

2018 APPROVED ANNUAL BUDGET

For the Fiscal Year January 1, 2018 – December 31, 2018

Commission Approved December 20, 2017

Prepared by Michael Hutchison, Director of Finance

And

Department Directors, Managers, and Supervisors

RECREATION & PARK COMMISSION FOR THE PARISH OF EAST BATON ROUGE



<u>Officers</u>

Mr. Lloyd H. Benson II, Chairman Mr. Shelton C. Dixon, Vice Chairman Mr. Larry Selders, Treasurer Carolyn McKnight, Superintendent and Ex-Officio Secretary

Commissioners

Mr. Davis Rhorer Mr. Rossie Washington, Jr. Mr. Mike Walker Mr. David Tatman Mrs. Sandra Davis Mr. Kenneth Pointer



Introduction

November 15, 2017

TO THE CITIZENS OF EAST BATON ROUGE PARISH, AND THE RECREATION AND PARK COMMISSION FOR THE PARISH OF EAST BATON ROUGE:

Ladies and Gentlemen:

Enclosed is the 2018 budget for BREC. The foundation of this budget continues to be built on BREC's guiding principles of ensuring that our resources are used to contribute to a healthier, more vibrant community by providing exceptional parks, open spaces and recreation experiences for all of East Baton Rouge Parish.

Recognizing that we have a duty to be good stewards of public property, we have examined all areas of our organization for efficiencies and challenged ourselves to improve the quality of our programs as we work toward increasing attendance and the overall health and wellness of our community. We have also examined our fee schedule to make sure that our programs remain a good value for the community while being competitive in the market. Enclosed are proposed fee increases for the following departments: Aquatics, Golf, and Special Facilities.

Estimated revenues including ad valorem taxes and user fees and available fund balance are sufficient to cover the estimated expenditures for the upcoming year.

In an effort to better capture total costs of operating programs, activities, and departments, we will continue to fully allocate fringe benefit expenses, respective advertising costs, and data/computer costs to the corresponding program/department. Additionally, to create more transparency and a better understanding of our financial statements, we have continued in elimination of internal transfers. In October, BREC was honored as a finalist for the 2017 National Gold Medal Award by the National Recreation and Park Association (NRPA). The Gold Medal Awards program honors communities in the U.S. that demonstrates excellence in parks and recreation through long-range planning, resource management, volunteerism, environmental stewardship, program development, professional development, and agency recognition.



Page |4

The Planning and Engineering Department's Capital Improvement Program will continue to have many signature planning, design, and construction projects that will greatly benefit the citizens of East Baton Rouge Parish, including the grand openings in the spring of 2018 for the 72-acre Howell Community Park Expansion; North Sherwood Forest Community Park Improvements; the Forest Park Recreation Center; and the Independence Botanical Garden Expansion. Other major construction projects will include the delayed improvements to the Church Street and Lovett Road Recreation Centers, Major improvements to Jackson Community Park, which will include a new recreation Center; improvements to Longfellow Neighborhood Park; Scotlandville Trails; Manchac Park, and dozens of other neighborhood park improvement projects throughout the Parish. Many Park and facility projects as well as system-wide master plans will be in developed in 2018: Masterplans for Frenchtown Road Conservation Area; the Reimagined Greenwood Park; the new BREC sign design guidelines and standards, the system-wide ADA transition plan, the multi-use trails and greenway masterplan, BREC's Historical and Cultural Resource Management Plan, and the Southeast Community Park Master Plan.

This budget will act as a working tool to keep us on a sound fiscal course as, together with the community, as we implement steps recommended by the strategic plan as well as new standards identified by the accreditation organization.

As you review this 2018 budget, please know that we are committed to working closely with the Commission to answer any questions that you may have and to address any issues that may arise. We thank you for your guidance and input.



Budgetary Structure

The financial transactions of BREC are budgeted and recorded in individual funds categorized as Governmental Fund Types. The funds of the Commission are described as follows:

General Fund

The General Fund is the general operating fund of the Commission and is used to account for the operations traditionally associated with BREC that are not accounted for in another fund. General Fund revenues and expenditures are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable.

Capital Improvement Fund

The purpose of this fund is to account for the financial resources to be used for the acquisition or construction of major capital facilities and infrastructure for general government activities. The 2018 funding is supported by a 10year property tax millage that was renewed in April 2014. A summary of expenditures planned for 2018 is enclosed within this document.

Enhancement Special Revenue Fund

This is a new fund established in 2013 to account for the receipts of all proceeds from the *"Imagine Your Parks"* plan. The Special Revenue Fund is a *"pass-through"* fund used to distribute the tax revenues received from the *"Imagine Your Parks"* plan approved by the voters in November 2004 to the Enhancement Construction Fund, Enhancement Operating Fund and Debt Service Fund. The *"Imagine Your Parks"* property tax is a twenty year tax which will expire in 2024.

Enhancement Construction Fund

The fund was established to account for the activities of the *"Imagine Your Parks"* plan approved by the voters in November 2004. It accounts for the purchasing, acquiring, constructing, developing, improving, operating and maintaining public parks, playgrounds and recreational properties and facilities of BREC. The current levy is 3.253 mills with the designation amount being variable depending on BREC's construction needs. This variability is a change from prior years where 1.753 mills were designated to this fund. For 2018, BREC is allocating approximately 1.13 mills to construction.



Enhancement Operating Fund

The fund was established pursuant to the General Bond Resolution for the purpose of depositing proceeds of the tax and to account for operations and maintenance activities of the *"Imagine Your Parks"* plan. This fund receives a variable amount of the total 3.253 mills of tax revenues approved for *"Imagine Your Parks."* once the Debt Service and construction needs are fulfilled. The funds may be used to construct, improve or renovate projects enumerated in the *"Imagine Your Parks"* plan, and may also be used to operate and maintain any projects within BREC's inventory. For the 2018 Budget year, BREC is allocating approximately .94 mills to this fund.

Debt Service Fund

The fund accounts for debt service of \$31,000,000 Revenue Bonds, Series 2012A. The 2005 series with the exception of tiers 2013-2015, which were non-callable, was refinanced in 2012.

The fund accounts for debt service of \$13,000,000 Revenue Bonds, Series 2012B used to continue construction of the projects in the *"Imagine Your Parks"* plan.

