOTAL EXPENSES & TRANSFER OUT 10,386,331 \$7,282,427 \$6,844,117 \$7,185,380 \$96,693,134 95,152,388 90,835,150 100,994,623		*	(*)	(4)	*	6,466,289	3,836,060	3,976,413	4,322,338
Transfers to 11. Debt Service Fund 4,716,659 4,458,064 4,458,064 4,461,218 Transfers to Internal Service Funds 2,088,266 2,088,265 1,000,000 Total transfers out to other funds 13,654,158 14,992,110 15,301,122 14,335,012 TOTAL EXPENSES & TRANSFER OUT 10,386,331 \$7,282,427 \$6,844,117 \$7,185,380 \$96,693,134 95,152,388 90,835,150 100,994,623		*		18)		2 474 240	4 600 720	4 770 200	A FE4 AF4
Transfers to Internal Service Funds 2,088,266 2,088,265 1,000,000 Total transfers out to other funds 13,654,158 14,992,110 15,301,122 14,335,012 TOTAL EXPENSES & TRANSFER OUT 10,386,331 \$7,282,427 \$6,844,117 \$7,185,380 \$96,693,134 95,152,388 90,835,150 100,994,623		- 5			2				
Total transfers out to other funds 13,654,158 14,992,110 15,301,122 14,335,012 TOTAL EXPENSES & TRANSFER OUT 10,386,331 \$7,282,427 \$6,844,117 \$7,185,380 \$96,693,134 95,152,388 90,835,150 100,994,623						4,70,039			
		*	9	#0	•	13,654,158			
NET REVENUES OVER (UNDER) EXPENSES (\$5,483,000) \$0 \$317,654 \$0 (\$4,552,231) \$0 \$3,368,067 \$0	TOTAL EXPENSES & TRANSFER OUT	10,386,331	\$7,282,427	\$6,844,117	\$7,185,380	\$96,693,134	95,152,388	90,835,150	100,994,623
	NET REVENUES OVER (UNDER) EXPENSES	(\$5,483,000)	\$0	\$317,654	\$0	(\$4,552,231)	\$0	\$3,368,067	\$0

2019 ADMINISTRATION BUDGET

2019 BUDGET - ADMINISTRATION	Superintendent	Planning & Engineering	Finance	Human Resources	Communications	General Office	IT Department	Internal Process Review	Print Shop	BREC Foundation	All Admin Costs Centers
REVENUES & TRANSFERS IN Taxes & grants Ad Valorem taxes State revenue sharing Federal grants State grants Local grants Total taxes & grants	\$ >= \(\frac{1}{2}\)	\$.	\$ 25	\$ -	\$	\$ 38,474,871 1,255,500 450,000 40,180,371	\$	\$	* .	\$ do_	\$ 38,474,871 1,255,500 450,000 40,180,371
Self generated revenues / Internal charges for svcs	.es			٨	30	8	500	940	141,000	-	141,500
Other revenues Interest income Miscellaneous revenues Total other revenues		# # # # # # # # # # # # # # # # # # #	· *	*		515,000 105,500 620,500	**************************************		2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		515,000 105,500 620,500
Transfers in Transfers from 5. Enhancement Special Revenue Fund Transfers from 1. General Fund Total transfers in	*	**************************************	***		(4) 	**************************************	·	=		*	*
TOTAL REVENUES & TRANSFERS IN	\$	\$ 141	<u> </u>	\$ -	\$ =	\$ 40,800,871	\$ 500	<u> </u>	\$ 141,000	\$ ==	\$ 40,942,371
EXPENSES & TRANSFERS OUT Salaries, wages, & fringe benefits Salaries & wages Fringe benefits *note 1* Total salaries, wages, & fringe benefits	911,879 410,473 1,322,352	1,049,326 470,281 1,519,607	1,108,930 552,600 1,661,530	1,320,968 480,993 1,801,961	594,180 267,271 861,451	*	441,250 202,055 643,305	•	94,778 43,705 138,483	3 3	5,521,311 2,427,378 7,948,689
Non-payroll related expenses Retired employee benefits Travel & Training Membership due & subscriptions Operating supplies Materials & durable goods Capital outlay & capital improvement projects Direct costs (Costs of Goods Sold) Utilities Contract fees & services Other expenditures (Ad Valorem fees, retire contingency) Total non-payroll related expenditures	2,409 1,500 6,500 11,400 8,800 323,570 3,000	4,000 1,000 5,000 55,000 27,872 55,500	4,180 900 27,950 850 11,000 4,672 203,225 500	14,500 5,000 116,901 23,442 46,300 35,100 191,387 17,103	7,250 2,450 27,390 3,700 25,000 9,260 131,900 200	555,000 104,000 7,000 21,000 6,500 50,245 289,355 664,482 1,184,345	1,500 15,500 47,500 11,094 245,795 14,472 43,000 4,000	2,000 500 500 4,000 50,000	2,000 1,500 3,150 36,500 40,000 80,200 1,650	1,000 135,200	555,000 141,839 35,350 256,391 45,586 485,240 40,000 390,531 1,878,464 1,210,798
Transfers out to other funds Transfers to 1. General Fund Transfers to 6. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to Internal Service Funds Total transfers out to other funds	20 20 20 20 20 20		2 2 3 3 3	(20) (20) (20) (20) (20)		1,000,000 1,000,000	* * * * * * * * * * * * * * * * * * *	* * * * * * * * * * * * * * * * * * *	* * * * * * * * * * * * * * * * * * *	- X	1,000,000
TOTAL EXPENSES & TRANSFER OUT	\$1,679,531	\$1,667,979	\$1,914,807	\$2,251,694	\$1,068,601	\$3,881,927	\$1,026,166	\$57,000	\$303,483	\$136,700	\$13,987,888
NET REVENUES OVER (UNDER) EXPENSES	(\$1,679,531)	(\$1,667,979)	(\$1,914,807)	(\$2,251,694)	(\$1,068,601)	\$36,918,944	(\$1,025,666)	(\$57,000)	(\$162,483)	(\$136,700)	\$26,954,483

2019

ADMINISTRATION BUDGET

(3 YEAR VIEW)

Budget for Administration (General Fund)	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED
3 YEAR VIEW - ADMINISTRATION	Superintendent	Superintendent	Superintendent	Superintendent	Planning & Engineering	Planning & Engineering	Planning & Engineering	Planning & Engineering
REVENUES & TRANSFERS IN	-				-			
Taxes & grants Ad Valorem taxes	\$	\$ -	\$ -	\$ -	\$	\$ -	\$ =	\$
State revenue sharing		*	*	*	0.00	3.53		100
Federal grants			*	*	5.5	3.55		 €5
State grants				*	5 5 3	555	(5)	20
Local grants						3.5	352	
Total taxes & grants	-	-		-				
Self generated revenues / Internal charges for svcs	*		*	-	7. 4 2	F	(#)	(4)
Other revenues								
Interest income		-	*		()=)	1,20	(4)	\$67 200
Miscellaneous revenues							: ::::::::::::::::::::::::::::::::::::	- - 2
Total other revenues	- 5							
Transfers in					500	925	- 200	120
Transfers from 5. Enhancement Special Revenue Fund Transfers from 1. General Fund							140	*
Total transfers in	•		-	*		243	120	(#S)
TOTAL REVENUES & TRANSFERS IN	s -	\$.	\$ -	\$ 1/41	\$ -	\$ =	\$ -	\$ -
EXPENSES & TRANSFERS OUT								
Salaries, wages, & fringe benefits								
Salaries & wages	821,257	861,051	902,178	911,879	627,388	730,326		1,049,326
Fringe benefits *note 1*	347,223	382,102	383,393	410,473	263,358	313,031	316,659	470,281
Total salaries, wages, & fringe benefits	1,168,480	1,243,153	1,285,571	1,322,352	890,746	1,043,357	1,028,587	1,519,607
Non-payroll related expenses								
Retired employee benefits		2 100	3.045	2 400	E 122	4,000	3,279	4 000
Travel & Training	3,696	2,409 1,500	2,815 6,911	2,409 1,500	5,123 529	1,000	3,279 770	4,000 1,000
Membership due & subscriptions Operating supplies	5,359 6,782	6,500	5,888	6,500	6,457	6,000		5,000
Materials & durable goods	(36)	0,500	5,000	-	97.27	1,944	3,596	-
Capital outlay & capital improvement projects	15,529	11,316	4,551	11,400	19,100	118,500	139,208	55,000
Direct costs (Costs of Goods Sold)	387				20 750	22.004	22.442	27.072
Utilities	9,822	10,486	9,833	8,800	22,769	23,001	22,418 28,883	27,872
Contract fees & services	310,291 9,771	311,041 3,000	300,466 7,722	323,570 3,000	39,442 2,949	43,750	915	55,500
Other expenditures (Ad Valorem fees, retire contingency)	9,771				(IE)			
Total non-payroll related expenditures	361,214	346,252	338,186	357,179	96,369	198,195	204,638	148,372
Transfers out to other funds								
Transfers to 1. General Fund	**				(<u>#</u>			
Transfers to 6. Enhancement Operating Fund								
Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund					198	(5) :*:		
Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund					(#)			
Transfers to Internal Service Funds							je.	
Total transfers out to other funds	980	19	8	•	· ·		3	•
TOTAL EXPENSES & TRANSFER OUT	\$1,529,694	\$1,589,405	\$1,623,757	\$1,679,531	\$987,115	\$1,241,552	\$1,233,225	\$1,667,979
NET REVENUES OVER (UNDER) EXPENSES	(\$1,529,694)	(\$1,589,405)	(\$1,623,757)	(\$1,679,531)	(\$987,115)	(\$1,241,552)	(\$1,233,225)	(\$1,667,979)

Budget for Administration (General Fund)	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED
3 YEAR VIEW - ADMINISTRATION	Finance	Finance	Finance	Finance	Human Resources	Human Resources	Human Resources	Human Resources
REVENUES & TRANSFERS IN					8			
Taxes & grants		_					\$	\$
Ad Valorem taxes	\$	\$	\$ -	\$	*	\$ 🌝	→	₹ 5
State revenue sharing	-	÷			3.5		7.5	
Federal grants				*	353			
State grants	•				3.5		*	۰
Local grants	,							
Total taxes & grants	-	-		•				-
Self generated revenues / Internal charges for svcs	(2)	5		2	(420)	34	:EX	
Other revenues					190	_		
Interest income	1	•						
Miscellaneous revenues						*		
Total other revenues		•	•	•		-		
Transfers In					024			
Transfers from 5. Enhancement Special Revenue Fund	2) - 1		120	
Transfers from 1. General Fund								
Total transfers in						-		
TOTAL REVENUES & TRANSFERS IN	<u> </u>	\$ -	\$ -	<u> </u>	\$ (420)	\$ -	\$ ==	\$ -
EXPENSES & TRANSFERS OUT								
Salaries, wages, & fringe benefits								
Salaries & wages	970,172	1,042,229	1,005,101	1,108,930	1,126,746	1,158,192	1,116,273	1,320,968
Fringe benefits *note 1*	438,253	508,746	510,641	552,600	350,251	375,416	362,862	480,993
Total salaries, wages, & fringe benefits	1,408,426	1,550,975	1,515,742	1,661,530	1,476,997	1,533,608	1,479,135	1,801,961
Non-payroll related expenses								
Retired employee benefits	(8)	*	5		~		(A)	-
Travel & Training	11,781	4,050	4,820	4,180	1,456	10,800	3,029	14,500
Membership due & subscriptions	385	900	836	900	1,365	4,500	3,589	5,000
Operating supplies	31,650	26,650	22,324	27,950	47,620	83,301	95,230	116,901
Materials & durable goods	268		923	850	13,410	22,942	13,884	23,442
Capital outlay & capital improvement projects	3,429	18,250	10,996	11,000	66,454	63,382	33,168	46,300
Direct costs (Costs of Goods Sold)								
Utilities	5,718	4,508	3,488	4,672	27,512	37,306	29,273	35,100
Contract fees & services	262,660	125,589	181,719	203,225	274,808	307,325	342,554	191,387
Other expenditures (Ad Valorem fees, retire contingency)	1,162	500	(5,932)	500	9,787	17,103	25,935	17,103
Total non-payroll related expenditures	317,053	180,447	219,174	253,277	442,412	546,659	546,662	449,733
Transfers out to other funds								
Transfers to 1. General Fund	3#7				0.70		32	33
Transfers to 6. Enhancement Operating Fund	30.				(57)	-	20	. B
Transfers to 2. Capital Improvement Fund					1,7		37.0	(5.0
Transfers to 7. Enhancement Construction Fund	(9)	*	*	.5	(15)		170	39
Transfers to 11. Debt Service Fund	30				(19)	15	150	(50)
Transfers to Internal Service Funds	(4)		*				17/	50
Total transfers out to other funds	350				e	8.5		(E)
TOTAL EXPENSES & TRANSFER OUT	\$1,725,479	\$1,731,422	\$1,734,916	\$1,914,807	\$1,919,409	\$2,080,267	\$2,025,797	\$2,251,694
NET REVENUES OVER (UNDER) EXPENSES	(\$1,725,479)	(\$1,731,422)	(\$1,734,916)	(\$1,914,807)	(\$1,919,829)	(\$2,080,267)	(\$2,025,797)	(\$2,251,694)

