

2017 APPROVED ANNUAL BUDGET

For the Fiscal Year January 1, 2017 – December 31, 2017

Commission Approved December 21, 2016

Prepared by

Juan C. Martinez, Director of Finance

And

Department Directors, Managers, and Supervisors

RECREATION & PARK COMMISSION FOR THE PARISH OF EAST BATON ROUGE



Officers

Mr. Lloyd H. Benson II, Chairman

Mr. Verge S. Ausberry, Jr., Vice Chairman

Mr. Larry Selders, Treasurer

Carolyn McKnight, Superintendent and Ex-Officio Secretary

Commissioners

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Mr. Rossie Washington, Jr.

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Mrs. Sandra Davis



Introduction

November 16, 2016

TO THE CITIZENS OF EAST BATON ROUGE PARISH, AND THE RECREATION AND PARK COMMISSION FOR THE PARISH OF EAST BATON ROUGE:

Ladies and Gentlemen:

Enclosed is the 2017 budget for BREC. The foundation of this budget continues to be built on BREC's guiding principles of ensuring that our resources are used to contribute to a healthier, more vibrant community by providing exceptional parks, open spaces and recreation experiences for all of East Baton Rouge Parish.

Recognizing that we have a duty to be good stewards of public property, we have examined all areas of our organization for efficiencies and challenged ourselves to improve the quality of our programs as we work toward increasing attendance and the overall health and wellness of our community. We have also examined our fee schedule to make sure that our programs remain a good value for the community while being competitive in the market. Enclosed are proposed fee increases for the following departments: Aquatics, Golf, and Special Facilities.

Estimated revenues including ad valorem taxes and user fees and available fund balance are sufficient to cover the estimated expenditures for the upcoming year.

In an effort to better capture total costs of operating programs, activities, and departments, we will continue to fully allocated fringe benefit expenses, respective advertising costs, and data/computer costs to the corresponding program/department. Additionally, to create more transparency and a better understanding of our financial statements, we have continued in elimination of internal transfers. In October, BREC was honored as a finalist for the 2016 National Gold Medal Award by the National Recreation and Park Association (NRPA). The Gold Medal Awards program honors communities in the U.S. that demonstrates excellence in parks and recreation through long-range planning, resource management, volunteerism, environmental stewardship, program development, professional development, and agency recognition.



The Capital Improvement Program will continue to have many exciting ribbon cutting and ground breakings this coming year. Renovations are underway on adding air conditioning at many of our recreation centers, Liberty Lagoon will be opening with the much anticipated double flowrider feature, Knock Knock Children's Museum is scheduled to open in Summer of 2017, and the Howell Park Repurposing Improvements is scheduled for late 2017.

This budget will act as a working tool to keep us on a sound fiscal course as, together with the community, as we implement steps recommended by the strategic plan as well as new standards identified by the accreditation organization.

As you review this 2017 budget, please know that we are committed to working closely with the Commission to answer any questions that you may have and to address any issues that may arise. We thank you for your guidance and input.



Budgetary Structure

The financial transactions of BREC are budgeted and recorded in individual funds categorized as Governmental Fund Types. The funds of the Commission are described as follows:

General Fund

The General Fund is the general operating fund of the Commission and is used to account for the operations traditionally associated with BREC that are not accounted for in another fund. General Fund revenues and expenditures are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

Capital Improvement Fund

The purpose of this fund is to account for the financial resources to be used for the acquisition or construction of major capital facilities and infrastructure for general government activities. The 2017 funding is supported by a 10-year property tax millage that was renewed in April 2014. A summary of expenditures planned for 2017 is enclosed within this document.

Enhancement Special Revenue Fund

This is a new fund established in 2013 to account for the receipts of all proceeds from the "Imagine Your Parks" plan. The Special Revenue Fund is a "pass-through" fund used to distribute the tax revenues received from the "Imagine Your Parks" plan approved by the voters in November 2004 to the Enhancement Construction Fund, Enhancement Operating Fund and Debt Service Fund. The "Imagine Your Parks" property tax is a twenty year tax which will expire in 2024.

Enhancement Construction Fund

The fund was established to account for the activities of the "Imagine Your Parks" plan approved by the voters in November 2004. It accounts for the purchasing, acquiring, constructing, developing, improving, operating and maintaining public parks, playgrounds and recreational properties and facilities of BREC. The current levy is 3.253 mills with 1.753 mills of this amount being designated within this fund.



Enhancement Operating Fund

The fund was established pursuant to the General Bond Resolution for the purpose of depositing proceeds of the tax and to account for operations and maintenance activities of the "Imagine Your Parks" plan. This fund receives the remaining 1.500 mills of the total 3.253 mills of tax revenues approved for "Imagine Your Parks." The funds may be used to construct, improve or renovate projects enumerated in the "Imagine Your Parks" plan, and may also be used to operate and maintain any projects within BREC's inventory.

Debt Service Fund

The fund accounts for debt service of \$31,000,000 Revenue Bonds, Series 2012A. The 2005 series with the exception of tiers 2013-2015, which were non-callable, was refinanced in 2012.

The fund accounts for debt service of \$13,000,000 Revenue Bonds, Series 2012B used to continue construction of the projects in the "Imagine Your Parks" plan.

Internal Service Funds

The purpose of these funds is to account for the financing of goods or services provided by one department or function to other departments or functions. Revenues are recognized in the accounting periods in which they are earned and become measurable; expenses are recognized in the account period in which they are incurred, if measurable. The Internal Service Funds contained in this section are the Risk Management Fund, Employee Benefit Fund, and Print Shop.

Budgetary Guidelines

The following guidelines were established to develop the 2017 budget. All departments met the following objectives:

Resolved, That the Commission approve the following:

 Ad Valorem Tax Revenues were budgeted based on anticipated revenues to be received for the 2016 tax levy. The preliminary assessment numbers were provided by the East Baton Rouge Parish Assessor's Office. The revenue received from 2016 tax rolls will be the operating cash for the 2017 budget. Ad Valorem Tax Revenues will be adjusted based on information provided by the EBRP Assessor's Office in 2017 to accrue for the 2017 December tax levy.



- Provide funding for the following: cost of BREC's fleet and equipment replacement capital outlay plan and the implementation of the 10 year strategic plan.
- Continue to evaluate administrative and program operational procedures to ensure the most efficient use of taxpayer dollars. Any changes to operational procedures or recreation programming are to be weighed carefully for any negative impacts to current levels of service provided to the public.
- Evaluate the new and improved facilities as envisioned in the "Imagine Your Parks" program to be opened and operated in the 2017 budget year to determine funding needs.
- Included as a part of the 2017 General Fund operating budget are the 3.3% merit pay increases for all eligible employees. Longevity increases were also funded and longevity increases will be given to all eligible staff.
- Provide funding for existing employee benefits according to information available from benefit providers. All employee and retiree benefits are funded at the contribution rates anticipated. Retirement contributions for full-time employees were increased from 31.40% in 2016 to 32.82% in 2017. Medical insurance increases as a result of claims history and future anticipated claims were also increased.
- Provide funding for increases in worker's compensation, general liability and auto insurances.

Carolyn McKnight, Superintendent and Ex-Officio Secretary



Methodology & Executive Summary

The following methodology was used in the preparation of the 2017 Annual Budget

1. <u>Budget Process Improvements</u>

- a. <u>Process Decentralized</u> the budget process for 2017 was decentralized to fully engage the Program Directors, Managers, and Supervisors, and Administrative Department Directors in the development of revenue and expenditure budgets for all aspects of BREC operations.
- b. <u>New World Functionality</u> new functionality in the New World system, combined with training and guidance provided by the Finance Department, allowed data entry to be input directly by the departments. The Finance department grouped all costs centers to the appropriate program activity or administrative cost center for summary reporting.
- c. <u>Spread</u> the budget will be spread over the 12 months of 2017 by month, with consideration given to seasonality of revenues and expenditures, rather than by the straight-line method.

2. Source data used in budget preparation

- a. <u>Current Year Comparative Data</u> budget preparers were provided with the current 2016 Annual Budget, Fiscal year-to-date activity, and a 2016 Annual Projection for each account, within each cost center, within each program or department.
- b. <u>Historical Data</u> budget preparers were able to run inquiries on specific budget accounts to assess current year activity, prior fiscal year activity, a 3year and 5-year trend analyses, and transaction details. Seasonality of the historical data was considered in the development of 2017 budgeted amounts.
- c. <u>Revenue projections</u> using the current year comparative and historical data, combined with RecTrac, other statistical reports, and the current fee schedule, each department budgeted projected revenues for 2017.

3. Ad Valorem Taxes

- a. Ad Valorem Taxes were budgeted based upon the Tax Commissions' estimated roll for the property tax base of East Baton Rouge Parish. The approved millage rate was applied accordingly to derive Tax Revenues for the General Fund [1], Capital Improvement Fund [2], and Enhancement Special Revenue Fund [5].
 - i. Estimated Property tax base for 2016 \$3,980,784,208
 - ii. <u>2014 (2015-2024; recently renewed)</u> 4.10 mills (50% operations; 50% Capital Improvement. Provides 100% of Capital Improvement Program)

- iii. <u>2014 (2015-2024; recently renewed)</u> 2.10 mills (operations and maintenance)
- iv. <u>2017 (2017-2026; recently renewed-2016)</u> 3.96 mills (operations and maintenance)
- v. 1947 (permanent) .42 mills (any purpose)
- vi. 1947 (permanent) .63 mills (any purpose)
- vii. <u>2004 (2004-2024 Imagine Your Parks)</u> 3.253 mills (IYP Master Plan)
- viii. Total 14.463 mills or \$57,574,082 gross receivable (all funds)
- ix. A 1.5% (\$863,611) allowance for uncollectible taxes offsets the gross receivable to produce net anticipated revenue of \$56,710,472 across all funds.
 - 1. General Fund \$35,917,024
 - 2. Capital Improvement Fund \$8,038,199
 - 3. Enhancement Special Revenue Fund \$12,755,249 Grand Total - \$56,710,472 (net across all funds)

4. Salaries and Wages

- a. The Human Resources department provided budget preparers with a position budget report which included position control numbers, salary, and hourly wage data, and position specific fringe benefits for each budgeted position including:
 - i. Position control number and status, Job Title, Employee Name
 - ii. Employee Type, including
 - 1. Permanent Full-time (2,080 hours)
 - 2. Temporary Part-time (1,508 hours)
 - 3. Temporary Full-time/seasonal (800 hours)
 - iii. Pay rate, merit increase percentage, and longevity pay increase amounts.
 - iv. Each department used this information to budget full-time, part-time and seasonal labor costs for each department or program cost center.
 - 1. Total Salaries \$23,883,467 (FT, PT, Seasonal across all funds)
 - Total Fringe Benefits \$9,100,580 (Retirement, Deferred Comp, FICA, and all Health benefits across all funds). See below for details.
 - 3. <u>Total Salaries</u>, <u>Wages</u>, <u>and Fringe Benefits</u> \$32,984,047; represent 40.3% of total expenditures (\$81,893,503 (excluding inter-fund transfers)).



5. Fringe Benefits

- a. Retirement and FICA employer retirement contributions are budgeted based upon the rates that apply to each type of employment:
 - i. <u>Permanent Full-time (2,080 hours)</u> 32.82% employer contribution to the CPERS \$5,543,864.
 - ii. <u>Temporary Part-time (1,508 hours)</u> 4% employer contribution to the Deferred Compensation Plan, \$264,209.
 - iii. <u>Temporary Full-time/Seasonal (800 hours)</u> 6.2% Social Security match \$126,650.
 - iv. FICA: Medicare Health Insurance 1.45% of ALL wages \$346,310.
- b. Employer portion of Health Benefits
 - i. Employer Health Benefit Premium Costs \$2,891,418
 - ii. This represents BREC's employer portion of the \$4,032,513 in total premiums collected.
 - iii. Employees' Health Benefit Premium portion \$799,858 (this is not a budgeted expenditure as this amount is deducted from employees' biweekly paychecks.
- c. Total Fringe Benefits
 - i. Total Fringe Benefits \$9,100,580

6. Employee Benefits Fund (Fund 9)

- a. <u>Medical Benefit Claims and Administration Costs</u> projected Medical Benefit claims and administrative costs are based upon a document entitled *Self-insurance Accrual Rate Development to be effective January 2, 2017* prepared by Health Plus Consulting Services, Inc. (Dale Ducote).
 - i. <u>Claims</u> claims projections are based upon historical claims trended forward and include additional amounts needed for reserves.
 - 1. Medical claims \$2,739,358
 - 2. Pharmacy claims \$1,214,793
 - 3. Total Medical and Pharmacy claims \$3,954,151.
 - ii. <u>Administrative Cost</u> administrative costs include projected expenses for PPO and TPA fees, Stop Loss Premiums, and CERF \$705,037
- b. <u>Internal Service Charges</u> internal service charges credited to Fund 9 (Employee Benefit Fund) are calculated based upon the recently approved employer and employee contribution rates (premiums) for new Plan Year 2017 prepared by Health Plus Consulting Services, Inc. (Dale Ducote).
 - i. <u>Employee Health Premium Contributions</u> \$799,858; deducted from employee's paychecks based upon Plan Type (HMO, PPO, or QHDHP) and coverage class (Single, Dual, or Family).
 - ii. <u>Employer Health Premium Contributions</u> \$2,891,418; BREC's portion of premiums based upon Plan Type (HMO, PPO, or QHDHP) and coverage class (Single, Dual, or Family).

iii. <u>Total Premium Contributions</u> - \$4,032,513 (combined)

7. <u>Debt Service Fund (Fund 11)</u>

- a. Debt services requirements are based upon Amortization schedules for the Series 2012-A and Series 2012-B Bond Payable.
 - i. Series 2012-A (\$31,900,000)
 - 1. Principal \$2,740,000 (due May 2017)
 - 2. Interest \$542,831 (semi-annual due May and November 2017)
 - 3. Total \$3,282,831
 - ii. Series 2012-B
 - 1. Principal \$985,000 (due May 2017)
 - 2. Interest \$195,374 (semi-annual due May and November 2017)
 - 3. Total \$1,180,374
 - iii. Grand Total Debt Service for 2017 \$4,463,205
 - iv. Bank Fees \$15,000
 - v. <u>Total transfer in required</u> \$4,463,205 Funds are transferred from Fund 5 (Enhancement Special Revenue Fund) sufficient to cover both bond principal and interest expenses for 2017.

