# 2018 APPROVED ANNUAL BUDGET 

For the Fiscal Year January 1, 2018 - December 31, 2018

Commission Approved December 20, 2017

Prepared by<br>Michael Hutchison, Director of Finance<br>And

# RECREATION \& PARK COMMISSION 

## Officers

Mr. Lloyd H. Benson II, Chairman
Mr. Shelton C. Dixon, Vice Chairman
Mr. Larry Selders, Treasurer
Carolyn McKnight, Superintendent and Ex-Officio Secretary

## Commissioners

Mr. Davis Rhorer
Mr. Rossie Washington, J r.
Mr. Mike Walker
Mr. David Tatman
Mrs. Sandra Davis
Mr. Kenneth Pointer

## Introduction

November 15, 2017

## TO THE CITIZENS OF EAST BATON ROUGE PARISH, AND THE RECREATION AND PARK COMMISSION FOR THE PARISH OF EAST BATON ROUGE:

Ladies and Gentlemen:

Enclosed is the 2018 budget for BREC. The foundation of this budget continues to be built on BREC's guiding principles of ensuring that our resources are used to contribute to a healthier, more vibrant community by providing exceptional parks, open spaces and recreation experiences for all of East Baton Rouge Parish.

Recognizing that we have a duty to be good stewards of public property, we have examined all areas of our organization for efficiencies and challenged ourselves to improve the quality of our programs as we work toward increasing attendance and the overall health and wellness of our community. We have also examined our fee schedule to make sure that our programs remain a good value for the community while being competitive in the market. Enclosed are proposed fee increases for the following departments: Aquatics, Golf, and Special Facilities.

Estimated revenues including ad valorem taxes and user fees and available fund balance are sufficient to cover the estimated expenditures for the upcoming year.

In an effort to better capture total costs of operating programs, activities, and departments, we will continue to fully allocate fringe benefit expenses, respective advertising costs, and data/computer costs to the corresponding program/department. Additionally, to create more transparency and a better understanding of our financial statements, we have continued in elimination of internal transfers. In October, BREC was honored as a finalist for the 2017 National Gold Medal Award by the National Recreation and Park Association (NRPA). The Gold Medal Awards program honors communities in the U.S. that demonstrates excellence in parks and recreation through long-range planning, resource management, volunteerism, environmental stewardship, program development, professional development, and agency recognition.

The Planning and Engineering Department's Capital Improvement Program will continue to have many signature planning, design, and construction projects that will greatly benefit the citizens of East Baton Rouge Parish, including the grand openings in the spring of 2018 for the 72-acre Howell Community Park Expansion; North Sherwood Forest Community Park Improvements; the Forest Park Recreation Center; and the Independence Botanical Garden Expansion. Other major construction projects will include the delayed improvements to the Church Street and Lovett Road Recreation Centers, Major improvements to Jackson Community Park, which will include a new recreation Center; improvements to Longfellow Neighborhood Park; Scotlandville Trails; Manchac Park, and dozens of other neighborhood park improvement projects throughout the Parish. Many Park and facility projects as well as system-wide master plans will be in developed in 2018: Masterplans for Frenchtown Road Conservation Area; the Reimagined Greenwood Park; the new BREC sign design guidelines and standards, the system-wide ADA transition plan, the multi-use trails and greenway masterplan, BREC's Historical and Cultural Resource Management Plan, and the Southeast Community Park Master Plan.

This budget will act as a working tool to keep us on a sound fiscal course as, together with the community, as we implement steps recommended by the strategic plan as well as new standards identified by the accreditation organization.

As you review this 2018 budget, please know that we are committed to working closely with the Commission to answer any questions that you may have and to address any issues that may arise. We thank you for your guidance and input.

## Budgetary Structure

The financial transactions of BREC are budgeted and recorded in individual funds categorized as Governmental Fund Types. The funds of the Commission are described as follows:

## General Fund

The General Fund is the general operating fund of the Commission and is used to account for the operations traditionally associated with BREC that are not accounted for in another fund. General Fund revenues and expenditures are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

## Capital Improvement Fund

The purpose of this fund is to account for the financial resources to be used for the acquisition or construction of major capital facilities and infrastructure for general government activities. The 2018 funding is supported by a 10year property tax millage that was renewed in April 2014. A summary of expenditures planned for 2018 is enclosed within this document.

## Enhancement Special Revenue Fund

This is a new fund established in 2013 to account for the receipts of all proceeds from the "Imagine Your Parks" plan. The Special Revenue Fund is a "pass-through" fund used to distribute the tax revenues received from the "Imagine Your Parks" plan approved by the voters in November 2004 to the Enhancement Construction Fund, Enhancement Operating Fund and Debt Service Fund. The "Imagine Your Parks" property tax is a twenty year tax which will expire in 2024.

## Enhancement Construction Fund

The fund was established to account for the activities of the "Imagine Your Parks" plan approved by the voters in November 2004. It accounts for the purchasing, acquiring, constructing, developing, improving, operating and maintaining public parks, playgrounds and recreational properties and facilities of BREC. The current levy is 3.253 mills with the designation amount being variable depending on BREC's construction needs. This variability is a change from prior years where 1.753 mills were designated to this fund. For 2018, BREC is allocating approximately 1.13 mills to construction.

## Enhancement Operating Fund

The fund was established pursuant to the General Bond Resolution for the purpose of depositing proceeds of the tax and to account for operations and maintenance activities of the "Imagine Your Parks" plan. This fund receives a variable amount of the total 3.253 mills of tax revenues approved for "Imagine Your Parks." once the Debt Service and construction needs are fulfilled. The funds may be used to construct, improve or renovate projects enumerated in the "Imagine Your Parks" plan, and may also be used to operate and maintain any projects within BREC's inventory. For the 2018 Budget year, BREC is allocating approximately .94 mills to this fund.

## Debt Service Fund

The fund accounts for debt service of \$31,000,000 Revenue Bonds, Series 2012A. The 2005 series with the exception of tiers 2013-2015, which were non-callable, was refinanced in 2012.

The fund accounts for debt service of $\$ 13,000,000$ Revenue Bonds, Series 2012B used to continue construction of the projects in the "Imagine Your Parks" plan.

For 2018, BREC is allocating approximately 1.09 mills of the IYP millage to the Bond payments as described above.

## Internal Service Funds

The purpose of these funds is to account for the financing of goods or services provided by one department or function to other departments or functions. Revenues are recognized in the accounting periods in which they are earned and become measurable; expenses are recognized in the account period in which they are incurred, if measurable. The Internal Service Funds contained in this section are the Risk Management Fund and Employee Benefit Fund. BREC has closed two of the former Internal Service Funds for 2018. The Print Shop was formerly managed within a separate fund and will be closed and converted to a department within Fund 1 in 2018. The Unemployment fund was not being used and so has been closed in 2018 as well.

## Budgetary Guidelines

The following guidelines were established to develop the 2018 budget. All departments met the following objectives:

## Resolved, That the Commission approve the following:

- Ad Valorem Tax Revenues were budgeted based on anticipated revenues to be received for the 2017 tax levy. The preliminary assessment numbers were provided by the East Baton Rouge Parish Assessor's Office. The revenue received from 2017 tax rolls will be the operating cash for the 2018 budget. Ad Valorem Tax Revenues will be adjusted based on information provided by the EBRP Assessor's Office in 2018 to accrue for the 2018 December tax levy.
- Provide funding for the following: cost of BREC's fleet and equipment replacement capital outlay plan and the implementation of the 10 year strategic plan.
- Continue to evaluate administrative and program operational procedures to ensure the most efficient use of taxpayer dollars. Any changes to operational procedures or recreation programming are to be weighed carefully for any negative impacts to current levels of service provided to the public.
- Evaluate the new and improved facilities as envisioned in the "I magine Your Parks" program to be opened and operated in the 2018 budget year to determine funding needs.
- Included as a part of the 2018 General Fund operating budget are the 3.3\% merit pay increases for all eligible employees. Longevity increases were also funded and longevity increases will be given to all eligible staff.
- Provide funding for existing employee benefits according to information available from benefit providers. All employee and retiree benefits are funded at the contribution rates anticipated. Retirement contributions for full-time employees were increased from 32.82\% in 2017 to 35.49\% in 2018. Medical insurance increases as a result of claims history and future anticipated claims were also increased.
- Provide funding for increases in worker's compensation, general liability and auto insurances.

Carolyn McKnight, Superintendent and Ex-Officio Secretary

## Methodology \& Executive Summary

The following methodology was used in the preparation of the 2018 Annual Budget

## 1. Budget Process Improvements

a. Process Decentralized - the budget process for 2018 was decentralized to fully engage the Program Directors, Managers, and Supervisors, and Administrative Department Directors in the development of revenue and expenditure budgets for all aspects of BREC operations.
b. New World Functionality - new functionality in the New World system, combined with training and guidance provided by the Finance Department, allowed data entry to be input directly by the departments. The Finance department grouped all costs centers to the appropriate program activity or administrative cost center for summary reporting.
c. Spread - the budget will be spread over the 12 months of 2018 by month, with consideration given to seasonality of revenues and expenditures, rather than by the straight-line method.

## 2. Source data used in budget preparation

a. Current Year Comparative Data - budget preparers were provided with the 2016 Actual Expenditures, current 2017 Annual Budget, Fiscal year-to-date activity, and a 2017 Annual Projection for each account, within each cost center, within each program or department.
b. Historical Data - budget preparers were able to run inquiries on specific budget accounts to assess current year activity, prior fiscal year activity, a 3year and 5-year trend analyses, and transaction details. Seasonality of the historical data was considered in the development of 2018 budgeted amounts.
c. Revenue projections - using the current year comparative and historical data, combined with RecTrac, other statistical reports, and the current fee schedule, each department budgeted projected revenues for 2018.

## 3. Ad Valorem Taxes

a. Ad Valorem Taxes were budgeted based upon the Tax Commissions' estimated roll for the property tax base of East Baton Rouge Parish. The approved millage rate was applied accordingly to derive Tax Revenues for the General Fund [1], Capital Improvement Fund [2], and Enhancement Special Revenue Fund [5].
i. Estimated Property tax base for 2016-\$4,179,322,425
ii. 2014 (2015-2024; recently renewed) - 4.10 mills (50\% operations; 50\% Capital Improvement. Provides 100\% of Capital Improvement Program)
iii. 2014 (2015-2024; recently renewed) - 2.10 mills (operations and maintenance)
iv. 2017 (2017-2026; recently renewed-2016) - 3.96 mills (operations and maintenance)
v. 1947 (permanent) - . 42 mills (any purpose)
vi. 1947 (permanent) - . 63 mills (any purpose)
vii. 2004 (2004-2024 Imagine Your Parks) - 3.253 mills (IYP Master Plan)
viii. Total 14.463 mills or $\$ 60,445,540$ gross receivable (all funds)
ix. A $2.5 \%(\$ 1,511,139)$ allowance for uncollectible taxes offsets the gross receivable to produce net anticipated revenue of $\$ 58,934,402$ across all funds.

1. General Fund - $\$ 37,325,329$
2. Capital Improvement Fund - $\$ 8,353,421$
3. Enhancement Special Revenue Fund - $\$ 13,255,452$ Grand Total - \$58,934,202 (net across all funds)

## 4. Salaries and Wages

a. The Human Resources department provided budget preparers with a position budget report which included position control numbers, salary, and hourly wage data, and position specific fringe benefits for each budgeted position including:
i. Position control number and status, Job Title, Employee Name
ii. Employee Type, including

1. Permanent Full-time ( 2,080 hours)
2. Temporary Part-time ( 1,508 hours)
3. Temporary Full-time/seasonal ( 800 hours)
iii. Pay rate, merit increase percentage, and longevity pay increase amounts.
iv. Each department used this information to budget full-time, part-time and seasonal labor costs for each department or program cost center.
4. Total Salaries - $\$ 24,626,753$ (FT, PT, Seasonal across all funds)
5. Total Fringe Benefits - \$11,115,031 (Retirement, Deferred Comp, FICA, and all Health benefits across all funds). See below for details.
6. Total Salaries, Wages, and Fringe Benefits - $\$ 35,741,783$; represent $44.1 \%$ of total expenditures (\$80,970,783 (excluding inter-fund transfers)).

## 5. Fringe Benefits

a. Retirement and FICA - employer retirement contributions are budgeted based upon the rates that apply to each type of employment:
i. Permanent Full-time ( 2,080 hours) - 35.49\% employer contribution to the CPERS - \$6,441,770.
ii. Temporary Part-time (1,508 hours) - 4\% employer contribution to the Deferred Compensation Plan, \$184,925.
iii. Temporary Full-time/Seasonal ( 800 hours) - 6.2\% Social Security match - \$143,001.
iv. FICA: Medicare Health Insurance - 1.45\% of ALL wages - \$356,830.
b. Employer portion of Health Benefits
i. Employer Health Benefit Premium Costs - \$3,178,000
ii. This represents BREC's employer portion of the $\$ 4,125,800$ in total premiums collected.
iii. Employees' Health Benefit Premium portion - $\$ 947,800$ (this is not a budgeted expenditure as this amount is deducted from employees' biweekly paychecks.
c. Total Fringe Benefits
i. Total Fringe Benefits - $\$ 10,304,526$

## 6. Employee Benefits Fund (Fund 9)

a. Medical Benefit Claims and Administration Costs - projected Medical Benefit claims and administrative costs are based upon a document entitled Selfinsurance Accrual Rate Development to be effective J anuary 2, 2017 prepared by Health Plus Consulting Services, Inc. (Dale Ducote).
i. Claims - claims projections are based upon historical claims trended forward and include additional amounts needed for reserves.