Budget for Administration (General Fund)	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED
3 YEAR VIEW - ADMINISTRATION	Communications	Communications	Communications	Communications	General Office	General Office	General Office	General Office
REVENUES & TRANSFERS IN					-			
Taxes & grants	\$	\$	\$	\$ -	\$ 37,864,863	\$ 37,325,329	\$ 37,659,717	\$ 38,474,871
Ad Valorem taxes	\$	3	7	7	1,265,948	972,000	1,392,807	1,255,500
State revenue sharing	52				178,723	3,2,000		450,000
Federal grants State grants	12				1.0,.25			/50/000
Local grants	-				-	*		
Total taxes & grants	; ·		- 2		39,309,533	38,297,329	39,052,524	40,180,371
Self generated revenues / Internal charges for svcs	Į.			5		35,000	54,809	3%
Other revenues								
Interest income			Y Y	2	381,468	180,000	523,949	515,000
Miscellaneous revenues				<u>-</u>	142,727	83,100	45,002	105,500
Total other revenues	670				524,194	263,100	568,951	620,500
<u>Transfers in</u>								
Transfers from 5. Enhancement Special Revenue Fund	55.			-			123	
Transfers from 1. General Fund Total transfers in							-	2
		/2		. 72	\$ 39,833,727	\$ 38,595,429	\$ 39,676,284	\$ 40,800,871
TOTAL REVENUES & TRANSFERS IN	5	\$ -	* -	<u> </u>	\$ 39,033,727	\$ 30,333,423	3 33,070,284	\$ 40,000,071
EXPENSES & TRANSFERS OUT								
Salaries, wages, & fringe benefits	F24 520	E 47 CE2	E41 202	E04 180	2 456	_	15,841	_
Salaries & wages	534,330	547,653	541,293	594,180	3,456 1,709	- S	8,194	76
Fringe benefits *note 1*	221,574	245,982	246,358	267,271	5,165		24,035	
Total salaries, wages, & fringe benefits	755,904	793,636	787,651	861,451	5,165	-	24,035	-
Non-payroll related expenses					525,580	430,000	514,554	555,000
Retired employee benefits	2.511	7,250	5,964	7,250	86,528	100,108	100,225	104,000
Travel & Training	2,511	2,450	2,203	2,450	8,641	7,000	3,020	7,000
Membership due & subscriptions	1,280	27,190	24,643	27,390	23,908	17,000	15,462	21,000
Operating supplies	22,536 2,459	3,700	4,436	3,700	4,860	8,000	6,878	6,500
Materials & durable goods	36,790	14,209	22,632	25,000	60,927	55,245	34,034	50,245
Capital outlay & capital improvement projects Direct costs (Costs of Goods Sold)	30,790	14,203	22,032	23,000	00,52,	30/2.0	0.,00.	55/2.5
Utilities	4,318	2,637	4,974	9,260	330,523	215,832	261,660	289,355
Contract fees & services	88,608	95,400	111,355	131,900	410,370	507,217	433,746	664,482
Other expenditures (Ad Valorem fees, retire contingency)	1,145	200	864	200	1,133,022	1,123,007	1,037,525	1,184,345
Total non-payroll related expenditures	159,647	153,036	177,071	207,150	2,584,359	2,463,409	2,407,104	2,881,927
Transfers out to other funds								
Transfers to 1. General Fund	*	36		15		5), <u>T</u> .	
Transfers to 6. Enhancement Operating Fund	(%)	*				5.	/. * .	*
Transfers to 2. Capital Improvement Fund	765		:40			•	1,8	*
Transfers to 7. Enhancement Construction Fund	₩.						1.0	
Transfers to 11. Debt Service Fund	::€:		243222			2.000.200	2,000,245	1 000 000
Transfers to Internal Service Funds	7,6		24,643 24,643		* <u>-</u>	2,088,266 2,088,266	2,088,265 2,088,265	1,000,000
Total transfers out to other funds			5.09.9		_			
TOTAL EXPENSES & TRANSFER OUT	\$915,551	\$946,672	\$989,365	\$1,068,601	\$2,589,524	\$4,551,675	\$4,519,404	\$3,881,927
TOTAL EXPENSES & TRANSPER OUT								

Budget for Administration (General Fund)			2018 Projection				2018 Projection	
	2017 ACTUAI	2018 APPROVED	(9+3)	2019 PROPOSED	2017 ACTUAL Internal	2018 APPROVED	(9+3) Internal Process	2019 PROPOSED
3 YEAR VIEW - ADMINISTRATION	IT Departmen	t IT Department	IT Department	IT Department	Process Review	Review	Review	Review
REVENUES & TRANSFERS IN								
Taxes & grants				\$ =	\$ =	\$ -	\$	¢
Ad Valorem taxes	\$ -	\$ *	\$	\$	* -		4	₽ (5)
State revenue sharing								**
Federal grants		. ,						
State grants								
Local grants								
Total taxes & grants								
Self generated revenues / Internal charges for svcs	892	1,000	475	500	-			300
Other revenues								
Interest income		4.000						
Miscellaneous revenues		1,000	-					
Total other revenues					-			
Transfers in								
Transfers from 5. Enhancement Special Revenue Fund								
Transfers from 1. General Fund				_				
Total transfers in				-			-	
TOTAL REVENUES & TRANSFERS IN	\$ 892	\$ 1,000	\$ 475	\$ 500	\$ -	\$ -	\$ -	<u> </u>
EXPENSES & TRANSFERS OUT								
Salaries, wages, & fringe benefits								
Salaries & wages	369,322							
Fringe benefits *note 1*	160,437							
Total salaries, wages, & fringe benefits	529,759	581,497	592,128	643,305		-		:
Non-payroll related expenses								121
Retired employee benefits		4.500	510	4 500	- 87	1,000	457	2,000
Travel & Training	461				150			
Membership due & subscriptions	17,29				353		129	
Operating supplies	12,207	7 37,500			353	5 300	123	300
Materials & durable goods	624				1,157	,	913	4,000
Capital outlay & capital improvement projects	264,822	164,000	195,697	245,795	1,137		513	4,000
Direct costs (Costs of Goods Sold)			45 704	14 472				
Utilities	22,198				24 274	76,000	25,837	50,000
Contract fees & services	87,690	68,000			21,271	. 76,000	23,037	30,000
Other expenditures (Ad Valorem fees, retire contingency)	2,937	7 4,000	4,681	4,000				
Total non-payroll related expenditures	408,234	319,709	292,708	382,861	23,018	77,750	27,400	57,000
Transfers out to other funds								
Transfers to 1. General Fund					:	17	·	
Transfers to 6. Enhancement Operating Fund	3				5	170		
Transfers to 2. Capital Improvement Fund	3				1		().th	
Transfers to 7. Enhancement Construction Fund	2				5		()5	50
Transfers to 11. Debt Service Fund	-			(8)	,		()5	100
Transfers to Internal Service Funds				(5)	,			
Total transfers out to other funds				40),50	1700°
TOTAL EXPENSES & TRANSFER OUT	\$937,993	\$901,206	\$884,836	\$1,026,166	\$23,018	\$ \$77,750	\$27,400	\$57,000
NET REVENUES OVER (UNDER) EXPENSES	(\$937,101	(\$900,206	(\$884,361	(\$1,025,666)	(\$23,018	(\$77,750)	(\$27,400)	(\$57,000)

### SPEAR VIEW - ADMINISTRATION Print Shop Print Shop	Budget for Administration (General Fund)	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED		2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED
A Value	3 YEAR VIEW - ADMINISTRATION	Print Shop	Print Shop	Print Shop	Print Shop	BREC Foundation	BREC Foundation	BREC Foundation	BREC Foundation
Ad valoren taxes \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		-							
Salar Sala		.	ė .		¢ -	\$ -	\$	\$ -	\$ -
Self gents		•	P -	7		Ψ		* .	*
State grants						2.5		-	
Color practs Colo									
Self senerated revenues		-		//				5	9
Checit Prevenues 138,719 138,7	· ·	-	2	(e	*			E	*
Transfers from	Self generated revenues / Internal charges for sycs		141,000	32	141,000	9	· ·		
Transfers from	Other revenues								
Miscellaneous revenues 138,719		2		1.2		÷		*	*
Transfers In Transfers From 1. General Fund		2	<u> </u>						
Transfers from 5. Cenhancement Special Revenue Fund Transfers from 1. General Fund Total transfers in 1. General Fund Total transfers in 1. General Fund Total transfers in 1. General Fund Total transfers from 1. General Fund Transfers for 1. General Fund Transfers to 1. Debt Service Fund Transfers to 2. Capital Improvement Fund Transfers to 1. Debt Service Fund Transfers to 2. Capital Improvement Fund Transfers to 2. Capital Improvement Fund Transfers to 3. Capital Improvement Fund Transfers to 3. Capital Improvement Fund Transfers to 2. Capital Impro			*	138,719			-	*	€
Transfers from 1. General Fund Total transfers in Total Revenues a TRANSFERS IN \$ 141,000 \$ 138,719 \$ 141,000 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Transfers In								
TOTAL REVENUES & TRANSFERS OUT Salaries, wages, & fringe benefits Salaries, wages, & f	Transfers from 5. Enhancement Special Revenue Fund			32	*				×
STAIL REVENUES & TRANSFERS OUT Salaries, wages, & fringe benefits Salaries & Wages Salaries & Wages Salaries & Wages Salaries & Salaries			-			- 3	-		
Salaries wages	Total transfers in	-	-			.*	-		
Salaries wages 94,778 53laries wages 94,778 53laries wages 94,778 53laries wages, & fringe benefits 43,705 138,483	TOTAL REVENUES & TRANSFERS IN	\$ -	\$ 141,000	\$ 138,719	\$ 141,000	\$ -	\$ 940	\$ *	\$ -
Salaries wages 94,778 53laries wages 94,778 53laries wages 94,778 53laries wages, & fringe benefits 43,705 138,483	EXPENSES & TRANSFERS OUT								
Salaries & wages 94,778 70 tot salaries, wages, & fringe benefits 138,483 138,700 138,737 138,700 13									
Total salaries, wages, & fringe benefits 138,483									
Non-payroll related expenses Retired employee benefits 2,000 596 2,000 717 718 7									
Retired employee benefits Travel & Traveling Membership due & subscriptions Operating supplies Operating supplies Operating supplies Operating supplies Surable & Subscriptions Operating supplies Operating supplies Surable & Subscriptions Operating Supplies	Total salaries, wages, & fringe benefits	: 5			138,483	-	-	-	~
Travel & Training 2,000 596 2,000 2,									
Membership due & subscriptions 1,500 1,075 1,500 1,0						-	-	_	-
Operating supplies 3,150 2,152 3,150 - 500 175 500 Materials & durable goods 39,500 11,601 36,500 30,007 40,000 30,007 40,000 58 9 1,000									
Materials & durable goods Capital outlay & capital improvement projects Direct costs (Costs of Goods Sold) Utilities Contract fees & services Other expenditures (Ad Valorem fees, retire contingency) Total non-payroll related expenditures Transfers to 1. General Fund Transfers to 6. Enhancement Operating Fund Transfers to 7. Enhancement Construction Fund Transfers to 1. Debt Service Fund Transfers to 1. Tenhancement Construction Fund Transfers to 1. Internal Service Funds Transfers to 3. Internal Service Funds Transfers to 4. Internal Service Funds Transfers to 5. Internal Service Funds Transfers to 6. Internal Service Funds Transfers to 6. Internal Service Funds Transfers to 7. Internal Service Funds Transfers						22	500	175	500
Capital outlay & capital improvement projects 39,500 11,601 36,500 30,007 40,000 30,007 40,000 58 9 1,000 1,00			3,150	2,152	3,150	-	300	1/3	300
Direct costs (Costs of Goods Sold) Utilities Contract fees & services Contract fees & services Other expenditures (Ad Valorem fees, retire contingency) Total non-payroll related expenditures Transfers out to other funds Transfers to 1. General Fund Transfers to 2. Capital Improvement Fund Transfers to 5. Enhancement Operating Fund Transfers to 7. Enhancement Construction Fund Transfers to 1. Debt Service Funds Transfers to 1. In Debt Service Fund Transfers to 1. In Debt Service Fund Transfers to 1. Internal Service Funds Transfers to 1. Internal Service Funds Transfers to 1. The Thomas Service Funds Total transfers out to other funds Transfers to 1. The Thomas Service Funds Total transfers out to other funds Transfers to 1. The Thomas Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700			30 500	11 601	36 500				
Utilities									
1,721 80,200 47,108 80,200 134,989 135,200 123,553 135,200			40,000	30,007	40,000	58		9	1.000
Other expenditures (Ad Valorem fees, retire contingency) 1,650 460 1,650 Total non-payroll related expenditures 1,721 168,000 92,999 165,000 135,047 135,700 123,737 136,700 Transfers out to other funds Transfers to 1. General Fund Transfers to 2. Capital Improvement Fund Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Fund Transfers to Internal Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700		1 721	80.200	47.108	80.200			123,553	
Transfers to 1. General Fund Transfers to 6. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to Internal Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700		1,721					5	•	
Transfers out to other funds Transfers to 1. General Fund Transfers to 6. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700	Total non-payroll related expenditures	1,721	168,000	92,999	165,000	135,047	135,700	123,737	136,700
Transfers to 1. General Fund Transfers to 6. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to 11. Debt Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700	- 2 2 7 70 12 6								
Transfers to 6. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to Internal Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700		_				-	2	2	<u> </u>
Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to Internal Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700				1.0			2		-
Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund Transfers to Internal Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700						-		-	
Transfers to 11. Debt Service Fund Transfers to Internal Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700	Transfers to 7. Enhancement Construction Fund			ne.					<u> </u>
Transfers to Internal Service Funds Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700	Transfers to 11. Debt Service Fund			15		ı .	2		
Total transfers out to other funds TOTAL EXPENSES & TRANSFER OUT \$1,721 \$168,000 \$92,999 \$303,483 \$135,047 \$135,700 \$123,737 \$136,700							-		
(412 700) (412 700) (412 700) (412 700) (412 700)		(9)	•	3.5	2).5	· .	•	
NET REVENUES OVER (UNDER) EXPENSES (\$1,721) (\$27,000) \$45,720 (\$162,483) (\$135,047) (\$135,700) (\$123,737) (\$136,700)	TOTAL EXPENSES & TRANSFER OUT	\$1,721	\$168,000	\$92,999	\$303,483	\$135,047	\$135,700	\$123,737	\$136,700
	NET REVENUES OVER (UNDER) EXPENSES	(\$1,721)	(\$27,000)	\$45,720	(\$162,483)	(\$135,047)	(\$135,700)	(\$123,737)	(\$136,700)