8. Enhancement Special Revenue Fund (Fund 5)

- a. Ad Valorem Taxes associated with the Imagine Your Parks Strategic Plan are initially credited to this special fund:
 - i. Adopted 2004 (2004-2024 Imagine Your Parks) 3.253 mills (IYP Master Plan)
 - ii. Enhancement Special Revenue Fund \$12,755,249 (net of a 1.5% allowance for uncollectible taxes).
- b. 100% of the IYP funds are subsequently transferred out to the:
 - i. Debt Service Fund for debt service \$4,463,205 (see above)
 - ii. Enhancement Construction Fund for construction \$2,345,819
 - iii. Enhancement Operating Fund for operations \$5,946,225. Fund 5 nets to zero.

9. Risk Management Fund [Fund 10]

a. Risk Management - risk management claims are budgeted in Fund 10 (Risk Management Fund) with projections made by risk management staff.



10. Capital Improvement Project Fund [Fund 2]

- a. Ad Valorem taxes credited to the CIP fund consist of 50% of the 4.10 mills approved in 2004 and renewed in 2014 \$8,038,199 net of 1.5% allowance for uncollectible taxes.
- b. As work is performed by the construction shop on capital improvement projects, their time is charged to the CIP Fund.
- c. Fringe benefits (retirement and medical) are calculated on these wages in the exact same manner as is done for all other wages in other funds.
- d. Construction Expense \$8,436,086 in Fiscal 2017.

11. Enhancement Construction Fund [Fund 7]

- a. Transfer in from the Enhancement Special Revenue Fund [Fund 5] for construction \$2,345,819.
- b. Construction Expenses \$2,407,819 for Fiscal 2017.

12. Enhancement Operating Fund [Fund 6]

- a. This pass through fund receives the remainder (\$5,946,225) of the Enhancement Special Revenue Fund [Fund 5] after transfers out for debt service [Debt Service Fund 11] and construction [Enhancement Construction Fund 7], plus interest income.
- b. Operating costs from capital improvements/enhancements such as: furniture and fixtures, computers/software, maintenance, etc. are budgeted for \$5,975,725 in Fiscal 2017.

13. Consolidated Totals [ALL Funds]

a. Revenues

- i. Taxes and Grants \$60,177,472
- ii. Self-Generated Revenues \$15,780,071 (including internal charges)
- iii. Other Revenues \$733,000
- iv. Transfers in from other funds \$12,755,249
- v. Use of available fund balance \$5,202,960
- vi. Total Revenues \$94,648,752

b. Expenditures

- i. Salaries, Wages, Fringe Benefits \$32,984,047
- ii. Non-payroll related expenditures \$48,909,456
- iii. Transfers out to other funds \$12,755,249
- iv. Total Expenditures \$94,648,752



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• 3 Year View (2015 Actual, 2016 Budget, 2017 Proposed) Fund Summary

Exhibit IA

2017 Annual Budget by Administrative Cost Centers

Exhibit II

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• 3 Year View (2015 Actual, 2016 Budget, 2017 Proposed) Administrative Cost Centers

Exhibit IIA



2017 Annual Budget by Program Activity

Exhibit III

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- o Athletics
 - Sports Administration, Adult Sports, Youth Sports, and Sports Academy
- o Golf
 - City Park, Clark Park, Woody Dumas (+ Waterfront Café), Webb Park, Santa Maria (+ Champions Grill), Beaver Creek (+ Beaver Creek Café), First Tee, Golf Administration, and Golf Grounds keeping.
- o <u>Maintenance</u>
 - All Maintenance shops and Park Operations
- o <u>Outdoor Adventures</u>
 - All Outdoor programs
- o Recreation Centers
 - All Recreation programs and facilities, senior programs and fitness centers and programs plus Recreation Administration
- Special Use Facilities
 - Bluebonnet Swamp, Baton Rouge Art Gallery, Conservation, Magnolia Mound Plantation, Horse Activity Center, Highland Observatory, Perkins Extreme Sports, Other Extreme Sports, Concessions Administration, Cohn Arboretum, Independence Café, Knock Knock Museum, Independence Park Theater, Goldsby, Memorial, Olympia Stadiums, Central Sports complex, Oak Villa Ballfield, and Special Use Facility Administration
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Part	Budget for Administration (General Fund)		GENERA	L FUNDS		CAPITAL PR	ROJECT FUNDS	DEBT SERVICE FUND	SPECIAL REVENUE FUND		NTERNAL SERVICE FUN	DS	CONSOLIDATED TOTALS
Part	2017 BUDGET BY FUND					Improvement							Total All Funds Combined
Selectories 1,200							_						
			\$ -		\$ -		\$ -	\$ -	\$ 12,755,249	\$ -	\$ -	\$ -	
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Part		-	61,000	61,000	-		-	-	-	-	-	-	
State Stat			1 000	1 000	-		-	-			-		
Ministri construction		37,117,024					280,000		12,755,249		-		
Marcon 130,000 130,000 130,000 130,000 150,0	Self generated revenues / Internal charges for svcs	36,000	10,781,700	10,817,700	-	-	-	-	-	4,832,371	-	130,000	15,780,071
Machine 170	Other revenues												
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Transfer Form 6. Exhancement Operating Fund Transfer Form 6. Exhan					5.044.005		0.045.040	4.440.005					40.755.040
Trail Particle From 1 - Control Fund Total Particle From 1 - Control Fund Salamac Amount (as of 12/31/19) "www 1" 3,040,755 " 5,040,255 " 5 10,178,199 " 52,692,819 " 54,478,205 " 512,755,249 " 54,693,371 " 52,170,235 " 5200,000 " 5,700,960 " 5,70		-	-		5,946,225	-	2,345,819	4,463,205	-	-	-	-	12,755,249
Total formers in Hilliars and Fundi Ralance Amount (as of 12/21/15) ****		-	-	-	-	-	-	-	-	-	-	-	-
Publication of Fund Balance Amount (as of 12/11/15) 1/10 1/					5,946,225		2,345,819	4,463,205					12,755,249
	Utilization of Fund Balance Amount (as of 12/31/15) *note 1*	-	-	3,040,725	-	-	-	-	-	-	2,002,235	160,000	5,202,960
	TOTAL REVENUES & TRANSFERS IN	\$37.370.524	\$10.843.700	\$51,254,949	\$5.975.725	\$10.178.199	\$2.692.819	\$4,478,205	\$12,755,249	\$4.853.371	\$2,170,235	\$290.000	\$94,648,752
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Non-payroll related expenses													
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Membership due & subscriptions 30,050 48,150 84,200					-		-	-	-	65,000	-		495,000
Coparating supplies 144,433 1,255,465 1,969,898 1,969,89					-	2,500	-	-	-	-	-	2,000	
Materials & durinalle goods 36,800 2,485,343 2,522,143 94,500 94,500 94,607 936,497 936,					-	44,000	-	-	-	-	-	41.524	
Capital outlay & capital improvement projects 481,451 3,480,313 3,941,764 5,975,725 8,436,086 2,407,819					-		-	-	-	-	-	41,534	
Priest costs (Costs of Codes Sold)					5 075 725		2 407 910	-	-	-	-	42 000	
Utilities 304,072 2,244,824 2,548,896 5,500 - - - - - - - - -		461,451			3,473,723	8,430,080	2,407,817	-	-	-	-	42,700	
Contract fees & services 1,716,202 4,468,084 6,184,286 - 12,000 - 15,000 165,000 76,500 6,527,786 Other expenditures (Ad Valorem fees, retire contingency) 1,256,100 85,147 1,341,247 - 5,000 1,000 - 10,000		304 072				5 500							
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Comparing reserve Comp					_		_		_	4 788 371			
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Transfers to 6. Enhancement Operating Fund	Transfers out to other funds												
Transfers to 2. Capital Improvement Fund	Transfers to 1. General Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 7. Enhancement Construction Fund - - - - - 2,345,819 Transfers to 11. Debt Service Fund - - - - - - 4,63,205 - - - - 4,63,205 -		-	-	-			-	-	5,946,225	-		-	5,946,225
Transfers to 11. Debt Service Fund		-	-	-	-	-	-	-	-	-	-	-	-
Transfers to Internal Service Funds -		-	-	-	-	-	-	-		-	-	-	
Total transfers out to other funds		-	-	-	-	-	-	-	4,463,205	-	-	-	4,463,205
TOTAL EXPENSES & TRANSFER OUT \$10,722,132 \$40,532,817 \$51,254,949 \$5,975,725 \$10,178,199 \$2,692,819 \$4,478,205 \$12,755,249 \$4,853,371 \$2,170,235 \$290,000 \$94,648,752									40.755.515				40.755.55
	lotal transfers out to other funds	-	-	-	-	-	-	-	12,/55,249	-	-	-	12,/55,249
NET REVENUES OVER (UNDER) EXPENSES \$26,648,392 (\$29,689,117) \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	TOTAL EXPENSES & TRANSFER OUT	\$10,722,132	\$40,532,817	\$51,254,949	\$5,975,725	\$10,178,199	\$2,692,819	\$4,478,205	\$12,755,249	\$4,853,371	\$2,170,235	\$290,000	\$94,648,752
	NET REVENUES OVER (UNDER) EXPENSES	\$26,648,392	(\$29,689,117)	<u>\$0</u>	<u>\$0</u>	\$0	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	\$0	<u>\$0</u>	\$0	<u>\$0</u>

note 1 - Utilization of Fund Balance Amount, 12/31/15 level & appropriate spendable category note 2 - Fringe Benefit costs wholly allocated to corresponding program/department