1. Medical claims - $\$ 2,900,000$
2. Pharmacy claims - $\$ 1,100,000$
3. Total Medical and Pharmacy claims - \$4,000,000.
ii. Administrative Cost-administrative costs include projected expenses for PPO and TPA fees, Stop Loss Premiums, and CERF - \$875,000
b. Internal Service Charges - internal service charges credited to Fund 9 (Employee Benefit Fund) are calculated based upon the recently approved employer and employee contribution rates (premiums) for new Plan Year 2017 prepared by Health Plus Consulting Services, Inc. (Dale Ducote).
i. Employee Health Premium Contributions - $\$ 947,800$; deducted from employee's paychecks based upon Plan Type (HMO, PPO, or QHDHP) and coverage class (Single, Dual, or Family).
ii. Employer Health Premium Contributions - $\$ 3,178,000$; BREC's portion of premiums based upon Plan Type (HMO, PPO, or QHDHP) and coverage class (Single, Dual, or Family).
iii. Total Premium Contributions - \$4,125,800 (combined)

## 7. Debt Service Fund (Fund 11)

a. Debt services requirements are based upon Amortization schedules for the Series 2012-A and Series 2012-B Bond Payable.
i. Series 2012-A $(\$ 31,900,000)$

1. Principal - $\$ 2,795,000$ (due May 2018)
2. Interest - $\$ 483,883$ (semi-annual due May and November 2018)
3. Total - $\$ 3,278,883$
ii. Series 2012-B
4. Principal - $\$ 1,005,000$ (due May 2018)
5. Interest - \$174,181 (semi-annual due May and November 2018)
6. Total - \$1,179,181
iii. Grand Total Debt Service for 2017-\$4,458,205
iv. Bank Fees - \$15,000
v. Total transfer in required - $\$ 4,458,064$ - Funds are transferred from Fund 5 (Enhancement Special Revenue Fund) sufficient to cover both bond principal and interest expenses for 2018.

## 8. Enhancement Special Revenue Fund (Fund 5)

a. Ad Valorem Taxes associated with the Imagine Your Parks Strategic Plan are initially credited to this special fund:
i. Adopted 2004 (2004-2024 Imagine Your Parks) - 3.253 mills (IYP Master Plan)
ii. Enhancement Special Revenue Fund - \$13,255,452 (net of a 2.5\% allowance for uncollectible taxes).
b. $100 \%$ of the IYP funds are subsequently transferred out to the:
i. Debt Service Fund for debt service - $\$ 4,458,064$ (see above)
ii. Enhancement Construction Fund for construction - $\$ 4,609,720$
iii. Enhancement Operating Fund for operations - \$3,836,060.

Fund 5 nets to zero.

## 9. Risk Management Fund [Fund 101

a. Risk Management - risk management claims are budgeted in Fund 10 (Risk Management Fund) with projections made by risk management staff.

## 10. Capital I mprovement Project Fund [Fund 21

a. Ad Valorem taxes credited to the CIP fund consist of $50 \%$ of the 4.10 mills approved in 2004 and renewed in 2014 - \$8,353,421 net of $2.5 \%$ allowance for uncollectible taxes.
b. As work is performed by the construction shop on capital improvement projects, their time is charged to the CIP Fund.
c. Fringe benefits (retirement and medical) are calculated on these wages in the exact same manner as is done for all other wages in other funds.
d. Construction Expense - \$8,906,421 in Fiscal 2018.

## 11. Enhancement Construction Fund [Fund 71

a. Transfer in from the Enhancement Special Revenue Fund [Fund 5] for construction - \$4,609,720.
b. Construction Expenses - \$4,704,720 for Fiscal 2018.

## 12. Enhancement Operating Fund [Fund 61

a. This pass through fund receives the remainder $(\$ 3,836,060)$ of the Enhancement Special Revenue Fund [Fund 5] after transfers out for debt service [Debt Service Fund 11] and construction [Enhancement Construction Fund 7], plus interest income.
b. Operating costs from capital improvements/enhancements such as: furniture and fixtures, computers/software, maintenance, etc. are budgeted for \$3,906,060 in Fiscal 2018.

## 13. Consolidated Totals [ALL Funds]

a. Revenues
i. Taxes and Grants - $\$ 60,329,102$
ii. Self-Generated Revenues - $\$ 15,864,355$ (including internal charges)
iii. Other Revenues - \$894,100
iv. Transfers in from other funds - \$14,992,110
v. Use of available fund balance $\$ 3,072,721$
vi. Total Revenues - $\$ 95,152,388$
b. Expenditures
i. Salaries, Wages, Fringe Benefits - \$34,931,278
ii. Non-payroll related expenditures - \$45,229,001
iii. Transfers out to other funds - $\$ 14,992,110$
iv. Total Expenditures - \$95,152,388

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Proposed)
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o Athletics
- Sports Administration, Adult Sports, Youth Sports, and Sports Academy

0 Golf

- City Park, Clark Park, Woody Dumas (+ Waterfront Café), Webb Park, Santa Maria (+Champions Grill), Beaver Creek (+ Beaver Creek Café), First Tee, Golf Administration, and Golf Grounds keeping.
o Maintenance
- All Maintenance shops and Park Operations
o Recreation Centers
- All Recreation programs and facilities, Outdoor Adventures, senior programs and fitness centers and programs plus Recreation Administration
o Special Use Facilities
- Bluebonnet Swamp, Baton Rouge Art Gallery, Conservation, Magnolia Mound Plantation, Horse Activity Center, Highland Observatory, Perkins Extreme Sports, Other Extreme Sports, Concessions Administration, Cohn Arboretum, Independence Café, Knock Knock Museum, Independence Park Theater, Goldsby, Memorial, Olympia Stadiums, Central Sports complex, Oak Villa Ballfield, and Special Use Facility Administration
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## Recreation and Park Commission of East Baton Rouge Parish Budget for Administration (General Fund)

## 2018 BUDGET BY FUND

| $\frac{\text { REVENUES } \& \text { TRANSFERS }}{\text { IN }}$ |  |
| :---: | :---: |
|  |  |
|  |  |
|  | ere |
|  | 既dera |
|  | Local |
|  | Total taxes \& grants |
|  | Self generated revenues / Internal charges for svcs |
| Other revenues |  |
| nterest income Miscellaneous revenue Total other revenues |  |
|  |  |
| Transfers in <br> Transfers from 5. Enhancement Special Revenue Fund Transfers from 6. Enhancement Operating Fund Transfers from 1. General Fund Total transfers in |  |
|  |  |
|  |  |
|  |  |
|  |  |
| Utilization of Fund Balance Amount (as of 12/31/15) |  |
| total revenues \& transfers in |  |
| EXPENSES \& TRANSFERS OUT Salaries, wages, \& fringe benefits |  |
|  |  |
| $\frac{\text { Salaries, wages, } \boldsymbol{\delta}}{\text { Salaries \& wages }}$ |  |
|  |  |
|  |  |
| Non-payroll related expenses Retired employee benefits |  |
| Travel $\&$ Training ${ }_{\text {dem }}^{\text {Memershio due }}$ \& subscritions |  |
| Operating supplies |  |
|  |  |
|  |  |
|  |  |
| dreat |  |
|  |  |
|  |  |
|  | Total non-payroll related expenditures |

## $\frac{\text { Transfers out to other funds }}{\text { Transers to }}$


total expenses \& transfer out
net revenues over (under) expenses


| CAPITAL PROJECT FUNDS |  |  | debt service fund | SPECIAL REVENUE FUND |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { 2. Capital } \\ \text { I mprovement } \\ \text { Fund } \end{gathered}$ | 7. Enhancement Construction Fund | 11. Debt Service Reserve Fund | 5. Enhancement Special Revenue Fund |
| s | 8,353,421 | \$ | \$ | 13,25. |


| internal service funds |  |  | CONSOLIDATED Totals |
| :---: | :---: | :---: | :---: |
| 9. Employee Benefits Fund | $\begin{gathered} \text { 10. Risk } \\ \text { Management Fund } \end{gathered}$ | Other I nternal Service Funds | Total All Funds Combined |
| \$ | \$ | \$ | $\begin{array}{r} 58,934,202 \\ 1,200,000 \end{array}$ |



| - | - |  | 3,836,060 | - | 4,609,720 | 4,458,064 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\div$ |  | 3,836,060 | - | 4,609,720 | 4,458,064 |  |
| 3,072,721 |  | 3,072,721 | - | - | - | - | - |
| \$38,737,429 | \$10,772,094 | \$52,582,244 | \$3,906,060 | \$8,906,421 | \$4,704,720 | \$4,473,064 | \$13,297,452 |

$\qquad$ $\because \quad \begin{aligned} & 94,531 \\ & 94.531 \\ & \end{aligned}$


note 1 - Utilization of fund Blarnce Amount, $12 / 31 / 15$ level \& appropratat spendable category
note 2 - Fringe Benefit costs wholly allocated to corresponding program/department

| 2016 ACTUAL General Fund | 2017 APPROVED General Fund | 2017 Projection $(9+3)$ General Fund | 2018 PROPOSED General Fund | 2016 ACTUAL <br> Enhancement Operating Fund | 2017 APPROVED Enhancement Operating Fund | 2017 Projection (9+3) Enhancement Operating Fund | 2018 PROPOSED Enhancement Operating Fund |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 35,082,335 | 35,917,024 | 36,005,566 | 37,325,329 | \$ - | \$ 3,762 | \$ | \$ . |
| 1,213,101 | 1,200,000 | 1,200,000 | 972,000 |  |  |  |  |
| 22,500 |  | 62,833 |  |  |  |  |  |
| 25,000 | 58,500 | 12,945 |  |  |  |  |  |
| 30,249 | 4,000 | 37,248 | 44,900 |  |  |  |  |
| 36,373,185 | 37,179,524 | 37,318,592 | 38,342,229 | - | 3,762 | - |  |
| 9,953,650 | 10,815,088 | 10,229,643 | 10,904,194 | - | - |  | - |
| 160,097 | 138,000 | 325,898 | 180,000 | 29,500 | 46,440 | 78,271 | 70,000 |
| 212,441 | 219,800 | 435,791 | 263,100 | 29,500 | 46,440 | 78,271 | 70,000 |
| - | - | - | - | 5,946,225 | 5,811,234 | 5,988,540 | 3,836,060 |
| . | 3,040,725 | 3,040,725 |  |  |  |  |  |
| - | 3,040,725 | 3,040,725 |  | 5,946,225 | 5,811,234 | 5,988,540 | 3,836,060 |
| - |  | - | 3,072,721 | - |  |  |  |
| \$46,539,277 | \$51,255,137 | \$51,024,751 | \$52,582,244 | \$5,975,725 | \$5,861,437 | \$6,066,811 | \$3,906,060 |
| 21,660,870 | 22,569,200 | 22,364,619 | 23,115,364 | - | - | 8,253 |  |
| 8,217,662 | 8,449,663 | 8,546,030 | 9,455,260 | . | . | 3,709 |  |
| 29,878,533 | 31,018,863 | 30,910,649 | 32,570,624 | - | - | 11,962 |  |
| 533,456 | 430,000 | 492,300 | 430,000 |  | - |  |  |
| 235,621 | 269,149 | 221,180 | 293,517 |  |  |  |  |
| 62,229 $1,730,460$ | 84,200 $1,969,819$ | 86,538 $1,907,328$ | 85,000 2,081,538 |  |  |  |  |
| 2,659,298 | 2,522,129 | 2,300,033 | 2,321,849 |  |  |  |  |
| 3,653,243 | 3,961,764 | 4,488,074 | 1,445,184 | 5,975,725 | 5,909,460 | 5,057,403 | 2,124,722 |
| 720,020 | 936,497 | 888,730 | 963,560 |  |  |  |  |
| 2,548,348 | 2,548,854 | 2,786,608 | 2,770,860 |  |  |  |  |
| 6,596,665 $1,290,801$ | 6,184,348 $1,341,243$ | 6,860,164 $1,329,183$ | 6,295,686 |  | 85,810 | 53 | 1,720,000 |
| 1,290,801 | 1,341,243 | 1,329,183 | 1,236,160 | - |  |  | 61,338 |
| 20,030,140 | 20,248,003 | 21,360,138 | 17,923,354 | 5,975,725 | 5,995,270 | 5,057,456 | 3,906,060 |
| - | - | - | - | - | - |  |  |
| - | - | - | - | - | - | - | - |
| - | - | - | - | - | - |  |  |
| - | - | - | 2,088,266 | - | . |  |  |
|  |  | - | 2,088,266 | - | - |  |  |
| 49,908,672 | 51,266,866 | 52,270,787 | 52,582,244 | 5,975,725 | \$5,995,270 | \$5,069,418 | \$3,906,060 |
| (\$3,369,395) | $(\$ 11,729)$ | (\$1,246,036) | \$0 | \$0 | (\$133,833) | \$997,393 | \$0 |

note 1 - Utilization of Fund Balance Amount, 12/31/16 level \& appropriate spendable category
ote 2 - Fringe Benefit costs wholly allocated to corresponding program/departmen

## 3 YEAR VIEW - FUND

## REVENUES \& TRANSFERS in <br> $\frac{\text { Taxes } \& \text { grants }}{\text { Ad Valorem tax }}$ <br> State revenue sharing <br> Federal grants State erants Local grants <br> Local grants Total taxes $\&$ grants

Self generated revenues / Internal charges for svcs

## $\frac{\text { Other revenues }}{\text { Interest income }}$

Interest income
Miscellaneous revenues
Total other revenues
$\frac{\text { Transfers in }}{\text { Transfers fro }}$
Transfers from 5. Enhancement Special Revenue Fund Transfers from 6. Enhancement Operating Fund Transfers from 1. General Fund