Budget for Administration (General Fund)						400-1		
	2	017 ACTUAL	20:	18 APPROVED		18 Projection (9+3)	2019 PROPOSED	
3 YEAR VIEW - ADMINISTRATION	All	l Admin Cost Centers	Al	l Admin Cost Centers	Al	l Admin Cost Centers	All	Admin Cost Centers
REVENUES & TRANSFERS IN								
Taxes & grants			4		_	27.650.747		20 474 071
Ad Valorem taxes	\$	37,864,863	\$	37,325,329	\$	37,659,717	\$	38,474,871
State revenue sharing		1,265,948		972,000		1,392,807		1,255,500 450,000
Federal grants		178,723						430,000
State grants				-				
Local grants	_	20 200 522		38,297,329	-	39,052,524		40,180,371
Total taxes & grants		39,309,533						
Self generated revenues / Internal charges for svcs		472		177,000		55,284		141,500
Other revenues		201 462		100 000		E22 040		E1E 000
Interest income		381,468		180,000		523,949 183,721		515,000 105,500
Miscellaneous revenues		142,727 524,194		84,100 263,100	_	707,670		620,500
Total other revenues		524,194		263,100		707,070		020,300
Transfers in		2						
Transfers from 5. Enhancement Special Revenue Fund Transfers from 1. General Fund						0.00		-
Total transfers in	-			=		*		•
TOTAL REVENUES & TRANSFERS IN	<u> </u>	39,834,199	\$	38,737,429	\$	39,815,478	\$	40,942,371
EXPENSES & TRANSFERS OUT								
Salaries, wages, & fringe benefits								
Salaries & wages		4,452,671		4,739,992		4,696,239		5,521,311
Fringe benefits *note 1*		1,782,806		2,006,234		2,016,610		2,427,377
Total salaries, wages, & fringe benefits	9	6,235,477		6,746,226		6,712,849		7,948,689
Non-payroll related expenses								
Retired employee benefits		525,580		430,000		514,554		555,000
Travel & Training		111,643		133,117		121,795		141,839
Membership due & subscriptions		35,004		34,600		31,685		35,350
Operating supplies		151,514		208,291		196,991		256,391
Materials & durable goods		21,585		47,680		37,282		45,586
Capital outlay & capital improvement projects		468,208		484,402		452,800		485,240 40,000
Direct costs (Costs of Goods Sold)		422,918		40,000 311,885		30,007 347,436		390,531
Utilities		1,631,850		1,749,722		1,624,959		1,878,464
Contract fees & services		1,160,773		1,149,460		1,072,170		1,210,798
Other expenditures (Ad Valorem fees, retire contingency)								
Total non-payroll related expenditures		4,529,075		4,589,157		4,429,679		5,039,199
Transfers out to other funds								
Transfers to 1. General Fund		-		*		- 4		
Transfers to 6. Enhancement Operating Fund		-		5		(5)		
Transfers to 2. Capital Improvement Fund		-				7.5		
Transfers to 7. Enhancement Construction Fund						577.		100
Transfers to 11. Debt Service Fund				2,088,266		2,112,908		1,000,000
Transfers to Internal Service Funds Total transfers out to other funds		-		2,088,266		2,112,908		1,000,000
TOTAL EXPENSES & TRANSFER OUT	10	\$10,764,552		\$13,423,648		\$13,255,436		\$13,987,888
	10	\$29,069,648		\$25,313,781		\$26,560,042		\$26,954,483
NET REVENUES OVER (UNDER) EXPENSES		423,003,070	_	720/010//01		71010-12	_	1 -1 -1 -1

2019 BUDGET BY PROGRAM

Recreation and Park Commission of East Baton Rouge Parish Budget for Administration (General Fund)

2019 BUDGET BY PROGRAM	Aquatics	Athletics	Golf	Maintenance	Recreation	Special Use Facilities	Tennis	Zoo	All Programs Combined
REVENUES & TRANSFERS IN Taxes & grants	1	*		·					
Ad Valorem taxes	\$ -	\$	\$ ≗	\$ ∞	\$.	\$	\$ = _	\$	\$
State revenue sharing Federal grants	*		*	3 5 :		Ģ.		74	\$
State grants	2	(4)	8	(2)		500	9		79 500
Local grants		7			78,000	500			<u>78,500</u> 78,500
Total taxes & grants	· ·	-	~	1.6	78,000	500	-	5.5	78,300
Self generated revenues / Internal charges for svcs	1,086,000	181,800	3,618,300	79e	1,364,824	1,340,800	598,700	1,826,000	10,016,424
Other revenues									
Interest income		1/2/ 5/2/	2,000	7.E) 5	2,000
Miscellaneous revenues Total other revenues			2,000		-			S. S. S.	2,000
Total other revenues			•						
Transfers in			€	92	2	-		: €	
Transfers from 5. Enhancement Special Revenue Fund Transfers from 1. General Fund		2		220	*		<u>*</u>	(€	
Total transfers in	=	-	= =	(22)				197	e ''
TOTAL REVENUES & TRANSFERS IN	\$ 1,086,000	\$ 181,800	\$ 3,620,300		\$ 1,442,824	\$ 1,341,300	\$ 598,700	\$ 1,826,000	\$ 10,096,924
EXPENSES & TRANSFERS OUT									5
Salaries, wages, & fringe benefits				6.045.330	4.465.350	2,374,519	482,466	2,547,132	19,591,031
Salaries & wages	544,543	129,007 35,382	3,032,867 1,056,133	6,015,238 3,466,251	4,465,259 1,148,431	825,651	145,189	1,151,410	7,922,046
Fringe benefits *note 1* Total salaries, wages, & fringe benefits	93,598 638,141	164,389	4,089,000	9,481,489	5,613,690	3,200,170	627,655	3,698,542	27,513,077
rotal salaries, wages, a ringe benefits	323/21.2	,	, ,						
Non-payroll related expenses			=	620	÷.	324		8.60	
Retired employee benefits Travel & Training	1,000	5,300	19,200	16,025	77,350	10,000	2,850	15,000	146,725
Membership due & subscriptions	2,000	1,500	10,280	1,830	2,900	4,550	350	10,000	33,410
Operating supplies	68,450	17,600	361,571	590,500	245,500 337,290	293,700 195,600	11,700 15,300	427,750 135,000	2,016,771 2,436,449
Materials & durable goods	48,600 12,400	50,600 3,181	422,134 60,630	1,231,925 174,350	195,348	56,600	28,900	45,900	577,309
Capital outlay & capital improvement projects Direct costs (Costs of Goods Sold)	110,000	5,101	339,915	27.17000	2,000	45,350	60,000	270,000	827,265
Utilities	129,700	40,300	225,205	347,160	814,600	395,844	41,000	473,336 649,250	2,467,145 4,537,634
Contract fees & services	344,552	373,288	563,526 10,000	824,830 2,423	1,011,138 48,250	495,450 3,600	275,600 1,500	20,100	86,473
Other expenditures	600	(45) (45)	10,000	2,725			- F	160	
Total non-payroll related expenditures	717,302	491,769	2,012,461	3,189,043	2,734,376	1,500,694	437,200	2,046,336	13,129,181
Transfers out to other funds					2	4	34	E	
Transfers to 1. General Fund	*			7.5	5	4	=	1.6	8
Transfers to 6. Enhancement Operating Fund Transfers to 2. Capital Improvement Fund		\ -		7/20	8		-	1 1	34
Transfers to 7. Enhancement Construction Fund	*	(€)	3	7,53	Š	2		1 ()	
Transfers to 11. Debt Service Fund		(**)	;: _	(5)	__			,	
Transfers to Internal Service Funds Total transfers out to other funds		-	-	S = 100			-	V2	¥ .
TOTAL EXPENSES & TRANSFER OUT	\$1,355,443	\$656,158_	\$6,101,461	\$12,670,532	\$8,348,066	\$4,700,864	\$1,064,855	\$5,744,878	\$40,642,258
NET REVENUES OVER (UNDER) EXPENSES	(\$269,443)	(\$474,358)	(\$2,481,161)	(\$12,670,532)	(\$6,905,242)	(\$3,359,564)	(\$466,155)	(\$3,918,878)	(\$30,545,334)

Note 1 - Fringe Benefit costs wholly allocated to corresponding program/department

2019

BUDGET BY PROGRAM

(3 YEAR VIEW)

Recreation and Park Commission of East Baton Rouge Parish Budget for Administration (General Fund)

Budget for Administration (General Fund)			2040 D -1				2019 Projection	
	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED
O VEAD VIEW DOOCDAM				Aquatics	Athletics	Athletics	Athletics	Athletics
3 YEAR VIEW - PROGRAM	Aquatics	Aquatics	Aquatics	Aquatics	Adilectes	Activates	Atmetics	Actioned
REVENUES & TRANSFERS IN								
Taxes & grants Ad Valorem taxes	\$ 12	\$		\$	\$	\$:-		\$:-::
State revenue sharing	7	*		¥ (4).	€	980		
Federal grants	2	9		54);	4:			
State grants	2	-		3).		-		
Local grants	¥			(4),				
Total taxes & grants	5	-	55		*	141		•
Self generated revenues / Internal charges for svcs	911,424	1,119,500	1,026,291	1,086,000	175,908	206,300	190,025	181,800
Other revenues								
Interest income	=	15	7.	•	2		ê	
Miscellaneous revenues						100		
Total other revenues	75	=	5	3%		-		
Transfers in								
Transfers from 5. Enhancement Special Revenue Fund	5	· ·	5	1	ā	120		127
Transfers from 1. General Fund Total transfers in	3 					-27		- 2
TOTAL REVENUES & TRANSFERS IN	\$ 911,424	\$ 1,119,500	\$ 1,026,291	\$ 1,086,000	\$ 175,908	\$ 206,300	\$ 190,025	\$ 181,800
I O I ME METER OLD WITHOUT BILD BILL		-)						
EXPENSES & TRANSFERS OUT								
Salaries, wages, & fringe benefits Salaries & wages	532,045	554,169	504,710	544,543	102,591	116,551	103,593	129,007
Fringe benefits *note 1*	66,563	71,867	69,035	93,598	28,195	33,917	30,291	35,382
Total salaries, wages, & fringe benefits	598,608	626,036	573,745	638,141	130,786	150,468	133,884	164,389
Non-payroll related expenses								
Retired employee benefits	<u>×</u>	5	.20	3.00		=.\		300
Travel & Training	898	1,000	574	1,000	10,255	19,800	7,877	5,300
Membership due & subscriptions	127	04 500	2,215	2,000	15	200 16,400	10.600	1,500 17,600
Operating supplies	63,277	81,500 48,600	43,029 6,637	68,450 48,600	11,660 22,866	50,600	10,609 17,312	50,600
Materials & durable goods Capital outlay & capital improvement projects	37,405 19,988	15,900	5,378	12,400	12,556	5,681	6,426	3,181
Direct costs (Costs of Goods Sold)	76,032	127,000	84,488	110,000	,	-,	4,895	
Utilities	110,646	115,626	105,914	129,700	65,006	53,562	49,131	40,300
Contract fees & services	344,406	336,964	320,157	344,552	278,304	397,038	321,260	373,288
Other expenditures	355	600	1,934	600	2,034		340	(5)
Total non-payroll related expenditures	653,134	727,190	570,326	717,302	402,696	543,281	417,893	491,769
Transfers out to other funds								
Transfers to 1. General Fund	23	74	<u>*</u>	(*)	*	5#3		(2)
Transfers to 6. Enhancement Operating Fund	2=	34	*	(*)	*	==0	*	(2)
Transfers to 2. Capital Improvement Fund	€	·		(*)	*	250		(5.)
Transfers to 7. Enhancement Construction Fund	2			201		**		3.50
Transfers to 11. Debt Service Fund	2:			540 540				(#)
Transfers to Internal Service Funds Total transfers out to other funds		9	₩		*	37		
TOTAL EXPENSES & TRANSFER OUT	\$1,251,742	\$1,353,226	\$1,144,071	\$1,355,443	\$533,482	\$693,749	\$551,777	\$656,158
	(\$340,318)	(\$233,726)	(\$117,780)	(\$269,443)	(\$357,574)	(\$487,449)	(\$361,752)	(\$474,358)
NET REVENUES OVER (UNDER) EXPENSES	(\$340,310)	(4233/120)	(411//00)	(4203/443)	(400: (014)	(3.00).40)	(300-). 50)	(4.11.1/220)