For 2018, BREC is allocating approximately 1.09 mills of the IYP millage to the Bond payments as described above.

Internal Service Funds

The purpose of these funds is to account for the financing of goods or services provided by one department or function to other departments or functions. Revenues are recognized in the accounting periods in which they are earned and become measurable; expenses are recognized in the account period in which they are incurred, if measurable. The Internal Service Funds contained in this section are the Risk Management Fund and Employee Benefit Fund. BREC has closed two of the former Internal Service Funds for 2018. The Print Shop was formerly managed within a separate fund and will be closed and converted to a department within Fund 1 in 2018. The Unemployment fund was not being used and so has been closed in 2018 as well.

Budgetary Guidelines

The following guidelines were established to develop the 2018 budget. All departments met the following objectives:



Resolved, That the Commission approve the following:

- Ad Valorem Tax Revenues were budgeted based on anticipated revenues to be received for the 2017 tax levy. The preliminary assessment numbers were provided by the East Baton Rouge Parish Assessor's Office. The revenue received from 2017 tax rolls will be the operating cash for the 2018 budget. Ad Valorem Tax Revenues will be adjusted based on information provided by the EBRP Assessor's Office in 2018 to accrue for the 2018 December tax levy.
- Provide funding for the following: cost of BREC's fleet and equipment replacement capital outlay plan and the implementation of the 10 year strategic plan.
- Continue to evaluate administrative and program operational procedures to ensure the most efficient use of taxpayer dollars. Any changes to operational procedures or recreation programming are to be weighed carefully for any negative impacts to current levels of service provided to the public.
- Evaluate the new and improved facilities as envisioned in the "Imagine Your Parks" program to be opened and operated in the 2018 budget year to determine funding needs.
- Included as a part of the 2018 General Fund operating budget are the 3.3% merit pay increases for all eligible employees. Longevity increases were also funded and longevity increases will be given to all eligible staff.
- Provide funding for existing employee benefits according to information available from benefit providers. All employee and retiree benefits are funded at the contribution rates anticipated. Retirement contributions for full-time employees were increased from 32.82% in 2017 to 35.49% in 2018. Medical insurance increases as a result of claims history and future anticipated claims were also increased.
- Provide funding for increases in worker's compensation, general liability and auto insurances.

Carolyn McKnight, Superintendent and Ex-Officio Secretary



Methodology & Executive Summary

The following methodology was used in the preparation of the 2018 Annual Budget

1. Budget Process Improvements

- a. <u>Process Decentralized</u> the budget process for 2018 was decentralized to fully engage the Program Directors, Managers, and Supervisors, and Administrative Department Directors in the development of revenue and expenditure budgets for all aspects of BREC operations.
- b. <u>New World Functionality</u> new functionality in the New World system, combined with training and guidance provided by the Finance Department, allowed data entry to be input directly by the departments. The Finance department grouped all costs centers to the appropriate program activity or administrative cost center for summary reporting.
- c. <u>Spread</u> the budget will be spread over the 12 months of 2018 by month, with consideration given to seasonality of revenues and expenditures, rather than by the straight-line method.

2. Source data used in budget preparation

- a. <u>Current Year Comparative Data</u> budget preparers were provided with the 2016 Actual Expenditures, current 2017 Annual Budget, Fiscal year-to-date activity, and a 2017 Annual Projection for each account, within each cost center, within each program or department.
- b. <u>Historical Data</u> budget preparers were able to run inquiries on specific budget accounts to assess current year activity, prior fiscal year activity, a 3year and 5-year trend analyses, and transaction details. Seasonality of the historical data was considered in the development of 2018 budgeted amounts.
- c. <u>Revenue projections</u> using the current year comparative and historical data, combined with RecTrac, other statistical reports, and the current fee schedule, each department budgeted projected revenues for 2018.

3. Ad Valorem Taxes

a. Ad Valorem Taxes were budgeted based upon the Tax Commissions' estimated roll for the property tax base of East Baton Rouge Parish. The approved millage rate was applied accordingly to derive Tax Revenues for the General Fund [1], Capital Improvement Fund [2], and Enhancement Special Revenue Fund [5].



- i. Estimated Property tax base for 2016 \$4,179,322,425
- ii. <u>2014 (2015-2024; recently renewed)</u> 4.10 mills (50% operations; 50% Capital Improvement. Provides 100% of Capital Improvement Program)
- iii. <u>2014 (2015-2024; recently renewed)</u> 2.10 mills (operations and maintenance)
- iv. <u>2017 (2017-2026; recently renewed-2016)</u> 3.96 mills (operations and maintenance)
- v. 1947 (permanent) .42 mills (any purpose)
- vi. <u>1947 (permanent)</u> .63 mills (any purpose)
- vii. 2004 (2004-2024 Imagine Your Parks) 3.253 mills (IYP Master Plan)
- viii. Total 14.463 mills or \$60,445,540 gross receivable (all funds)
- ix. A 2.5% (\$1,511,139) allowance for uncollectible taxes offsets the gross receivable to produce net anticipated revenue of \$58,934,402 across all funds.
 - 1. General Fund \$37,325,329
 - 2. Capital Improvement Fund \$8,353,421
 - 3. Enhancement Special Revenue Fund \$13,255,452 Grand Total - \$58,934,202 (net across all funds)

4. Salaries and Wages

- a. The Human Resources department provided budget preparers with a position budget report which included position control numbers, salary, and hourly wage data, and position specific fringe benefits for each budgeted position including:
 - i. Position control number and status, Job Title, Employee Name
 - ii. Employee Type, including
 - 1. Permanent Full-time (2,080 hours)
 - 2. Temporary Part-time (1,508 hours)
 - 3. Temporary Full-time/seasonal (800 hours)
 - iii. Pay rate, merit increase percentage, and longevity pay increase amounts.
 - iv. Each department used this information to budget full-time, part-time and seasonal labor costs for each department or program cost center.
 - 1. Total Salaries \$24,626,753 (FT, PT, Seasonal across all funds)
 - 2. <u>Total Fringe Benefits</u> \$11,115,031 (Retirement, Deferred Comp, FICA, and all Health benefits across all funds). See below for details.
 - Total Salaries, Wages, and Fringe Benefits \$35,741,783; represent 44.1% of total expenditures (\$80,970,783 (excluding inter-fund transfers)).