Utilization of Fund Balance Amount (as of 12/31/15) *note $1^{*}$
total revenues \& transfers in
EXPENSES \& TRANSFERS OUT
Salaries, wages, \& fringe benefits
Salaries $\&$ wages
Salaries \& wages
Fringe benefits
Fringe benefits Nonte $^{2 *}$
Total salaries, wages, $\&$ fringe benefits
$\frac{\text { Non-payroll related expenses }}{\text { Retired employee benefits }}$
Travel \& Training benefits
Membership due \& subscriptions
Operating supplies
aterials \& durable goods
Capital outlay \& capital improvement projects
Direct costa
Utilities
U
Oontract fees \& services
Other expenditures (Ad Valorem fees, retire contingency)
Operating reserve
Total non-payroll related expenditures
Transfers out to other funds
Transfers to 1. General Fund
Transfers to 6. Enhancement Operating Fund
Transfers to 2. Enitancement Construction Fund
Transfers to 11. Debt Service Fund
Transfers to Internal Service Funds
Total transfers out to other funds
total expenses \& TRANSFER OUT
net revenues over (under) expenses

2016 ACTUAL
Enhancement

Construction Fund \begin{tabular}{c}
2017 APPROVED <br>
Enhancement <br>
Construction Fund

 

2017 Projection <br>
(9+3) <br>
Enhancement <br>
Construction Fund

$\quad$

2018 PROPOSED <br>
Enhancement <br>
Construction Fund
\end{tabular}



| $\mathbf{2 1 , 2 2 0 , 7 1 1}$ | $\mathbf{1 0 , 1 7 8 , 1 9 9}$ | $8,592,001$ | $\$ 8,906,421$ |
| ---: | ---: | ---: | ---: |
| $(\$ 10,819,792)$ | $(\$ 40,824)$ | $\$ 707,166$ | $\$ 0$ |



| $4,976,068$ | $\$ 2,692,819$ | $\$ 2,113,940$ | $\$ 4,704,720$ |
| ---: | ---: | ---: | ---: |
| $(\$ 1,895,244)$ | $\$ 0$ | $\$ 1,416,461$ | $\$ 0$ |

note 1 - Utilization of Fund Balance Amount, $12 / 31 / 16$ level \& appropric̀
note 2 - Fringe Benefit costs wholly allocated to corresponding program

## 3 YEAR VIEW - FUND

## REVENUES \& TRANSFERS IN <br> REVENUES \& TRANSFE Taxes \& grants Ad Valorem taxes State revenue sharing Federa lrants Stare grants Local grants To grat <br> Total taxes \& grants

Self generated revenues / Internal charges for svcs

## $\frac{\text { Other revenues }}{\text { Interest income }}$ <br> Miscellaneous revenues

$\frac{\text { Transfers in }}{\text { Transfers fro }}$
Transfers from 5. Enhancement Special Revenue Fund Transfers from 6. Enhancement Operating Fund
ransfers from 1. General Fund
Total transfers in
Utilization of Fund Balance Amount (as of 12/31/15) *note 1*
total revenues \& transfers in
EXPENSES \& TRANSFERS OUT
Salaries, wages, \& fringe benefits
Salaries $\&$ wages
Salaries \& wages
inge benefits ${ }^{*}$ note $2^{*}$
Total salaries, wages, $\&$ fringe benefits
$\frac{\text { Non-payroll related expenses }}{\text { Retired employee benefits }}$
Travel \& Training
Travel \& Training
Membership due \& subscriptions
Operating supplies
Materials \& durable goods
Capital outlay \& capital improvement projects Capital outlay \& capital improvem
Direct costs (Costs of Goods sold)
Utilities
Utilities
Contract fe
Contract fees \& services
Other expendititres (Ad Valorem fees, retire contingency)
Operating reserve
Total non-payroll related expenditures
Transfers out to other funds
Transfers to 1. General Fund
Transfers to 1. General Fund
Transfers to 6. Enhancement Operating Fund
Transfers to 6. Enhancement Operating Fund
Transfers to 2. Capital Improvement Fund
Transfers to 2. Capital Improvement Fund
Transfers to 7 7. Enhancement Construction Fund
Transfers to 11. Debt Service Fund
Transfers to Internal Service Funds
Transters to Internal Service Funds
Total transfers out to other funds
total expenses \& transfer out
NET REVENUES OVER (UNDER) EXPENSES


$\qquad$

| 12,281 | 15,000 | 21,993 | 15,000 |
| ---: | ---: | ---: | ---: |
| 12,281 | 15,000 | - | - |
|  |  | 21,993 | 15,000 |
| $4,461,697$ | $4,463,205$ | - | $4,463,205$ |
| - | - | - | $4,458,064$ |

$\qquad$ \$4,478,205 $\$ 4,485,198$ $\$ 4,473,064$
$\qquad$


| \$12,164,238 | \$12,755,249 | \$12,835,062 | \$13,297,452 |
| :---: | :---: | :---: | :---: |
| - | - | - |  |
| - | - | - |  |
| - | - | - |  |
|  |  |  |  |
|  |  |  |  |
| : | : | - |  |
| 758.751 |  |  |  |
| 358,751 | - | - | 393,608 |
| 358,751 |  |  | 393,608 |
| 5,660,844 | 5,946,225 | 5,988,540 | 3,836,060 |
| $\begin{aligned} & 2,154,017 \\ & 4,461,697 \end{aligned}$ | $\begin{aligned} & 2,345,819 \\ & 4,463,205 \end{aligned}$ | $\begin{aligned} & 2,019,594 \\ & 4,463,205 \end{aligned}$ | $\begin{aligned} & 4,609,720 \\ & 4,458,064 \end{aligned}$ |
| 12,276,558 | 12,755,249 | 12,471,339 | 12,903,844 |
| 12,635,309 | \$12,755,249 | \$12,471,339 | \$13,297,452 |
| (\$471,071) | \$0 | \$363,723 | \$0 |



[^0]| 2018 BUDGET - ADMI NI STRATI ON | Superintendent |  | Planning \& Engineering |  | Finance |  | HumanResource Resources |  | Communications |  | General Office |  | IT Department |  | Internal Process Review | Print Shop |  | $\begin{gathered} \text { BREC } \\ \text { Foundation } \end{gathered}$ |  | All Admin Costs <br> Centers |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES \& TRANSFERS IN |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\frac{\text { Taxes } \& \text { grants }}{\text { Ad Valorem taxes }}$ |  |  | \$ |  | \$ |  | \$ |  | \$ |  | \$ | 37,325,329 | \$ | - | \$ - | \$ |  | \$ |  | \$ | 37,325,329 |
| State revenue sharing |  |  |  |  |  |  |  |  |  |  |  | 972,000 |  |  |  |  |  |  |  |  | 972,000 |
| Federal grants |  |  |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| State grants |  | - |  | - |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Local tares $\&$ grants |  | $\cdots$ |  | - |  | - |  |  |  | $\cdots$ |  | 38,297,329 |  |  |  |  |  |  |  |  | 38,297,329 |
| Self generated revenues/Internal charges for svcs |  |  |  | - |  | - |  |  |  |  |  | 35,000 |  | 1,000 |  |  | 141,000 |  | - |  | 177,000 |
| other revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest income Miscllaneous revenues |  | - |  | - |  | - |  | : |  |  |  | 180,000 83,100 |  |  |  |  |  |  |  |  | 180,000 |
| reaneous revenue |  | $\div$ |  | $\div$ |  | $\div$ |  | $\div$ |  | $\cdots$ |  | ${ }^{263,100}$ |  |  |  |  |  |  |  |  | ${ }^{263,100}$ |
| Transfers in |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transers from 5. Enhancement Special Revenue Fund |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers from 1. General Fund <br> Total transfers in |  | - |  | - |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| total revenues \& transfers in |  | . | \$ |  | \$ |  | \$ |  | s |  |  |  |  |  |  |  |  |  |  |  |  |
| EXPENSES \& TRANSFERS OUT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | ${ }_{382,102}^{861,051}$ |  | 730,326 313,031 |  | $\begin{array}{r} 1,042,229 \\ 508,746 \\ \hline \end{array}$ |  | $\begin{array}{r} 158,192 \\ 375,416 \end{array}$ |  | $\begin{aligned} & 547,653 \\ & 245,982 \end{aligned}$ |  |  |  | $\begin{aligned} & 400,541 \\ & 180,956 \end{aligned}$ |  |  |  |  |  |  |  |
| Total salaries, wages, \& fringe benefits |  | 1,243,153 |  | 1,043,357 |  | 1,550,975 |  | 1.533,608 |  | 793,636 |  |  |  | 581,497 |  |  |  |  |  |  | 6,746,226 |
| Non-payroll related expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Travel \& Training |  | 2,409 |  | 4,000 |  | 4,050 |  | 10,800 |  | 7,250 |  | 100,108 |  | 1,500 | 1,000 |  | 2,000 |  |  |  | 133,117 |
| Membership due \& subscriptions |  | 1,500 |  | ${ }^{1,000}$ |  | 900 |  | 4,500 |  | 2,450 |  | 7,000 |  | 15,500 | 250 |  | 1.500 |  |  |  | 34,600 |
| Operating supplies |  | 6,500 |  | ${ }_{6}^{6,000}$ |  | 26,650 |  | 83,301 22,942 |  | 27,190 |  | 17,000 |  | 37,500 | 500 |  | 3,150 |  | 500 |  | 208,291 47.680 |
| Materials \& durable goods Capital outlay \& capital improvement projects |  | 11,316 |  | r 11.944 |  | 18,250 |  | 22,942 63,382 |  | 3,700 14,209 |  | 8,000 55,245 |  | 11,094 164,000 |  |  | 39,500 |  |  |  | 47,680 484,402 |
| Capita cutay \& capital mprovement projects |  |  |  |  |  | 18,250 |  | 63,382 |  |  |  |  |  |  |  |  | 40,000 |  |  |  | 484,402 40,000 |
| Utilities |  | 10,486 |  | 23,001 |  |  |  | 37,306 |  | 2,637 |  | 215,832 |  | 18,115 |  |  |  |  |  |  | 311,885 |
| Contract fees \& services |  | ${ }^{311,041}$ |  | 43,750 |  | 125,559 |  | 307,325 |  | 95,400 |  | 507,217 |  | 68,000 | 76,000 |  | 80,200 |  | 135,200 |  | 1,749,722 |
| Other expenditures (Ad Valorem fees, retire contingency) Operating reserve |  | 3,000 |  |  |  | 500 |  | 17,103 |  | 200 |  | 1,123,007 |  | 4,000 |  |  | 1,650 |  |  |  | 1,149,460 |
| Operating resere Total non-payroll related expenditures |  | 346,252 |  | 198,195 |  | 180,447 |  | 546,659 |  | 153,036 |  | 2,463,409 |  | 319,709 | 77,750 |  | 168,000 |  | 135,700 |  | 4,589,157 |
| $\frac{\text { Transfers out to other funds }}{\text { Transers to }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers to 7 . Enhancement Construction Fund |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { Transfers to Internal Service Funds } \\ & \text { Total transfers out to other funds } \end{aligned}$ |  |  |  |  |  |  |  |  |  |  |  | $\frac{2,088,266}{2,088,266}$ |  |  |  |  |  |  |  |  | $\frac{2,088,266}{2,088,266}$ |
| total expenses \& transfer out |  | \$1,589,405 |  | \$1,241,552 |  | \$1,731,422 |  | 80,267 |  | \$946,672 |  | \$4,551,675 |  | 01,206 | \$77,750 |  | 168,000 |  | \$135,700 |  | 13,423,648 |
| net revenues over (under) expenses |  | (\$1,589,405) |  | (\$1,241,552) |  | (\$1,731,422) |  | 080,267) |  | (\$946,672) |  | 34,043,754 |  | $\underline{00,206)}$ | (\$77,750) |  | $\stackrel{\text { \$27,000 }}{ }$ |  | $\xlongequal{\text { 5135,700) }}$ |  | ${ }^{\text {525,313,781 }}$ |

# 3 YEAR VIEW - ADMI NISTRATION 

## $\frac{\text { REVENUES } \& \text { TRANSFERS IN }}{\text { Taxes } \& \text { arants }}$

Taxes $\&$ grants
Ad Valorem taxes
State evenue shari
Federal grants
State revenue s
Federal grants
State
State grants
Local grants
Total taxes $\&$ grants
Self generated revenues / Internal charges for svcs
$\frac{\text { Other revenues }}{\text { Interest income }}$
Miscellaneous revenues
Total other revenues
$\frac{\text { Transfers in }}{\text { Transfers fro }}$
Transfers from 5. Enhancement Special Revenue Fund Transfers from 1. Ge
Total transfers in
total revenues \& transfers in
EXPENSES \& TRANSFERS OUT
Salaries, wages $\&$ fringe benefit
Salaries, wages, 8
Fringe benefitses
Totale sale ${ }^{*}$
*
Non-payroll related expenses
Retired employee bene
Travel $\&$ Training
Membership due $\&$ subscriptions
Operating supplies
Materials \& durable
and
Caperial $\&$ durable goods
Capial outlay \& a apitad improvement projects
Direct costs
Utilities
Contract fees \& services
Other expenditures (Ad Valorem fees, retire contingency) Operating reserve
Total non-payroll related expenditure

## $\frac{\text { Transfers out to other funds }}{\text { Transfers to 1. General Fund }}$

Transfers to 6. Enhancement Operating Fund
Transfers to 2. Capital Improvement Fund
Transfers to 7 . Enhancement Construction Fund
Transfers to 7. Enhancement Construction Fund
Transers to 11. Debt Service Fund
Transfers to Internal Service Fund