3 YEAR VIEW - FUND	2015 ACTUAL General Fund	2016 APPROVED General Fund	2017 PROPOSED General Fund	2015 ACTUAL Enhancement Operating Fund	2016 APPROVED Enhancement Operating Fund	2017 PROPOSED Enhancement Operating Fund	2015 ACTUAL Capital Improvement Fund	2016 APPROVED Capital Improvement Fund	2017 PROPOSED Capital Improvement Fund	2015 ACTUAL Enhancement Construction Fund	2016 APPROVED Enhancement Construction Fund	2017 PROPOSED Enhancement Construction Fund
REVENUES & TRANSFERS IN							runu	runu	runu			
Taxes & grants												
Ad Valorem taxes	\$ 35,506,944	\$ 35,191,755	\$ 35,917,024	\$ -	\$ -	\$ -	\$ 7,946,415	\$ 7,875,889	\$ 8,038,199	\$ -	\$ -	\$ -
State revenue sharing	1,246,012	1,260,000	1,200,000	-	-	-	301,947	296,000	285,000	144,378	-	280,000
Federal grants	3,300	-	61,000	-	-	-	92,677	=	45,000	-	-	-
State grants	26,780	-	-	-	-	-	475,936	1,997,000	1,445,000	-	-	-
Local grants	4,925	231,000	1,000	-	-	-	398,160	225,000	150,000	165,234	-	-
Total taxes & grants	36,787,961	36,682,775	37,179,024	-	-	-	9,215,135	10,393,889	9,963,199	309,612	-	280,000
Self generated revenues / Internal charges for svcs	10,277,383	10,342,790	10,817,700	-	-	-	2,348,225	-	-	-	-	-
Other revenues												
Interest income	111,115	135,000	138,000	8,655	19,500	29,500	75,449	53,000	138,000	37,324	37,000	67,000
Miscellaneous revenues	42,661	139,000	79,500	-	-	-	23,917	225,000	77,000	1,230		-
Total other revenues	153,776	274,000	217,500	8,655	19,500	29,500	99,366	278,000	215,000	38,554	37,000	67,000
Transfers in												
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	5,375,340	5,762,685	5,946,225	-	-	-	1,776,630	2,273,310	2,345,819
Transfers from 6. Enhancement Operating Fund	5,385,099	-	-	-	-	-	-	-	-	-	-	-
Transfers from 1. General Fund		-	-					-	<u> </u>	-		-
Total transfers in	5,385,099	-	=	5,375,340	5,762,685	5,946,225	-	=	=	1,776,630	2,273,310	2,345,819
Utilization of Fund Balance Amount (as of 12/31/15) *note 1*	-	1,111,735	3,040,725	-	-	-	-	200,111	-	-	2,255,690	-
TOTAL REVENUES & TRANSFERS IN	\$52,604,219	\$48,411,300	\$51,254,949	\$5,383,995	\$5,782,185	\$5,975,725	\$11,662,726	\$10,872,000	\$10,178,199	\$2,124,796	\$4,566,000	\$2,692,819
EXPENSES & TRANSFERS OUT												
Salaries, wages, & fringe benefits												
Salaries & wages	20,832,031	21,282,650	22,558,578				951,539	1,189,933	1,053,106	237,346	_	185,000
Fringe benefits *note 2*	8.288.851	9,048,497	8.448.290	_	-	-	137,922	774,396	524,007	59.253	_	90,000
Total salaries, wages, & fringe benefits	29,120,882	30,331,147	31,006,868		-		1,089,461	1,964,329	1,577,113	296,599		275,000
	27,120,002	30,331,147	31,000,000				1,007,401	1,704,327	1,577,115	270,377		273,000
Non-payroll related expenses												
Retired employee benefits	527,116	420,000	430,000	-	-	-	-	-	-	-	-	-
Travel & Training	171,324	272,950	269,150	-	-	-	1,331	5,500	2,500	-	-	-
Membership due & subscriptions	45,117	89,821	84,200	-	-	-	-		.		-	-
Operating supplies	1,742,246	2,169,283	1,969,898	-	955,250	-	8,371	43,473	46,000	1,346	-	-
Materials & durable goods	2,514,289	2,341,031	2,522,143		1,351,682		33,830	428,205	94,500	15,647		
Capital outlay & capital improvement projects	2,046,449	1,638,838	3,961,764	68,640	3,000,253	5,975,725	6,021,011	8,224,450	8,436,086	2,258,713	4,416,000	2,407,819
Direct costs (Costs of Goods Sold)	898,350	978,900	936,497	-	-	-					-	-
Utilities	2,469,933	2,871,968	2,548,896		-	-	4,327	36,363	5,500	514	-	-
Contract fees & services	4,311,798	5,581,315	6,184,286	174,453	-	-	969	199,680	12,000	934	-	-
Other expenditures (Ad Valorem fees, retire contingency)	1,219,358	1,716,047	1,341,247	-	-	-	226,051		4,500	437		
Operating reserve Total non-payroll related expenditures	15,945,980	18,080,153	20,248,081	243,093	5,782,185	5,975,725	6,295,890	150,000 8,907,671	8,601,086	2,277,591	150,000 4,566,000	10,000 2,417,819
<u>Transfers out to other funds</u> Transfers to 1. General Fund				5,385,099								
	-	-	-	5,385,099	-	-	-	-	-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 2. Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 11. Debt Service Fund	2 220 271	-	-	-	-	-	-	-	-	-	-	-
Transfers to Internal Service Funds Total transfers out to other funds	2,339,371 2,339,371	<u> </u>	<u>-</u>	5,385,099	-	-		-	<u>-</u> _	-	-	-
TOTAL EXPENSES & TRANSFER OUT	47,406,233	48,411,300	51,254,949	5,628,192	\$5,782,185	\$5,975,725	7,385,351	10,872,000	\$10,178,199	2,574,190	\$4,566,000	\$2,692,819
NET REVENUES OVER (UNDER) EXPENSES	\$5,197,986	\$0	\$0	(\$244,197)	\$0	\$0	\$4,277,375	\$0	\$0	(\$449,394)	\$0	\$0

note 1 - Utilization of Fund Balance Amount, 12/31/15 level & appropriate spendable category note 2 - Fringe Benefit costs wholly allocated to corresponding program/department

3 YEAR VIEW - FUND	2015 ACTUAL Debt Service Reserve Fund	2016 APPROVED Debt Service Reserve Fund	2017 PROPOSED Debt Service Reserve Fund	2015 ACTUAL Enhancement Special Revenue Fund	2016 APPROVED Enhancement Special Revenue Fund	2017 PROPOSED Enhancement Special Revenue Fund	2015 ACTUAL 20 Internal Service II Funds	016 APPROVED 2 nternal Service I Funds	2017 PROPOSED nternal Service Funds	2015 ACTUAL Total All Funds Combined	2016 APPROVED Total All Funds Combined	2017 PROPOSED Total All Funds Combined
REVENUES & TRANSFERS IN												
Taxes & grants												
Ad Valorem taxes	\$ -	\$ -	\$ -	\$ 12,609,648	\$ 12,497,690	\$ 12,755,249	\$ - \$	- \$	-	\$ 56,063,007	55,565,334	
State revenue sharing	-	-	-	-	-	-	-	-	-	1,692,337	1,556,000	1,765,000
Federal grants	-	-	-	-	-	-	-	-	-	95,977	-	106,000
State grants	-	-	-	-	-	-	-	-	-	502,716	1,997,000	1,445,000
Local grants		-	<u> </u>	-	-	-		-		568,319	456,000	151,000
Total taxes & grants	-	-	-	12,609,648	12,497,690	12,755,249	-	-	-	58,922,356	59,574,354	60,177,472
Self generated revenues / Internal charges for svcs	-	-	-	-	-	-	4,735,466	4,936,856	4,962,371	17,361,074	15,279,646	15,780,071
Other revenues												
Interest income	2,812	14,400	15,000	29,049	-	-	38,176	29,000	18,000	302,580	287,900	405,500
Miscellaneous revenues		-		-	-	-	173,290	90,000	171,000	241,098	454,000	327,500
Total other revenues	2,812	14,400	15,000	29,049	-	-	211,466	119,000	189,000	543,678	741,900	733,000
Transfers in												
Transfers from 5. Enhancement Special Revenue Fund	4,705,207	4,461,695	4,463,205	_	-	_	-	-	-	11,857,177	12,497,690	12,755,249
Transfers from 6. Enhancement Operating Fund	-	_			-	-	-	-	-	5,385,099	- · · · · · · · · · · · · · ·	-
Transfers from 1. General Fund	-	-	-	-	-	-	2,239,371	-	-	2,239,371	-	-
Total transfers in	4,705,207	4,461,695	4,463,205	-	-	-	2,239,371	-	-	19,481,647	12,497,690	12,755,249
Utilization of Fund Balance Amount (as of 12/31/15) *note 1*	-	-	-	-		-	-	2,406,601	2,162,235	-	5,974,137	5,202,960
TOTAL REVENUES & TRANSFERS IN	\$4,708,019	\$4,476,095	\$4,478,205	\$12,638,697	\$12,497,690	\$12,755,249	\$7,186,303	\$7,462,457	\$7,313,606	\$96,308,755	\$94,067,727	\$94,648,752
EXPENSES & TRANSFERS OUT												
Salaries, wages, & fringe benefits												
Salaries & wages Salaries & wages	_	_	_		_		76,943	72,796	86.783	22,097,859	22,545,379	23,883,467
Fringe benefits *note 2*							28,015	35,105	38,283	8,514,041	9,857,998	9,100,580
Total salaries, wages, & fringe benefits	-	-		-	-	-	104,958	107,901	125,066	30,611,900	32,403,377	32,984,047
Non-payroll related expenses												
Retired employee benefits	-	-	-	-	-	-	70,690	65,000	65,000	597,806	485,000	495,000
Travel & Training	-	-	-	-	-	-	-	-	2,000	172,655	278,450	273,650
Membership due & subscriptions	-	-	-	-	-	-	-	-	-	45,117	89,821	84,200
Operating supplies	-	-	-	-	-	-	28,165	33,000	41,534	1,780,128	3,201,006	2,057,432
Materials & durable goods	-	-	-	-	-	-	100	-	-	2,563,866	4,120,918	2,616,643
Capital outlay & capital improvement projects	-	-	-	-	-	-	-	-	42,900	10,394,813	17,279,541	20,824,294
Direct costs (Costs of Goods Sold)	-	-	-	-	-	-	-	-	-	898,350	978,900	936,497
Utilities	8.675	14,400	15.000	-	-	-	- 56,516	205 500	241.500	2,474,774	2,908,331 6,000,895	2,554,396
Contract fees & services			15,000	255 445	-	-		205,500 7.001.056		4,553,345		6,452,786
Other expenditures (Ad Valorem fees, retire contingency) Operating reserve	4,491,396	4,461,695	4,463,205	355,415	-		6,276,272	50,000	6,795,606	12,568,929	13,178,798 350,000	12,604,558 10,000
Total non-payroll related expenditures	4,500,071	4,476,095	4,478,205	355,415	-	-	6,361,053	7,354,556	7,188,540	35,979,093	49,166,660	48,909,456
Transfers out to other funds										F 00F		
Transfers to 1. General Fund	-	-	-				-	-	-	5,385,099		
Transfers to 6. Enhancement Operating Fund	-	-	-	5,457,107	5,762,685	5,946,225	-	-	-	5,457,107	5,762,685	5,946,225
Transfers to 2. Capital Improvement Fund	-	-	-	4 777 /40	2 272 242	2 245 242	-	-	-	1 77/ /10	0.070.040	2 245 042
Transfers to 7. Enhancement Construction Fund	-	-	-	1,776,612	2,273,310	2,345,819	-	-	-	1,776,612	2,273,310	2,345,819
Transfers to 11. Debt Service Fund	-	-	-	4,491,396	4,461,695	4,463,205	-	-	-	4,491,396	4,461,695	4,463,205
Transfers to Internal Service Funds Total transfers out to other funds	-	-		11,725,115	12,497,690	12,755,249		-		2,339,371 19,449,585	12,497,690	12,755,249
TOTAL EXPENSES & TRANSFER OUT	4,500,071	\$4,476,095	\$4,478,205	12,080,530	\$12,497,690	\$12,755,249	6,466,011	\$7,462,457	\$7,313,606	\$86,040,578	94,067,727	94,648,752
NET REVENUES OVER (UNDER) EXPENSES	\$207,948	\$0	\$0	\$558,167	\$0	\$0	\$720,292	\$0	\$0	\$10,268,177	\$0	\$0

note 1 - Utilization of Fund Balance Amount, 12/31/15 level & appropriate spendable category note 2 - Fringe Benefit costs wholly allocated to corresponding program/department

2017 BUDGET - ADMINISTRATION	Superintendent	Planning & Engineering	Finance	Human Resources	Communications	General Office	IT Department	BREC Foundation	All Admin Costs Centers
REVENUES & TRANSFERS IN Taxes & grants Ad Valorem taxes	\$ -	s -	\$ -	s -		\$ 35,917,024	<u> </u>	<u> </u>	\$ 35,917,024
State revenue sharing	5 -	-	3 -	\$ -	\$ -	1,200,000	5 -	5 -	1,200,000
Federal grants		-	-	-	-	1,200,000		-	1,200,000
State grants		_							
Local grants	-	_	_	_	_	_	_	_	-
Total taxes & grants						37,117,024			37,117,024
Total taxes & grants	-	-	-	-	-	37,117,024	-	-	37,117,024
Self generated revenues / Internal charges for svcs	-	-	-	-	-	35,000	1,000	-	36,000
Other revenues									
Interest income	-	-	-	-	-	138,000	-	-	138,000
Miscellaneous revenues	-	-	-	-	-	79,500	-	-	79,500
Total other revenues	-	-	-	-	-	217,500	-	-	217,500
Transfers in									
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	-	-	-	-	-	-
Transfers from 1. General Fund									
Total transfers in	-	-	-	-		-	-	-	-
TOTAL REVENUES & TRANSFERS IN	\$ -	\$ -	\$ -	<u> </u>	<u> </u>	\$ 37,369,524	\$ 1,000	\$	\$ 37,370,524
EXPENSES & TRANSFERS OUT									
Salaries, wages, & fringe benefits									
Salaries & wages	838,151	652,378	956,232	1,043,826	539,633	-	441,015	-	4,471,235
Fringe benefits *note 1*	346,272	236,644	412,863	331,319	232,701		160,790		1,720,589
Total salaries, wages, & fringe benefits	1,184,423	889,022	1,369,095	1,375,145	772,334	-	601,805	-	6,191,824
Non-payroll related expenses						400.000			400.000
Retired employee benefits		-		-	-	430,000	-	-	430,000
Travel & Training	4,000	4,000	2,650	10,800	8,250	94,000	1,500	-	125,200
Membership due & subscriptions	1,750	1,000	800	4,500	2,000	7,000	19,000	-	36,050
Operating supplies	7,000	5,000	20,000	57,283	25,150	17,000	12,500	500	144,433
Materials & durable goods	-	1,650	-	17,650	3,200	8,000	6,300	-	36,800
Capital outlay & capital improvement projects	11,100	24,000	27,500	141,882	15,969	27,000	234,000	-	481,451
Direct costs (Costs of Goods Sold) Utilities	7.910	7,610	6,500	22,990	4,162	236,200	18,500	200	304.072
Contract fees & services	362,610	16,500	218,700	218,943	96,549	603,100	64,600	135,200	1,716,202
Other expenditures (Ad Valorem fees, retire contingency)		16,500	500					135,200	
Other experiorates (Ad Valorett lees, retire contingency) Operating reserve	3,000	_	500	900	200	1,251,000	500	-	1,256,100
Total non-payroll related expenditures	397,370	59,760	276,650	474,948	155,480	2,673,300	356,900	135,900	4,530,308
Transfers out to other funds									
Transfers to 1. General Fund	-	-	-	-	-	-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-	-
Transfers to 2. Capital Improvement Fund	-	-	-	-	-	-	-	-	-
Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	-	-
Transfers to 11. Debt Service Fund	-	-	-	-	-	-	-	-	-
Transfers to Internal Service Funds		<u> </u>			<u> </u>				
Total transfers out to other funds	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES & TRANSFER OUT	\$1,581,793	\$948,782	\$1,645,745	\$1,850,093	\$927,814	\$2,673,300	\$958,705	\$135,900	\$10,722,132
NET REVENUES OVER (UNDER) EXPENSES	(\$1,581,793)	(\$948,782)	(\$1,645,745)	(\$1,850,093)	(\$927,814)	\$34,696,224	(\$957,705)	(\$135,900)	\$26,648,392