Budget for Administration (General Fund)	2017 ACTUAL	2 2018 APPROVED	018 Projection (9+3) 2	2019 PROPOSED	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED
3 YEAR VIEW - PROGRAM	Golf	Golf	Golf	Golf	Maintenance	Maintenance	Maintenance	Maintenance
REVENUES & TRANSFERS IN Taxes & grants								
Ad Valorem taxes	\$	\$	\$	(20)	\$ =	\$		\$ 85
State revenue sharing	8	S=S		383		₩:		
Federal grants	2	1.0		*** ***	2	100		
State grants Local grants	· ·	140	¥			>>=:		
Total taxes & grants	-			747		24	2	E
Self generated revenues / Internal charges for svcs	3,416,519	3,613,000	3,650,218	3,618,300				
Other revenues						101		
Interest income	*	(5)		2,000	-	-	12,160	-
Miscellaneous revenues Total other revenues				2,000		84	12,160	
				000 4 .00.00.00			,	
Transfers in Transfers from 5. Enhancement Special Revenue Fund		- 2 0	9	3	÷	12	泛	2
Transfers from 1. General Fund						- F		
Total transfers in		(#/)	5.		1	::e:		-
TOTAL REVENUES & TRANSFERS IN	\$ 3,416,519	\$ 3,613,000 \$	3,650,218 \$	3,620,300	<u>s - </u>	5 -	\$ 12,160	<u> </u>
EXPENSES & TRANSFERS OUT								
Salaries, wages, & fringe benefits	2,769,678	2,836,101	2,781,198	3,032,867	5,481,226	5,487,564	5,635,047	6,015,238
Salaries & wages Fringe benefits *note 1*	983,592	1,008,532	989,151	1,056,133	2,855,107	3,082,882	3,069,261	3,466,251
Total salaries, wages, & fringe benefits	3,753,270	3,844,633	3,770,349	4,089,000	8,336,333	8,570,446	8,704,308	9,481,489
Non-payroll related expenses								-7
Retired employee benefits	12.040	17,600	18,061	19,200	3,700	15,800	7,038	16,025
Travel & Training Membership due & subscriptions	12,040 6,937	6,750	10,676	10,280	576	1,700	298	1,830
Operating supplies	310,001	354,157	339,174	361,571	512,128	476,040	493,086	590,500
Materials & durable goods	496,593	426,466	578,275	422,134	1,097,678	1,074,163	1,119,681	1,231,925
Capital outlay & capital improvement projects	366,578	148,405	517,454	60,630	2,047,486	419,283	545,934	174,350
Direct costs (Costs of Goods Sold)	369,472	337,910 225,765	330,112 223,058	339,915 225,205	303,742	347,695	295,439	347,160
Utilities Contract fees & services	213,364 617,152	498,528	445,252	563,526	1,322,678	777,010	721,891	824,830
Other expenditures	34,276	10,000	13,157	10,000	62,559	1,21	22,869	2,423
Total non-payroll related expenditures	2,426,413	2,025,581	2,475,219	2,012,461	5,350,547	3,111,691	3,206,236	3,189,043
	2,120,120	_,0_0,	_,,	,		, ,		
<u>Transfers out to other funds</u> Transfers to 1. General Fund	≅	*	*					
Transfers to 6. Enhancement Operating Fund	₽	(*)	*	250	*	125		·
Transfers to 2. Capital Improvement Fund	¥	(4)	*					-
Transfers to 7. Enhancement Construction Fund	SE	3 -0 3	*	E-E		120	55	75
Transfers to 11. Debt Service Fund	₩ ₩	(#0)		:e:		5.55 4.80		
Transfers to Internal Service Funds Total transfers out to other funds	÷	14		.e.	-	35	-	
TOTAL EXPENSES & TRANSFER OUT	\$6,179,683	\$5,870,214	\$6,245,568	\$6,101,461	\$13,686,880	\$11,682,137	\$11,910,544	\$12,670,532
NET REVENUES OVER (UNDER) EXPENSES	(\$2,763,164)	(\$2,257,214)	(\$2,595,350)	(\$2,481,161)	(\$13,686,880)	(\$11,682,137)	(\$11,898,384)	(\$12,670,532)

Budget for Administration (General Fund)	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED	2017 ACTUAL Special Use	2018 APPROVED Special Use	2018 Projection (9+3) Special Use	2019 PROPOSED
3 YEAR VIEW - PROGRAM	Recreation	Recreation	Recreation	Recreation	Facilities	Facilities	Facilities	Special Use Facilities
REVENUES & TRANSFERS IN						A THE PARTY OF THE	Z-RUMBAN.	
Taxes & grants								
Ad Valorem taxes	\$	\$		\$	\$	\$		\$
State revenue sharing	-	*		V.E.	=7/	2		
Federal grants		1.50		-	-			=
State grants Local grants	85,966	39,400	34,674	78,000	8,229	5,500	1 220	-
Total taxes & grants	85,966	39,400	34,674	78,000	8,229	5,500	1,320 1,320	500 500
Self generated revenues / Internal charges for svcs	1,556,624	1,596,294	1,428,620	1,364,824	1,567,582	1,369,400	1,313,461	1,340,800
				,	-,,	=,===,	2,222,142	2,5 ,6,666
Other revenues Interest income								
Miscellaneous revenues					-		(*);	
Total other revenues	-	*					語):	
Transfers in								
Transfers in Transfers from 5. Enhancement Special Revenue Fund		: **		care		140	-21	2
Transfers from 1. General Fund				355 355			-	
Total transfers in			-	S= S= S		*:	-	
TOTAL REVENUES & TRANSFERS IN	\$ 1,642,590	\$ 1,635,694	\$ 1,463,294	\$ 1,442,824	\$ 1,575,811	\$ 1,374,900	\$ 1,314,781	\$ 1,341,300
EXPENSES & TRANSFERS OUT								
Salaries, wages, & fringe benefits	2 005 740	4 205 245	2 055 400	4.465.350	2 247 700	2 264 607		
Salaries & wages Fringe benefits *note 1*	3,895,749 973,781	4,285,315 1,164,044	3,955,483 1,013,952	4,465,259 1,148,431	2,217,706	2,364,895	2,108,295	2,374,519
Total salaries, wages, & fringe benefits	4,869,530	5,449,359	4,969,435	5,613,690	764,429 2,982,135	846,086 3,210,981	739,195 2,847,490	825,651 3,200,170
Non-payroll related expenses								
Retired employee benefits	*	(*)	*				<u> </u>	12
Travel & Training	51,888	77,100	50,790	77,350	4,643	10,250	4,988	10,000
Membership due & subscriptions	(132)	2,900	606	2,900	1,897	4,500	2,308	4,550
Operating supplies	159,522	252,650	153,607	244,500	211,506	282,000	263,701	293,700
Materials & durable goods	243,880	344,040	210,884	338,290	130,767	153,600	138,509	195,600
Capital outlay & capital improvement projects	422,360	208,718	192,332	195,348	40,007	65,500	76,916	56,600
Direct costs (Costs of Goods Sold) Utilities	908,212	2,000 820,542	506 780 513	2,000	29,470	46,350	28,277	45,350
Contract fees & services	1,151,505	820,542 950,932	789,512 834,715	814,600 1,011,138	361,066 461,997	401,313 483,150	361,623	395,844
Other expenditures	37,357	48,000	21,488	48,250	461,997 18,619	483,150 3,600	407,280 8,722	495,450 3,600
Total non-payroll related expenditures	2,974,592	2,706,882	2,254,440	2,734,376	1,259,972	1,450,263	1,292,324	1,500,694
Transfers out to other funds							, . ,	_,,
Transfers to 1. General Fund	7.5		165	:2)	2	529	29	660
Transfers to 6. Enhancement Operating Fund	(*)		/ 4	32	<u>.</u>	-		
Transfers to 2. Capital Improvement Fund	183		729	€	¥		2	2
Transfers to 7. Enhancement Construction Fund	(*)		360	2	2	-	3	훓
Transfers to 11. Debt Service Fund	7'm:		296	₩.	2	4	2	
Transfers to Internal Service Funds			241	- 2		<u> </u>		
Total transfers out to other funds	0=	-	3/46	3-	€	120	5	•
TOTAL EXPENSES & TRANSFER OUT	\$7,844,122	\$8,156,241	\$7,223,875	\$8,348,066	\$4,242,107	\$4,661,244	\$4,139,814	\$4,700,864

Budget for Administration (General Fund)								
	2017 ACTUAL	. 2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED	2017 ACTUAL	2018 APPROVED	2018 Projection (9+3)	2019 PROPOSED
3 YEAR VIEW - PROGRAM	Tennis	Tennis	Tennis	Tennis	Zoo	Zoo	Zoo	Zoo
REVENUES & TRANSFERS IN					=			
Taxes & grants								
Ad Valorem taxes	\$ *	\$		\$:*	\$	\$	\$ =	\$
State revenue sharing Federal grants		8 18			-	*	J (20)	9
State grants					-		1 4 0	
Local grants		* *			=	-	20	
Total taxes & grants			3	NE			20	
Self generated revenues / Internal charges for svcs	598,63	4 582,700	632,892	598,700	1,960,124	2,240,000	1,895,288	1,826,000
Other revenues								
Interest income		÷ :		74	2		5	
Miscellaneous revenues	-			- 12				
Total other revenues			•		*		3	
<u>Transfers in</u> Transfers from 5. Enhancement Special Revenue Fund				75	2			
Transfers from 1. General Fund		2	2		<u> </u>			
Total transfers in	1	ž na	2			42	-	
TOTAL REVENUES & TRANSFERS IN	\$ 598,63	4 \$ 582,700	\$ 632,892	\$ 598,700	\$ 1,960,124	\$ 2,240,000	\$ 1,895,288	\$ 1,826,000
EXPENSES & TRANSFERS OUT								
Salaries, wages, & fringe benefits								
Salaries & wages	459,34		464,482	482,466	2,293,739	2,282,713	2,312,850	2,547,132
Fringe benefits *note 1*	138,73			145,189	995,766	1,063,706	1,042,557	1,151,410
Total salaries, wages, & fringe benefits	598,07	7 626,127	604,481	627,655	3,289,505	3,346,419	3,355,407	3,698,541
Non-payroll related expenses								
Retired employee benefits Travel & Training	1,70	7 2,850	2,011	2,850	1,257	16,000	7 225	45.000
Membership due & subscriptions	57	9 350		350	33,872	34,000	7,225 30,686	15,000 10.000
Operating supplies	10,75			11,700	392,137	400,000	411,011	427,750
Materials & durable goods	10,43			15,300	114,093	160,100	136,997	135,000
Capital outlay & capital improvement projects	12,95			28,900	84,709	76,000	28,789	45,900
Direct costs (Costs of Goods Sold)	59,25			60,000	303,948	355,000	277,273	270,000
Utilities	44,81			41,000	451,170	429,100	409,383	473,336
Contract fees & services	239,26			275,600	553,485	632,000	660,529	649,250
Other expenditures	1,54	3,000	1,423	1,500	28,922	21,500	20,804	20,100
Total non-payroll related expenditures	381,31	8 433,929	421,837	437,200	1,963,593	2,123,700	1,982,697	2,046,336
Transfers out to other funds								
Transfers to 1. General Fund			051	(#)	*	36	*	
Transfers to 6. Enhancement Operating Fund			(<u>*</u>	180	*		€	596
Transfers to 2. Capital Improvement Fund			(e:		~	(*)	€	593
Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund			(0.2	(*)	-	1 # 3	÷	(* 2
Transfers to 11. Debt Service Fund Transfers to Internal Service Funds			761		×.	(#))	*	**
Total transfers out to other funds	8 2	2 3	75	(8)		-		
TOTAL EXPENSES & TRANSFER OUT	\$979,395	\$1,060,056	\$1,026,318	\$1,064,855	\$5,253,098	\$5,470,119	\$5,338,104	\$5,744,877
NET REVENUES OVER (UNDER) EXPENSES	(\$380,761	(\$477,356)	(\$393,426)	(\$466,155)	(\$3,292,974)	(\$3,230,119)	(\$3,442,816)	(\$3,918,877)
							The latest and the la	