## total expenses \& transfer out

Net revenues over (UNDER) EXPENSEs
note 1 - Fringe Benefit costs wholly allocated to corresponding program/department

| 2016 ACTUAL Superintendent | 2017 APPROVED <br> Superintendent | $\begin{gathered} \begin{array}{c} 2017 \text { Projection } \\ (9+3) \\ \text { Superintendent } \end{array} \end{gathered}$ | 2018 PROPOSED <br> Superintendent | 2016 ACTUAL <br> Planning \& Engineering | 2017 APPROVED <br> Planning \& Engineering | $\begin{aligned} & 2017 \text { Projection } \\ & \quad(9+3) \\ & \text { Planning \& } \\ & \text { Engineering } \end{aligned}$ | 2018 PROPOSED Planning \& Engineering | 2016 ACTUAL Finance | 2017 APPROVED <br> Finance | $\begin{gathered} 2017 \text { Projection } \\ (9+3) \\ \text { Finance } \end{gathered}$ | 2018 PROPOSED <br> Finance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ - | \$ . | \$ . | \$ | \$ - | \$ | \$ | \$ - | \$ - | \$ | \$ | \$ |
| - |  |  |  | - |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | - | - | - | - |  |  |  |  |
| - |  |  |  | - | - | - |  | - | - | - |  |
|  |  |  |  |  | - |  |  |  |  |  |  |
| - | - | - |  | - | - | - |  |  | - |  |  |
| \$ | \$ | \$ | \$ - | \$ - | \$ - | \$ | \$ - | \$ - | \$ - | \$ - | \$ . |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 851,472 | 838,151 | 820,668 | 861,051 | 566,042 | 652,378 | 620,068 | 730,326 | 881,474 | 956,232 | 951,672 | 1,042,229 |
| 1,171,293 | 1,184,423 | 1,163,474 | 1,243,153 | 797,673 | 889, ${ }^{2322}$ | 870,967 | 1,043,357 | 1,273,744 | 1,369,095 | 1,375,500 | 1,550,975 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 7.096 | 2,000 | 3,273 | 2,409 | 4,920 | 4.000 | 3,621 | 4,000 | 1,655 | 2,650 | 9,329 | 4,050 |
| 1,819 | 1,500 | 4,860 | 1,500 | 980 | 1,000 | 937 | 1,000 | 739 | 800 | 526 | 900 |
| 8,616 | 6,500 | 7,065 | 6,500 | 5,365 | 5,000 | 6,838 | 6,000 | 29,917 | 20,000 | 28,469 | 26,650 |
| 297 8,535 | 9,600 | $(36)$ 11,932 | 11,316 | 427 4.832 | 1,650 24,000 | 774 16.376 | 1,944 118,500 | 506 57.178 | 27,500 | 13.726 | 18,250 |
|  |  |  | 11,316 |  |  |  |  |  |  |  |  |
| 7,761 | 7,910 | 9,797 | 10,486 | 7,191 | 7,610 | 19,153 | 23.001 | 2,710 | 6,500 | 6,484 | 4,508 |
| 322,953 4,178 | 275,610 3,000 | 296.508 6,141 | 311,041 3,000 | 10,997 | 16,500 | 21, ${ }^{2195}$ | 43,750 | 253,943 7,218 | 218,700 500 | 156,482 1,022 | 125,589 500 |
|  |  |  |  |  |  |  |  |  |  |  |  |
| 361,254 | 306,120 | 339,540 | 346,252 | 34,713 | 59,760 | 68,931 | 198,195 | 353,866 | 276,650 | 216,317 | 180,447 |
| - | - | - | - | - | - | - | - | - | - | - |  |
| - | - | - |  | - | - | - | - |  | - |  |  |
| - | - | - | - | $:$ | - | - | - | - | - |  |  |
|  |  |  |  | $\cdots$ |  |  |  |  |  |  |  |
| \$1,532,547 | \$1,490,543 | \$1,503,014 | \$1,589,405 | \$832,386 | \$948,782 | \$938,998 | \$1,241,552 | \$1,627,609 | \$1,645,745 | \$1,591,817 | \$1,731,422 |
| (\$1,532,547) | (\$1,490,543) | (\$1,503,014) | (\$1,589,405) | $(\$ 832,386)$ | ( $\$ 948,782$ ) | ( $\$ 938,998$ ) | (\$1,241,552) | (\$1,627,609) | (\$1,645,745) | (\$1,591,817) | (\$1,731,422) |


| Recreation and Park Commission of East Baton Rouge Parish Budget for Administration (General Fund) <br> 3 YEAR VIEW - ADMI NI STRATI ON |  | 2016 ACTUAL <br> Human Resources | 2017 APPROVED $\begin{gathered}\text { Human } \\ \text { Resources }\end{gathered}$ | $\begin{aligned} & 2017 \text { Projection } \\ & (9+3) \end{aligned}$ <br> Human Resources | 2018 PROPOSED Human Resources | 2016 ACTUAL Communications | 2017 APPROVED <br> Communications | $\begin{gathered} 2017 \text { Projection } \\ (9+3) \\ \text { Communications } \end{gathered}$ | 2018 PROPOSED <br> Communications |  | 016 ACTUAL eneral Office |  | 17 APPROVED neral Office |  | $\begin{aligned} & 17 \text { Projection } \\ & (9+3) \end{aligned}$ <br> neral Office |  | 8 Proposed <br> neral office |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| revenues \& Transfers in |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Taxes $\&$ grants |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ad Valorem taxes State revenue sharing |  |  | \$ . | \$ . | \$ . | \$ | \$ . | \$ . | \$ | \$ | $\begin{array}{r} 35,082,335 \\ 1,213,101 \end{array}$ | \$ | $35,917,024$ $1,200,000$ | \$ | 36,005,566 <br> 1,200,000 | \$ | $37,325,329$ 972,000 |
| Federal grants |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 62,833 |  |  |
| State grants |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Local grants |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total taxes \& grants |  |  |  |  |  |  |  |  |  |  | 36,295,436 |  | 37,117,024 |  | 37,268,399 |  | 38,297,329 |
| Self generated revenues / Internal charges for svcs |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 35,000 |
| Other revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Interest income Miscllaneous revenues |  |  |  |  |  |  |  |  |  |  | $\begin{array}{r}160,097 \\ 85 \\ \hline 095\end{array}$ |  | 138,000 |  | 325,897 |  | 180,000 |
| Miscellaneous revenues Total other revenues |  |  |  |  |  |  |  |  |  |  | 85,095 245,193 |  | $\frac{114,500}{252,500}$ |  | $\frac{1551,692}{481,589}$ |  | $\frac{83,100}{263,100}$ |
| Transfers in |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers from 5. Enhancement Special Revenue Fund |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers from 1. General Fund Total transfers in |  |  |  |  | - |  |  |  |  |  |  |  | $\frac{3,040,725}{3} \frac{1}{3}$ |  | $\frac{3,040,725}{3,040,725}$ |  |  |
| total revenues \& transfers in |  | \$ - | \$ | \$ - | \$ - | \$ | \$ - | \$ - | \$ | \$ | 36,540,629 | \$ | 40,410,249 | \$ | 40,790,713 | \$ | 38,595,429 |
| EXPENSES \& TRANSFERS OUT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries, wages, \& fringe benefits |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | $1,040,096$ 331,339 | $1,043,826$ 331,319 | $1,089,667$ 334,332 | $1,158,192$ 375,416 | 515,980 212,405 | 539,633 <br> 232,701 | 534,523 226,812 | 547,653 <br> 245,982 |  | 5,557 |  |  |  | 3,456 1,709 |  |  |
| Total salaries, wages, \& fringe benefits |  | 1,371,436 | 1,375,145 | 1,423,999 | 1,533,608 | 728,385 | 772,334 | 761,335 | 793,636 |  | ${ }_{8,412}^{2,655}$ |  |  |  | 5,165 |  |  |
| Non-payroll related expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Retired employee benefits |  |  |  |  |  |  |  |  |  |  | 533,394 |  | 430,000 |  | 492,300 |  | 430,000 |
| Travel \& Training |  | 618 | 10,800 | 3,732 | 10,800 | 2,629 | 8,250 | 3,687 | 7,250 |  | 124,774 |  | 94,000 |  | 99,951 |  | 100,108 |
| Membership due $\&$ subscriptions |  | 2,878 | 4,500 | 3,066 | 4,500 | 1,265 | 2,000 | 2,081 | 2,450 |  | 7,804 |  | 7,000 |  | 8,135 |  |  |
| Operating supplies |  | 21,905 | 57, 283 | 51,182 | ${ }^{83,301}$ | 25,273 | 25,150 | 21,027 | 27,190 |  | 22,001 |  | 17,000 |  | 18,188 |  | 17,000 |
| Materials \& durable goods Capital outlay \& capital impovement projects |  | 18,247 | 17,650 | 18,891 | 22,942 | 47,812 | 3,200 | 3,961 |  |  | 4,578 |  | 8,000 |  | 6,954 |  |  |
| Capital outlay \& capital improvement projects Direct costs (Costs of Goods Sold) |  | 69,449 | 141,882 | 82,965 | 63,382 | 77,812 | 15,969 | 39,646 | 14,209 |  | 60,193 |  | 27,000 |  | 68,311 |  | 55,245 |
| Utilities |  | 15,439 | 22,990 | 26,434 | 37,306 | 4,673 | 4,162 | 4,276 | 2,637 |  | 279,392 |  | 236,200 |  | 328,573 |  | 215,832 |
| Contract fees \& services |  | 207,806 | 218,943 | 257,309 | 307,325 | 114,807 | 96,549 | ${ }^{82,324}$ | 95,400 |  | 383,124 |  | 603,100 |  | 465,379 |  | 507,217 |
| Other expenditures (Ad Valorem fees, retire contingency) |  | 3,143 | 900 | 8,898 | 17,103 | 985 | 200 | 1,174 | 200 |  | 1,166,988 |  | 1,251,000 |  | 1,135,523 |  | 1,123,007 |
| Total non-payroll related expenditures |  | 339,485 | 474,948 | 452,477 | 546,659 | 231,634 | 155,480 | 158,176 | 153,036 |  | 2,582,246 |  | 2,673,300 |  | 2,623,314 |  | 2,463,409 |
| Transfers out to other funds |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers to 1. General Fund |  | - | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers to 6. Enhancement Operating Fund |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers to 2. Capital Improvement fund ${ }_{\text {Transters }}$ To Enhancement Construction Fund |  | - | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers to 11. Debt Service Fund |  | - | - |  |  |  | - | - |  |  |  |  |  |  |  |  |  |
| Transfers to Internal Service Funds Total transfers out to other funds |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| total expenses \& transfer out |  | \$1,710,921 | \$1,850,093 | \$1,876,476 | \$2,080,267 | \$960,019 | \$927,814 | \$919,511 | \$946,672 |  | \$2,590,658 |  | \$2,673,300 |  | \$2,628,479 |  | \$2,463,409 |
| net revenues over (under) expenses |  | (\$1,710,921) | (\$1,850,093) | (\$1,876,476) | (\$2,080,267) | $(\$ 960,019)$ | ( $\$ 927,814$ ) | ( $\$ 999,511$ ) | ( $\$ 946,672$ ) |  | \$33,949,971 |  | \$37,736,949 |  | \$38,162,234 |  | \$36,132,020 |

## ecreation and Park Commission of East Baton Rouge Parish

3 YEAR VIEW - ADMI NISTRATI ON REVENUES \& TRANSFERS IN
$\frac{\text { Taxes } \& \text { grants }}{\text { Ad Valorem taxe }}$
Ad vaiorem taxes
State revenue sharing
Federal Irants
State grants
State grants
Local grants
Total taxes $\&$ grants
Self generated revenues / Internal charges for svcs
$\frac{\text { other revenues }}{\text { Interest income }}$
Miscellaneous revenues
Total other revenues
$\frac{\text { Transfers in }}{\text { Transfers fr }}$
Transfers from 5. Enhancement Special Revenue Fund ansfers from 1 . Ge
total revenues \& transfers in
EXPENSES \& TRANSFERS OUT
Salaries, wages, \& fringe benefit
Salaries $\&$ wages
Fringe benefits
inge benefits ** ${ }^{*}$. $1^{*}$.
Total salaries, wages, $\&$ fringe benefits
Non-payroll related expense
Retired employee bene
Retired employee benefits
Travel Training
Membership due $\&$ subscriptions
Membership due \&
Operating supplies
Materials \& durable goods
Capital outtay \& capitalad improvement projects
Direet costs (Costs of Goods Sold)
Utilities
Contract fees $\&$ services
Contract fees \& services
Other expenditures (Ad Valorem fees, retire contingency) Operating reserve
Total non-payroll related expenditures
$\frac{\text { Transfers out to other funds }}{\text { Transfers to } 1 . \text { General fund }}$
Transters to 1. General Fund
 Transfers to internal Service Fund
Total transfers out to oother funds

## otal expenses \& transfer out

net revenues over (UNDER) EXPENSES
note 1 - Fringe Benefit costs wholly allocated to corresponding program/d

Recreation and Park Commission of East Baton Rouge Parish

3 YEAR VIEW - ADMI NI STRATI ON

## REVENUES \& TRANSFERS IN

$\frac{\text { Taxes } \& \text { qants }}{\text { Ad Valorem taxes }}$
Ad Valorem taxes
State revenue sharing
Federal grants
State grants
State grants
Local grants
Total taxes $\&$ grants
Self generated revenues / Internal charges for svcs
$\frac{\text { other revenues }}{\text { Interest income }}$
Miscellaneous revenues
Total other revenues