2015 ACTUAL 2016 APPROVED 2017 PROPOSED

	2015 ACTUAL 2	2016 APPROVED 20	DI / PROPOSED	2015 ACTUAL		2017 PROPOSED	2015 ACTUAL 2	UI6 APPROVED 2	2017 PROPOSED		016 APPROVED 2	2017 PROPOSED	2015 ACTUAL 2	016 APPROVED 2	017 PROPOSED
3 YEAR VIEW - ADMINISTRATION	Superintendent	Superintendent S	uperintendent	Planning & Engineering	Planning & Engineering	Planning & Engineering	Finance	Finance	Finance	Human Resources	uman Resources	Human Resources	Communications (communications C	ommunications
REVENUES & TRANSFERS IN Taxes & grants															
Ad Valorem taxes	¢ - ¢			¢ .	¢ _ ¢		¢ - ¢		¢ _	¢ - ¢		s -	¢ _ ¢	_ ¢	
State revenue sharing		- 3				-	5 - 5	· · · · · · · · · · · · · · · · · · ·		3 - 3	• • •	•		- · ·	
Federal grants	-	_		_	_	_	-				_	_	_		_
State grants	-	-		-	-	-	-			-			_		
Local grants	-	-		-	-	-	-		-	-	-	-	-		-
Total taxes & grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Self generated revenues / Internal charges for svcs	-	-	-	-	-	-	-	-	-	-	-		-	-	-
Other revenues															
Interest income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous revenues	-	-	-		-	-	-	-	-		-		-	-	-
Total other revenues	•	•	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers in															
Transfers from 5. Enhancement Special Revenue Fund	•		-	-	-	-	-	•	-	-	-	-	-	-	-
Transfers from 1. General Fund Total transfers in			-		<u>-</u>		-	-	•				-	-	-
	•	-	-	-	•	-	-	-	-	•	-	-			
TOTAL REVENUES & TRANSFERS IN	\$ - \$	- \$	-	\$ -	\$ - \$		\$ - \$	- :	\$ -	\$ - \$	- :	\$	\$ - \$	- \$	-
EXPENSES & TRANSFERS OUT															
Salaries, wages, & fringe benefits															
Salaries & wages	730,255	770,735	838,151	454,177	658,737	652,378	801,249	1,016,341	956,232	956,841	1,047,092	1,043,826	460,098	535,203	539,633
Fringe benefits *note 1*	44,319 774,574	313,149 1,083,884	346,272 1,184,423	25,751 479,928	276,689 935,426	236,644 889.022	44,464	484,529	412,863	39,701	370,803 1,417,895	331,319	24,705 484.803	217,324 752,527	232,701 772,334
Total salaries, wages, & fringe benefits	114,514	1,083,884	1,184,423	479,928	935,426	889,022	845,713	1,500,870	1,369,095	996,542	1,417,895	1,375,145	484,803	/52,52/	112,334
Non-payroll related expenses Retired employee benefits															
Travel & Training	3,705	2.000	4,000	3,211	1,500	4.000	1,018	3,650	2,650	1,799	10.800	10.800	2,469	8,250	8,250
Membership due & subscriptions	255	1,000	1,750	894	1,000	1,000	365	740	800	2,207	4,500	4,500	285	2,000	2,000
Operating supplies	5,474	4,300	7,000	6,014	5,450	5,000	27,881	20,510	20,000	51,970	56,300	57,283	21,724	25,150	25,150
Materials & durable goods	223	500	- ,,,,,,,	237	1,650	1,650	1,822	20,010	20,000	7,227	22,650	17,650	3,050	3,200	3,200
Capital outlay & capital improvement projects	4,484	6,100	11,100	4.911	22,500	24,000	75,856	27,500	27,500	33,294	38,082	141,882	8,825	15,969	15,969
Direct costs (Costs of Goods Sold)	-	-		_		-	_	-	-	-	-	-	-	-	-
Utilities	6,561	6,918	7,910	7,091	7,000	7,610	1,657	12,500	6,500	15,499	16,800	22,990	4,136	4,162	4,162
Contract fees & services	13,275	273,177	362,610	13,513	16,200	16,500	223,852	190,100	218,700	188,220	352,300	218,943	596,316	88,600	96,549
Other expenditures (Ad Valorem fees, retire contingency)	1,920	3,000	3,000	-	-	-	678	500	500	581	900	900	150	200	200
Operating reserve															
Total non-payroll related expenditures	35,897	296,995	397,370	35,871	55,300	59,760	333,129	255,500	276,650	300,797	502,332	474,948	636,955	147,531	155,480
Transfers out to other funds															
Transfers to 1. General Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund	-	•	-	-	-	-	-	-	-		-	-	-		-
Transfers to 7. Ennancement Construction Fund Transfers to 11. Debt Service Fund		•		-	-	-	-		•	•	-	-			
Transfers to Internal Service Funds					-	-					-	-			
Total transfers out to other funds															
TOTAL EXPENSES & TRANSFER OUT	\$810,471	\$1,380,879	\$1,581,793	\$515,799	\$990,726	\$948,782	\$1,178,842	\$1,756,370	\$1,645,745	\$1,297,339	\$1,920,227	\$1,850,093	\$1,121,758	\$900,058	\$927,814
NET REVENUES OVER (UNDER) EXPENSES	(\$810,471)	(\$1,380,879)	(\$1,581,793)	(\$515,799)	(\$990,726)	(\$948,782)	(\$1,178,842)	(\$1,756,370)	(\$1,645,745)	(\$1,297,339)	(\$1,920,227)	(\$1,850,093)	(\$1,121,758)	(\$900,058)	(\$927,814)

2015 ACTUAL 2016 APPROVED 2017 PROPOSED 2015 ACTUAL 2016 APPROVED 2017 PROPOSED 2015 ACTUAL 2016 APPROVED 2017 PROPOSED

2015 ACTUAL 2016 APPROVED 2017 PROPOSED

Total taxes & grants 36,754,456 36,451,775 37,117,024 225,000 - 36,754,456 36,676 Self generated revenues / Internal charges for svcs - 10,800 35,000 299 1,000 1,000 225,000 - 299 1.000 Other revenues Interest income 1111,115 135,000 138,000 111,115 13.000 Miscellaneous revenues 38,508 139,000 79,500 38,508 13.000	Centers 1,775 \$ 35,917,024 0,000 1,200,000 5,000 6,775 37,117,024 1,800 36,000 5,000 138,000 2,000 79,500 4,000 217,500
REVENUES & TRANSFERS IN Taxes & grants	1,775 \$ 35,917,024 0,000 1,200,000 5,000 5,775 37,117,024 1,800 36,000 5,000 138,000 9,000 79,500 4,000 217,500
Taxes & grants	1,200,000
Ad Valorem taxes \$ 35,506,944 \$ 35,191,775 \$ 35,917,024 \$ - \$ - \$ - \$ - \$ - \$ - \$ 35,506,944 \$ 35,191 State revenue sharing 1,246,012 1,260,000 1,200,000	1,200,000
State revenue sharing 1,246,012 1,260,000 1,200,000 1,246,012 1,260	1,200,000
Federal grants 1,500 1,5	5,000
State grants - <t< td=""><td>37,117,024 1,800 36,000 5,000 138,000 9,000 79,500 4,000 217,500</td></t<>	37,117,024 1,800 36,000 5,000 138,000 9,000 79,500 4,000 217,500
Local grants - - - - - - - 225,000 - - 225,000 - - 225,000 - - 225,000 - 36,754,456 36,676 36,754,456 36,676 36,754,456 36,676 36,754,456 36,676 36,754,456	37,117,024 1,800 36,000 5,000 138,000 9,000 79,500 4,000 217,500
Total taxes & grants 36,754,456 36,451,775 37,117,024 225,000 - 36,754,456 36,676 Self generated revenues / Internal charges for svcs - 10,800 35,000 299 1,000 1,000 225,000 - 299 1. Other revenues Interest income 111,115 135,000 138,000 111,115 135,000 138,000	37,117,024 1,800 36,000 5,000 138,000 9,000 79,500 4,000 217,500
Self generated revenues / Internal charges for svcs - 10,800 35,000 299 1,000 1,000 - - - - 299 1 Other revenues Interest income 111,115 135,000 138,000 - - - - - - 111,115 135,000 138,000 - - - - - - - 111,115 135,000 130,000 130,000 -	1,800 36,000 5,000 138,000 9,000 79,500 4,000 217,500
Other revenues 111,115 135,000 138,000 - - - - - - - 111,115 135,000 134,000 - <t< td=""><td>5,000 138,000 7,000 79,500 4,000 217,500</td></t<>	5,000 138,000 7,000 79,500 4,000 217,500
Interest income 111,115 135,000 138,000 -	9,000 79,500 4,000 217,500
Miscellaneous revenues 38,508 139,000 79,500 33,508 139	9,000 79,500 4,000 217,500
Total other revenues 149,623 274,000 217,500 149,623 274	: : : :
Transfers in	1 1
Transfers from 5. Enhancement Special Revenue Fund 5,385,099 5,385,099	
Transfers from 1. General Fund	-
Total transfers in	
TOTAL REVENUES & TRANSFERS IN \$ 42,289,178 \$ 36,736,575 \$ 37,369,524 \$ 299 \$ 1,000 \$ 1,000 \$ - \$ 225,000 \$ - \$ 42,289,477 \$ 36,962	2,575 \$ 37,370,524
EXPENSES & TRANSFERS OUT	
Salaries, wages, & fringe benefits	
Salaries & wages 11,039 315,338 351,577 441,015 3,728,997 4,376	9,685 4,471,235
Fringe benefits *note 1* 7,240,340 17,017 145,296 160,790 7,436,297 1,80	
Total salaries, wages, & fringe benefits 7,251,379 332,355 496,873 601,805 11,165,294 6,18°	
Non-payroll related expenses	
	0,000 430,000
	4,600 125,200
	3,791 36,050
	5,510 144,433
	3,200 36,800
	7,273 481,451
Direct costs (Costs of Goods Sold)	
Utilities 261,912 320,550 236,200 11,391 13,600 18,500 - 200 200 308,247 38	1,730 304,072
Contract fees & services 207,312 274,500 603,100 50,516 62,300 64,600 135,701 135,200 135,200 1,428,705 1,392	2,377 1,716,202
	1,900 1,256,100
Operating reserve	-
Total non-payroll related expenditures 2,292,193 2,850,387 2,673,300 147,737 410,936 356,900 136,000 137,400 135,900 3,918,579 4,650	5,381 4,530,308
Transfers out to other funds	
Transfers to 1. General Fund	-
Transfers to 6. Enhancement Operating Fund	-
Transfers to 2. Capital Improvement Fund 2,102,563 2,102,563	-
Transfers to 7. Enhancement Construction Fund	-
Transfers to 11. Debt Service Fund	-
Transfers to Internal Service Funds 236,808 - - - - - - - 236,808	_
Total transfers out to other funds 2,339,371 2,339,371	-
TOTAL EXPENSES & TRANSFER OUT \$11,882,943 \$2,850,387 \$2,673,300 \$480,092 \$907,809 \$958,705 \$136,000 \$137,400 \$135,900 \$17,423,244 \$10,843	\$,856 \$10,722,132
NET REVENUES OVER (UNDER) EXPENSES \$30,406,235 \$33,886,188 \$34,696,224 (\$479,793) (\$906,809) (\$957,705) (\$136,000) \$87,600 (\$135,900) \$24,866,233 \$26,118	\$,719 \$26,648,392