5. Fringe Benefits

- a. <u>Retirement and FICA</u> employer retirement contributions are budgeted based upon the rates that apply to each type of employment:
 - i. <u>Permanent Full-time (2,080 hours)</u> 35.49% employer contribution to the CPERS \$6,441,770.
 - ii. <u>Temporary Part-time (1,508 hours)</u> 4% employer contribution to the Deferred Compensation Plan, \$184,925.
 - iii. <u>Temporary Full-time/Seasonal (800 hours)</u> 6.2% Social Security match - \$143,001.
 - iv. FICA: Medicare Health Insurance 1.45% of ALL wages \$356,830.
- b. Employer portion of Health Benefits
 - i. Employer Health Benefit Premium Costs \$3,178,000
 - ii. This represents BREC's employer portion of the \$4,125,800 in total premiums collected.
 - iii. Employees' Health Benefit Premium portion \$947,800 (this is not a budgeted expenditure as this amount is deducted from employees' biweekly paychecks.
- c. Total Fringe Benefits
 - i. Total Fringe Benefits \$10,304,526

6. Employee Benefits Fund (Fund 9)

- a. <u>Medical Benefit Claims and Administration Costs</u> projected Medical Benefit claims and administrative costs are based upon a document entitled *Self-insurance Accrual Rate Development to be effective January 2, 2017* prepared by Health Plus Consulting Services, Inc. (Dale Ducote).
 - i. <u>Claims</u> claims projections are based upon historical claims trended forward and include additional amounts needed for reserves.
 - 1. Medical claims \$2,900,000
 - 2. Pharmacy claims \$1,100,000
 - 3. Total Medical and Pharmacy claims \$4,000,000.
 - ii. <u>Administrative Cost</u> administrative costs include projected expenses for PPO and TPA fees, Stop Loss Premiums, and CERF - \$875,000
- b. <u>Internal Service Charges</u> internal service charges credited to Fund 9 (Employee Benefit Fund) are calculated based upon the recently approved employer and employee contribution rates (premiums) for new Plan Year 2017 prepared by Health Plus Consulting Services, Inc. (Dale Ducote).



- i. <u>Employee Health Premium Contributions</u> \$947,800; deducted from employee's paychecks based upon Plan Type (HMO, PPO, or QHDHP) and coverage class (Single, Dual, or Family).
- ii. <u>Employer Health Premium Contributions</u> \$3,178,000; BREC's portion of premiums based upon Plan Type (HMO, PPO, or QHDHP) and coverage class (Single, Dual, or Family).
- iii. <u>Total Premium Contributions</u> \$4,125,800 (combined)

7. Debt Service Fund (Fund 11)

- a. Debt services requirements are based upon Amortization schedules for the Series 2012-A and Series 2012-B Bond Payable.
 - i. Series 2012-A (\$31,900,000)
 - 1. Principal \$2,795,000 (due May 2018)
 - 2. Interest <u>\$483,883</u> (semi-annual due May and November 2018)
 - 3. Total \$3,278,883
 - ii. Series 2012-B
 - 1. Principal \$1,005,000 (due May 2018)
 - 2. Interest <u>\$174,181</u> (semi-annual due May and November 2018)
 - 3. Total \$1,179,181
 - iii. Grand Total Debt Service for 2017 \$4,458,205
 - iv. Bank Fees \$15,000
 - v. <u>Total transfer in required</u> \$4,458,064 Funds are transferred from Fund 5 (Enhancement Special Revenue Fund) sufficient to cover both bond principal and interest expenses for 2018.

8. Enhancement Special Revenue Fund (Fund 5)

- a. Ad Valorem Taxes associated with the Imagine Your Parks Strategic Plan are initially credited to this special fund:
 - i. Adopted 2004 (2004-2024 Imagine Your Parks) 3.253 mills (IYP Master Plan)
 - ii. Enhancement Special Revenue Fund \$13,255,452 (net of a 2.5% allowance for uncollectible taxes).
- b. 100% of the IYP funds are subsequently transferred out to the:
 - i. Debt Service Fund for debt service \$4,458,064 (see above)
 - ii. Enhancement Construction Fund for construction \$4,609,720
 - iii. Enhancement Operating Fund for operations \$3,836,060. Fund 5 nets to zero.

9. Risk Management Fund [Fund 10]

a. Risk Management - risk management claims are budgeted in Fund 10 (Risk Management Fund) with projections made by risk management staff.



10. Capital Improvement Project Fund [Fund 2]

- a. Ad Valorem taxes credited to the CIP fund consist of 50% of the 4.10 mills approved in 2004 and renewed in 2014 \$8,353,421 net of 2.5% allowance for uncollectible taxes.
- b. As work is performed by the construction shop on capital improvement projects, their time is charged to the CIP Fund.
- c. Fringe benefits (retirement and medical) are calculated on these wages in the exact same manner as is done for all other wages in other funds.
- d. Construction Expense \$8,906,421 in Fiscal 2018.

11. Enhancement Construction Fund [Fund 7]

- a. Transfer in from the Enhancement Special Revenue Fund [Fund 5] for construction \$4,609,720.
- b. Construction Expenses \$4,704,720 for Fiscal 2018.

12. Enhancement Operating Fund [Fund 6]

- a. This pass through fund receives the remainder (\$3,836,060) of the Enhancement Special Revenue Fund [Fund 5] after transfers out for debt service [Debt Service Fund 11] and construction [Enhancement Construction Fund 7], plus interest income.
- b. Operating costs from capital improvements/enhancements such as: furniture and fixtures, computers/software, maintenance, etc. are budgeted for \$3,906,060 in Fiscal 2018.