## $\frac{\text { Transfers in }}{\text { Transfers fro }}$

Transfers from 5. Enhancement Special Revenue Fund
Transfers from Transfers from 1.6
Total transfers in
total revenues \& transfers in
EXPENSES \& TRANSFERS OUT
Salaries, wages, \&
Sringe benefits $*$ note $1^{* *}$
Total salaries, wages, $\&$ fringe benefits
Non-payroll related expenses
Retired employee
Travel \& Training
embership due \& subscriptions
Operating supplies
Materials $\&$ durable
Capital outlay \& capital improvement projects
Direct costs (Costs of Goods Sold
Utilities
Contract fe
Contract fees $\&$ services
Other expenditures (A
Terating reserve (Ad Vaorem fees, retr
$\frac{\text { Transfers out to other funds }}{\text { Transfers to } 1 . \text { General fund }}$
Transfers to 6 . Enhancement Operating Fund
ansfers to 2 . pita Imnt
Transfers to 7 . E. Enhancement Construction Fund
Transfers to 11. Debt Service Fund ransfers to inderal Service Fund
Total transfers out to other funds
total expenses \& transfer out
NET REVENUES OVER (UNDER) EXPENSES
note 1 - Fringe Benefit costs wholly allocated to corresponding program/d


| Recreation and Park Commission of East Baton Rouge Budget for Administration (General Fund) <br> 3 YEAR VIEW - PROGRAM | 2016 ACTUALAquatics |  | 2017 APPROVEDAquatics |  | $\begin{gathered} 2017 \text { Projection } \\ (9+3) \\ \text { Aquatics } \end{gathered}$ |  | 2018 PROPOSED Aquatics |  | 2016 ACTUAL Athletics |  | 2017 APPROVED Athletics |  | $\begin{gathered} 2017 \text { Projection } \\ \text { (9+3) } \\ \text { Athletics } \\ \hline \end{gathered}$ |  | 2018 PROPOSED Athletics |  | 2016 ActuAL |  | 2017 APPROVED |  | $\begin{gathered} 2017 \text { Projection } \\ \text { (9+3) } \\ \text { Golf } \\ \hline \end{gathered}$ |  | 2018 PROPOSEDGolf |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| REVENUES \& TRANSFERS IN |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Ad Valorem taxes State revenue sharing | \$ |  | \$ | - |  |  | \$ | - | \$ |  | \$ |  |  |  | \$ |  |  |  | \$ |  |  |  | \$ |  |
| Federal grants |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| State grants |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Local grants |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1,000 |  | 1,000 |  |  |
| Total taxes \& grants |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1,000 |  | 1,000 |  |  |
| Self generated revenues/ Internal charges for svcs |  | 752,338 |  | 1,137,000 |  | 859,126 |  | 1,119,500 |  | 193,904 |  | 231,900 |  | 183,913 |  | 206,300 |  | 3,274,453 |  | 3,572,800 |  | 3,411,660 |  | 3,613,000 |
| Other revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Miscellaneous revenues Total other revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers in |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers from 5. Enhancement Special Revenue Fund |  | - |  | - |  | - |  | - |  | - |  | - |  |  |  |  |  | - |  | - |  | - |  |  |
| Transfers from 1. General Fund Total transfers in |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| total revenues \& transfers in | S | 752,338 | \$ | 1,137,000 | \$ | 859,126 | \$ | 1,119,500 | \$ | 193,904 | \$ | 231,900 | \$ | 183,913 | \$ | 206,300 | s | 3,274,453 | \$ | 3,573,800 | \$ | 3,412,660 | \$ | 3,613,000 |
| EXPENSES \& TRANSFERS OUT |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\frac{\text { Salaries, wages, \& fringe benefits }}{\text { Salaries } \& \text { wages }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& wages Fringe benefits |  | 412,311 66,533 |  | 499,943 71,058 |  | 540,843 64,490 |  | 554,169 71,867 |  | 98,002 26,416 |  | 115,770 27,301 |  | 104,553 26,357 |  | 116,551 33,917 |  | $2,724,249$ 963,999 |  | ${ }^{3,024,207} 9$ |  | $2,764,631$ 975942 |  | $2,811,099$ $1,033,532$ |
| Total salaries, wages, \& fringe benefits |  | 478,844 |  | 571,001 |  | 605,333 |  | 626,036 |  | 124,417 |  | 143,071 |  | 130,910 |  | 150,468 |  | 3,688,248 |  | 3,977,860 |  | 3,740,573 |  | 3,844,631 |
| $\frac{\text { Non-payroll related expenses }}{\text { Retired employee benefits }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Travel \& Training |  | 252 |  | 1,000 |  | 1,148 |  | 1,000 |  | 12,470 |  | 19,800 |  | 11,209 |  | 19,800 |  | 11,291 |  | 16,700 |  | 13,042 |  | 17,600 |
| Membership due \& subscriptions |  |  |  |  |  | 84 |  |  |  |  |  | 200 |  | 43 |  | 200 |  | 4.522 |  | 7,250 |  | 7,533 |  | 6,750 |
| Operating supplies |  | 56,638 |  | 80,200 |  | 64,020 |  | 81,500 |  | 14,594 |  | 17,000 |  | 7,310 |  | 16,400 |  | 252,326 |  | 330,645 |  | 348,863 |  | 354,157 |
| Materials \& durable goods Capital outlay \& capital improvement projects |  | 129,604 |  | 48,600 |  | 37,827 |  | 48,600 |  | 24,965 |  | 49,250 |  | 18,596 |  |  |  | 571,419 |  | 404,125 |  | 458,655 |  | 426,466 |
| Capital outlay \& capital improvement projects |  | 27,141 |  | 6,900 |  | 21,235 |  | 157900 |  | 4,395 |  | 4,204 |  | 6,369 |  | 5,681 |  | 514,342 |  | 402,156 |  | 304,418 |  | 148,405 |
| Direct costs (Costs of Goods Sold) |  | \% 72,20814 |  | 157,000 110,870 |  | 74,435 108,552 |  | 127,000 115,626 |  | 63.277 |  | 51,000 |  | 64,095 |  | 53,562 |  | 268,501 241,159 |  | 325,697 250,854 |  | 386,650 219,493 |  | 337,910 225765 |
| Contract fees \& services |  | 289,773 |  | 323,180 |  | 331,514 |  | 336,964 |  | 276,796 |  | 287,500 |  | 292,775 |  | 397,038 |  | 503,069 |  | 401,889 |  | 563,095 |  | 498,528 |
| Other expenditiures |  | 627 |  | 600 |  | 139 |  | 600 |  | 2,880 |  |  |  | 1,819 |  |  |  | 21,532 |  | 10,000 |  | 28,203 |  | 10,000 |
| Operating resere Total non-payroll related expenditures |  | 640,657 |  | 728,350 |  | 638,954 |  | 727,190 |  | 399,378 |  | 428,954 |  | 402,216 |  | 543,281 |  | 2,388,162 |  | 2,149,316 |  | 2,329,952 |  | 2,025,581 |
| Transfers out to other funds |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers to 1. General Fund |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers to 6. Enhancement Operating Fund |  |  |  |  |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers to 2. Capital Improvement Fund |  |  |  | - |  | - |  |  |  |  |  | - |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service fund |  |  |  |  |  | - |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Transfers to in. Debt Service fund |  |  |  | : |  | : |  |  |  |  |  |  |  |  |  | - |  |  |  |  |  |  |  |  |
| Total transfers out to other funds |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| total expenses \& transfer out |  | \$1,119,501 |  | \$1,299,351 |  | \$1,244,287 |  | \$1,353,226 |  | \$523,795 |  | \$572,025 |  | \$533,126 |  | \$693,749 |  | \$6,076,410 |  | \$6,127,176 |  | \$6,070,525 |  | \$5,870,212 |
| net revenues over (under) expenses |  | ( $\$ 367,163$ ) |  | (\$162,351) |  | (\$385,161) |  | $(\$ 233,726)$ |  | ( $\$ 329,891$ ) |  | (\$340,125) |  | $(\$ 349,213)$ |  | (\$487,449) |  | ( $\$ 2,801,957$ ) |  | (\$2,553,376) |  | ( $\$ 2,657,865$ ) |  | \$2,257,212) |



3 YEAR VIEW - PROGRAM REVENUES \& TRANSFERS IN
$\frac{\text { REVENUES } \& \text { TRA }}{\text { Taxes \& grants }}$ Ad Valorem taxes
At Valorem taxes
State revenue sharing
Federal grants
State revenue
Federal Irants
State grants
Federal grants
State gants
Local grants
Total taxes \& grants
Self generated revenues / Internal charges for svcs
$\frac{\text { Other revenues }}{\text { Interest income }}$
Miscellaneous revenues
Total other revenues
Transfers in
Transfers from 5. Enhancement Special Revenue Fund
Transfers from 1. General Fund
Total Transters from
Total transfers in
total revenues \& transfers in
EXPENSES \& TRANSFERS OUT
Salaries, wages, \& fringe benefits
$\frac{\text { alaries, wages, } \&}{\text { Salaries } \& \text { wages }}$
Salaries $\&$ wages
Fringe benefits
.
Total salaries, wages, $\&$ fringe benefits
$\frac{\text { Non-payroll related expenses }}{\text { Retired employee benefits }}$
Travel \& Training
Membership due
Membership due \& subscriptions
Operating suplies
Operating supplies
Materials $\&$ durable go
Capitat outlay \& capital improvement projects
Direct costs (Costs of Gods Sold
Direct costs (Costs of Goods Sold)
Utilities
Contract fees $\&$ services
Other expenditures
Other expenditures
Operating reserve
Operating reserve
Total hon-payroll related expenditures
Transfers out to other funds
Transters to 1. General Fund
Transers to 6 . Enhancement Operating Fund
Transfers to 2. Capital Improvement Fund
Transers to 6 . Enhancement Operating Fund
Transfers to 2. Caital Improvement und
Transers to 7 . Entancement Construction Fund Transfers to 7 . Enhancement Constrin
Transfers to 11 . Debt Service Fund Transers to in. Debt Service Fund
Total transfers out to other funds
OTAL EXPENSES \& TRANSFER OUT

## net revenues over (under) expenses

note 1 - Fringe Benefit costs wholly allocated to corresponding program/d


| $\$ 1,380,829$ | $\$ 1,354,000$ | $\$ 1,422,238$ | $\$$ | $1,374,900$ |
| :--- | :--- | :--- | :--- | :--- | :--- |




| \$3,956,331 | \$3,929,221 | \$4,124,787 | \$4,661,209 | \$985,167 | \$1,028,754 | \$1,017,327 | \$1,060,056 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (\$2,575,502) | (\$2,575,221) | (\$2,702,549) | (\$3,286,309) | (\$372,270) | $(\$ 485,054)$ | $(\$ 417,006)$ | $(\$ 477,356)$ |


| 2016 Actual Tennis | 2017 APPROVED Tennis | $\begin{gathered} 2017 \text { Projection } \\ (9+3) \\ \text { Tennis } \end{gathered}$ | 2018 PROPOSED Tennis |
| :---: | :---: | :---: | :---: |
| \$ - | \$ . |  | \$ . |
| 612,897 | 543,700 | 600,321 | 582,700 |
|  |  |  |  |
|  |  |  |  |
|  |  |  |  |


$\left.\begin{array}{cccc}2016 \text { ACTUAL } \\ \text { Zoo }\end{array} \begin{array}{c}2017 \text { APPROVED } \\ \text { Zoo }\end{array} \quad \begin{array}{c}\begin{array}{c}2017 \text { Projection } \\ (9+3) \\ \text { Zoo }\end{array}\end{array} \begin{array}{c}\text { 2018 PROPOSED } \\ \text { Zoo }\end{array}\right]$

| $\dot{-}$ | - |  |  |
| ---: | ---: | ---: | ---: |
| - | - | $\bar{c}$ |  |
| $2,158,496$ | $2,243,188$ | $2,083,579$ | $2,240,000$ |
|  |  |  |  |

$\begin{array}{llllll}\$ & 2,158,496 & \$ & 2,243,188 & \$ & 2,083,579\end{array} \quad \$ \quad 2,240,000$


| $\$ 5,228,100$ | $\$ 5,389,129$ | $\$ 5, \mathbf{3 8 1 , 8 7 5}$ | $\$ 5,470,119$ |
| :---: | :---: | :---: | :---: |
| $(\$ 3,069,604)$ | $(\$ 3,145,941)$ | $(\$ 3,298,296)$ | $(\$ 3,230,119)$ |

# 3 YEAR VIEW - PROGRAM 

## REVENUES \& TRANSFERS IN

## $\frac{\text { REVENUES \& TRAN }}{\text { Taxes \& arants }}$

State reventae sharing
State revenue
Federal grants
Stat
Federal grants
State grants
Local grants
Local grants
Total taxes $\&$ gran
Self generated revenues / Internal charges for svcs
$\frac{\text { Other revenues }}{\text { Interest income }}$
Misellaneous revenues
Total other revenues
Transfers in
Transfers in from 5. Enhancement Special Revenue Fund
Transfers from 1. General Fund Transfers from $1 . \mathrm{G}$
Total transfers in
total revenues \& transfers in
$\frac{\text { EXPENSES \& TRANSFERS OUT }}{\text { Salaries, wages } \& \text { fringe benefits }}$
Salaries, wages, \& fringe benefits salaries $\&$ wages
Fringe benefits

$\frac{\text { Non-payroll related expenses }}{\text { Retired employee benefits }}$
Retired employee
Travel \&Training
Membershio due
ravel $\&$ Training
Membership due $\&$ subscriptions
operating
Operating supplies
Materials $\&$ durable good
Capital outlay \& capital improvement projects
Direct costs (Costs of Goods Sold)
Contract fees \& services
Other expend
Operating res
Total
Operating reserve
Total non-payroll related expenditures
$\frac{\text { Transfers out to other funds }}{\text { Transfers to }}$
Transfers to 1. General Fund
Transfers to 2. Capital Improvement fund
Tranfers to 7 Enhancement Construction
Transfers to 7 . Enhancement Construction Fund Transfers to 11 . Debt Service Fund
Transfers to Internal Service Funds
Transfers to Internal Service Funds
Total transfers out to other funds