2017 BUDGET BY PROGRAM	Aquatics	Athletics	Golf	Maintenance	Outdoor Adventure	Recreation	Special Use Facilities	Tennis	Zoo	All Programs Combined
REVENUES & TRANSFERS IN Taxes & grants							· · · · · · · · · · · · · · · · · · ·			
Ad Valorem taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State revenue sharing	•	-	-	-	-	- (1.000	-	-	-	- (1.000
Federal grants State grants	-	-	-	-	-	61,000	-	-	-	61,000
Local grants			1,000			<u>-</u> _				1,000
Total taxes & grants	-	-	1,000	-	-	61,000	-	-	-	62,000
Self generated revenues / Internal charges for svcs	1,137,000	231,900	3,572,800	-	54,050	1,612,550	1,386,700	543,700	2,243,000	10,781,700
Other revenues										
Interest income	-	-	-	-	-	-	-	-	-	-
Miscellaneous revenues Total other revenues					-	-				
Transfers in										
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	-	-	-	-	-	-	-
Transfers from 1. General Fund										
Total transfers in	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUES & TRANSFERS IN	\$ 1,137,000	\$ 231,900	\$ 3,573,800	\$ -	\$ 54,050	\$ 1,673,550	\$ 1,386,700	\$ 543,700	\$ 2,243,000	\$ 10,843,700
EXPENSES & TRANSFERS OUT										
Salaries, wages, & fringe benefits	400.043	115,770	2.024.207	5,600,866	(2.204	2.070.570	2.075.024	4/4 542	2 274 020	10 007 242
Salaries & wages Fringe benefits *note 1*	499,943 71,058	27,301	3,024,206 953,654	2,740,555	62,394 4,275	3,870,569 1,111,527	2,075,024 689,725	464,543 142,876	2,374,028 986,730	18,087,343 6,727,701
Total salaries, wages, & fringe benefits	571,001	143,071	3,977,860	8,341,421	66,669	4,982,096	2,764,749	607,419	3,360,758	24,815,044
Non-payroll related expenses										
Retired employee benefits	-	-	-	-	-	-	-	-	-	-
Travel & Training	1,000	19,800	16,700	17,350	-	68,750	10,500	2,850	7,000	143,950
Membership due & subscriptions		200	7,250	1,600		2,900	2,350	350	33,500	48,150
Operating supplies	80,200	17,000	330,645	512,600	200	219,320	262,000	10,500	393,000	1,825,465
Materials & durable goods Capital outlay & capital improvement projects	48,600 6,900	49,250 4,204	404,125 402,156	1,282,000 2,354,282	27,750	376,118 582,864	135,900 60,812	16,600 20,995	145,000 48,100	2,485,343 3,480,313
Direct costs (Costs of Goods Sold)	157,000	4,204	325,697	2,334,282		2,000	46,500	55,300	350,000	936,497
Utilities	110,870	51,000	250,854	211,280	_	792,580	360,050	49,440	418,750	2,244,824
Contract fees & services	323,180	287,500	401,889	1,481,850	25,600	600,165	470,600	262,300	615,000	4,468,084
Other expenditures	600	-	10,000	-	· · · · · · · · · · · · · · · ·	49,947	3,600	3,000	18,000	85,147
Operating reserve										
Total non-payroll related expenditures	728,350	428,954	2,149,316	5,860,962	53,550	2,694,644	1,352,312	421,335	2,028,350	15,717,773
Transfers out to other funds										
Transfers to 1. General Fund	-	-	-	-	-	-	-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-	-	-
Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	-	-	-
Transfers to 1. Debt Service Fund	-		-	-	-	-	-	-	-	-
Transfers to Internal Service Funds	-		_	_	-	-	_	-	_	-
Total transfers out to other funds	-	-	-	-	-		-	-	-	-
TOTAL EXPENSES & TRANSFER OUT	\$1,299,351	\$572,025	\$6,127,176	\$14,202,383	\$120,219	\$7,676,740	\$4,117,061	\$1,028,754	\$5,389,108	\$40,532,817
NET REVENUES OVER (UNDER) EXPENSES	(\$162,351)	(\$340,125)	(\$2,553,376)	(\$14,202,383)	(\$66,169)	(\$6,003,190)	(\$2,730,361)	(\$485,054)	(\$3,146,108)	(\$29,689,117)

Budget for Administration (General Fund)	2015 ACTUAL	2016 APPROVED 2	017 PROPOSED	2015 ACTUAL 20	016 APPROVED 20	17 PROPOSED	2015 ACTUAL 20	016 APPROVED	2017 PROPOSED	2015 ACTUAL	2016 APPROVED	2017 PROPOSED		2016 APPROVED	2017 PROPOSED
3 YEAR VIEW - PROGRAM	Aquatics	Aquatics	Aquatics	Athletics	Athletics	Athletics	Golf	Golf	Golf	Maintenance	Maintenance	Maintenance	Outdoor Adventure	Outdoor Adventure	Outdoor Adventure
REVENUES & TRANSFERS IN	-						-						7 de la contrario	navontaro	
Taxes & grants															
Ad Valorem taxes	\$ -	\$ - \$	-	\$ - \$	- \$	-	\$ - \$	- 5	-	\$ -	\$ -	\$ -	\$ - \$	-	\$ -
State revenue sharing	-	-	-	-		-	-	-	-				-	-	-
Federal grants	-	-	-	-	-	-	-	-	-		-	-	-	-	-
State grants	-	-		•				1.000	1,000	•		-		-	-
Local grants		-		-				, , , , ,	1,000					-	
Total taxes & grants	•	-		•		-	•	1,000		-	•	-	-	-	
Self generated revenues / Internal charges for svcs	935,514	932,000	1,137,000	185,656	251,400	231,900	3,516,795	3,585,550	3,572,800	-	-	-	38,767	60,000	54,050
Other revenues															
Interest income Miscellaneous revenues	-	-	-	-		-	-	-		•	•	•	-	-	-
Total other revenues		-			-	-	-	-			-	-			
Transfers in															
Transfers In Transfers from 5. Enhancement Special Revenue Fund	_	_					_	_	_				_	_	_
Transfers from 1. General Fund	-						-						-		_
Total transfers in	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUES & TRANSFERS IN	\$ 935,514	\$ 932,000 \$	1,137,000	\$ 185,656 \$	251,400 \$	231,900	\$ 3,516,795 \$	3,586,550	\$ 3,573,800	\$ -	\$ -	\$ -	\$ 38,767	60,000	\$ 54,050
EXPENSES & TRANSFERS OUT															
Salaries, wages, & fringe benefits															
Salaries & wages	419,460	507,412	499,943	114,414	130,743	115,770	2,822,915	2,878,974	3,024,206	5,518,985	5,998,460	5,600,866	15,638	23,992	
Fringe benefits *note 1*	15,942	100,093	71,058	3,749	24,908	27,301	125,488	1,084,416	953,654	361,066	4,066,811	2,740,555	380	2,870	
Total salaries, wages, & fringe benefits	435,402	607,505	571,001	118,163	155,651	143,071	2,948,403	3,963,390	3,977,860	5,880,051	10,065,271	8,341,421	16,018	26,862	66,669
Non-payroll related expenses															
Retired employee benefits Travel & Training	488	1,200	1,000	10,416	13,500	19,800	13,120	17,250	16,700	883	2,950	17,350	-	-	-
Membership due & subscriptions	400	1,200	1,000	10,416	200	200	3,636	6,250	7,250	167	600	1,600	-		
Operating supplies	44,936	116,888	80,200	9,397	34,296	17,000	295,711	354,190	330,645	474.745	569,150	512,600	64	200	
Materials & durable goods	113,616	70,025	48,600	39,869	49,250	49,250	427,785	432,775	404,125	1,182,272	1,174,450	1,282,000	41,697	27,750	
Capital outlay & capital improvement projects	7,281	23,500	6,900	443	7,000	4,204	596,682	423,680	402,156	687,482	234,162	2,354,282	-	-	-
Direct costs (Costs of Goods Sold)	77,398	120,000	157,000			-	325,123	369,400	325,697			-	-	-	-
Utilities	89,409	135,998	110,870	76,615	39,918	51,000	265,625	315,778	250,854	192,845	261,820	211,280			
Contract fees & services	210,038 135	182,499 600	323,180 600	244,987 320	287,500	287,500	143,260 12,476	354,834 10,000	401,889 10,000	702,124 16.801	1,652,350	1,481,850	7,299 1.830	51,400	25,600
Other expenditures Operating reserve	135	-	600	320		•	12,476	10,000	10,000	10,001	-	•	1,630		-
Total non-payroll related expenditures	543,301	650,710	728,350	382,047	431,664	428,954	2,083,418	2,284,157	2,149,316	3,257,319	3,895,482	5,860,962	50,890	79,350	
Transfers out to other funds															
Transfers to 1. General Fund	-		-				-	-					-		-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-	-	-	-	-		-	-
Transfers to 2. Capital Improvement Fund	-	-	-	-		-	-	-	-				-	-	-
Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	-	-	-	-	-		-	-
Transfers to 11. Debt Service Fund Transfers to Internal Service Funds	-		-			-	-	-	-			-		-	-
Total transfers out to other funds		-		-		-				-		-	-		
TOTAL EXPENSES & TRANSFER OUT	\$978,703	\$1,258,215	\$1,299,351	\$500,210	\$587,315	\$572,025	\$5,031,821	\$6,247,547	\$6,127,176	\$9,137,370	\$13,960,753	\$14,202,383	\$66,908	\$106,212	\$120,219
NET REVENUES OVER (UNDER) EXPENSES	(\$43,189)	(\$326,215)	(\$162,351)	(\$314,554)	(\$335,915)	(\$340,125)	(\$1,515,026)	(\$2,660,997)	(\$2,553,376)	(\$9,137,370)	(\$13,960,753)	(\$14,202,383)	(\$28,141)	(\$46.212)) (\$66,169)
	(4.5,107)	(4020/2.0)	(4.02/00.)	(40.14,004)	(\$000 7.0)	(40.10,120)	(\$.,5.5,520)	(32,000,771)	(#2 000 0.0)	(47,107,070)	(3.01,001,00)	(\$14 202 000)	(420).41)	(4-10/212)	(\$35,.37)

Budget for Administration (General Fund)	2015 ACTUAL	2016 APPROVED	2017 PROPOSED	2015 ACTUAL	2016 APPROVED 2	017 PROPOSED	2015 ACTUAL 201	16 APPROVED 20	17 PROPOSED	2015 ACTUAL 2	016 APPROVED 20	017 PROPOSED	2015 ACTUAL	2016 APPROVED	2017 PROPOSED
3 YEAR VIEW - PROGRAM	Recreation	Recreation	Recreation	Special Use	Special Use Spe	cial Use Facilities	Tennis	Tennis	Tennis	Zoo	Zoo	Zoo	All Programs	All Programs	All Programs
REVENUES & TRANSFERS IN	ittoor cuttorr	ncor canon	itoor cution	Facilities	Facilities Spe	oldi Oso i dollitios	1011115		10111110		200		Combined	Combined	Combined
Taxes & grants															
Ad Valorem taxes	s -	s -	s -	\$ -	- \$		\$ - \$	- \$		s - s	- \$		s - s	-	s -
State revenue sharing				-			- 1						. '		
Federal grants	26,780		61,000	-	-	-	-			-			26,780		61,000
State grants	-			-		-	-	-		-	-	-	-		
Local grants	-						-	•	•	-		-		1,000	1,000
Total taxes & grants	26,780	-	61,000	•	-	-	•	-	-	-	-	-	26,780	1,000	62,000
Self generated revenues / Internal charges for svcs	1,398,134	1,349,990	1,612,550	1,457,040	1,338,000	1,386,700	547,565	489,200	543,700	2,076,467	2,310,500	2,243,000	10,155,938	10,316,640	10,781,700
Other revenues															
Interest income	-			-		-	-	-	-	-	-	-	-		-
Miscellaneous revenues Total other revenues	-		•			<u>-</u> _	-		-		-		-		-
Total other revenues	•	•			•		·		-		•	•		•	-
<u>Transfers in</u>															
Transfers from 5. Enhancement Special Revenue Fund Transfers from 1. General Fund	-			-			-	-	-	-	-	-	-		
Total transfers in	-	<u>:</u>	-		<u> </u>	 -	-		-				-	<u>:</u>	-
TOTAL REVENUES & TRANSFERS IN	\$ 1,424,914	\$ 1,349,990	\$ 1,673,550	\$ 1,457,040	\$ 1,338,000 \$	1,386,700	\$ 547,565 \$	489,200 \$	543,700	\$ 2,076,467 \$	2,310,500 \$	2,243,000	\$ 10,182,718 \$	10 317 640	\$ 10,843,700
TOTAL REVEROES & TRANSPERS IN	Ψ 1,424,714	¥ 1,547,770	1,073,330	¥ 1,437,040	ψ 1,550,000 ψ	1,300,700	Ψ 547,305 Ψ	407,200 \$	343,700	<u> </u>	2,310,300 \$	2,243,000	ψ 10,102,710 Q	10,317,040	\$ 10,043,700
EXPENSES & TRANSFERS OUT															
Salaries, wages, & fringe benefits	0.050.004		0.070.510	0.00/.045						0.447.550	0.051.031		4/057000	43.037.345	40.007.040
Salaries & wages Fringe benefits *note 1*	3,350,906 126,583	2,985,656 939,093	3,870,569 1,111,527	2,036,045 84,327	2,073,328 753.985	2,075,024 689,725	411,918 15,553	423,204 112,444	464,543 142,876	2,167,558 116.806	2,354,976 1,007,313	2,374,028 986.730	16,857,839 849,894	17,376,745 8,091,933	18,087,343 6,727,701
Total salaries, wages, & fringe benefits	3.477.489	3,924,749	4,982,096	2,120,372	2,827,313	2,764,749	427.471	535,648	607,419	2,284,364	3,362,289	3,360,758	17,707,733	25,468,678	24,815,044
Total salaries, wages, a rivige perions	0,177,107	0,721,717	1,702,070	2,120,072	2,027,010	2,701,717	127,171	000,010	007,117	2,201,001	0,002,207	0,000,700	17,707,700	20,100,070	21,010,011
Non-payroll related expenses															
Retired employee benefits Travel & Training	- 56,751	93,350	68.750	6,899	7,900	10.500	1.142	3.900	2,850	3.448	6.000	7.000	93.147	146,050	143,950
Membership due & subscriptions	56,751	2,000	2,900	511	2,900	2,350	270	300	350	28,309	33,500	33.500	33,469	45,750	48,150
Operating supplies	106,100	265,220	219,320	252,524	253,800	262,000	8,848	12,100	10,500	397,307	394,000	393,000	1,589,632	1,999,844	1,825,465
Materials & durable goods	390,714	264,980	376,118	154,025	109,200	135,900	11,393	18,700	16,600	109,678	144,000	145,000	2,471,049	2,291,130	2,485,343
Capital outlay & capital improvement projects	216,062	101,011	582,864	64,108	50,264	60,812	61,354	25,148	20,995	169,836	44,500	48,100	1,803,248	909,265	3,480,313
Direct costs (Costs of Goods Sold)		2,000	2,000	85,032	71,200	46,500	63,107	66,300	55,300	347,690	350,000	350,000	898,350	978,900	936,497
Utilities	785,180	798,104	792,580	352,729	447,280	360,050	52,626	71,040	49,440	336,058	409,500	418,750	2,151,087	2,479,438	2,244,824
Contract fees & services Other expenditures	615,317 4,317	407,458 315,147	600,165 49,947	273,282 10,394	417,000 400	470,600 3,600	200,649 1,213	232,200	262,300 3,000	454,224 16,937	593,000 18.000	615,000 18.000	2,851,180 64,423	4,178,241 344,147	4,468,084 85,147
Operating reserve	4,517	313,147	47,747	10,374	400	3,000	1,213		3,000	10,737	10,000	10,000	04,423	344,147	05,147
Total non-payroll related expenditures	2,175,017	2,249,270	2,694,644	1,199,504	1,359,944	1,352,312	400,602	429,688	421,335	1,863,487	1,992,500	2,028,350	11,955,585	13,372,765	15,717,773
Transfers out to other funds															
Transfers to 1. General Fund	-			_	-	-	_			-			-		
Transfers to 6. Enhancement Operating Fund				-	-	-	-		-	-			-		
Transfers to 2. Capital Improvement Fund	-			-		-	-	-		-	-	-	-		
Transfers to 7. Enhancement Construction Fund	-		-		-		-	-	-		-	-	-	-	-
Transfers to 11. Debt Service Fund Transfers to Internal Service Funds	-		-		-	-			-			-			
Total transfers out to other funds	-		-		-		-	-	-	-	-	-	-	-	-
TOTAL EXPENSES & TRANSFER OUT	\$5,652,506	\$6,174,019	\$7,676,740	\$3,319,876	\$4,187,257	\$4,117,061	\$828,073	\$965,336	\$1,028,754	\$4,147,851	\$5,354,789	\$5,389,108	\$29,663,318	\$38,841,443	\$40,532,817
										-					
NET REVENUES OVER (UNDER) EXPENSES	(\$4,227,592)	(\$4,824,029)	(\$6,003,190)	(\$1,862,836)	(\$2,849,257)	(\$2,730,361)	(\$280,508)	(\$476,136)	(\$485,054)	(\$2,071,384)	(\$3,044,289)	(\$3,146,108)	(\$19,480,600)	(\$28,523,803)	(\$29,689,117)