13. Consolidated Totals [ALL Funds]

a. <u>Revenues</u>

- i. Taxes and Grants \$60,329,102
- ii. Self-Generated Revenues \$15,864,355 (including internal charges)
- iii. Other Revenues \$894,100
- iv. Transfers in from other funds <u>\$14,992,110</u>
- v. Use of available fund balance \$3,072,721
- vi. Total Revenues \$95,152,388
- b. Expenditures
 - i. Salaries, Wages, Fringe Benefits \$34,931,278
 - ii. Non-payroll related expenditures \$45,229,001
 - iii. Transfers out to other funds \$14,992,110
 - iv. Total Expenditures \$95,152,388



Table of Contents

2018 Annual Budget by Fund Summary

- o General Funds
 - Administration (all administrative cost centers combined)
 - Program Activities (all programs combined)
 - General Fund (Sum of Administration and Programs)
 - Enhancement Operating Fund (part of Imagine Your Parks Strategic Plan)
- o Capital Project Funds
 - Capital Improvement Fund
 - Enhancement Construction Fund (part of Imagine Your Parks Strategic Plan)
- o Debt Service Fund
 - 2012-A and 2012-B Bonds
- o Enhancement Special Revenue Fund
 - Imagine Your Parks Strategic Plan
- o Internal Service Funds
 - Employee Benefits Fund
 - Risk Management Fund
 - Other Internal Service Fund (Print Shop)
- Consolidated Totals (ALL FUNDS)

<u>3 Year View (2016 Actual, 2017 Budget, 2017 Actuals (9 +3), 2018</u> <u>Proposed)</u> <u>Fund Summary</u>

2018 Annual Budget by Administrative Cost Centers

Exhibit II

- o Superintendent
- o Planning & Engineering
- o Finance
- o Human Resources
- o Communications
- o General Office
- o Information Technology
- BREC Foundation
- o All Administrative cost centers combined
- <u>3 Year View (2016 Actual, 2017 Budget, 2017 Actual (9+3), 2018 Proposed)</u>

Exhibit IIA



Exhibit I

Exhibit III

Administrative Cost Centers

2018 Annual Budget by Program Activity

- o <u>Aquatics</u>
 - Brooks, Anna T Jordan, & Howell Pools and Liberty Lagoon Water Park
- o <u>Athletics</u>
 - Sports Administration, Adult Sports, Youth Sports, and Sports Academy
- o <u>Golf</u>
 - City Park, Clark Park, Woody Dumas (+ Waterfront Café), Webb Park, Santa Maria (+ Champions Grill), Beaver Creek (+ Beaver Creek Café), First Tee, Golf Administration, and Golf Grounds keeping.
- o <u>Maintenance</u>
 - All Maintenance shops and Park Operations
- o <u>Recreation Centers</u>
 - All Recreation programs and facilities, Outdoor Adventures, senior programs and fitness centers and programs plus Recreation Administration
- Special Use Facilities
 - Bluebonnet Swamp, Baton Rouge Art Gallery, Conservation, Magnolia Mound Plantation, Horse Activity Center, Highland Observatory, Perkins Extreme Sports, Other Extreme Sports, Concessions Administration, Cohn Arboretum, Independence Café, Knock Knock Museum, Independence Park Theater, Goldsby, Memorial, Olympia Stadiums, Central Sports complex, Oak Villa Ballfield, and Special Use Facility Administration
- o <u>Tennis</u>
 - City Park, Forest Park, Greenwood, Highland Road, and Independence Tennis centers and Tennis Administration
- o <u>Zoo</u>

<u>3 Year View (2016 Actual, 2017 Budget, 2017 Actual (9+3), 2018 Proposed)</u> Exhibit IIIA

Program Activity

- <u>CIP and IYP Estimated Expenditures for Fiscal 2018</u>
 Exhibit IV
- Budget presentation as required by the LGBA