## TOTAL EXPENSES \& TRANSFER OUT

net revenues over (under) expenses
note 1 - Fringe Benefit costs wholly allocated to corresponding program/d

| BREC CI P and I YP Estimated Expenditures for 2018 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Develop Trail Facilities |  |  | \$ | 640,000 |
| Greenwood | \$ | 250,000 |  |  |
| Bluebonnet to Essen | \$ | 300,000 |  |  |
| Scotlandville (CMAQ) | \$ | 50,000 |  |  |
| Others | \$ | 40,000 |  |  |
| Community Parks |  |  | \$ | 3,587,000 |
| Howell | \$ | 780,000 |  |  |
| J ackson | \$ | 2,100,000 |  |  |
| Greenwood | \$ | 511,000 |  |  |
| Others | \$ | 196,000 |  |  |
| Major Special Use Parks/ Facilities |  |  | \$ | 823,000 |
| Memorial/Goldsy | \$ | 100,000 |  |  |
| Central Sports Park | \$ | 260,000 |  |  |
| Burbank | \$ | 26,000 |  |  |
| Others | \$ | 437,000 |  |  |
| Conservation/ Outdoor Rec Special Use |  |  | \$ | 1,893,100 |
| Cohn Arboretum | \$ | 227,500 |  |  |
| BREC Zoo | \$ | 550,000 |  |  |
| Farr Horse Activity | \$ | 325,000 |  |  |
| Others | \$ | 790,600 |  |  |
| Large Neighborhood Parks |  |  | \$ | 890,550 |
| Church Street | \$ | 104,000 |  |  |
| Lovett | \$ | 130,000 |  |  |
| Milton Womack Park | \$ | 227,000 |  |  |
| Others | \$ | 429,550 |  |  |
| Small Neighorhood Parks |  |  | \$ | 2,448,000 |
| N. 14th Street | \$ | 130,000 |  |  |
| Baker Park | \$ | 135,000 |  |  |
| Hartley/Vey | \$ | 142,000 |  |  |
| Others |  | 2,041,000 |  |  |
| Land Acquistion |  |  | \$ | 679,900 |
| Contingency |  |  | \$ | 1,040,000 |
| Total Estimated Capital Investment for 2017 |  |  | \$ | 12,001,550 |

[^1]
## Fee Schedule Changes by Department FY 2018

| Dept or Location | Description of Fee | Unit | Current <br> Fee | New Fee | Reason for change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Aquatics |  |  |  |  |  |
| Liberty Lagoon | Season Pass | Each | \$ 49.99 | \$ 59.99 | Adds use of Phase II |
| Athletics |  |  |  |  |  |
| All Locations | Basketball - Youth Basketball | Per Team | \$ 175.00 | \$ 200.00 | Increased Camp costs for staff and bus transportation |
| All Locations | Basketball - Youth Basketball MLK Kickoff | Per Team | \$ 70.00 | \$ 100.00 | Increased Camp costs for staff and bus transportation |
| All Locations | Coaches Pitch | Per Team | \$ 175.00 | \$ 200.00 | Increased Camp costs for staff and bus transportation |
| All Locations | Flag football | Per Team | \$ 175.00 | \$ 200.00 | Increased Camp costs for staff and bus transportation |
| All Locations | Softball - Youth Softball | Per Team | \$ 175.00 | \$ 200.00 | Increased Camp costs for staff and bus transportation |
| All Locations | T-Ball - Youth T-Ball | Per Team | \$ 175.00 | \$ 200.00 | Increased Camp costs for staff and bus transportation |
| All Locations | Volleyball | Per Team | \$ 175.00 | \$ 200.00 | Increased Camp costs for staff and bus transportation |
| All Locations | Youth League | Per Team | \$ 175.00 | \$ 200.00 | Increased Camp costs for staff and bus transportation |
| All Locations | Capture The Flag | Per Person | \$ 25.00 | \$ 25.00 | Increased Camp costs for staff and bus transportation |
| All Locations | Genesis/Exodus | Per Session | \$ 26.00 | \$ 26.00 | Increased Camp costs for staff and bus transportation |
| Outdoor Adventure |  |  |  |  |  |
| Aquatics | Fall Camp (3 days) | Per participant | \$ 72.00 | \$ 75.00 | Increased Camp costs for staff and bus transportation |
| Aquatics | Winter Camp (4 days) | Per participant | \$ 96.00 | \$ 100.00 | Increased Camp costs for staff and bus transportation |
| Aquatics | Spring Camp (5 days) | Per participant | \$ 120.00 | \$ 125.00 | Increased Camp costs for staff and bus transportation |
| Aquatics | Specaily Summer Camp (5 days/6-8 weeks | Per participant | \$ 120.00 | \$ 125.00 | Increased Camp costs for staff and bus transportation |
| Aquatics | Silver Spokes | Class | \$1-10 | \$1-10 | Price still in process of being set dependent on class/location/day/use |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
|  |  |  |  |  |  |
| Recreation |  |  |  |  |  |
| All Locations | Summer Camp | Per week | \$ 90.00 | \$ 100.00 | Increased costs for Camp staff and Bus Services |
| All Locations | Summer Camp - Reduced Fee | Per week | \$ 50.00 | \$ 60.00 | Increased costs for Camp staff and Bus Services |
| All Locations | Medium Pavilion | Per rental |  | \$ 60.00 | New Pavilion Rental |
| All Locations | Medium Pavilion | Per rental |  | \$ 75.00 | New Pavilion Rental |
|  |  |  |  |  |  |
| Tennis |  |  |  |  |  |
| All Locations | Open House Jr Summer Camp | Per Team | \$ 25.00 | \$ 50.00 | to help offset with program costs |
| All Locations | Open House Jr. Round Robin Tourn. | Per Team | \$ 12.00 | \$ 15.00 | increased program costs to help offset with staff salary requested increase |
| All Locations | Racquet Stringing | Per Racquet | \$ 14.00 | \$ 16.00 | market prices are higher for racquet stringing |
|  |  |  |  |  |  |
| Golf |  |  |  |  |  |
| Golf - City Park | Weekday Green Fee |  | \$ 10.00 | \$ 11.00 | Adjust fees to market rates |
| Golf - City Park | WD Sr. Green Fee |  | \$ 8.00 | \$ 9.00 | Adjust fees to market rates |



Fee Schedule Changes by Department FY 2018

| Dept or Location | Description of Fee | Unit | $\begin{aligned} & \text { Current } \\ & \text { Fee } \end{aligned}$ |  | New Fee |  | Reason for change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Golf-Webb | WE Jr. Green Fee |  | \$ | 16.00 | \$ | 7.00 | Adjust fees to market rates |
| Golf-Webb | WE Twilight Green Fee |  | \$ | 16.00 | \$ | 17.00 | Adjust fees to market rates |
| Golf-Webb | WE Super Twilight Green Fee |  | \$ | 12.00 | \$ | 13.00 | Adjust fees to market rates |
| Golf-Santa Maria | Weekday Green Fee |  | \$ | 28.00 | \$ | 30.00 | Adjust fees to market rates |
| Golf-Santa Maria | WD Sr. Green Fee |  | \$ | 22.00 | \$ | 23.00 | Adjust fees to market rates |
| Golf-Santa Maria | WD Junior Green Fee |  | \$ | 16.00 | \$ | 16.00 | Adjust fees to market rates |
| Golf-Santa Maria | WD Twilight Green Fee |  | \$ | 22.00 | \$ | 23.00 | Adjust fees to market rates |
| Golf-Santa Maria | WD Super Twilight Green Fee |  | \$ | 16.00 | \$ | 17.00 | Adjust fees to market rates |
| Golf-Santa Maria | Weekday 9 Hole Rate |  | \$ | 17.00 | \$ | 18.00 | Adjust fees to market rates |
| Golf-Santa Maria | Weekend 9 Hole Rate |  | \$ | 20.00 | \$ | 21.00 | Adjust fees to market rates |
| Golf-Santa Maria | Weekend Green Fee |  | \$ | 38.00 | \$ | 40.00 | Adjust fees to market rates |
| Golf-Santa Maria | WE Sr./Jr. Green Fee |  | \$ | 30.00 | \$ | 31.00 | Adjust fees to market rates |
| Golf-Santa Maria | WE Twilight Green Fee |  | \$ | 30.00 | \$ | 31.00 | Adjust fees to market rates |
| Golf-Santa Maria | WE Super Twilight Green Fee |  | \$ | 22.00 | \$ | 23.00 | Adjust fees to market rates |
| Golf-Beaver Creek | Weekday Green Fee |  | \$ | 28.00 | \$ | 30.00 | Adjust fees to market rates |
| Golf-Beaver Creek | rate |  | \$ | 35.00 | \$ | 38.00 | Adjust fees to market rates |
| Golf-Beaver Creek | WD Sr. Green Fee |  | \$ | 16.00 | \$ | 18.00 | Adjust fees to market rates |
| Golf-Beaver Creek | WD Junior Green Fee |  | \$ | 16.00 |  |  | Adjust fees to market rates |
| Golf-Beaver Creek | WD Twilight Green Fee |  | \$ | 22.00 | \$ | 24.00 | Adjust fees to market rates |
| Golf-Beaver Creek | WD Super Twilight Green Fee |  | \$ | 14.00 | \$ | 16.00 | Adjust fees to market rates |
| Golf-Beaver Creek | Weekday 9 Hole Rate |  | \$ | 17.00 | \$ | 18.00 | Adjust fees to market rates |
| Golf-Beaver Creek | Players |  | \$ | 35.00 | \$ | 40.00 | Adjust fees to market rates |
| Golf-Beaver Creek | All Players |  | \$ | 35.00 | \$ | 30.00 | Adjust fees to market rates |
| Golf-Beaver Creek | Weekend 9 Hole Rate |  | \$ | 20.00 | \$ | 21.00 | Adjust fees to market rates |
| Golf-Beaver Creek | Weekend Green Fee |  | \$ | 38.00 | \$ | 40.00 | Adjust fees to market rates |
| Golf-Beaver Creek | WE Sr./Jr. Green Fee |  | \$ | 30.00 | \$ | 31.00 | Adjust fees to market rates |
| Golf-Beaver Creek | WE Twilight Green Fee |  | \$ | 30.00 | \$ | 31.00 | Adjust fees to market rates |
| Golf-Beaver Creek | WE Super Twilight Green Fee |  | \$ | 20.00 | \$ | 19.00 | Adjust fees to market rates |
|  |  |  |  | Annual | New Annual price Only |  | Adjust fees to market rates |
| 4 Course Passes - City Park, Clark Park, Dumas, and Webb | 7 Day Sr/Jr Annual Pass |  | \$ | 500.00 | \$ | 525.00 | Adjust fees to market rates |
| 4 Course Passes - City Park, Clark Park, Dumas, and Webb | Weekday Sr. Annual Pass |  | \$ | 400.00 | \$ | 425.00 | Adjust fees to market rates |
| 4 Course Passes - City Park, Clark Park, Dumas, and Webb | 7 Day Sr. Couple Annual Pass |  | \$ | 600.00 | \$ | 625.00 | Adjust fees to market rates |
| 4 Course Passes - City Park, Clark Park, Dumas, and Webb | Weekday Sr. Couple Annual Pass |  | \$ | 500.00 | \$ | 525.00 | Adjust fees to market rates |
| 4 Course Passes - City Park, Clark Park, Dumas, and Webb | 7 Day Individual Annual Pass |  | \$ | 600.00 | \$ | 625.00 | Adjust fees to market rates |
| 4 Course Passes - City Park, Clark Park, Dumas, and Webb | Weekday Individual Annual Pass |  | \$ | 500.00 | \$ | 525.00 | Adjust fees to market rates |
| 4 Course Passes - City Park, Clark Park, Dumas, and Webb | 7 Day Family Annual Pass |  | \$ | 750.00 | \$ | 775.00 | Adjust fees to market rates |

Fee Schedule Changes by Department FY 2018


| Recreation and Parks Commission of East Baton Rouge <br> General FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original Budget | Last Adopted Budget | Actual Year-to-Date as of: 9/30/2016 | Estimated Remaining for Year | Projected Actual Result at Year End | \% Change <br> Last Adopted Budget vs. Projected Actual Result at Year End | $\begin{aligned} & \text { Proposed } \\ & \text { Budget } \end{aligned}$ | \% Change <br> Projected Actual Result at Year End vs. Proposed Budget |
|  |  |  |  |  | [C + D] | [E/B-1] |  | [G/E-1] |
|  |  |  |  |  |  |  |  |  |
| Local sources: |  |  |  |  |  |  |  |  |
| Ad Valorem Taxes | \$ 35,917,024.00 | \$ 35,917,024.00 | \$ 27,026,310.00 | \$ 8,979,256.00 | \$ 36,005,566.00 | 0.2\% | 37,325,329.00 | 3.7\% |
| Self-Generated Revenues from Programs | 10,815,088.00 | 10,815,088.00 | 8,197,316.00 | 2,032,327.00 | 10,229,643.00 | -5.4\% | 10,904,194.00 | 6.6\% |
| Local Grants | 62,500.00 | 62,500.00 | 35,597.00 | 14,596.00 | 50,193.00 |  | 44,900.00 |  |
| Other Revenues | 219,800.00 | 219,800.00 | 405,666.00 | 30,126.00 | 435,792.00 | 98.3\% | 263,100.00 | -39.6\% |
| Total Revenues from Local Sources | 47,014,412.00 | 47,014,412.00 | 35,664,889.00 | 11,056,305.00 | 46,721,194.00 | -0.6\% | 48,537,523.00 | 3.9\% |
| State sources: |  |  |  |  |  |  |  |  |
| State Revenue Sharing | 1,200,000.00 | 1,200,000.00 | - | 1,200,000.00 | 1,200,000.00 | 0.0\% | 972,000.00 | -19.0\% |
|  | - | - | - |  | - | 0.0\% | - | 0.0\% |
| Total Revenues from State Sources | 1,200,000.00 | 1,200,000.00 | - | 1,200,000.00 | 1,200,000.00 | 0.0\% | 972,000.00 | $0.0 \%$ $-19.0 \%$ |
|  |  |  |  |  |  |  |  |  |
| Federal Grants | - | - | 62,833.00 | - | 62,833.00 | 0.0\% | - | -100.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues from Federal Sources | - | - | 62,833.00 | - | 62,833.00 | 0.0\% | - | -100.0\% |
| Total Revenues by Sources | 48,214,412.00 | 48,214,412.00 | 35,727,722.00 | 12,256,305.00 | 47,984,027.00 | -0.5\% | 49,509,523.00 | 3.2\% |