3 YEAR VIEW - PROGRAM REVENUES & TRANSFERS IN	2017 ACTUAL All Programs Combined	2018 APPROVED All Programs Combined	2018 Projection (9+3) All Programs Combined	2019 PROPOSED All Programs Combined
Taxes & grants Ad Valorem taxes	\$	\$ -	\$	
State revenue sharing	* 3	>	\$ 7/51	\$
Federal grants	3			
State grants	<u> </u>		-	130
Local grants	94,195	44,900	35,994	78,500
Total taxes & grants	94,195	44,900	35,994	78,500
Self generated revenues / Internal charges for svcs	10,186,815	10,727,194	10,136,795	10,016,424
Other revenues	(48,500)			
Interest income	-		190	9
Miscellaneous revenues	-	-	12,160	2,000
Total other revenues).#3	*	12,160	2,000
<u>Transfers in</u>				
Transfers from 1. Consept Fund	1961	-		-
Transfers from 1. General Fund Total transfers in				
TOTAL REVENUES & TRANSFERS IN	\$ 10,281,010	\$ 10.772.094	\$ 10,184,949	\$ 10,096,924
EXPENSES & TRANSFERS OUT Salaries, wages, & fringe benefits Salaries & wages Fringe benefits *note 1* Total salaries, wages, & fringe benefits	17,752,074 6,806,170 24,558,244	18,400,398 7,424,071 25,824,469	17,865,658 7,093,441 24,959,099	19,591,030 7,922,046 27,513,076
Non-payroll related expenses				
Retired employee benefits			(-	
Travel & Training	86,388	160,400	98,564	146,725
Membership due & subscriptions Operating supplies	43,871 1,670,985	50,400 1,873,247	47,177	33,410
Materials & durable goods	2,153,716	2,274,169	1,726,062 2,220,585	2,015,771 2,437,449
Capital outlay & capital improvement projects	3,006,637	959,982	1,395,598	577,309
Direct costs (Costs of Goods Sold)	838,181	923,560	771,564	827,265
Utilities	2,458,024	2,448,087	2,281,855	2,467,145
Contract fees & services	4,968,792	4,345,972	3,988,830	4,537,634
Other expenditures	185,671	86,700	90,737	86,473
Total non-payroll related expenditures	15,412,265	13,122,517	12,620,972	13,129,181
Transfers out to other funds				
Transfers to 1. General Fund	2	-	3	5
Transfers to 6. Enhancement Operating Fund		ė.		7.
Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund		-		2
Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund	€.			•
Transfers to Internal Service Funds			황	
Total transfers out to other funds	-		-	
TOTAL EXPENSES & TRANSFER OUT	\$39,970,509	\$38,946,986	\$37,580,071	\$40,642,257
NET REVENUES OVER (UNDER) EXPENSES	(\$29,689,499)	(\$28,174,892)	(\$27,395,122)	(\$30,545,333)
			,,	

BREC

The Recreation and Park Commission for the

Parish of East Baton Rouge

2019

Construction Fund Budgets

BREC CIP and IYP Estimate	ed E	xpenditure	s fo	r 2019		
Develop Trail Facilities					\$	587,640
Wards Creek Bridge Connectivity Trail	\$	218,000				
Others	\$	369,640				
Community Parks					\$	5,146,700
Howell	\$	4,092,040				
Greenwood	\$	720,995				
Others Forest, Highland, N. Sherwood, St	\$	333,665				
Major Special Use Parks/Facilities					\$	2,432,015
N. Sherwood	\$	284,985				
City Art Gallery		•	\$	472,000		
Maplewood	\$	227,000		•		
Others Botanical , Dog Parks, Farr HAC, C	\$	57,180	\$	1,390,850		
Conservation/Outdoor Rec Special Use					\$	1,336,265
Frenchtown			\$	1,029,825	•	1,000,000
Observatory			\$	247,440		
Others Bluebonnet, Observatory			\$	59,000		
Large Neighborhood Parks					\$	1,767,795
Lovett Road Park	\$	1,047,125				, - ,
Hamilton Street	\$	324,500				
Hartley Vey/Gardere	·		\$	175,840		
Others Antioch ,Palomino	\$	86,605	\$	133,725		
Small Neighorhood Parks					\$	1,141,915
Mayfair			\$	109,555		
Mills Avenue	\$	136,975				
Mary J. Lands	\$	177,000				
Others Nairn, N 14th,	\$	136,556	\$	581,829		
Woodlawn, Scotlandville, Saia, Ru						
Shared Costs for All Parks & Facilities					\$	1,308,377
Systemwide Recycling Bins			\$	25,000		
ADA Transition Plan Implementation			\$	531,000		
Park Branding & Signage Implementation			\$	354,000		
Playground Shade Sails at 2 Community Parks	\$	300,000				
Others	\$	98,377				
Land Acquistion					\$	-
						0.771.015
Administrative & Contingency					\$	2,774,215
Total Estimated CIP & IYP Investment	\$	8,610,643	\$	5,110,064	\$	13,720,707
Total Estimated Capital Investment for 2019					\$	16,494,922

^{*}Note: These projects are a portion of a ten year program and may not contain all projects that will be worked on in 2019. Weather, additional requirements, unforeseen conditions, bidding issues, positive opportunities, safety concerns, consultant availability and other considerations often influence project timelines.

BREC

The Recreation and Park Commission for the

Parish of East Baton Rouge

2019

Fee Schedule

			Curre	ent		
Dept or Location	Description of Fee	Unit	Fee		New Fee	Reason for change
Aquatics	Season Pass	Each	Š 49	9.99	\$ 59.99	Adds use of Phase II
Liberty Lagoon	Season Pass	EdCII	Ş 4:	9.99	Ş 59.99	Adus use of Pilase II
<u>Athletics</u>						
						Increased Camp costs for staff and bus
All Locations	Basketball - Youth Basketball	Per Team	\$ 17	5.00	\$ 200.00	transportation Increased Camp costs for staff and bus
All Locations	Basketball - Youth Basketball MLK Kickoff	Per Team	\$ 70	0.00	\$ 100.00	transportation
						Increased Camp costs for staff and bus
All Locations	Coaches Pitch	Per Team	\$ 17	5.00	\$ 200.00	transportation
All Locations	Flag football	Per Team	\$ 17	5 00	\$ 200.00	Increased Camp costs for staff and bus transportation
7 th Educations	Ting rootsum	r cr ream	7 17	3.00	200.00	Increased Camp costs for staff and bus
All Locations	Softball - Youth Softball	Per Team	\$ 17	5.00	\$ 200.00	transportation
	" v v v "					Increased Camp costs for staff and bus
All Locations	T-Ball - Youth T-Ball	Per Team	\$ 17	5.00	\$ 200.00	transportation Increased Camp costs for staff and bus
All Locations	Volleyball	Per Team	\$ 17	5.00	\$ 200.00	transportation
						Increased Camp costs for staff and bus
All Locations	Youth League	Per Team	\$ 17	5.00	\$ 200.00	transportation
All Locations	Capture The Flag	Per Person	\$ 2!	5.00	\$ 25.00	Increased Camp costs for staff and bus transportation
7 III Eddations	cupture me mag	1 61 1 613011	7 2.	3.00	23.00	Increased Camp costs for staff and bus
All Locations	Genesis/Exodus	Per Session	\$ 20	6.00	\$ 26.00	transportation
Outdown Advantum						
<u>Outdoor Adventure</u>						Increased Camp costs for staff and bus
Aquatics	Fall Camp (3 days)	Per participant	\$ 75	5.00	\$ 60.00	transportation
						Increased Camp costs for staff and bus
Aquatics	Winter Camp (4 days)	Per participant	\$ 100	0.00	\$ 10.00	transportation
Aquatics	Spring Camp (5 days)	Per participant	\$ 125	5.00	Free	Increased Camp costs for staff and bus transportation
riquatios	opining camp (o dayo)	r er partierpant	7	5.00		Increased Camp costs for staff and bus
Aquatics	Specaily Summer Camp (5 days/6 - 8 weeks	Per participant	\$ 125	5.00	\$ 11.00	transportation
Aquatics	Silver Spokes	Class	\$1 - 10	,	\$ 9.00	Price still in process of being set dependent on class/location/day/use
Aquatics	Silver Spokes	Class	31-10	,	3 9.00	class/location/day/use
<u>Recreation</u>		1	T			Increased costs for Camp staff and Bus
All Locations	Summer Camp	Per week	\$ 90	0.00	\$ 100.00	Services
			' '		,	Increased costs for Camp staff and Bus
All Locations	Summer Camp - Reduced Fee	Per week	\$ 50	0.00	•	Services
All Locations All Locations	Medium Pavilion Medium Pavilion	Per rental Per rental			\$ 60.00 \$ 75.00	New Pavilion Rental New Pavilion Rental
All Locations	Wedidiii r aviiioii	rei ieiitai			ў 73.00	New Favilion Kental
<u>Tennis</u>		-				
All Locations	Open House Jr Summer Camp	Per Team	\$ 2!	5.00	\$ 50.00	to help offset with program costs
All Locations	Open House Jr. Round Robin Tourn.	Per Team	\$ 12	2.00	\$ 15.00	increased program costs to help offset with staff salary requested increase
All Locations	Open riouse st. Round Robin rount.	T CT T CUIT	7 1	2.00	7 15.00	Starr Salary requested mercase
All Locations	Racquet Stringing	Per Racquet	\$ 14	4.00	\$ 16.00	market prices are higher for racquet stringing
C-W						
<u>Golf</u> Golf - City Park	Weekday Green Fee		\$ 13	1.00	\$ 12.00	Adjust fees to market rates
Golf - City Park	Weekday Green Fee WD Sr. Green Fee			9.00		No Change.
Golf - City Park	WD Jr Green Fee			5.00		No Change.
Golf - City Park	WD Twilight Green Fee			9.00		No Change.
Golf - City Park	WD Super Twilight Green Fee			7.00		No Change.
Golf - City Park	Weekday 9 Hole Rate			8.00	\$ 9.00	Adjust fees to market rates
Golf - City Park	Weekend 9 Hole Rate		\$ 10	0.00	\$ 11.00	Adjust fees to market rates
JUII - CILY PARK	weeкени э поте кате		\$ 10	U.UU	711.00	Aujust rees to market rates

		<u> </u>		Courses	ı	
Dept or Location	Description of Fee	Unit		Current Fee	New Fee	Reason for change
Golf - City Park	Weekend Green Fee		\$	13.00	\$ 14.00	Adjust fees to market rates
Golf - City Park	WE Sr. Green Fee		\$	11.00	\$ 11.00	No Change.
Golf - City Park	WE Jr. Green Fee		\$	5.00	\$ 5.00	No Change.
Golf - City Park	WE Twilight Green Fee		\$	11.00	\$ 11.00	No Change.
Golf - City Park	WE Super Twilight Green Fee		\$	8.00	\$ 8.00	No Change.
Golf - City Park	WD Footgolf Green Fee		\$	11.00	•	Adjust fees to market rates
Golf - City Park	WD Sr/Jr Footgolf Green Fee		\$	9.00		No Change.
Golf - City Park	WE Footgolf Green Fee		\$	13.00		No Change.
Golf-Clark Park	Weekday Green Fee		\$	11.00		Adjust fees to market rates
Golf-Clark Park	WD Sr. Green Fee		\$	9.00	,	No Change.
Golf-Clark Park	WD Jr Green Fee		\$	5.00		No Change.
Golf-Clark Park	WD Twilight Green Fee		Ś	9.00		No Change.
Golf-Clark Park	WD Super Twilight Green Fee		\$	7.00	•	No Change.
Golf-Clark Park	Weekday 9 Hole Rate		\$	8.00		Adjust fees to market rates
Golf-Clark Park	Weekend 9 Hole Rate		\$	10.00		Adjust fees to market rates
Golf-Clark Park	Weekend Green Fee		\$	13.00		Adjust fees to market rates
Golf-Clark Park	WE Sr. Green Fee		\$	11.00		No Change.
Golf-Clark Park	WE Jr. Green Fee		\$	5.00		No Change.
Golf-Clark Park	WE Twilight Green Fee		\$	11.00	•	No Change.
Golf-Clark Park	WE Super Twilight Green Fee		\$	8.00		No Change.
Golf-Clark Park	WD Footgolf Green Fee		\$	11.00	•	Adjust fees to market rates
Golf-Clark Park	WD Sr/Jr Footgolf Green Fee		\$	9.00		No Change.
Golf-Clark Park	WE Footgolf Green Fee		Ś	13.00		No Change.
GOII-CIAIN FAIN	WE rootgon dreen ree		, ,	13.00	3 13.00	No change.
Golf-Dumas	Weekday Green Fee		Ś	13.00	\$ 13.00	No Change.
Golf-Dumas	WD Sr. Green Fee		\$	10.00	-	No Change.
Golf-Dumas	WD Jr. Green Fee		\$	5.00		No Change.
Golf-Dumas			\$	10.00		No Change.
	WD Twilight Green Fee		\$	9.00		
Golf Dumas	WD Super Twilight Green Fee					No Change
Golf-Dumas	Weekday 9 Hole Rate		\$	9.00	·	No Change. No Change.
Golf-Dumas	Weekend 9 Hole Rate			11.00		
Golf-Dumas	Weekend Green Fee		\$	16.00		No Change.
Golf-Dumas	WE Sr. Green Fee		\$	13.00		No Change.
Golf-Dumas	WE Jr. Green Fee		\$	5.00		No Change.
Golf-Dumas	WE Twilight Green Fee		\$	13.00		No Change.
Golf-Dumas	WE Super Twilight Green Fee		\$	11.00	\$ 11.00	No Change.
Golf-Webb	Weekday Green Fee		\$	16.00	\$ 17.00	Adjust fees to market rates
Golf-Webb	WD Sr. Green Fee		\$	14.00		No Change.
Golf-Webb	WD Jr. Green Fee		\$	7.00		Adjust fees to market rates
Golf-Webb	WD Twilight Green Fee		\$	14.00		No Change.
Golf-Webb	WD Super Twilight Green Fee		\$	11.00		No Change.
Golf-Webb	Weekday 9 Hole Rate		\$	11.00		No Change.
Golf-Webb	Weekend 9 Hole Rate		\$	13.00		No Change.
Golf-Webb	Weekend Green Fee		\$	20.00		Adjust fees to market rates
Golf-Webb	WE Sr. Green Fee		\$	17.00		No Change.
Golf-Webb	WE Jr. Green Fee		\$	7.00		No Change.
Golf-Webb	WE Trilight Green Fee		\$	17.00		No Change.
Golf-Webb	WE Twilight Green Fee WE Super Twilight Green Fee		\$	13.00		No Change.
GOII-AACDD	VVL Super Twingiit Greeti Fee		3	13.00	15.00	ino change.
Golf-Santa Maria	Weekday Green Fee		\$	30.00	\$ 31.00	Adjust fees to market rates
Golf-Santa Maria	WD Sr. Green Fee		\$	23.00		Adjust fees to market rates
Golf-Santa Maria	WD Junior Green Fee		\$	16.00		No Change.
Golf-Santa Maria	WD Twilight Green Fee		\$	23.00		Adjust fees to market rates
Golf-Santa Maria	WD Super Twilight Green Fee		\$	17.00		Adjust fees to market rates
Golf-Santa Maria	Weekday 9 Hole Rate		\$	18.00		No Change.
Son Sunta Iviaria	-vectory 5 Hole Nate		۲	10.00	7 10.00	c.idiibe.