Exhibit V



Budget for Administration (General Fund)		GENERA			CAPITAL PR	OJECT FUNDS	DEBT SERVICE FUND	SPECIAL REVENUE FUND	1	NTERNAL SERVICE FUN	DS	CONSOLIDATED TOTALS
2018 BUDGET BY FUND	Administrative Cost Centers	+ Program + Activities	= 1. General Fund	6. Enhancement Operating Fund	2. Capital Improvement Fund	7. Enhancement Construction Fund	11. Debt Service Reserve Fund	5. Enhancement Special Revenue Fund	9. Employee Benefits Fund	10. Risk Management Fund	Other Internal Service Funds	Total All Funds Combined
REVENUES & TRANSFERS IN					, and							
Taxes & grants												
Ad Valorem taxes	\$ 37,325,329	\$ -	\$ 37,325,329	\$-	\$ 8,353,421	\$ -	\$ -	\$ 13,255,452	\$ -	\$ -	\$ -	\$ 58,934,202
State revenue sharing	972,000	-	972,000	-	228,000	-	-	-	-	-	-	1,200,000
Federal grants	-	-	-	-	-	-	-	-	-	-	-	-
State grants Local grants	-	44,900	44.900	-	- 150.000	-	-	-	-	-	-	- 194,900
Total taxes & grants	38,297,329	44,900	38,342,229		8,731,421			13,255,452				60,329,102
Self generated revenues / Internal charges for svcs	177,000	10,727,194	10,904,194		-	-	-	-	4,960,161	-	-	15,864,355
Other revenues												
Interest income	180,000	-	180,000	70,000	175,000	95,000	15,000	42,000	-	7,000	-	584,000
Miscellaneous revenues	83,100	-	83,100	-	-	-	-	-	47,000	180,000	-	310,100
Total other revenues	263,100	-	263,100	70,000	175,000	95,000	15,000	42,000	47,000	187,000	-	894,100
Transfers in												
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	3,836,060	-	4,609,720	4,458,064	-	-	-	-	12,903,844
Transfers from 6. Enhancement Operating Fund Transfers from 1. General Fund	-	-	-	-	-	-	-	-	-	2.088.266	-	2,088,266
Total transfers in	·			3,836,060		4,609,720	4,458,064		<u> </u>	2,088,266		14,992,110
	-	-	-	3,838,080	-	4,609,720	4,458,064	-	-	2,008,200	-	
Utilization of Fund Balance Amount (as of 12/31/15) *note 1*	3,072,721	-	3,072,721	-	-	-	-	-	-	-	-	3,072,721
TOTAL REVENUES & TRANSFERS IN	\$38,737,429	\$10,772,094	\$52,582,244	\$3,906,060	\$8,906,421	\$4,704,720	\$4,473,064	\$13,297,452	\$5,007,161	\$2,275,266	\$0	\$95,152,388
EXPENSES & TRANSFERS OUT												
Salaries, wages, & fringe benefits												
Salaries & wages	4,739,992	18,375,371	23,115,363	-	1,511,388	-	-	-	-	-	-	24,626,751
Fringe benefits *note 2*	2,006,234	7,449,026	9,455,260		754,735				<u>.</u>	94,531	·	10,304,526
Total salaries, wages, & fringe benefits	6,746,226	25,824,398	32,570,624	-	2,266,123	-	-	-	-	94,531	-	34,931,278
Non-payroll related expenses												
Retired employee benefits	430,000	-	430,000	-	-	-	-	-	43,000	-	-	473,000
Travel & Training	133,117	160,400	293,517	-	11,500	-	-	-	-	-	-	305,017
Membership due & subscriptions	34,600	50,400	85,000	-	-	-	-	-	-	-	-	85,000
Operating supplies	208,291	1,873,247	2,081,538	-	67,500	-	-	-	-	-	-	2,149,038
Materials & durable goods Capital outlay & capital improvement projects	47,680 484,402	2,274,169 960,782	2,321,849 1,445,184	2,124,722	90,500 5,924,838	4,704,720	-	-	-	-	-	2,412,349 14,199,464
Direct costs (Costs of Goods Sold)	40,000	923,560	963,560	2,124,722	5,924,030	4,704,720	-	-	-	-	-	963,560
Utilities	311,885	2,458,976	2,770,861	-	5,000							2,775,861
Contract fees & services	1,749,722	4,545,964	6,295,686	1,720,000	28,900	-	15.000	-	-	185,000		8,244,586
Other expenditures (Ad Valorem fees, retire contingency)	1,149,460	86,700	1,236,160	61,338	255,047	-	4,458,064	393,608	4,964,161	1,995,735		13,364,113
Operating reserve	-				257,013	-					-	257,013
Total non-payroll related expenditures	4,589,157	13,334,198	17,923,355	3,906,060	6,640,298	4,704,720	4,473,064	393,608	5,007,161	2,180,735	-	45,229,001
Transfers out to other funds												
Transfers to 1. General Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	3,836,060	-	-	-	3,836,060
Transfers to 2. Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	4,609,720	-	-	-	4,609,720
Transfers to 11. Debt Service Fund Transfers to Internal Service Funds	-	-	2 000 2//	-	-	-	-	4,458,064	-	-	-	4,458,064
Total transfers out to other funds	2,088,266 2,088,266		2,088,266					12,903,844				2,088,266 14,992,110
TOTAL EXPENSES & TRANSFER OUT	\$13,423,648	\$39,158,596	\$52,582,244	\$3,906,060	\$8,906,421	\$4,704,720	\$4,473,064	\$13,297,452	\$5,007,161	\$2,275,266	\$0	\$95,152,388
NET REVENUES OVER (UNDER) EXPENSES					\$0.00	\$0	\$0	\$0	\$0		\$0	
NET REVENUES OVER (UNDER) EAPENSES	\$25,313,781	(\$28,386,502)	\$0	\$0	ə0.00	\$0	\$0	\$0	\$0	\$0	\$0	\$0

note 1 - Utilization of Fund Balance Amount, 12/31/15 level & appropriate spendable category note 2 - Fringe Benefit costs wholly allocated to corresponding program/department

3 YEAR VIEW - FUND	2016 ACTUAL General Fund	2017 APPROVED General Fund	2017 Projection (9+3) General Fund	2018 PROPOSED General Fund	2016 ACTUAL Enhancement Operating Fund	2017 APPROVED Enhancement Operating Fund	2017 Projection (9+3) Enhancement Operating Fund	2018 PROPOSED Enhancement Operating Fund
REVENUES & TRANSFERS IN								
Taxes & grants Ad Valorem taxes	35,082,335	35,917,024	36,005,566	37,325,329	\$ -	\$ 3,762	\$ -	\$ -
State revenue sharing	1,213,101	1,200,000	1,200,000	972,000	-	-	-	-
Federal grants	22,500		62,833		-	-	-	-
State grants	25,000	58,500	12,945	-	-	-	-	-
Local grants Total taxes & grants	<u>30,249</u> 36,373,185	4,000 37,179,524	37,248 37,318,592	44,900 38,342,229	-	3,762	-	-
Self generated revenues / Internal charges for svcs	9,953,650	10,815,088	10,229,643	10,904,194		-	-	-
Other revenues								
Interest income	160,097	138,000	325,898	180,000	29,500	46,440	78,271	70,000
Miscellaneous revenues	52,344	81,800	109,893	83,100	-	-	-	-
Total other revenues	212,441	219,800	435,791	263,100	29,500	46,440	78,271	70,000
Transfers in Transfers from 5. Enhancement Special Revenue Fund					5,946,225	5,811,234	5,988,540	3,836,060
Transfers from 5. Enhancement Operating Fund					5,946,225	5,811,234	5,988,540	3,830,000
Transfers from 1. General Fund	-	3,040,725	3,040,725	-	_	-	-	
Total transfers in	-	3,040,725	3,040,725	-	5,946,225	5,811,234	5,988,540	3,836,060
Utilization of Fund Balance Amount (as of 12/31/15) *note 1*	-	-	-	3,072,721	-	-	-	-
TOTAL REVENUES & TRANSFERS IN	\$46,539,277	\$51,255,137	\$51,024,751	\$52,582,244	\$5,975,725	\$5,861,437	\$6,066,811	\$3,906,060
EXPENSES & TRANSFERS OUT								
Salaries, wages, & fringe benefits								
Salaries & wages	21,660,870	22,569,200	22,364,619	23,115,364	-	-	8,253	-
Fringe benefits *note 2*	8,217,662	8,449,663	8,546,030	9,455,260	-	-	3,709	-
Total salaries, wages, & fringe benefits	29,878,533	31,018,863	30,910,649	32,570,624	-	-	11,962	-
Non-payroll related expenses	500 454	400.000	(00.000	100.000				
Retired employee benefits	533,456 235,621	430,000 269,149	492,300 221,180	430,000 293,517	-	-	-	
Travel & Training Membership due & subscriptions	62,229	289,149 84,200	86,538	293,517 85,000		-		
Operating supplies	1,730,460	1,969,819	1,907,328	2,081,538		-	-	-
Materials & durable goods	2,659,298	2,522,129	2,300,033	2,321,849	-	-	-	-
Capital outlay & capital improvement projects	3,653,243	3,961,764	4,488,074	1,445,184	5,975,725	5,909,460	5,057,403	2,124,722
Direct costs (Costs of Goods Sold)	720,020	936,497	888,730	963,560	-	-	-	-
Utilities Contract fees & services	2,548,348 6,596,665	2,548,854 6,184,348	2,786,608 6,860,164	2,770,860 6,295,686	-	- 85,810	- 53	- 1,720,000
Other expenditures (Ad Valorem fees, retire contingency)	1,290,801	1,341,243	1,329,183	1,236,160	-	65,610	- 55	61,338
Operating reserve	-	-	-	-	-	-	-	
Total non-payroll related expenditures	20,030,140	20,248,003	21,360,138	17,923,354	5,975,725	5,995,270	5,057,456	3,906,060
<u>Transfers out to other funds</u> Transfers to 1. General Fund								
Transfers to 6. Enhancement Operating Fund	-	-	-	-				
Transfers to 2. Capital Improvement Fund	-	-	-	-	_	-	-	-
Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	-
Transfers to 11. Debt Service Fund	-	-	-	-	-	-	-	-
Transfers to Internal Service Funds	-	-	-	2,088,266	-	-	-	-
Total transfers out to other funds	-	-	-	2,088,266	-	-	-	-
TOTAL EXPENSES & TRANSFER OUT	49,908,672	51,266,866	52,270,787	52,582,244	5,975,725	\$5,995,270	\$5,069,418	\$3,906,060
NET REVENUES OVER (UNDER) EXPENSES	(\$3,369,395)	(\$11,729)	(\$1,246,036)	\$0	\$0	(\$133,833)	\$997,393	\$0