| Recreation and Parks Commission of East Baton Rouge General FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original | Last Adopted | Actual | Estimated | Projected | \% Change | Proposed | \% Change |
| SUMMARY OF EXPENDITURES - BY AGENCY |  |  |  |  |  |  |  |  |
| Agency |  |  |  |  |  |  |  |  |
| BREC General Fund | 51,254,949.00 | 51,254,949.00 | 37,065,622.00 | 15,205,166.00 | 52,270,788.00 | 2.0\% | 50,493,979.00 | -3.4\% |
| Total Expenditures by Agency | 51,254,949.00 | 51,254,949.00 | 37,065,622.00 | 15,205,166.00 | 52,270,788.00 | 2.0\% | 50,493,979.00 | -3.4\% |
| SUMMARY OF EXPENDITURES - BY DEPARTMENTS |  |  |  |  |  |  |  |  |
| Department |  |  |  |  |  |  |  |  |
| Administration | 10,722,132.00 | 10,722,132.00 | 6,932,164.00 | 3,612,662.00 | 10,544,826.00 | -1.7\% | 10,547,378.00 | 0.0\% |
| Program Activities (All) | 40,532,817.00 | 40,532,817.00 | 28,995,111.00 | 11,508,126.00 | 40,503,237.00 | -0.1\% | 39,946,601.00 | -1.4\% |
|  |  |  |  |  |  | 0.0\% |  | 0.0\% |
| Total Expenditures by Departments | 51,254,949.00 | 51,254,949.00 | 35,927,275.00 | 15,120,788.00 | 51,048,063.00 | -0.4\% | 50,493,979.00 | -1.1\% |
| SUMMARY OF EXPENDITURES - BY FUNCTIONS |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Function |  |  |  |  |  |  |  |  |
| General Government | 51,254,949.00 | 51,254,949.00 | 35,927,275.00 | 15,120,788.00 | 51,048,063.00 | -0.4\% | 50,493,979.00 | -1.1\% |
|  |  |  |  |  |  | 0.0\% |  | 0.0\% |
|  |  |  |  |  |  |  |  |  |
| Total Expenditures by Functions | 51,254,949.00 | 51,254,949.00 | 35,927,275.00 | 15,120,788.00 | 51,048,063.00 | -0.4\% | 50,493,979.00 | -1.1\% |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF EXPENDITURES - BY CHARACTERS |  |  |  |  |  |  |  |  |
| Character |  |  |  |  |  |  |  |  |
| Salaries \& Fringe Benefits | 31,006,868.00 | 31,006,868.00 | 23,440,066.00 | 8,224,347.00 | 31,664,413.00 | 2.1\% | 32,570,624.00 |  |
| Other Operating Expenses | 20,248,081.00 | 20,248,081.00 | 12,487,209.00 | 6,896,441.00 | 19,383,650.00 | -4.3\% | 17,923,355.00 | -7.5\% |
|  |  | - |  |  |  | 0.0\% |  | 0.0\% |
| Total Expenditures by Characters | 51,254,949.00 | 51,254,949.00 | 35,927,275.00 | 15,120,788.00 | 51,048,063.00 | -0.4\% | 50,493,979.00 | -1.1\% |



| Recreation and Parks Commission of East Baton Rouge Enhancement Operating FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original Budget | Last Adopted Budget | Actual Year-to-Date as of: (Insert Date) | Estimated Remaining for Year | Projected Actual Result at Year End | \% Change <br> Last Adopted Budget vs. Projected Actual Result at Year End | Proposed Budget | \% Change Projected Actual Result at Year End vs. Proposed Budget |
|  |  |  |  |  | [C+D] | [E/B-1] |  | [G/E-1] |
|  |  |  |  |  |  |  |  |  |
| Local sources: |  |  |  |  |  |  |  |  |
| Ad Valorem Taxes | \$ | \$ | \$ | \$ - | \$ | 0.0\% | \$ - | 0.0\% |
| Self-Generated Revenues from Programs | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Local Grants |  |  |  |  |  |  |  |  |
| Other Revenues | 29,500.00 | 29,500.00 | 70,662.00 | 7,609.00 | 78,271.00 | 165.3\% | 70,000.00 | -10.6\% |
| Total Revenues from Local Sources | 29,500.00 | 29,500.00 | 70,662.00 | 7,609.00 | 78,271.00 | 165.3\% | 70,000.00 | -10.6\% |
| State sources: |  |  |  |  |  |  |  |  |
| State Revenue Sharing | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues from State Sources | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Federal sources: |  |  |  |  |  |  |  |  |
| Federal Grants | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues from Federal Sources | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues by Sources | 29,500.00 | 29,500.00 | 70,662.00 | 7,609.00 | 78,271.00 | 165.3\% | 70,000.00 | -10.6\% |


| Recreation and Parks Commission of East Baton Rouge Enhancement Operating FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original | Last Adopted | Actual | Estimated | Projected | \% Change | Proposed | \% Change |
| SUMMARY OF EXPENDITURES - BY AGENCY |  |  |  |  |  |  |  |  |
| Agency |  |  |  |  |  |  |  |  |
| BREC Enhancement Operating Fund | 5,975,725.00 | 5,975,725.00 | 3,633,085.00 | 1,436,334.00 | 5,069,419.00 | -15.2\% | 3,906,060.00 | -22.9\% |
| Total Expenditures by Agency | 5,975,725.00 | 5,975,725.00 | 3,633,085.00 | 1,436,334.00 | 5,069,419.00 | -15.2\% | 3,906,060.00 | -22.9\% |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF EXPENDITURES - BY DEPARTMENTS |  |  |  |  |  |  |  |  |
| Department |  |  |  |  |  |  |  |  |
| Administration | - | -975- | -- | - | -- | 0.0\% | - | 0.0\% |
| Program Activities (All) | 2,975,472.00 | 2,975,472.00 | 12,015.00 | - | 12,015.00 | -99.6\% | 1,781,338.00 | 14726.0\% |
| Capital Outlay | 3,000,253.00 | 3,000,253.00 | 3,621,070.00 | 1,436,334.00 | 5,057,404.00 | 68.6\% | 2,124,722.00 | -58.0\% |
| Total Expenditures by Departments | 5,975,725.00 | 5,975,725.00 | 3,633,085.00 | 1,436,334.00 | 5,069,419.00 | -15.2\% | 3,906,060.00 | -22.9\% |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF EXPENDITURES - BY FUNCTIONS |  |  |  |  |  |  |  |  |
| Function |  |  |  |  |  |  |  |  |
| Total Expenditures by Functions | 5,975,725.00 | 5,975,725.00 | 3,633,085.00 | 1,436,334.00 | 5,069,419.00 | -15.2\% | 3,906,060.00 | -22.9\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | 5,975,725.00 | 5,975,725.00 | 3,633,085.00 | 1,436,334.00 | 5,069,419.00 | -15.2\% | 3,906,060.00 | -22.9\% |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF EXPENDITURES - BY CHARACTERS |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Salaries \& Fringe Benefits Other Operating Expenses |  |  |  |  |  |  | 3,906,060.00 | -22.9\% |
|  |  |  |  |  |  |  |  |  |
| Total Expenditures by Characters | 5,975,725.00 | 5,972,725.00 | 3,633,085.00 | 1,436,334.00 | 5,069,419.00 | -15.1\% | 3,906,060.00 -22.9\% |  |



| Recreation and Parks Commission of East Baton Rouge Capital Improvment FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original Budget | Last Adopted Budget | Actual Year-to-Date as of: (Insert Date) | Estimated Remaining for Year | Projected Actual Result at Year End | \% Change <br> Last Adopted Budget vs. Projected Actual Result at Year End | Proposed Budget | \% Change <br> Projected Actual Result at Year End vs. Proposed Budget |
|  |  |  |  |  | [ $\mathrm{C}+\mathrm{D}$ ] | [E/B-1] |  | [G/E-1] |
| SUMMARY OF REVENUES - BY SOURCES |  |  |  |  |  |  |  |  |
| Local sources: |  |  |  |  |  |  |  |  |
| Ad Valorem Taxes | \$ 8,038,199.00 | \$ 8,038,199.00 | \$ 6,048,463.00 | \$ 2,009,550.00 | \$ 8,058,013.00 | 0.2\% | \$ 8,353,421.00 | 3.7\% |
| Self-Generated Revenues from Programs | - - |  |  |  |  | 0.0\% | $\square$ | 0.0\% |
| Local Grants | 150,000.00 | 150,000.00 | 301,941.00 | 18,000.00 | 319,941.00 |  | 150,000.00 | -53.1\% |
| Other Revenues | 215,000.00 | 215,000.00 | 162,303.00 | 56,060.00 | 218,363.00 | 1.6\% | 175,000.00 | -19.9\% |
| Total Revenues from Local Sources | 8,403,199.00 | 8,403,199.00 | 6,512,707.00 | 2,083,610.00 | 8,596,317.00 | 2.3\% | 8,678,421.00 | 1.0\% |
| State sources: |  |  |  |  |  |  |  |  |
| State Revenue Sharing | 285,000.00 | 285,000.00 | - | 285,000.00 | 285,000.00 | 0.0\% | 228,000.00 | -20.0\% |
| State Grant | 1,445,000.00 | 1,445,000.00 | 81,835.00 | 230,967.00 | 312,802.00 | -78.4\% | - | -100.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues from State Sources | 1,730,000.00 | 1,730,000.00 | 81,835.00 | 515,967.00 | 597,802.00 | -65.4\% | 228,000.00 | -61.9\% |
| Federal sources: |  |  |  |  |  |  |  |  |
| Federal Grants | 45,000.00 | 45,000.00 | 71,299.00 | 33,750.00 | 105,049.00 | 133.4\% | - | -100.0\% |
|  | - | - | - | - | - | $0.0 \%$ $0.0 \%$ | - | 0.0\% |
| Total Revenues from Federal Sources | 45,000.00 | 45,000.00 | 71,299.00 | 33,750.00 | 105,049.00 | 133.4\% | - | -100.0\% |
| Total Revenues by Sources | 10,178,199.00 | 10,178,199.00 | 6,665,841.00 | 2,633,327.00 | 9,299,168.00 | -8.6\% | 8,906,421.00 | -4.2\% |


| Recreation and Parks Commission of East Baton Rouge Capital Improvment FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original | Last Adopted | Actual | Estimated | Projected | \% Change | Proposed | \% Change |
| SUMMARY OF EXPENDITURES - BY AGENCY |  |  |  |  |  |  |  |  |
| Agency |  |  |  |  |  |  |  |  |
| BREC Capital Improvements Fund | 10,178,199.00 | 10,178,199.00 | 6,141,182.00 | 2,450,819.00 | 8,592,001.00 | -15.6\% | 8,906,421.00 | 3.7\% |
| Total Expenditures by Agency | 10,178,199.00 | 10,178,199.00 | 6,141,182.00 | 2,450,819.00 | 8,592,001.00 | -15.6\% | 8,906,421.00 | 3.7\% |
| SUMMARY OF EXPENDITURES - BY DEPARTMENTS |  |  |  |  |  |  |  |  |
| Department |  |  |  |  |  |  |  |  |
| Administration | 1,742,113.00 | 1,742,113.00 | 1,155,358.00 | 392,364.00 | 1,547,722.00 | -11.2\% | 2,266,123.00 | 46.4\% |
| Program Activities (All) | 8,430,080 | -430- | 148,704.00 | 53,238.00 | 201,942.00 | 0.0\% | 458,447.00 | 127.0\% |
| Capital Improvement | 8,436,086.00 | 8,436,086.00 | 4,837,120.00 | 2,005,217.00 | 6,842,337.00 | -18.9\% | 6,181,851.00 | -9.7\% |
| Total Expenditures by Departments | 10,178,199.00 | 10,178,199.00 | 6,141,182.00 | 2,450,819.00 | 8,592,001.00 | -15.6\% | 8,906,421.00 | 3.7\% |
| SUMMARY OF EXPENDITURES - BY FUNCTIONS |  |  |  |  |  |  |  |  |
| Function |  |  |  |  |  |  |  |  |
| General Government | 10,178,199.00 | 10,178,199.00 | 6,141,182.00 | 2,450,819.00 | 8,592,001.00 | -15.6\% | 8,906,421.00 | 3.7\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Expenditures by Functions | 10,178,199.00 | 10,178,199.00 | 6,141,182.00 | 2,450,819.00 | 8,592,001.00 | -15.6\% | 8,906,421.00 | 3.7\% |
| SUMMARY OF EXPENDITURES - BY CHARACTERS |  |  |  |  |  |  |  |  |
| Character |  |  |  |  |  |  |  |  |
| Salaries \& Fringe Benefits | 1,577,113.00 | 1,577,113.00 | 1,155,358.00 | 392,364.00 | 1,547,722.00 | -1.9\% | 2,266,123.00 | 46.4\% |
| Other Operating Expenses | 165,000.00 | 165,000.00 | 148,704.00 | 53,238.00 | 201,942.00 | 22.4\% | 458,447.00 | 127.0\% |
| Capital Improvement | 8,436,086.00 | 8,436,086.00 | 4,837,120.00 | 2,005,217.00 | 6,842,337.00 | -18.9\% | 6,181,851.00 | -9.7\% |
| Total Expenditures by Characters | 10,178,199.00 | 10,178,199.00 | 6,141,182.00 | 2,450,819.00 | 8,592,001.00 | -15.6\% | 8,906,421.00 | 3.7\% |