		T					
Dept or Location	Description of Fee	Unit		Current Fee		New Fee	Reason for change
Golf-Santa Maria	Weekend 9 Hole Rate		\$		\$		No Change.
Golf-Santa Maria	Weekend Green Fee		\$	40.00	÷		Adjust fees to market rates
Golf-Santa Maria	WE Sr./Jr. Green Fee		\$	31.00	+ ·		Adjust fees to market rates
Golf-Santa Maria	WE Twilight Green Fee		\$		÷		Adjust fees to market rates Adjust fees to market rates
Golf-Santa Maria	· ·		\$		÷		Adjust fees to market rates
Guii-Sairta iviaria	WE Super Twilight Green Fee		ې	25.00	Ç	24.00	Aujust lees to market lates
Golf-Beaver Creek	Weekday Green Fee		\$	30.00	\$	31.00	Adjust fees to market rates
Golf-Beaver Creek	WD Monday - Thursday Green Fee (Includes Car	rt) Promotional rate	\$	38.00	÷		Adjust fees to market rates
Golf-Beaver Creek	WD Sr. Green Fee	t) Fromotional rate	\$		÷		Adjust fees to market rates
Golf-Beaver Creek	WD Junior Green Fee		\$		T:		No Change.
Golf-Beaver Creek			\$		<u> </u>		
	WD Twilight Green Fee		\$				No Change
Golf-Beaver Creek	WD Super Twilight Green Fee		÷		÷		No Change.
Golf-Beaver Creek	Weekday 9 Hole Rate	L. All Bl	\$		·		No Change.
Golf-Beaver Creek	WD Friday Green Fee (Includes Cart) Promotion	ai rate - Ali Players	\$		÷		Adjust fees to market rates
Golf-Beaver Creek	Players	1	\$	30.00	T:		Adjust fees to market rates
Golf-Beaver Creek	Weekend 9 Hole Rate		\$		÷		No Change.
Golf-Beaver Creek	Weekend Green Fee		\$		÷		Adjust fees to market rates
Golf-Beaver Creek	WE Sr./Jr. Green Fee		\$		\$	32.00	Adjust fees to market rates
Golf-Beaver Creek	WE Twilight Green Fee		\$		÷		Adjust fees to market rates
Golf-Beaver Creek	WE Super Twilight Green Fee		\$	19.00	\$	22.00	Adjust fees to market rates
						New Annual	
A.C Danie			-	Annual		price Only	Adjust fees to market rates
4 Course Passes - City Park, Clark Park, Dumas, and							
Webb	7 Day Sr/Jr Annual Pass		4	525.00	¢	550.00	Adjust fees to market rates
4 Course Passes - City Park,	7 Day 31/31 Attribut 1 d33		7	323.00	7	330.00	August rees to market rates
Clark Park, Dumas, and							
Webb	Weekday Sr. Annual Pass		\$	425.00	\$	450.00	Adjust fees to market rates
4 Course Passes - City Park,							
Clark Park, Dumas, and							
Webb	7 Day Sr. Couple Annual Pass		\$	625.00	\$	650.00	Adjust fees to market rates
4 Course Passes - City Park,							
Clark Park, Dumas, and	Marketin Co. County Americal Base		,	F2F 00	؍	550.00	Addition for a to recollect water
Webb 4 Course Passes - City Park,	Weekday Sr. Couple Annual Pass		\$	525.00	\$	550.00	Adjust fees to market rates
Clark Park, Dumas, and							
Webb	7 Day Individual Annual Pass		Ś	625.00	Ś	650.00	Adjust fees to market rates
4 Course Passes - City Park,	7 2 3 4 11 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2		7	020.00	Ť	550.00	rugust rees to market ruces
Clark Park, Dumas, and							
Webb	Weekday Individual Annual Pass		\$	525.00	\$	550.00	Adjust fees to market rates
4 Course Passes - City Park,							
Clark Park, Dumas, and							
Webb	7 Day Family Annual Pass		\$	775.00	\$	800.00	Adjust fees to market rates
4 Course Passes - City Park,							
Clark Park, Dumas, and Webb	Weekday Family Annual Pass		خ	675.00	\$	700.00	Adjust fees to market rates
4 Course Passes - City Park,	weekuay Faililiy Alliludi Pass		Ş	0/3.00	Ş	700.00	najust iees to indiket idtes
Clark Park, Dumas, and							
Webb	Individual Cart Pass Plan - 70 uses		\$	650.00	\$	650.00	No Change.
			Ė		Ė		-
4 Course Corporate Passes -							
City, Clark, Dumas, Howell							
and Webb	7 Days Per Week Pass - Per Person		\$	550.00	\$	550.00	No Change.
4.0							
4 Course Corporate Passes -							
City, Clark, Dumas, Howell and Webb	Mookday (M. TH) Dor Barras		۲,	450.00	۲,	450.00	No Change.
מווע איכטט	Weekday (M-TH) - Per Person		+	450.00	Ş	450.00	ivo change.
	<u> </u>	L	<u> </u>				

			Current		
Dept or Location	Description of Fee	Unit	Fee	New Fee	Reason for change
<u>Zoo</u>					
Zoo	Group Admission - Regular (Ages 13 & up)	Per person		\$ 8.75	NO Change, just to confirm current pricing
	Group Admission - Senior Citizen (Ages 65 &				
Zoo	up)	Per person		\$ 7.75	NO Change, just to confirm current pricing
Zoo	Group Admission - Ages 2-12	Per person		\$ 5.75	NO Change, just to confirm current pricing
Zoo	Group Admission - Ages 1 & under	Per person		Free	NO Change, just to confirm current pricing
Zoo	Wednesday 3-5 pm	Per person		\$ 1.50	NO Change, just to confirm current pricing
Zoo	School Rates-Student	Per person		\$ 2.50	NO Change, just to confirm current pricing
Zoo	School Rates-Chaperone	Per Person		\$ 3.00	NO Change, just to confirm current pricing
Zoo	Group Rates - (Ages 13 & up)	Per Person		\$ 7.75	NO Change, just to confirm current pricing
Zoo	Group Rates - Seniors (Ages 65 & up)	Per Person		\$ 6.75	NO Change, just to confirm current pricing
Zoo	Group Rates - 2-12 years	per person		\$ 5.75	NO Change, just to confirm current pricing
Zoo	Ages 1 and under	per person		Free	NO Change, just to confirm current pricing
Zoo	Summer Camp per week - in parish	per person		\$ 130.00	NO Change, just to confirm current pricing
Zoo	Summer Camp per week - out-of-parish	per person		\$ 152.00	NO Change, just to confirm current pricing
Zoo	Spring Camp per week - in parish	per person		\$ 130.00	NO Change, just to confirm current pricing
Zoo	Spring Camp per week - out-of-parish	per person		\$ 152.00	NO Change, just to confirm current pricing
Zoo	Zooper Birthday Party Deposit (applied to final p	per person	\$ 50.00	\$ 60.00	Restructure of party admission & Rentals
	Zooper Birthday Party - Party of 12 (any combo			1.	Restructured and adjusted price to market
Zoo	of adults and kids)	Per Party		\$ 225.00	rates
	Zooper Birthday Party - Party of 20 (any combo				Restructured and adjusted price to market
Z00	of adults and kids)	Per Party		\$ 320.00	rates

BREC

The Recreation and Park Commission for the

Parish of East Baton Rouge

2019

Louisiana Governmental
Budget Act Format

				Commission of E		2018		
		(5)		Current Year		(5)		ning Year
	(A) Original Budget	(B) Last Adopted Budget	(C) Actual Year-to-Date as of: 10/31/2018	(D) Estimated Remaining for Year	(E) Projected Actual Result at Year End	(F) % Change Last Adopted Budget vs. Projected Actual Result	(G) Proposed Budget	(H) % Change Projected Actual Result at Year End vs. Proposed
					[C + D]	at Year End [E / B - 1]		Budget [G / E - 1]
SUMMARY OF REVENUES - BY SOURCES Local sources:								
Ad Valorem Taxes Self-Generated Revenues from Programs Local Grants	\$ 37,325,329.00 10,904,194.00 44,900.00	10,904,194.00 44,900.00	\$ 31,299,514.00 9,206,254.00 27,198.00	1,176,836.00 7,467.00	10,383,090.00 34,665.00	0.5% -4.8%	\$ 38,474,871.00 10,157,924.00 78,500.00	2.5% -2.2%
Other Revenues Total Revenues from Local Sources	263,100.00 48,537,523.00	263,100.00 48,537,523.00	590,593.00 41,123,559.00	23,533.00 7,428,724.00	614,126.00 48,552,283.00	133.4% 0.0%	622,500.00 49,333,795.00	1.4% 1.6%
State sources: State Revenue Sharing	972,000.00	972,000.00	420,807.00	972,000.00	1,392,807.00	43.3% 0.0% 0.0%	1,255,500.00	-9.9% 0.0%
Total Revenues from State Sources	972,000.00	972,000.00	420,807.00	972,000.00	1,392,807.00	43.3%	1,255,500.00	0.0% -9.9%
Federal sources: Federal Grants						0.0% 0.0%	450,000.00 -	0.0% 0.0%
Total Revenues from Federal Sources						0.0% 0.0%	450,000.00	#DIV/0!
Total Revenues by Sources	49,509,523.00	49,509,523.00	41,544,366.00	8,400,724.00	49,945,090.00	0.9%	51,039,295.00	2.2%
SUMMARY OF EXPENDITURES - BY AGENCY					MANUFACTURES.			
Agency BREC General Fund	52,582,244.00	52,582,244.00	39,100,181.00	9,439,381.00	48,539,562.00	-7.7%	51,039,295.00	5.1%
Total Expenditures by Agency	52,582,244.00	52,582,244.00	39,100,181.00	9,439,381.00	48,539,562.00	-7.7%	54,630,146.00	12.5%
SUMMARY OF EXPENDITURES - BY DEPARTMENTS						gweether text beautiful		
Department Administration Program Activities (All)	13,423,648.00 39,158,596.00	13,423,648.00 39,158,596.00	8,354,694.00 30,566,014.00	2,911,374.00 6,713,019.00	11,266,068.00 37,279,033.00	-16.1% -4.8% 0.0%	13,987,888.00 40,642,258.00 -	24.2% 9.0% 0.0%
Total Expenditures by Departments	52,582,244.00	52,582,244.00	38,920,708.00	9,624,393.00	48,545,101.00		54,630,146.00	12.5%
SUMMARY OF EXPENDITURES - BY FUNCTIONS	Books was							
Function General Government	52,582,244.00	52,582,244.00	38,920,708.00	9,624,393.00	48,545,101.00	-7.7% 0.0%	54,630,146.00	12.5% 0.0%
Total Expenditures by Functions	52,582,244.00	52,582,244.00	38,920,708.00	9,624,393.00	48,545,101.00	0.0% -7.7%	54,630,146.00	0.0% 12.5%
SUMMARY OF EXPENDITURES - BY CHARACTERS								
Character Salaries & Fringe Benefits Other Operating Expenses	32,570,624.00 20,011,620.00	32,570,624.00 20,011,620.00	26,255,650.00 12,665,058.00	5,254,538.00 4,369,855.00	31,510,188.00 17,034,913.00	-3.3% -14.9% 0.0%	35,461,766.00 18,168,380.00	12.5% 6.7% 0.0%
Total Expenditures by Characters	52,582,244.00	52,582,244.00	38,920,708.00	9,624,393.00	48,545,101.00		53,630,146.00	10.5%
SUMMARY OF OTHER FINANCING SOURCES - BY SOL	IDCES							
Other Financing Sources Transfers In - Other Funds		:	:	:		0.0% 0.0% 0.0%	- 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	0.0% 0.0% 0.0%
Total Other Financing Sources by Sources						0.0%	•	0.0%
SUMMARY OF OTHER FINANCING USES - BY USES								
Other Financing Uses Transfers Out - Internal Service Funds		:		:	•	0.0% 0.0% 0.0%	1,000,000.00	0.0% 0.0% 0.0%
Total Other Financing Uses by Uses					•	0.0%	1,000,000.00	0.0%
SUMMARY OF FUND BALANCE								
Net change in fund balance Estimated Beginning Fund Balance	(3,072,721.00) 54,821,745.00	(3,072,721.00) 54,821,745.00	2,444,185.00 54,821,745.00	(1,038,657.00)	1,405,528.00 54,821,745.00		(4,590,851.00) 50,534,984.00	-426.6% -7.8%
Estimated Ending Fund Balance			\$ 57,265,930.00				\$ 45,944,133.00	-18.3%