note 1 - Utilization of Fund Balance Amount, 12/31/16 level & appropriate spendable category note 2 - Fringe Benefit costs wholly allocated to corresponding program/department

3 YEAR VIEW - FUND	2016 ACTUAL Capital Improvement Fund	2017 APPROVED Capital Improvement Fund	2017 Projection (9+3) Capital Improvement Fund	2018 PROPOSED Capital Improvement Fund	2016 ACTUAL Enhancement Construction Fund	2017 APPROVED Enhancement Construction Fund	2017 Projection (9+3) Enhancement Construction Fund	2018 PROPOSED Enhancement Construction Fund
REVENUES & TRANSFERS IN								
Taxes & grants								
Ad Valorem taxes	\$ 7,854,048				\$ 4,397			\$ -
State revenue sharing	282,800	285,000	285,000	228,000	-	280,000	140,000	-
Federal grants	92,677	45,000	105,049	-	-	-	15 (02	-
State grants	1,445,000 150,000	1,454,176 100,000	312,802 319,941	- 150,000	654,488	-	15,603 24,300	-
Local grants Total taxes & grants	9,824,525	9,922,375	9,080,804	8,731,421	- 658,885	280,000	179,903	-
Self generated revenues / Internal charges for svcs	-	-	10,563	-	-	-	27,000	-
Other revenues	155 400	100.000	17/ 00/	175 000	00.012	(7.000	100 544	05.000
Interest income	155,400 420,994	138,000 77,000	176,336	175,000	90,813 1,350	67,000	103,544	95,000
Miscellaneous revenues Total other revenues	576,395	215,000	<u>31,464</u> 207,800	175,000	92,163	67,000	<u>360</u> 103,904	- 95,000
Total other revenues	570,375	215,000	207,800	175,000	72,103	07,000	103,704	43,000
Transfers in								
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	-	2,329,776	2,345,819	2,019,594	4,609,720
Transfers from 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-
Transfers from 1. General Fund	-	-	-		-	-	1,200,000	-
Total transfers in	-	-	-	-	2,329,776	2,345,819	3,219,594	4,609,720
Utilization of Fund Balance Amount (as of 12/31/15) *note 1*	-	-	-	-		-	-	-
TOTAL REVENUES & TRANSFERS IN	\$10,400,920	\$10,137,375	\$9,299,167	\$8,906,421	\$3,080,824	\$2,692,819	\$3,530,401	\$4,704,720
	\$10,400,720	\$10,107,070	<i><i><i>ψ</i>,<i>μ</i>,<i>μ</i>,<i>ι</i>,<i>ι</i>,<i>ι</i>,<i>ι</i>,<i>ι</i>,<i>ι</i>,<i>ι</i>,<i>ι</i>,<i>ι</i>,<i>ι</i></i></i>	\$0,700,421	\$8,888,824	\$2,072,017	\$0,000,401	\$4,704,720
EXPENSES & TRANSFERS OUT Salaries, wages, & fringe benefits								
Salaries & wages	1,010,182	1,053,106	1,030,942	1,511,388	219,582	185,000	212,639	-
Fringe benefits *note 2*	503,907	524,007	516,780	754,735	110,462	90,000	107,740	-
Total salaries, wages, & fringe benefits	1,514,089	1,577,113	1,547,722	2,266,123	330,045	275,000	320,379	-
Non-payroll related expenses								
Retired employee benefits	-	-	-	-	-	-	-	-
Travel & Training	3,656	2,500	10,806	11,500	-	-	-	-
Membership due & subscriptions Operating supplies	- 61,079	- 46,000	- 76,000	- 67,500	- 35	-	- 32	-
Materials & durable goods	121,445	94,500	80,409	90,500	9,815		2,918	
Capital outlay & capital improvement projects	19,253,169	8,436,086	6,842,337	5,924,838	4,635,878	2,407,819	1,788,111	4,704,720
Direct costs (Costs of Goods Sold)	-	-	-	-	-	-	-	-
Utilities	6,675	5,500	4,408	5,000	-	-	-	-
Contract fees & services	22,134	12,000	22,141	28,900	238	-	-	-
Other expenditures (Ad Valorem fees, retire contingency)	238,463	4,500	8,178		58		2,500	-
Operating reserve Total non-payroll related expenditures	- 19,706,622	- 8,601,086	- 7,044,279	<u>257,013</u> 6,640,298	4,646,023	<u>10,000</u> 2,417,819	- 1,793,561	4,704,720
Transfers out to other funds	17,700,022	0,001,000	7,044,277	0,040,270	4,040,020	2,417,017	1,778,861	4,704,720
Transfers to 1. General Fund	-	-	-	-			-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-		-	-	-
Transfers to 2. Capital Improvement Fund	-	-	-	-				-
Transfers to 7. Enhancement Construction Fund	-	-	-	-		-	-	-
Transfers to 11. Debt Service Fund	-	-	-	-	-	-	-	-
Transfers to Internal Service Funds	-	-	-	-	-	-	-	-
Total transfers out to other funds	-	-	-	-	-	-	-	-
TOTAL EXPENSES & TRANSFER OUT	21,220,711	10,178,199	8,592,001	\$8,906,421	4,976,068	\$2,692,819	\$2,113,940	\$4,704,720
NET REVENUES OVER (UNDER) EXPENSES	(\$10,819,792)	(\$40,824)	\$707,166	\$0	(\$1,895,244)	\$0	\$1,416,461	\$0