BREC CIP and IYP Estimated Expenditures for 2017												
Develop Trail Facilities			\$	1,459,562								
Wards Creek Bridge	\$	601,500										
Pecue	\$	20,000										
Greenwood Trail	\$	760,000										
Others	\$	78,062										
Community Parks			\$	5,540,734								
Independence	\$	1,047,680										
Jackson	\$	700,000										
City-Brooks	\$	631,280										
Others	\$	3,161,774										
Major Special Use Parks/Facilities			\$	154,736								
NSF / SE Area - Fields	\$	75,000										
Central Sports Park	\$	22,400										
Burbank	\$	25,536										
Others	\$	31,800										
Conservation/Outdoor Rec Special	Use		\$	2,074,073								
Bluebonnet Swamp	\$	475,185										
BREC Zoo	\$	300,750										
Webb Golf	\$	224,000										
Others	\$	1,074,138										
Large Neighborhood Parks			\$	2,583,725								
Lovett Road Park	\$	1,120,000										
Airline Hwy Park	\$	270,600										
Milton Womack Park	\$	769,920										
Others	\$	423,205										
Small Neighorhood Parks			\$	3,614,590								
Church Street	\$	938,200										
Hooper Road	\$	224,000										
Scotlandville	\$	224,000										
Others	\$	2,228,390										
Land Acquistion			\$	1,300,000								
Contingency			\$	2,119,323								
<u> </u>												
Total Estimated Capital Investm	nent 1	for 2017	\$	18,846,743								

^{*}Note: These projects are a portion of a ten year program and may not contain all projects that will be worked on in 2017. Weather, additional requirements, unforeseen conditions, bidding issues, positive opportunities, safety concerns, consultant availability and other considerations often influence project timelines.

Fee Schedule Changes by Department FY 2017

Proposed Fee

Department or Location	Description of Fee	Current Fee	Change	Reason Needed
Aquatics	Description of Fee		e.i.a.i.ge	
Liberty Lagoon	Admissions fee - Under 48" tall	9.00	10.00	Offset State tax rate increase
Liberty Lagoon	Admissions fee - 48" and Taller	11.00	12.00	Offset State tax rate increase
Golf	Turnesiens fee te una fanoi	11100	12100	
All Courses	Driving Range Passes (Lg Buckets) 20-Buckets	N/A	120.00	Per bucket Pass replaces unlimited Pass
All Courses	Driving Range Passes (Lg Buckets) 40-Buckets Driving Range Passes (Lg Buckets) 40-Buckets	N/A	220.00	Per bucket Pass replaces unlimited Pass
All Courses	0 0 10 ,	N/A N/A	300.00	•
	Driving Range Passes (Lg Buckets) 60-Buckets			Per bucket Pass replaces unlimited Pass
All Courses	Driving Range Passes (Lg Buckets) 80-Buckets	N/A	360.00	Per bucket Pass replaces unlimited Pass
All Courses	Driving Range Passes (Lg Buckets) 100-Buckets	N/A	400.00	Per bucket Pass replaces unlimited Pass
4 Course Passes - City Park, Cl	ark Park, Dumas, and Webb			
	Annual	6 Months	3 Months	
7 Day Sr/Jr Annual Pass	500.00	300.00	175.00	3 Month and 6 Month plans added
Weekday Sr. Annual Pass	400.00	225.00	150.00	3 Month and 6 Month plans added
7 Day Sr. Couple Annual Pass	600.00	350.00	200.00	3 Month and 6 Month plans added
Weekday Sr. Couple Annual Pass	500.00	300.00	175.00	3 Month and 6 Month plans added
7 Day Individual Annual Pass	600.00	350.00	200.00	3 Month and 6 Month plans added
Weekday Individual Annual Pass	500.00	300.00	175.00	3 Month and 6 Month plans added
7 Day Family Annual Pass	750.00	425.00	250.00	·
-	650.00	375.00	225.00	3 Month and 6 Month plans added
Weekday Family Annual Pass	650.00	375.00	225.00	3 Month and 6 Month plans added
5 Course Annual Passes - All B	REC Courses Except Santa Maria			
	Annual	6 Months	3 Months	
7 Day Sr/Jr Annual Pass	950.00	525.00	325.00	New Pass offering
Weekday Sr/Jr Annual Pass	700.00	400.00	250.00	New Pass offering
7 Day Sr. Couple Annual Pass	1350.00	775.00	450.00	New Pass offering
Weekday Sr. Couple Annual Pass	950.00	525.00	325.00	New Pass offering
7 Day Individual Annual Pass				3
3	1200.00	700.00	400.00	New Pass offering
Weekday Individual Annual Pass	950.00	525.00	325.00	New Pass offering
7 Day Family Annual Pass	1800.00	1,000.00	600.00	New Pass offering
Weekday Family Annual Pass	1400.00	775.00	475.00	New Pass offering
6 Course Annual Passes - All Bl	REC Courses			
	<u>Annual</u>	6 Months	3 Months	
7 Day Sr/Jr Annual Pass	1350.00	750.00	450.00	3 Month and 6 Month plans added
Weekday Sr/Jr Annual Pass	1000.00	550.00	325.00	3 Month and 6 Month plans added
7 Day Sr. Couple Annual Pass	2025.00	1,125.00	650.00	3 Month and 6 Month plans added
Weekday Sr. Couple Annual Pass	1500.00	850.00	500.00	3 Month and 6 Month plans added
7 Day Individual Annual Pass	1700.00	950.00	550.00	3 Month and 6 Month plans added
Weekday Individual Annual Pass	1450.00	800.00	475.00	3 Month and 6 Month plans added
7 Day Family Annual Pass	2550.00	1,400.00	850.00	3 Month and 6 Month plans added
Weekday Family Annual Pass	2175.00	1,200.00	725.00	3 Month and 6 Month plans added
Golf-Beaver Creek	Outing Pavilion rental (non-golf event)	n/a	100.00/hr	New fee for new pavilion
Special Facilties				
Bluebonnet Swamp	Summer Camp	115.00/wk	120.00/wk	Program staff and materials
Highland Road Observatory	Summer Camp	115.00/wk	120.00/wk	Program staff and materials
Independence Theatre	Summer Camp	230.00/2wks	240.00/2wks	Program staff and materials
Baton Rouge Gallery	Summer Camp	115.00/wk	120.00/wk	Program staff and materials
Farr Park Equestrian Center	Summer Camp	130.00/wk	135.00/wk	Program staff and materials
Magnolia Mound Plantation	Summer Camp	115.00/wk	120.00/wk	Program staff and materials
Extreme Sports	Summer Camp	95.00/wk	100.00/wk	Program staff and materials
Zamonilo oponio	Sammer Samp	100.00/2hrs;	125.00/2hrs;	rrogram stan and materials
		Bikes &	Bikes &	
Extreme Sports	BMX Birthday Party Rentals	Helmets not	Helmets	Program staff and materials,
		included	included	
Extreme Sports	Climbing Wall Group Rate		60 00/hr: Un to	Program staff and materials
·	•	N/A	10 climbers	-
		14/73		
			300.00/day -	
Extreme Sports	Extreme Facility Event Rate		nonprofits	Program staff and materials
		300 00/45	500.00/day -	
		300.00/day	for profits	
Baton Rouge Gallery	Facility Rental Rate	550.00/4hrs	600.00/4hrs	Program staff and materials

			ks Commission of et for Fiscal Year					
				nt Year			Upcomir	ıg Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of 10/31/16	Estimated Remaining for Year	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Result at Year End	Proposed Budget (2017)	% Change Projected Actual Result at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G/E-1]
SUMMARY OF REVENUES - BY SOURCES								
Local sources:								
Ad Valorem Taxes	35,191,775	35,191,775	29,013,050	6,178,725	35,191,775	0.0%	35,917,024	2.1%
Self-generating Revenues from program activities Local Grants	10,342,790 231,000	10,342,790 231,000	8,689,765 14,415	1,653,025 216,585	10,342,790 231,000	0.0% 0.0%	10,817,700 62,000	4.6% -73.2%
Other Revenues	274,000	274,000	179,999	94,001	274,000	0.0%	217,500	-20.6%
Total Revenues from Local Sources	46,039,565	46,039,565	37,897,229	8,142,336	46,039,565	0.0%	47,014,224	2.1%
State sources: State Revenue Sharing	1,260,000	1,260,000	-	1,260,000	1,260,000	0.0%	1,200,000	-4.8%
Total Revenues from State Sources	1,260,000	1,260,000	-	1,260,000	1,260,000	0.0%	1,200,000	-4.8%
Federal sources:								
Federal Grants	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Revenues from Federal Sources	-	-	-	-	-	†	-	
Total Revenues by Sources (General Fund)	47,299,565	47,299,565	37,897,229	9,402,336	47,299,565	0.0%	48,214,224	1.9%
SUMMARY OF EXPENDITURES - BY AGENC Agency	Y							1
BREC General Fund	48,411,300	48,411,300	36,282,939	12,128,361	48,411,300	0.0%	51,254,949	5.9%
Total Expenditures by Agency	48,411,300	48,411,300	36,282,939	12,128,361	48,411,300	0.0%	51,254,949	5.9%
SUMMARY OF EXPENDITURES - BY DEPART	TMENTS							
Department								1
Administrative Departments (all)	10,964,859	10,964,859	7,302,541	3,662,318	10,964,859	0.0%	10,722,132	-2.2%
Program Activities (all)	37,446,441	37,446,441	28,980,398	8,466,043	37,446,441	0.0%	40,532,817	8.2%
	-	-	-	-	-		-	
Total Expenditures by Departments	48,411,300	48,411,300	36,282,939	12,128,361	48,411,300	0.0%	51,254,949	5.9%
Total Experiences by Departments	40,411,300	40,411,500	30,202,333	12,120,301	40,411,500	0.076	31,234,949	3.970
SUMMARY OF EXPENDITURES - BY FUNCTI	IONS							
Function								
General Government	48,411,300	48,411,300	36,282,939	12,128,361	48,411,300	0.0%	51,254,949	5.9%
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Expenditures by Functions	48,411,300	48,411,300	36,282,939	12,128,361	48,411,300	0.0%	51,254,949	5.9%
. ,								
SUMMARY OF EXPENDITURES - BY CHARA	CTEDE							
Character	CIERS							
Salaries, Wages, and Fringe Benefits	30,331,147	30,331,147	24,504,996	5,826,151	30,331,147	0.0%	31,006,868	2.2%
Other Operating Expenses	18,080,153	18,080,153	11,777,943	6,302,210	18,080,153	0.0%	20,248,081	12.0%
	-	-	-	-	-		-	
Total Expenditures by Characters	48,411,300	48,411,300	36,282,939	12,128,361	48,411,300	0.0%	51,254,949	5.9%
Total Experiences by Characters	48,411,500	40,411,500	30,262,939	12,120,301	40,411,500	0.078	31,234,949	3.970
SUMMARY OF OTHER FINANCING SOURCE	S - BY SOURCES							<u> </u>
Other Financing Sources	2 DI SOURCES							
Transfers In - other funds	-	-	-	-	-		-	
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Other Financing Sources by Sources	_		-	-	_	 	_	-
				_				1
								1