	Enhanc	Recreation cement Operating	and Parks Comm	nission of East Ba T FOR YEAR END	ton Rouge ING December 31	, 2018		
				urrent Year				ning Year
	(A) Original Budget	(B) Last Adopted Budget	(C) Actual Year-to-Date as of: 10/31/2018	(D) Estimated Remaining for Year	(E) Projected Actual Result at Year End [C + D]	(F) % Change Last Adopted Budget vs. Projected Actual Result at Year End [E / B - 1]	(G) Proposed Budget	(H) % Change Projected Actual Result at Year End vs. Proposed Budget [G/E-1]
SUMMARY OF REVENUES - BY SOURCES Local sources:								
.ocal sources: Ad Valorem Taxes Self-Generated Revenues from Programs .ocal Grants Ther Revenues	\$ - - 70,000.00	\$ - 70,000.00	\$ - 602,956.00	\$ - 11,666.00	\$ - - 614,622.00	0.0% 0.0% 778.0%	\$ -	0.0% 0.0% -75.6%
Total Revenues from Local Sources	70,000.00	70,000.00	602,956.00	11,666.00	614,622.00	778.0%	150,000.00	-75.6%
State sources: State Revenue Sharing		:	:		:	0.0% 0.0% 0.0%		0.0% 0.0% 0.0%
Total Revenues from State Sources		/• X		•		0.0%		0.0%
Federal sources: Federal Grants		:	-			0.0% 0.0% 0.0%		0.0% 0.0% 0.0%
Total Revenues from Federal Sources				1 15 15		0.0%		0.0%
Total Revenues by Sources	70,000.00	70,000.00	602,956.00	11,666.00	614,622.00	778.0%	150,000.00	-75.6%
SUMMARY OF EXPENDITURES - BY AGENCY		Harrison Charles				2.7		
Agency BREC Enhancement Operating Fund	3,906,060.00	3,906,060.00	2,600,287.00	651,008.00	3,251,295.00	-16.8%	4,472,338.00	37.6%
Total Expenditures by Agency	3,906,060.00	3,906,060.00	2,600,287.00	651,008.00	3,251,295.00	-16.8%	4,472,338.00	37.6%
SUMMARY OF EXPENDITURES - BY DEPARTMENTS		N		TORREST ENVIRONMENTS				
Department								
Administration rogram Activities (All) Capital Outlay	1,781,338.00 2,124,722.00	1,781,338.00 2,124,722.00	1,192,804.00 1,407,483.00	296,888.00 354,120.00	1,489,692.00 1,761,603.00	0.0% -16.4% -17.1%	1,969,338.00 2,503,000.00	0.0% 32.2% 42.1%
Total Expenditures by Departments	3,906,060.00	3,906,060.00	2,600,287.00	651,008.00	3,251,295.00	-16.8%	4,472,338.00	37.6%
SUMMARY OF EXPENDITURES - BY FUNCTIONS								
General Government	3,906,060.00	3,906,060.00	2,600,287.00	651,008.00	3,251,295.00	-16.8% 0.0% 0.0%	4,472,338.00 -	37.6% 0.0% 0.0%
Total Expenditures by Functions	3,906,060.00	3,906,060.00	2,600,287.00	651,008.00	3,251,295.00	-16.8%	4,472,338.00	37.6%
SUMMARY OF EXPENDITURES - BY CHARACTERS								7
Character Salaries & Fringe Benefits Other Operating Expenses	3,906,060.00	3,906,060.00	2,600,287.00	651,008.00	3,251,295.00	0.0% -16.8% 0.0%	4,472,338.00	0.0% 37.6% 0.0%
Total Expenditures by Characters	3,906,060.00	3,906,060.00	2,600,287.00	651,008.00	3,251,295.00	-16.8%	4,472,338.00	37.6%
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES								
Other Financing Sources Transfers In - Special Revenue Fund	3,836,060.00	3,836,060.00	3,944,089.00	639,342.00	4,583,431.00	19.5% 0.0% 0.0%	3,836,060.00	-16.3% 0.0% 0.0%
Total Other Financing Sources by Sources	3,836,060.00	3,836,060.00	3,944,089.00	639,342.00	4,583,431.00	19.5%	3,836,060.00	-16.3%
SUMMARY OF OTHER FINANCING USES - BY USES								
Other Financing Uses Transfers Out - Other Funds						0.0% 0.0%		0.0%
Total Other Financing Uses by Uses				*		0.0%		0.0%
. Jan. J. Halleling Oses by Oses		•		*	•	0.0%	•	0.0%
SUMMARY OF FUND BALANCE		11/2/15/11/2007						
	BARNESS STORY OF THE STORY	1						105.00
let change in fund balance stimated Beginning Fund Balance	55,933,480.00	55,933,480.00	1,946,758.00 55,933,480.00		1,946,758.00 55,933,480.00	0.0% 0.0%	(486,278.00) 56,930,872.00	-125.0% 1.8%

	Capit			mission of East B FOR YEAR ENDIN		2018		
				Current Year		(5)		ning Year
	(A) Original Budget	(B) Last Adopted Budget	(C) Actual Year-to-Date as of: 10/31/2018	(D) Estimated Remaining for Year	(E) Projected Actual Result at Year End	(F) % Change Last Adopted Budget vs. Projected Actual Result at Year End	(G) Proposed Budget	(H) % Change Projected Actual Result at Year End vs. Proposed Budget
SUMMARY OF REVENUES - BY SOURCES					[C + D]	[E/B-1]		[G/E-1]
Local sources:								
Ad Valorem Taxes Self-Generated Revenues from Programs	\$ 8,353,421.00	\$ 8,353,421.00	\$ 7,004,804.00	\$ 1,392,237.00	\$ 8,397,041.00	0.5% 0.0%	\$ 8,610,643.00	2.5% 0.0%
Local Grants Other Revenues	150,000.00 175,000.00	150,000.00 175,000.00	1,045.00 428,250.00	18,000.00 29,167.00	19,045.00 457,417.00	161.4%	150,000.00 529,715.00	687.6% 15.8%
Total Revenues from Local Sources	8,678,421.00	8,678,421.00	7,434,099.00	1,439,404.00	8,873,503.00	2.2%	9,290,358.00	4.7%
State sources:								7.75
State Revenue Sharing	228,000.00	228,000.00	98,099.00	228,000.00	326,099.00	43.0%	294,500.00	-9.7%
State Grant			19,104.00	1	19,104.00	0.0% 0.0%	1,800,000.00	9322.1% 0.0%
Total Revenues from State Sources	228,000.00	228,000.00	117,203.00	228,000.00	345,203.00	51.4%	2,094,500.00	506.7%
Federal sources:								
Federal Grants			21,272.00	- 15	21,272.00	0.0% 0.0%		-100.0% 0.0%
		-			-	0.0%		0.0%
Total Revenues from Federal Sources		•	21,272.00		21,272.00	0.0%		-100.0%
Total Revenues by Sources	8,906,421.00	8,906,421.00	7,572,574.00	1,667,404.00	9,239,978.00	3.7%	11,384,858.00	23.2%
	Marie Arie							
SUMMARY OF EXPENDITURES - BY AGENCY Agency	CHARLES AND		ARREST STATE		Trees and the second			attacher a series and a series at the decide
BREC Capital Improvements Fund	8,906,421.00	8,906,421.00	6,233,041.00	1,492,110.00	7,725,151.00	-13.3%	11,384,858.00	47.4%
Total Expenditures by Agency	8,906,421.00	8,906,421.00	6,233,041.00	1,492,110.00	7,725,151.00	-13.3%	11,384,858.00	47.4%
				- 100				
SUMMARY OF EXPENDITURES - BY DEPARTMENTS								
Department	2.004.502.00	2.001.502.00	1,806,992.00	516,662.00	2,323,654.00	-22.1%	2,289,748.00	-1.5%
Administration Program Activities (All)	2,981,583.00	2,981,583.00	1,806,992.00	516,662.00	2,323,654.00	0.0%	822,547.00	#DIV/0!
Capital Improvement	5,924,838.00	5,924,838.00	4,426,049.00	975,448.00	5,401,497.00	-8.8%	8,272,563.00	53.2%
Total Expenditures by Departments	8,906,421.00	8,906,421.00	6,233,041.00	1,492,110.00	7,725,151.00	-13.3%	11,384,858.00	47.4%
SUMMARY OF EXPENDITURES - BY FUNCTIONS				78 - 1 A 1875		(a. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.		Archest with the description of the second
Function General Government	8,906,521.00	8,906,521.00	6,233,041.00	1,492,110.00	7,725,151.00	-13.3%	11,384,858.00	47.4%
		• 1				0.0% 0.0%		0.0%
Total Expenditures by Functions	8,906,521.00	8,906,521.00	6,233,041.00	1,492,110.00	7,725,151.00	-13.3%	11,384,858.00	47.4%
SUMMARY OF EXPENDITURES - BY CHARACTERS Character	980908888		SECTION SECTION		PARAMETERS A		BOOK STATES	
Salaries & Fringe Benefits	1,035,193.00	1,035,193.00	1,396,836.00	172,532.00 344,130.00	1,569,368.00 754,286.00		2,289,748.00 822,547.00	45.9% 9.0%
Other Operating Expenses Capital Improvement	1,946,390.00 5,924,838.00	1,946,390.00 5,924,838.00	410,156.00 4,426,049.00	975,448.00			8,272,563.00	53.2%
Total Expenditures by Characters	8,906,421.00	8,906,421.00	6,233,041.00	1,492,110.00	7,725,151.00	-13.3%	11,384,858.00	47.4%
Total Experiationes by Characters	6,900,421.00	0,900,421.00	0,233,041.00	1,432,110.00	7,725,151.00	10.0%	11,004,000.00	11.1.7
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES		- SA			ata de la constitución de la con			
Other Financing Sources Transfers In - Other Funds						0.0%		0.0%
Transfers in - Other Funds	1	:		-		0.0%		0.0%
		* -		•	•	0.0%		0.0%
Total Other Financing Sources by Sources						0.0%		0.0%
and the same of th								
SUMMARY OF OTHER FINANCING USES - BY USES								
Other Financing Uses Transfers Out Fund						0.0%		0.0%
-		1 2	•			0.0% 0.0%	•	0.0%
Total Other Financing Uses by Uses					•	0.0%		0.0%
CUMMADY OF FUND DAI AND								
SUMMARY OF FUND BALANCE			10.04 (3.01)					
Net change in fund balance Estimated Beginning Fund Balance	23,644,078.00	23,644,078.00	1,339,533.00 23,644,078.00	175,294.00	1,514,827.00 23,644,078.00		24,351,245.00	-100.0% 3.0%
A STATE OF THE STA				-	Section 1			
Estimated Ending Fund Balance	\$ 23,644,078.00	\$ 23,644,078.00	\$ 24,983,611.00	\$ 175,294.00	\$ 25,158,905.00	6.4%	\$ 24,351,245.00	-3.2%