note 1 - Utilization of Fund Balance Amount, 12/31/16 level & appropria note 2 - Fringe Benefit costs wholly allocated to corresponding program.

3 YEAR VIEW - FUND		2 I7 APPROVED Debt vice Reserve Fund Deb	2017 Projection (9+3) ot Service Reserve Fund	2018 PROPOSED Debt Service Reserve Fund	2016 ACTUAL Enhancement Special Revenue Fund	2017 APPROVED Enhancement Special Revenue Fund	2017 Projection (9+3) Enhancement Special Revenue Fund	2018 PROPOSED Enhancement Special Revenue Fund
REVENUES & TRANSFERS IN								
Taxes & grants Ad Valorem taxes State revenue sharing	\$ - \$	- \$ -	-	\$	\$ 12,130,031 -	\$ 12,755,249 -	\$ 12,786,693	\$ 13,255,452
Federal grants State grants	-	-	-	-	-	-	-	-
Local grants Total taxes & grants			-		- 12,130,031	12,755,249	- 12,786,693	- 13,255,452
Self generated revenues / Internal charges for svcs	-	-	-	-	-	-	-	-
Other revenues								
Interest income Miscellaneous revenues	12,281	15,000	21,993	15,000	34,207	-	48,369	42,000
Total other revenues	12,281	15,000	21,993	15,000	34,207	-	48,369	42,000
Transfers in Transfers from 5. Enhancement Special Revenue Fund	4,461,697	4,463,205	4,463,205	4,458,064		-	-	-
Transfers from 6. Enhancement Operating Fund Transfers from 1. General Fund	-	-	-	-	-		-	
Total transfers in	4,461,697	4,463,205	4,463,205	4,458,064	-	-	-	-
Utilization of Fund Balance Amount (as of 12/31/15) *note 1*	-	-	-	-	-	-	-	-
TOTAL REVENUES & TRANSFERS IN	\$4,473,978	\$4,478,205	\$4,485,198	\$4,473,064	\$12,164,238	\$12,755,249	\$12,835,062	\$13,297,452
EXPENSES & TRANSFERS OUT Salaries, wages, & fringe benefits								
Salaries & wages Fringe benefits *note 2*	-	-	-	-	-	-	-	-
Total salaries, wages, & fringe benefits					-			-
Non-payroll related expenses								
Retired employee benefits Travel & Training	-	-	-	-	-	-	-	-
Membership due & subscriptions		-	-	-	-	1	-	
Operating supplies	-	-	-	-	-	-	-	-
Materials & durable goods Capital outlay & capital improvement projects	-	-	-	-	-	-	-	-
Direct costs (Costs of Goods Sold) Utilities	-	-	-	-	-	-	-	-
Contract fees & services	- 850	15,000	2,874	- 15,000	-	1	-	
Other expenditures (Ad Valorem fees, retire contingency) Operating reserve	4,461,695	4,463,205	4,438,656	4,458,064	358,751		-	393,608
Total non-payroll related expenditures	4,462,545	4,478,205	4,441,530	4,473,064	358,751			393,608
Transfers out to other funds								
Transfers to 1. General Fund Transfers to 6. Enhancement Operating Fund	-	-	-	-	- 5,660,844	- 5,946,225	- 5,988,540	- 3,836,060
Transfers to 2. Capital Improvement Fund		-	-	-				-
Transfers to 7. Enhancement Construction Fund	-	-	1,200,000	-	2,154,017		2,019,594	4,609,720
Transfers to 11. Debt Service Fund Transfers to Internal Service Funds	-	-	-	-	4,461,697	4,463,205	4,463,205	4,458,064
Total transfers out to other funds	-	-	1,200,000	-	12,276,558	12,755,249	12,471,339	12,903,844
TOTAL EXPENSES & TRANSFER OUT	4,462,545	\$4,478,205	\$5,641,530	\$4,473,064	12,635,309	\$12,755,249	\$12,471,339	\$13,297,452
NET REVENUES OVER (UNDER) EXPENSES	\$11,433	\$0	(\$1,156,332)	\$0	(\$471,071)	\$0	\$363,723	\$0

note 1 - Utilization of Fund Balance Amount, 12/31/16 level & appropria note 2 - Fringe Benefit costs wholly allocated to corresponding program,