			ks Commission of et for Fiscal Year	East Baton Roug Ending December				
	Upcomir	ıg Year						
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
	Budget	Budget	Year-to-Date as	Remaining for	Actual Result at	Last Adopted	Budget (2017)	Projected Actual
			of 10/31/16	Year	Year End	Budget vs.		Result at Year
						Projected Actual		End vs. Proposed
						Result at Year		Budget
						End		
					[C + D]	[E / B - 1]		[G / E - 1]
SUMMARY OF OTHER FINANCING USES - B	Y USES		T					
Other Financing Uses								
Transfers Out - other funds	-	-	-	-	-		-	
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Other Financing Uses by Uses	-	-	-	-	-		-	
SUMMARY OF FUND BALANCE	-							
Net change in fund balance	(1,111,735)			(2,726,025)			(3,040,725)	
Estimated Beginning Fund Balance	55,933,480	55,933,480	55,933,480	-	55,933,480	0.0%	54,821,745	-2.0%
Estimated Ending Fund Balance	54,821,745	54,821,745	57,547,770	(2,726,025)	54,821,745	0.0%	51,781,020	-5.5%

		ent Operating Fu		nt Year		I	Upcomi	ng Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of 10/31/16	Estimated Remaining for Year	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Result at Year End	Proposed Budget (2017)	% Change Projected Actual Result at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G/E-1]
SUMMARY OF REVENUES - BY SOURCES			ı					1
Local sources: Ad Valorem Taxes Self-generating Revenues from program activities Other Revenues Total Revenues from Local Sources	19,500 19,500	19,500 19,500	3,762 - 39,297 43,059	(3,762) - (19,797) (23,559)	19,500 19,500	0.0% 0.0%	29,500 29,500	51.3% 51.3%
State sources: State Revenue Sharing	-	-	-	-	-		-	
Total Revenues from State Sources	-	-	-	-	-		-	
Federal sources: Federal Grants	- -	-		- -	-		-	
Total Revenues from Federal Sources	-	-	-	-	-		-	
Total Revenues by Sources (General Fund)	19,500	19,500	43,059	(23,559)	19,500	0.0%	29,500	51.3%
SUMMARY OF EXPENDITURES - BY AGENCY	7		I			T T		ı
Agency BREC Enhancement Operating Fund	5,782,185	5,782,185	1,307,412	4,474,773	5,782,185	0.0%	5,975,725	3.3%
Total Expenditures by Agency	5,782,185	5,782,185	1,307,412	4,474,773	5,782,185	0.0%	5,975,725	3.3%
CHAMADA OF EXDENDITURES. BY DEBART	MENTE							
SUMMARY OF EXPENDITURES - BY DEPART Department	WIENTS					Г	<u> </u>	
Administrative Departments (all) Program Activities (all) Capital Outlay	2,781,932 3,000,253	2,781,932 3,000,253	85,810 1,221,602	2,696,122 1,778,651	2,781,932 3,000,253	0.0% 0.0%	2,975,472 3,000,253	7.0% 0.0%
Total Expenditures by Departments	5,782,185	5,782,185	1,307,412	4,474,773	5,782,185	0.0%	5,975,725	3.3%
1 7 1	-, -,	-, -,	7 7	, , , -	-, -,			
SUMMARY OF EXPENDITURES - BY FUNCTION	ONS							
Function General Government	5,782,185 - -	5,782,185 - -	1,307,412	4,474,773 - -	5,782,185 - -	0.0%	5,975,725 - -	3.3%
Total Expenditures by Functions	5,782,185	5,782,185	1,307,412	4,474,773	5,782,185	0.0%	5,975,725	3.3%
SUMMARY OF EXPENDITURES - BY CHARAC	CTERS					1		
Character Salaries, Wages, and Fringe Benefits Other Operating Expenses	5,782,185	5,782,185	1,307,412	4,474,773	5,782,185	0.0%	5,975,725 -	3.3%
Total Expenditures by Characters	5,782,185	5,782,185	1,307,412	4,474,773	5,782,185	0.0%	5,975,725	3.3%
SUMMARY OF OTHER FINANCING SOURCES	S - BY SOURCES							ļ
Other Financing Sources Transfers In - other funds	5,762,685	5,762,685	5,802,484	(39,799)	5,762,685	0.0%	5,946,225	3.2%
Transfers III - Other runus				(37,179)		0.076	3,740,223 - -	3.2%
Total Other Financing Sources by Sources	5,762,685	5,762,685	5,802,484	(39,799)	5,762,685	0.0%	5,946,225	3.2%

			ks Commission of nd Budget for Fisc					
			Upcomir	ng Year				
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
	Budget	Budget	Year-to-Date as	Remaining for	Actual Result at	Last Adopted	Budget (2017)	Projected Actual
			of 10/31/16	Year	Year End	Budget vs.		Result at Year
						Projected Actual		End vs. Proposed
						Result at Year		Budget
						End		
					[C + D]	[E / B - 1]		[G/E-1]
SUMMARY OF OTHER FINANCING USES -	BY USES							
Other Financing Uses								
Transfers Out - other funds	-	-	-	-	-		-	
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Other Financing Uses by Uses	-	-	-	-	-		-	
SUMMARY OF FUND BALANCE								
Net change in fund balance	-	-	4,538,131	(4,538,131)			-	
Estimated Beginning Fund Balance	55,933,480	55,933,480	55,933,480	-	55,933,480	0.0%	55,933,480	0.0%
	## 022 100	## 033 100	CO 481 C11	(4.530.434)	## 022 too	0.004	55 032 400	
Estimated Ending Fund Balance	55,933,480	55,933,480	60,471,611	(4,538,131)	55,933,480	0.0%	55,933,480	0.0%

				East Baton Roug I Year Ending Dec				
		.provement runo	Curre		2010		Upcomin	g Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of 10/31/16	Estimated Remaining for Year	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Result at Year End	Proposed Budget (2017)	% Change Projected Actual Result at Year End vs. Proposed Budget
					[C + D]	[E/B-1]		[G/E-1]
SUMMARY OF REVENUES - BY SOURCES						•		1
Local sources:	7 975 990	7.075.000	6 402 005	1 202 704	7.075.000	0.00/	0.020.100	2.10/
Ad Valorem Taxes Self-generating Revenues from program activities	7,875,889	7,875,889	6,493,095 315,821	1,382,794 (315,821)	7,875,889	0.0%	8,038,199	2.1%
Local Grants	225,000	225,000	100,000	125,000	225,000		150,000	
Other Revenues	278,000	278,000	216,352	61,648	278,000	0.0%	215,000	-22.7%
Total Revenues from Local Sources	8,378,889	8,378,889	7,125,268	1,253,621	8,378,889	0.0%	8,403,199	0.3%
State sources:	206.000	206.000	(11.700)	207 706	206.000	0.007	205.000	2.70/
State Revenue Sharing	296,000	296,000	(11,706)	307,706	296,000	0.0%	285,000	-3.7%
State Grant	1,997,000	1,997,000	1,307,856	689,144	1,997,000		1,445,000	
Total Revenues from State Sources	2,293,000	2,293,000	1,296,150	996,850	2,293,000	0.0%	1,730,000	-24.6%
	_,2>5,000	_,,_,	-,2,0,100	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_,,_,	0.070	1,750,000	2370
Federal sources:								
Federal Grants	-	-	92,677	(92,677)	-		45,000	
	-	-	-	-	-		-	
T (I D) C F 1 1 1 1 1 1 1 1 1	-	-	- 02 (77	(02 (77)	-		45.000	
Total Revenues from Federal Sources	-	-	92,677	(92,677)	-		45,000	
Total Revenues by Sources (General Fund)	10,671,889	10,671,889	8,514,095	2,157,794	10,671,889	0.0%	10,178,199	-4.6%
, ,	1,1 ,1 1			, , , ,	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		., ., .,	
SUMMARY OF EXPENDITURES - BY AGENC	Y			1		T		T
Agency	10 972 000	10.972.000	12 912 450	(2.040.450)	10 972 000	0.0%	10 179 100	6.40/
BREC Capital Improvement Fund	10,872,000	10,872,000	13,812,459	(2,940,459)	10,872,000	0.0%	10,178,199	-6.4%
Total Expenditures by Agency	10,872,000	10,872,000	13,812,459	(2,940,459)	10,872,000	0.0%	10,178,199	-6.4%
1 7 8 7	1,1- ,1-1			() / /			., ., .,	
SUMMARY OF EXPENDITURES - BY DEPART	TMENTS			1				T
Department	2 (47 550	2 (47 550	5 276 272	(2.728.822)	2 (47 550	0.00/	1 742 112	24.20/
Administrative Departments (all) Program Activities (all)	2,647,550	2,647,550	5,376,373	(2,728,823)	2,647,550	0.0%	1,742,113	-34.2%
Capital Improvement	8,224,450	8,224,450	8,436,086	(211,636)	8,224,450	0.0%	8,436,086	2.6%
cupium improvement	0,22 1, 100	0,22 1, 130	0,120,000	(211,030)	0,22 1, 150	0.070	0,130,000	21070
Total Expenditures by Departments	10,872,000	10,872,000	13,812,459	(2,940,459)	10,872,000	0.0%	10,178,199	-6.4%
CHAMA DV OF EVEN DVELIDES DV FUNCTU	COME							
SUMMARY OF EXPENDITURES - BY FUNCTI Function	ONS							I
General Government	10,872,000	10,872,000	13,812,459	(2,940,459)	10,872,000	0.0%	10,178,199	-6.4%
Contract Covernment	-	-	-	(2,5 10, 105)	-	0.070	-	0.170
	-	-	-	-	-		-	
Total Expenditures by Functions	10,872,000	10,872,000	13,812,459	(2,940,459)	10,872,000	0.0%	10,178,199	-6.4%
SUMMARY OF EXPENDITURES - BY CHARA	CTERS							
Character								
Salaries, Wages, and Fringe Benefits	1,964,329	1,964,329	1,183,490	780,839	1,964,329	0.0%	1,577,113	-19.7%
Other Operating Expenses	683,221	683,221	148,274	534,947	683,221	0.0%	165,000	-75.8%
Capital Improvement	8,224,450	8,224,450	12,480,695	(4,256,245)	8,224,450	0.0%	8,436,086	2.6%
Total Forman dituma has Chamatana	10 972 000	10.972.000	12 012 450	(2.040.450)	10 972 000	0.00/	10 179 100	6.40/
Total Expenditures by Characters	10,872,000	10,872,000	13,812,459	(2,940,459)	10,872,000	0.0%	10,178,199	-6.4%
SUMMARY OF OTHER FINANCING SOURCE	S - BY SOURCES							
Other Financing Sources								
Transfers In - other funds	-	-	-	-	-		-	
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Other Financing Sources by Sources	_	_		_			_	
Total Other Financing Sources by Sources	-	-	-	-	-		-	

			ks Commission of Budget for Fiscal					
	1	Upcomir	ıg Year					
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
	Budget	Budget	Year-to-Date as	Remaining for	Actual Result at	Last Adopted	Budget (2017)	Projected Actual
			of 10/31/16	Year	Year End	Budget vs.		Result at Year
						Projected Actual		End vs. Proposed
						Result at Year		Budget
						End		
					[C + D]	[E / B - 1]		[G/E-1]
SUMMARY OF OTHER FINANCING USES - E	Y USES							_
Other Financing Uses								
Transfers Out - other funds	-	-	-	-	-		-	
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Other Financing Uses by Uses	-	-	-	-	-		-	
SUMMARY OF FUND BALANCE								
	(200.111)	(200.444)	(5.000.05.0)		(200.414)	0.007		400.00
Net change in fund balance	(200,111)	(200,111)		5,098,253	(200,111)	0.0%	-	-100.0%
Estimated Beginning Fund Balance	23,844,189	23,844,189	23,844,189	-	23,844,189	0.0%	23,644,078	-0.8%
Estimated Ending Fund Balance	23,644,078	23,644,078	18,545,825	5,098,253	23,644,078	0.0%	23,644,078	0.0%
								1