				Current Year			Uncor	ing Year	
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of: 10/31/2018	Estimated Remaining for Year	Projected Actual Result at Year End [C + D]	% Change Last Adopted Budget vs. Projected Actual Result at Year End [E/B-1]	Proposed Budget	% Change Projected Actual Result a Year End vs. Proposed Budget [G / E - 1]	
SUMMARY OF REVENUES - BY SOURCES Local sources:			SANGEMENT OF SE						
Ad Valorem Taxes Self-Generated Revenues from Programs Local Grants Other Revenues Total Revenues from Local Sources	\$ - 95,000.00 95,000.00	\$ - 95,000.00 95,000.00	\$ - 247,894.00 247,894.00	\$ - 15,832.00 15,832.00	\$ - 263,726.00 263,726.00	0.0% 0.0% 0.0% 177.6% 177.6%	\$ - - 230,000.00 230,000.00	0.0 0.0 -12.8 -12.8	
State sources: State Revenue Sharing State Grant Table Revenue from State Sources			:	:	•	0.0% 0.0% 0.0%		0.0 0.0 0.0	
Total Revenues from State Sources						0.0%		0.0	
Federal sources: Federal Grants					:	0.0% 0.0% 0.0%		0.0 0.0 0.0	
Total Revenues from Federal Sources			•			0.0%		0.0	
Total Revenues by Sources	95,000.00	95,000.00	247,894.00	15,832.00	263,726.00	177.6%	230,000.00	-12.8	
SUMMARY OF EXPENDITURES - BY AGENCY						Shared and a state of the state			
Agency BREC Enhancement Construction Fund	5,081,040.00	5,081,040.00	1,714,862.00	784,120.00	2,498,982.00	-50.8%	5,110,064.00	104.5	
Total Expenditures by Agency	5,081,040.00	5,081,040.00	1,714,862.00	784,120.00	2,498,982.00	-50.8%	5,110,064.00	104.5	
SUMMARY OF EXPENDITURES - BY DEPARTMENTS									
Department Administration			255,811.00		255,811.00	#DIV/O!		-100.0	
Program Activities (All) Capital Improvement	5,081,040.00	5,081,040.00	1,459,051.00	784,120.00	2,243,171.00	0.0% -55.9%	5,110,064.00	0.0	
Total Expenditures by Departments	5,081,040.00	5,081,040.00	1,714,862.00	784,120.00	2,498,982.00	-50.8%	5,110,064.00	104.5	
SUMMARY OF EXPENDITURES - BY FUNCTIONS Function	THE REPORT AND		Sales Sales Sales				in demonstrate		
General Government	5,081,040.00 - -	5,081,040.00 - -	1,714,862.00 - -	784,120.00	2,498,982.00 - -	-50.8% 0.0% 0.0%	5,110,064.00	104.5 0.0 0.0	
Total Expenditures by Functions	5,081,040.00	5,081,040.00	1,714,862.00	784,120.00	2,498,982.00	-50.8%	5,110,064.00	104.5	
SUMMARY OF EXPENDITURES - BY CHARACTERS		ervae rueenine							
Character Salaries & Fringe Benefits		y	255,811.00	63,370.00	319,181.00	#DIV/O!		-100.0	
Other Operating Expenses Capital Improvement	5,081,040.00	5.081,040.00	(171.00) 1,459,222.00	2,500.00 554,849.00	2,329.00 2,014,071.00	#DIV/0! #DIV/0! -60.4%	5,110,064.00	-100.0	
Total Expenditures by Characters	5,081,040.00	5,081,040.00	1,714,862.00	620,719.00	2,335,581.00		MINISTER CONTRACTOR	153.7	
Total Experiorities by Characters	5,061,040.00	5,081,040.00	1,714,802.00	620,719.00	2,335,561.00	-54.0%	5,110,064.00	118.8	
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES									
Dther Financing Sources Transfers In - Special Revenue Fund Transfers In - Debt Service Fund	4,609,720.00	4,609,720.00	4,739,536.00	768,286.00	5,507,822.00	19.5% 0.0% 0.0%	4,880,064.00 -	-11.4 #DIV/0! 0.0	
Total Other Financing Sources by Sources	4,609,720.00	4,609,720.00	4,739,536.00	768,286.00	5,507,822.00	19.5%	4,880,064.00	-11.4	
SUMMARY OF OTHER FINANCING USES - BY USES				40					
Other Financing Uses Transfers Out - Other Funds						0.00			
					i	0.0% 0.0% 0.0%	:	0.0 0.0 0.0	
Total Other Financing Uses by Uses		•				0.0%	•	0.0	
UMMARY OF FUND BALANCE								Aniar Table 1 1990	
let change in fund balance stimated Beginning Fund Balance	(376,320.00) 9,988,752.00	(376,320.00) 9,988,752.00	3,272,568.00 9,988,752.00	(2.00)	3,272,566.00 9,988,752.00	-969.6% 0.0%	11,405,215.00	-100.0 14.2	
Stimated Ending Fund Balance	\$ 9,612,432.00				\$ 13,261,318.00		\$ 11,405,215.00	1	

	C			mission of East B R YEAR ENDING D		8		
	(4)	(D)		Current Year				ning Year
SUMMARY OF REVENUES - BY SOURCES	(A) Original Budget	(B) Last Adopted Budget	(C) Actual Year-to-Date as of: (Insert Date)	(D) Estimated Remaining for Year	(E) Projected Actual Result at Year End [C + D]	(F) % Change Last Adopted Budget vs. Projected Actual Result at Year End [E / B - 1]	(G) Proposed Budget	(H) % Change Projected Actual Result at Year End vs. Proposed Budget [G / E - 1]
Local sources:		1			recovered to			
Ad Valorem Taxes Self-Generated Revenues from Programs Local Grants Other Revenues Total Revenues from Local Sources	\$ - - 15,000.00 15,000.00	15,000.00 15,000.00	\$ - 22,681.00 22,681.00	\$ - - 3,750.00 3,750.00	\$ - - 26,431.00 26,431.00	0.0% 0.0% 76.2% 76.2%	\$ - - 22,000.00 22,000.00	0.0% 0.0% -16.8% -16.8%
State sources: State Revenue Sharing		:			:	0.0% 0.0% 0.0%		0.0% 0.0% 0.0%
Total Revenues from State Sources		A 6				0.0%		0.0%
Federal sources: Federal Grants				- :	•	0.0% 0.0% 0.0%		0.0%
Total Revenues from Federal Sources	1000			•		0.0%		0.0% 0.0%
Total Revenues by Sources	15,000.00	15,000.00	22,681.00	3,750.00	26,431.00	76.2%	22,000.00	-16.8%
SUMMARY OF EXPENDITURES - BY AGENCY			ismos evidendi.		AND THE PROPERTY OF			
Agency BREC Debt Service Fund	4,458,064.00	4,458,064.00	4,458,064.00	1,950.00	4,460,014.00	0.0%	4,483,218.00	0.5%
Total Expenditures by Agency	4,458,064.00	4,458,064.00	4,458,064.00	1,950.00	4,460,014.00	0.0%	4,483,218.00	0.5%
SUMMARY OF EXPENDITURES - BY DEPARTMENTS								
Department Administration	15,000.00	15,000.00	850.00	14,150.00	15,000.00	0.0%	22,000.00	46.7%
Program Activities (All) Debt Service	4,458,064.00	4,458,064.00	4,149,267.00	331,256.00	4,480,523.00	0.0% 0.5%	4,461,218.00	0.0%
Total Expenditures by Departments	4,473,064.00	4,473,064.00	4,150,117.00	345,406.00	4,495,523.00	0.5%	4,483,218.00	-0.4% -0.3%
SUMMARY OF EXPENDITURES - BY FUNCTIONS				100000000000000000000000000000000000000				
Function	4224				isto si visicana			
General Government	4,473,064.00	4,473,664.00	4,473,064.00	325,893.00	4,798,957.00 - -	7.3% 0.0% 0.0%	4,482,218.00	-6.6% 0.0% 0.0%
Total Expenditures by Functions	4,473,064.00	4,473,664.00	4,473,064.00	325,893.00	4,798,957.00	7.3%	4,482,218.00	-6.6%
SUMMARY OF EXPENDITURES - BY CHARACTERS								
Character Salaries & Fringe Benefits Other Operating Expenses Debt Service	15,000.00 4,458,064.00	15,000.00 4,458,064.00	850.00 4,149,267.00	14,150.00 331,256.00	15,000.00 4,480,523.00	0.0% 0.0% 0.5%	22,000.00 4,461,218.00	0.0% 46.7% -0.4%
Total Expenditures by Characters	4,473,064.00	4,473,064.00	4,150,117.00	345,406.00	4,495,523.00	0.5%	4,483,218.00	-0.3%
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES								
Other Financing Sources Transfers In - Special Revenue Fund	4,458,064.00	4,458,064.00	4,458,064.00		4,458,064.00	0.0%	4,458,064.00	0.0%
			17		:	0.0% 0.0%		0.0% 0.0%
Total Other Financing Sources by Sources	4,458,064.00	4,458,064.00	4,458,064.00	•	4,458,064.00	0.0%	4,458,064.00	0.0%
SUMMARY OF OTHER FINANCING USES - BY USES		1-11-50-50						
Other Financing Uses Transfers Out - Enhancement Construction Fund	÷			:		0.0% 0.0% 0.0%	:	0.0% 0.0% 0.0%
Total Other Financing Uses by Uses			• 5		·	0.0%		#DIV/0!
SUMMARY OF FUND BALANCE								May - 19 May
Net change in fund balance	15,000.00	15,000.00	22,681.00	1,800.00	24.401.00	63.00	10.454.000	440.00
Estimated Beginning Fund Balance Estimated Ending Fund Balance	5,377,021.00	5,377,021.00 \$ 5,392,021.00	5,377,021.00 \$ 5,399,702.00		24,481.00 5,377,021.00	63.2% 0.0%	(3,154.00) 4,220,688.00	-112.9% -21.5%
Communico Citaling Fullo Calaine	\$ 5,392,021.00	\$ 5,392,021.00	\$ 5,399,702.00	\$ 1,800.00	\$ 5,401,502.00	0.2%	\$ 4,217,534.00	-21.9%
	penson de la				epotential VALLES			la constant de la con

Recreation and Parks Commission of East Baton Rouge Enhancement Special Revenue FUND - BUDGET FOR YEAR ENDING December 31, 2018								
	Current Year							ning Year
	(A) Original Budget	(B) Last Adopted Budget	(C) Actual Year-to-Date as of: (Insert Date)	(D) Estimated Remaining for Year	(E) Projected Actual Result at Year End [C + D]	(F) % Change Last Adopted Budget vs. Projected Actual Result at Year End [E/B-1]	(G) Proposed Budget	(H) % Change Projected Actual Result at Year End vs. Proposed Budget [G / E - 1]
SUMMARY OF REVENUES - BY SOURCES Local sources:	T NEWSCHOOL COLUMN		200000000000000000000000000000000000000					
Ad Valorem Taxes Self-Generated Revenues from Programs Local Grants	\$ 13,255,452.00 -	\$ 12,755,249.00	\$ 10,060,287.58 -	\$ 3,313,863.00	\$ 13,374,150.58 -	4.9% 0.0%	\$ 13,663,620.00 -	2.2% 0.0%
Other Revenues Total Revenues from Local Sources	42,000.00 13,297,452.00	12,755,249.00	68,540.32 10,128,827.90	10,500.00 3,324,363.00	79,040.32 13,453,190.90	0.0% 5.5%	65,000.00 13,728,620.00	-17.8% 2.0%
State sources: State Revenue Sharing		:			:	0.0% 0.0%		0.0% 0.0%
Total Revenues from State Sources					•	0.0% 0.0%		0.0% 0.0%
Federal sources: Federal Grants			·		·	0.0% 0.0%		0.0%
Total Revenues from Federal Sources						0.0% 0.0%		0.0% 0.0%
Total Revenues by Sources	13,297,452.00	12,755,249.00	10,128,827.90	3,324,363.00	13,453,190.90	5.5%	13,728,620.00	0.0% 2.0%
SUMMARY OF EXPENDITURES - BY AGENCY		W. C.		Marie de Marie				
Agency BREC General Fund	•	* 1		•		0.0%	13,728,620.00	0.0%
Total Expenditures by Agency						0.0%	13,728,620.00	0.0%
SUMMARY OF EXPENDITURES - BY DEPARTMENTS								
Department Administration Program Activities (All) Debt Payments	393,608.00			393,608.00	393,608.00	0.0% 0.0% 0.0%	13,728,620.00	-100.0% 0.0% 0.0%
Total Expenditures by Departments	393,608.00	-		393,608.00	393,608.00	0.0%	13,728,620.00	3387.9%
SUMMARY OF EXPENDITURES - BY FUNCTIONS								
Function General Government	13,297,452.00	:	13,126,852.00	565,616.00	13,692,468.00	0.0% 0.0% 0.0%	13,728,620.00	0.3% 0.0%
Total Expenditures by Functions	13,297,452.00		13,126,852.00	565,616.00	13,692,468.00	0.0% 0.0% 0.0%	13,728,620.00	0.0%
SUMMARY OF EXPENDITURES - BY CHARACTERS								
Character Salaries & Fringe Benefits Other Operating Expenses Debt Payments	393,608.00 12,903,844.00	A	13,126,852.00	393,608.00 172,008.00	393,608.00 13,298,860.00	0.0% 0.0% 0.0%	393,608.00	0.0% 0.0% 0.3%
Total Expenditures by Characters	13,297,452.00	•	13,126,852.00	565,616.00	13,692,468.00	0.0%	13,335,012.00	0.3%
AND AND THE STATE OF THE STATE								
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES Other Financing Sources		er to see name				10-2		
Transfers In - Other Fund	•					0.0% 0.0% 0.0%		0.0% 0.0% 0.0%
Total Other Financing Sources by Sources				-		0.0%	•	0.0%
SUMMARY OF OTHER FINANCING USES - BY USES		31-2-1-1-1-1-1-2-3	Mark Aspellings	E THE SAME				
Other Financing Uses Transfers Out - Other Funds	12,903,844.00	12,755,249.00	13,126,852.00	565,616.00	13,692,468.00	7.3% 0.0%		-100.0% 0.0%
Total Other Financing Uses by Uses	12,903,844.00	12,755,249.00	13,126,852.00	565,616.00	13,692,468.00	0.0% 7.3%		0.0% -100.0%
SUMMARY OF FUND BALANCE								
Net change in fund balance Estimated Beginning Fund Balance	393,608.00	:	(2,998,024.10)	2,758,747.00	(239,277.10)	0.0% 0.0%		-100.0% 0.0%
Estimated Ending Fund Balance	\$ 393,608.00	\$ -	\$ (2,998,024.10)	\$ 2,758,747.00	\$ (239,277.10)	0.0%	\$ -	-100.0%