Recreation and Parks Commission of East Baton Rouge
Enhancement Construction FUND - BUDGET FOR YEAR ENDING December 31, 2017

|  | Current Year |  |  |  |  |  | Upcoming Year |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original <br> Budget | Last Adopted Budget | Actual Year-to-Date as of: (Insert Date) | $\qquad$ | Projected Actual Result at Year End | \% Change <br> Last Adopted Budget vs. Projected Actual Result at Year End | Proposed Budget | \% Change <br> Projected Actual Result at Year End vs. Proposed Budget |
|  |  |  |  |  | [C+D] | [E/B-1] |  | [G/E-1] |
|  |  |  |  |  |  |  |  |  |
| Local sources: |  |  |  |  |  |  |  |  |
| Ad Valorem Taxes | \$ | \$ | \$ | \$ | \$ | 0.0\% | \$ | 0.0\% |
| Self-Generated Revenues from Programs | - |  | - 00. |  | - 200 | 0.0\% | - | 0.0\% |
| Local Grants |  | - | 66,903.00 | 140,000.00 | 206,903.00 | 0.0\% | - |  |
| Other Revenues | 67,000.00 | 67,000.00 | 87,154.00 | 16,750.00 | 103,904.00 | 55.1\% | 95,000.00 | -8.6\% |
| Total Revenues from Local Sources | 67,000.00 | 67,000.00 | 154,057.00 | 156,750.00 | 310,807.00 | 363.9\% | 95,000.00 | -69.4\% |
| State sources: |  |  |  |  |  |  |  |  |
| State Revenue Sharing | - | - | - | - | - | 0.0\% | - | 0.0\% |
| State Grant | 280,000.00 | 280,000.00 | - | - | - | -100.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues from State Sources | 280,000.00 | 280,000.00 | - | - | - | -100.0\% | - | 0.0\% |
| Federal sources: |  |  |  |  |  |  |  |  |
| Federal Grants | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues from Federal Sources | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues by Sources | 347,000.00 | 347,000.00 | 154,057.00 | 156,750.00 | 310,807.00 | -10.4\% | 95,000.00 | -69.4\% |




| Recreation and Parks Commission of East Baton Rouge Debt Service FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original Budget | Last Adopted Budget | Actual Year-to-Date as of: (Insert Date) | Estimated Remaining for Year | Projected Actual Result at Year End | \% Change <br> Last Adopted Budget vs. Projected Actual Result at Year End | Proposed Budget | \% Change <br> Projected Actual Result at Year End vs. Proposed Budget |
|  |  |  |  |  | [ $\mathrm{C}+\mathrm{D}$ ] | [E/B-1] |  | [G/E-1] |
|  |  |  |  |  |  |  |  |  |
| Local sources: |  |  |  |  |  |  |  |  |
| Ad Valorem Taxes | \$ | \$ | \$ | \$ | \$ | 0.0\% | \$ | 0.0\% |
| Self-Generated Revenues from Programs | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Local Grants | 15000.00 |  |  |  |  |  |  |  |
| Other Revenues <br> Total Revenues from Local Sources | 15,000.00 | 15,000.00 | 18,243.00 | $3,750.00$ $3,750.00$ | 21,993.00 | 46.6\% | 15,000.00 | -31.8\% |
| State sources: |  |  |  |  |  |  |  |  |
| State Revenue Sharing | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | $0.0 \%$ $0.0 \%$ |
| Total Revenues from State Sources | - | - | - | - |  | 0.0\% |  | 0.0\% |
| Federal sources: |  |  |  |  |  |  |  |  |
| Federal Grants | - | - | - | - | - | 0.0\% 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% |  | 0.0\% |
| Total Revenues from Federal Sources | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues by Sources | 15,000.00 | 15,000.00 | 18,243.00 | 3,750.00 | 21,993.00 | 46.6\% | 15,000.00 | -31.8\% |


| Recreation and Parks Commission of East Baton Rouge Debt Service FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original | Last Adopted | Actual | Estimated | Projected | \% Change | Proposed | \% Change |
| SUMMARY OF EXPENDITURES - BY AGENCY |  |  |  |  |  |  |  |  |
| Agency |  |  |  |  |  |  |  |  |
| BREC Debt Service Fund | 4,478,205.00 | 4,478,205.00 | 4,115,638.00 | 325,893.00 | 4,441,531.00 | -0.8\% | 4,473,064.00 | 0.7\% |
| Total Expenditures by Agency | 4,478,205.00 | 4,478,205.00 | 4,115,638.00 | 325,893.00 | 4,441,531.00 | -0.8\% | 4,473,064.00 | 0.7\% |
| SUMMARY OF EXPENDITURES - BY DEPARTMENTS |  |  |  |  |  |  |  |  |
| Department |  |  |  |  |  |  |  |  |
| Administration | 15,000.00 | 15,000.00 | 1,700.00 | 1,174.00 | 2,874.00 | -80.8\% | 15,000.00 | 421.9\% |
| Program Activities (All) | - |  | - |  | - | 0.0\% | - | 0.0\% |
| Debt Service | 4,463,205.00 | 4,463,205.00 | 4,113,938.00 | 324,718.00 | 4,438,656.00 | -0.6\% | 4,458,064.00 | 0.4\% |
| Total Expenditures by Departments | 4,478,205.00 | 4,478,205.00 | 4,115,638.00 | 325,892.00 | 4,441,530.00 | -0.8\% | 4,473,064.00 | 0.7\% |
| SUMMARY OF EXPENDITURES - BY FUNCTIONS |  |  |  |  |  |  |  |  |
| Function |  |  |  |  |  |  |  |  |
| General Government | 4,478,205.00 | 4,478,205.00 | 5,315,638.00 | 325,893.00 | 5,641,531.00 | 26.0\% | 4,473,064.00 | -20.7\% |
|  | - | - | - | $-$ | - | 0.0\% 0.0\% | - | $0.0 \%$ $0.0 \%$ |
| Total Expenditures by Functions | 4,478,205.00 | 4,478,205.00 | 5,315,638.00 | 325,893.00 | 5,641,531.00 | 26.0\% | 4,473,064.00 | -20.7\% |
| SUMMARY OF EXPENDITURES - BY CHARACTERS |  |  |  |  |  |  |  |  |
| Character |  |  |  |  |  |  |  |  |
| Salaries \& Fringe Benefits | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Other Operating Expenses | 15,000.00 | 15,000.00 | 1,700.00 | 1,174.00 | 2,874.00 | -80.8\% | 15,000.00 | 421.9\% |
| Debt Service | 4,463,205.00 | 4,463,205.00 | 4,113,938.00 | 324,718.00 | 4,438,656.00 | -0.6\% | 4,458,064.00 | 0.4\% |
| Total Expenditures by Characters | 4,478,205.00 | 4,478,205.00 | 4,115,638.00 | 325,892.00 | 4,441,530.00 | -0.8\% | 4,473,064.00 | 0.7\% |



| Recreation and Parks Commission of East Baton Rouge Enhancement Special Revenue FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original Budget | Last Adopted Budget | Actual Year-to-Date as of: (Insert Date) | $\qquad$ Remaining for Year | Projected Actual Result at Year End | \% Change <br> Last Adopted Budget vs. Projected Actual Result at Year End | Proposed Budget | \% Change <br> Projected Actual Result at Year End vs. Proposed Budget |
|  |  |  |  |  | [ $\mathrm{C}+\mathrm{D}$ ] | [E/B-1] |  | [G/E-1] |
|  |  |  |  |  |  |  |  |  |
| Local sources: |  |  |  |  |  |  |  |  |
| Ad Valorem Taxes | \$ 12,755,249.00 | \$ 12,755,249.00 | \$ 9,597,881.00 | \$ 3,188,812.00 | \$ 12,786,693.00 | 0.2\% | \$ 13,255,452.00 | 3.7\% |
| Self-Generated Revenues from Programs | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Local Grants <br> Other Revenues |  |  |  |  |  |  |  |  |
| Other Revenues <br> Total Revenues from Local Sources | 12,755,249.00 | 12,755,249.00 | 48,369.00 | 3,188,812.00 | 48,369.00 | 0.0\% 0.6\% | 42,000.00 | -13.2\% |
| State sources: |  |  |  |  |  |  |  |  |
| State Revenue Sharing | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues from State Sources | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Federal sources: |  |  |  |  |  |  |  |  |
| Federal Grants | - | - | - | - | - | 0.0\% | - | 0.0\% |
|  | - | - | - | - | - | 0.0\% | - | 0.0\% |
| Total Revenues from Federal Sources |  |  |  |  | - | 0.0\% |  | 0.0\% |
|  |  |  |  |  |  |  | - |  |
| Total Revenues by Sources | 12,755,249.00 | 12,755,249.00 | 9,646,250.00 | 3,188,812.00 | 12,835,062.00 | 0.6\% | 13,297,452.00 | 3.6\% |


| Recreation and Parks Commission of East Baton Rouge Enhancement Special Revenue FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original | Last Adopted | Actual | Estimated | Projected | \% Change | Proposed | \% Change |
| SUMMARY OF EXPENDITURES - BY AGENCY |  |  |  |  |  |  |  |  |
| Agency |  |  |  |  |  |  |  | 0.0\% |
| BREC General Fund | - | - | - |  |  | 0.0\% | 13,297,452.00 |  |
| Total Expenditures by Agency | - | - | - |  |  | 0.0\% | 13,297,452.00 |  |
| Totalexpenalus by Agena |  |  |  |  |  |  |  |  |
| SUMMARY OF EXPENDITURES - BY DEPARTMENTS |  |  |  |  |  |  |  |  |
| Department <br> Addinistration <br> Program Activities (All) <br> Debt Payments <br>  <br> Total Expenditures by Departments |  |  |  |  |  | $0.0 \%$$0.0 \%$$0.0 \%$$0.0 \%$ |  | $\begin{aligned} & 0.0 \% \\ & 0.0 \% \\ & 0.0 \% \\ & 0.0 \% \end{aligned}$ |
|  |  | - |  | - |  |  | 393,608.00 |  |
|  | - | - | - | - | - |  |  |  |
|  | - | - |  |  |  |  | 12,903,844.00 |  |
|  | - | - | - |  |  |  | 13,297,452.00 |  |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF EXPENDITURES - BY FUNCTIONS |  |  |  |  |  |  |  |  |
| Function |  |  |  |  |  | 0.0\% |  | $0.0 \%$$0.0 \%$$0.0 \%$$0.0 \%$ |
| General GovernmentTotal Expenditures by Functions |  |  |  |  |  | 0.0\% | 13,297,452.00 |  |
|  | - | - |  |  |  | 0.0\% |  |  |
|  |  |  |  |  |  | 0.0\% |  |  |
|  | - | - | - | - | - | 0.0\% | 13,297,452.00 |  |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF EXPENDITURES - BY CHARACTERS |  |  |  |  |  |  |  |  |
| Character |  |  |  |  |  |  |  |  |
| Salaries \& Fringe Benefits | - | - | - | - |  | 0.0\% | - | 0.0\% |
| Other Operating Expenses | - | - | - | - |  | 0.0\% | 393,608.00 | 0.0\% |
| Debt Payments | - | - | - | - |  | 0.0\% | 12,903,844.00 | 0.0\% |
| Total Expenditures by Characters | - | - | - | - |  | 0.0\% | 13,297,452.00 | 0.0\% |


| Recreation and Parks Commission of East Baton Rouge <br> Enhancement Special Revenue FUND - BUDGET FOR YEAR ENDING December 31, 2017 |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Current Year |  |  |  |  |  | Upcoming Year |  |
|  | (A) | (B) | (C) | (D) | (E) | (F) | (G) | (H) |
|  | Original | Last Adopted | Actual | Estimated | Projected | \% Change | Proposed | \% Change |
| SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES |  |  |  |  |  |  |  |  |
| Other Financing Sources |  |  |  |  |  | 0.0\%$0.0 \%$$0.0 \%$$0.0 \%$ | - | $\begin{aligned} & 0.0 \% \\ & 0.0 \% \\ & 0.0 \% \\ & 0.0 \% \end{aligned}$ |
| Transfers In - Other FundTotal Other Financing Sources by Sources |  |  |  |  |  |  |  |  |
|  | - | - | - | - |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  | - | - | - | - | - |  | - |  |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF OTHER FINANCING USES - BY USES |  |  |  |  |  |  |  |  |
| Other Financing Uses |  |  |  |  |  |  |  |  |
| Transfers Out - Other FundsTotal Other Financing Uses by Uses | 12,755,249.00 | 12,755,249.00 | 9,646,250.00 | 3,188,812.00 | 12,835,062.00 | 0.6\%$0.0 \%$$0.0 \%$$0.6 \%$ | - | $\begin{array}{r} -100.0 \% \\ 0.0 \% \\ 0.0 \% \\ -100.0 \% \end{array}$ |
|  |  |  |  |  |  |  | - |  |
|  | - | - |  | - | - |  | - |  |
|  | 12,755,249.00 | 12,755,249.00 | 9,646,250.00 | 3,188,812.00 | 12,835,062.00 |  | - |  |
|  |  |  |  |  |  |  |  |  |
| SUMMARY OF FUND BALANCE |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | 0.0\%$0.0 \%$$0.0 \%$ |  |  |
| Estimated Beginning Fund Balance | - | - | - | - |  |  | - | 0.0\% |
| Estimated Ending Fund Balance | \$ | \$ | \$ | \$ | \$ - |  | \$ | 0.0\% |
|  |  |  |  |  |  |  |  |  |


[^0]:    note 1 - Utilization of Fund Balance Amount, $12 / 31 / 16$ level \& appropria
    note 2 - Fringe Benefit costs wholly allocated to corresponding program,

[^1]:    * Note: These projects are a portion of a ten year program and may not contain all projects that will be worked on in 2017. Weather, additional requirements, unforeseen conditions, bidding issues, positive opportunities, safety concerns, consultant availability and other considerations often influence project timelines.