				East Baton Roug		6		
		Construction 1	8	nt Year	2000		Upcomin	g Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of 10/31/16	Estimated Remaining for Year	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Result at Year End	Proposed Budget (2017)	% Change Projected Actual Result at Year End vs. Proposec Budget
					[C + D]	[E / B - 1]		[G/E-1]
SUMMARY OF REVENUES - BY SOURCES								
Local sources:			4.207	(4.207)				
Ad Valorem Taxes Self-generating Revenues from program activities	-	-	4,397	(4,397)	-		-	
Other Revenues	37,000	37,000	80,388	(43,388)	37,000		67,000	81.1%
Total Revenues from Local Sources	37,000	37,000	84,785	(47,785)	37,000		67,000	81.1%
	21,411	,	.,,	(11,100)	-,,		.,,	
State sources:								
State Grant	-	-	583,235	(583,235)	-		280,000	
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Revenues from State Sources	-	-	583,235	(583,235)	-		280,000	
Federal sources: Federal Grants								
Federal Grants	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Revenues from Federal Sources	-						-	
Total revenues from reactar sources								
Total Revenues by Sources (General Fund)	37,000	37,000	668,020	(631,020)	37,000		347,000	837.8%
, , , , , , , , , , , , , , , , , , , ,	ĺ			, ,	,		,	
SUMMARY OF EXPENDITURES - BY AGENCY	7							
Agency	4.755.000	4.555.000		2 2 7 4 7 2 2	4.555.000	0.004	2 (02 040	44.00
BREC Enhancement Construction Fund	4,566,000	4,566,000	2,211,218	2,354,782	4,566,000	0.0%	2,692,819	-41.0%
Total Expanditures by Aganay	4,566,000	4,566,000	2,211,218	2,354,782	4,566,000	0.0%	2,692,819	41.09/
Total Expenditures by Agency	4,500,000	4,500,000	2,211,218	2,354,782	4,500,000	0.0%	2,092,819	-41.0%
SUMMARY OF EXPENDITURES - BY DEPART	MENTS							
Department								
Administrative Departments (all)	150,000	150,000	250,963	(100,963)	150,000		285,000	90.0%
Program Activities (all)	-	-	-	-	-		-	
Capital Improvement	4,416,000	4,416,000	1,960,255	2,455,745	4,416,000	0.0%	2,407,819	-45.5%
Total Expenditures by Departments	4,566,000	4,566,000	2,211,218	2,354,782	4,566,000	0.0%	2,692,819	-41.0%
SUMMARY OF EXPENDITURES - BY FUNCTION	ONS							
Function								
General Government	4,566,000	4,566,000	2,211,218	2,354,782	4,566,000	0.0%	2,692,819	-41.0%
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Expenditures by Functions	4,566,000	4,566,000	2,211,218	2,354,782	4,566,000	0.0%	2,692,819	-41.0%
SUMMARY OF EXPENDITURES - BY CHARAC	TEDS						<u> </u>	
Character	IEKS							
Salaries, Wages, and Fringe Benefits	_	-	249,264	(249,264)	_		275,000	
Other Operating Expenses	150,000	150,000	1,699	148,301	150,000		10,000	-93.3%
Capital Improvement	4,416,000	4,416,000	1,960,255	2,455,745	4,416,000	0.0%	2,407,819	-45.5%
Total Expenditures by Characters	4,566,000	4,566,000	2,211,218	2,354,782	4,566,000	0.0%	2,692,819	-41.0%
CHMMADY OF OTHER FINANCING COURCES	DV COURCES							
SUMMARY OF OTHER FINANCING SOURCES Other Financing Sources	- BY SOURCES					ı		
Transfers In - other funds	2,273,310	2,273,310	2,319,550	(46,240)	2,273,310	0.0%	2,345,819	3.2%
Transfers in - other fullus	2,273,310	2,213,310 -	2,319,330	(+0,240)	2,273,310	0.070	2,343,019	3.2%
		-						
						ı I		
Total Other Financing Sources by Sources	2,273,310	2,273,310	2,319,550	(46,240)	2,273,310	0.0%	2,345,819	3.2%
Total Other Financing Sources by Sources	2,273,310	2,273,310	2,319,550	(46,240)	2,273,310	0.0%	2,345,819	3.2%

			ks Commission of and Budget for Fis			6		
			Upcomir	ıg Year				
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
	Budget	Budget	Year-to-Date as	Remaining for	Actual Result at	Last Adopted	Budget (2017)	Projected Actual
			of 10/31/16	Year	Year End	Budget vs.		Result at Year
						Projected Actual		End vs. Proposed
						Result at Year		Budget
						End		
					[C + D]	[E / B - 1]		[G/E-1]
SUMMARY OF OTHER FINANCING USES -	BY USES							
Other Financing Uses								
Transfers Out - other funds	-	-	-	-	-		-	
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Other Financing Uses by Uses	-	-	-	•	-		-	
SUMMARY OF FUND BALANCE	_				1	-	_	
N. 1	(2.255.620)	(2.255.622)	77.6 2.52	(2.022.042)	(2.255.600)	0.007		100.00/
Net change in fund balance	(2,255,690)	(2,255,690)		(3,032,042)		0.0%	0.000.752	-100.0%
Estimated Beginning Fund Balance	12,244,442	12,244,442	12,244,442	-	12,244,442	0.0%	9,988,752	-18.4%
Estimated Ending Fund Balance	9,988,752	9,988,752	13,020,794	(3,032,042)	9,988,752	0.0%	9,988,752	0.0%

			ks Commission of lget for Fiscal Yea					
			_	nt Year			Upcomir	ıg Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of 10/31/16	Estimated Remaining for Year	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Result at Year End	Proposed Budget (2017)	% Change Projected Actual Result at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G/E-1]
SUMMARY OF REVENUES - BY SOURCES								
Local sources:								
Ad Valorem Taxes Self-generating Revenues from program activities	-	-	_	_	_		_	
Other Revenues	14,400	14,400	11,062	3,338	14,400		15,000	4.2%
Total Revenues from Local Sources	14,400	14,400	11,062	3,338	14,400		15,000	4.2%
	,			,			ŕ	
State sources:								
State Revenue Sharing	-	-	-	-	-		-	
	-	-	-	-	-		-	
T I D C C C C	-	-	-	-	-		-	
Total Revenues from State Sources	-	-	-	-	-		-	
Federal sources:								
Federal Grants	_	-	_	-	_		_	
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Revenues from Federal Sources	-	-	-	-	-		-	
T. I.D I. G (G I.F I)	14.400	11 100	11.0/2	2.220	14.400		15 000	4.20/
Total Revenues by Sources (General Fund)	14,400	14,400	11,062	3,338	14,400		15,000	4.2%
SUMMARY OF EXPENDITURES - BY AGENCY	Y							
Agency								
BREC Debt Service Fund	4,476,095	4,476,095	4,073,607	402,488	4,476,095	0.0%	4,478,205	0.0%
Total Expenditures by Agency	4,476,095	4,476,095	4,073,607	402,488	4,476,095	0.0%	4,478,205	0.0%
SUMMARY OF EXPENDITURES - BY DEPART	MENTS							
Department								
Administrative Departments (all)	14,400	14,400	850	13,550	14,400	0.0%	15,000	4.2%
Program Activities (all)	-	-	-	-	-		-	
Debt Service	4,461,695	4,461,695	4,072,757	388,938	4,461,695	0.0%	4,463,205	0.0%
Total Expenditures by Departments	4,476,095	4,476,095	4,073,607	402,488	4,476,095	0.0%	4,478,205	0.0%
SUMMARY OF EXPENDITURES - BY FUNCTI	ONS							
Function								
General Government	4,476,095	4,476,095	4,073,607	402,488	4,476,095	0.0%	4,478,205	0.0%
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Expenditures by Functions	4,476,095	4,476,095	4,073,607	402,488	4,476,095	0.0%	4,478,205	0.0%
Total Expenditures by Functions	4,470,093	4,470,023	4,073,007	402,400	4,470,023	0.070	4,476,203	0.070
SUMMARY OF EXPENDITURES - BY CHARA	CTERS							
Character								
Salaries, Wages, and Fringe Benefits	-	-	-	- 10.55	-	0.007	- 15.00	
Other Operating Expenses Debt Service	14,400 4,461,695	14,400 4,461,695	850	13,550	14,400 4,461,695	0.0% 0.0%	15,000	4.2% 0.0%
Debt Service	4,461,693	4,461,693	4,072,757	388,938	4,461,693	0.0%	4,463,205	0.0%
Total Expenditures by Characters	4,476,095	4,476,095	4,073,607	402,488	4,476,095	0.0%	4,478,205	0.0%
. , ,	, 0,000	, ~,~,~	,,	,	, .,		, ,	1
SUMMARY OF OTHER FINANCING SOURCE	S - BY SOURCES							
Other Financing Sources	,							
Transfers In - other funds	4,461,695	4,461,695	4,461,697	(2)	4,461,695	0.0%	4,463,205	0.0%
	-	-	-	-	-		-	
		-	-	_	-		-	
Total Other Financing Sources by Sources	4,461,695	4,461,695	4,461,697	(2)	4,461,695	0.0%	4,463,205	0.0%
5,	,	,,-,-	,, '	(-)	,,		, ,	1
								1

			rks Commission of dget for Fiscal Yea					
			Upcomi	ng Year				
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
	Budget	Budget	Year-to-Date as	Remaining for	Actual Result at	Last Adopted	Budget (2017)	Projected Actual
			of 10/31/16	Year	Year End	Budget vs.		Result at Year
						Projected Actual		End vs. Proposed
						Result at Year		Budget
						End		
					[C + D]	[E / B - 1]		[G/E-1]
SUMMARY OF OTHER FINANCING USES	- BY USES							
Other Financing Uses								
Transfers Out - other funds	-	-	-	-	-		-	
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Other Financing Uses by Uses	-	-	-	-	-		-	
CHMMADY OF FUND DALANCE								
SUMMARY OF FUND BALANCE	1				l	ı		1
Net change in fund balance			399,152	(399,152)				
Estimated Beginning Fund Balance	5,377,021	5,377,021	5,377,021	(399,132)	5,377,021	0.0%	5,377,021	0.0%
Estimated Deginning Fund Balance	3,377,021	3,377,021	3,377,021	-	3,377,021	0.076	3,377,021	0.076
Estimated Ending Fund Balance	5,377,021	5,377,021	5,776,173	(399,152)	5,377,021	0.0%	5,377,021	0.0%

			ks Commission of Fund Budget for I)16		
			Currer	nt Year	_		Upcomir	_
	(A) Original Budget	(B) Last Adopted Budget	(C) Actual Year-to-Date as of 10/31/16	(D) Estimated Remaining for Year	(E) Projected Actual Result at Year End	(F) % Change Last Adopted Budget vs. Projected Actual Result at Year End	(G) Proposed Budget (2017)	(H) % Change Projected Actual Result at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G/E-1]
SUMMARY OF REVENUES - BY SOURCES Local sources: Ad Valorem Taxes Self-generating Revenues from program activities Other Revenues	12,497,690	12,497,690	10,295,275 - 30,708	2,202,415 - (30,708)	12,497,690	0.0%	12,755,249	2.1%
Total Revenues from Local Sources	12,497,690	12,497,690	10,325,983	2,171,707	12,497,690	0.0%	12,755,249	2.1%
State sources: State Revenue Sharing		- - -	- - -	-	- - -		- - -	
Total Revenues from State Sources	-	-	-	-	-		-	
Federal sources: Federal Grants	- - -	- - -			- - -		- - -	
Total Revenues from Federal Sources	-	-	-	-	-		-	
Total Revenues by Sources (General Fund)	12,497,690	12,497,690	10,325,983	2,171,707	12,497,690	0.0%	12,755,249	2.1%
SUMMARY OF EXPENDITURES - BY AGENCY	Ĭ							
Agency BREC Enhancement Special Revenue Fund	-	-	-	-	-		-	
Total Expenditures by Agency	-	-	-	-	-		-	- -
SUMMARY OF EXPENDITURES - BY DEPART	MENTS							
Department Administrative Departments (all) Program Activities (all) Other	-	- - -		- - -	- - -		- - -	
Total Expenditures by Departments	-	-	-	-	-		-	-
SUMMARY OF EXPENDITURES - BY FUNCTION	ONS							
Function								
General Government	-	- - -	- - -	- - -	- - -		-	
Total Expenditures by Functions	-	-	-	-	-		-	
SUMMARY OF EXPENDITURES - BY CHARAG	CTERS							
Character Salaries, Wages, and Fringe Benefits Other Operating Expenses Other	-	- - -	- - -	- - -	- - -		- - -	
Total Expenditures by Characters	-	-	-	-	-		-	<u> </u>
SUMMARY OF OTHER FINANCING SOURCES	S - BY SOURCES				•			
Other Financing Sources Transfers In - other funds	-	-	- - -	- - -	-		-	
Total Other Financing Sources by Sources	-	-	-	-	-		-	-

			ks Commission of Fund Budget for F			016		
			Upcomir	Upcoming Year				
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
	Budget	Budget	Year-to-Date as	Remaining for	Actual Result at	Last Adopted	Budget (2017)	Projected Actual
			of 10/31/16	Year	Year End	Budget vs.		Result at Year
						Projected Actual		End vs. Proposed
						Result at Year		Budget
						End		
					[C + D]	[E / B - 1]		[G/E-1]
SUMMARY OF OTHER FINANCING USES	- BY USES							
Other Financing Uses								
Transfers Out - other funds	12,497,690	12,497,690	12,257,582	240,108	12,497,690	0.0%	12,755,249	2.1%
	-	-	-	-	-		-	
	-	-	-	-	-		-	
Total Other Financing Uses by Uses	12,497,690	12,497,690	12,257,582	240,108	12,497,690	0.0%	12,755,249	2.1%
SUMMARY OF FUND BALANCE					I		1	1
N. 1			(1.021.500)	1.021.500				
Net change in fund balance	-	-	(1,931,599)	1,931,599	-		-	
Estimated Beginning Fund Balance	-	-	-	-	-		-	
Estimated Ending Fund Balance	_	-	(1,931,599)	1,931,599	_		_	-
			(1,701,077)	1,701,077				1