Transfer Space	3 YEAR VIEW - FUND		2017 APPROVED Internal Service Funds	2017 Projection (9+3) Internal Service Funds	2018 PROPOSED Internal Service Funds	2016 ACTUAL Total All Funds Combined	2017 APPROVED Total All Funds Combined	2017 Projection (9+3) Total All Funds Combined	2018 PROPOSED Total All Funds Combined
Advacem takes p f p< p<< p<< p<< p<< p<< p<< p<< p<< p<< p<< <th< td=""><td>REVENUES & TRANSFERS IN</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>	REVENUES & TRANSFERS IN								
Bits revenue staring		\$ -	\$ -	\$ -	\$ -	\$ 55.070.811	\$ 56.714.234	\$ 56.850.271	\$ 58,934,202
Shots grants - <t< td=""><td></td><td>Ψ -</td><td>Ψ -</td><td>Ψ -</td><td>Ψ -</td><td></td><td></td><td></td><td></td></t<>		Ψ -	Ψ -	Ψ -	Ψ -				
Local grants - <t< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td></td><td></td><td></td><td></td></t<>		-	-	-	-				
Tail taxes & grans -		-	-	-	-				-
Set denerated revenues 4,514,885 4,832,71 4,821,971 4,821,971 4,821,971 4,821,971 5,609,011 Differences 223,682 150,000 223,514 260,000 295,153 392,900 781,925 005,000 Therese freemes 223,682 150,000 223,514 260,000 123,454,00 781,925 005,000 128,480 124,468,935 124,840,00 781,925 005,000 128,910 128,920 149,292 289,100 Time free revenues 2,000,225 551,711 2,008,266 12,277,998 12,247,133 12,903,944 12,975,918 12,247,132 12,903,944 Training free run is in 2,000,225 551,711 2,008,256 - 0 0 307,721 Total confusions in 54,782,566 57,629,300 57,222,427 587,417,529 594,203,628 592,910,922 595,152,380 Total standare, wages, a finde benefits 54,782,568 57,620,405 52,669,800 52,620,928 592,910,922 595,152,380 24,620,727 23,916,642 34,9			-	-	-				
Other seemes 34,222 39,000 27,514 28,000 28,110 205,000 28,113 308,800 49,822 99,100 Total other servenus 233,462 150,000 295,113 205,000 1,224,468 72,23,20 1,19,1752 899,100 Total other servenus 267,652 100,022,55 1,224,048 72,23,00 1,224,048 72,23,00 1,224,048,07 72,200 1,124,01,339 11,200,844 Transfers from 5. Enhancement Operating Fund - - - 5,049,260 4,732,456 2,002,215 11,200,844 Total transfers in - 2,002,215 551,701 2,088,266 12,2737,698 12,260,238 12,471,339 12,200,844 Total transfers in - 2,002,215 551,701 2,088,266 12,2737,698 12,260,238 12,240,208,228 12,240,208,228 12,2737,598 12,2737,598 12,2737,598 12,2737,598 12,2737,598 12,2737,598 12,2737,598 12,2737,598 12,240,208,228 12,240,208,228 12,2737,598 12,2737,598 12,2737,598	Total taxes & grants	-	-	-	-	58,986,626	60,140,910	59,365,992	60,329,102
Interst income 34,220 39,000 27,14 28,000 26,11 206,000 208,11 208,000 208,123,000	Self generated revenues / Internal charges for svcs	4,514,886	4,832,371	4,821,505	4,960,161	14,468,536	15,647,459	15,088,711	15,864,355
Mitesiancous revenues 232,462 150,000 226,102 206,000 708,151 308,800 493,827 288,100 Transfers from 5, Enhancement Special Revenue Fund -									
Total other revenues 267,682 139,000 295,624 224,000 1,223,669 752,240 1,191,752 894,100 Transfer In Transfer Inm 5. Enhancement Special Revenue Fund Transfers forn 1. General Fund - 2,002,225 551,701 2,088,266 - - - - - 3,072,721 Utilization of Fund Balance Amount (as of 12/31/15) ************************************									
Constrain Constrained Constrained <thconstrained< th=""> <thconstrained< th=""> <</thconstrained<></thconstrained<>									
Transfers from 5. Enhancement Special Revenue Fund - <t< td=""><td>Total other revenues</td><td>207,082</td><td>189,000</td><td>295,024</td><td>234,000</td><td>1,224,009</td><td>/52,240</td><td>1,191,752</td><td>894,100</td></t<>	Total other revenues	207,082	189,000	295,024	234,000	1,224,009	/52,240	1,191,752	894,100
Transfers from 6. Enhancement Operating Fund -									
Transfers from 1. General Fund - 2.002,235 551,701 2.088,266 - 5,042,960 4,792,426 2.089,210 Utilization of Fund Balance Amount (as of 12/31/15) ************************************		-	-	-	-	12,737,698	12,620,258	12,471,339	12,903,844
Total transfers in - 2,002,235 551,701 2,088,266 12,737,698 17,663,218 17,263,765 14,992,110 Utilization of Fund Balance Amount (as of 12/31/15) *note1* - - - - 3,072,721 TOTAL REVENUES & TRANSFERS IN \$4,782,568 \$7,023,606 \$5,668,830 \$7,282,427 \$87,417,529 \$94,203,828 \$92,910,220 \$955,152,388 EXPENSES & TRANSFERS OUT \$4,782,568 \$7,023,606 \$5,668,830 \$7,282,427 \$87,417,529 \$94,203,828 \$92,910,220 \$955,152,388 Staires & wages, & fringe benefits - - 88,679 - 8,872,022 9,065,670 \$2,11,550 13,034,526 34,912,843 13,034,526 34,912,843 13,034,526 34,912,743,996 34,202 9,065,670 \$2,11,550 13,324,626 32,32,709,70 32,416,628 34,931,228 34,920,227,943 34,202 9,063,570 \$2,11,550 13,93,22,21,997,970 32,416,268 34,931,228 34,920,312,228 34,931,228 34,931,228 34,920,312,228 34,930,00 12,77,973,916,94,223,7443 <td></td> <td>-</td> <td>2 002 225</td> <td>- 551 701</td> <td>2 000 266</td> <td>-</td> <td>- E 042 060</td> <td>- 4 702 426</td> <td>2 000 266</td>		-	2 002 225	- 551 701	2 000 266	-	- E 042 060	- 4 702 426	2 000 266
Utilization of Fund Balance Amount (as of 12/31/15) *rote 1* 3,072,721 TOTAL REVENUES & TRANSFERS IN \$4,782,568 \$7,023,606 \$5,666,830 \$7,282,427 \$87,417,529 \$94,203,828 \$92,910,220 \$955,152,388 Partice Start Revenues & finde benefits - - 86,679 - - 87,491 94,531 31,222,666 32,807,306 92,105,132 24,602,572 Startes & wages, & finde benefits - - 125,970 94,531 31,222,666 32,807,306 92,105,132 24,602,572 Preme avail related excenses - - 125,970 94,531 31,222,666 32,807,306 32,705,132 24,602,572 Operating many complexes 61,558 65,000 41,722 43,000 23,270 21,1640 22,744 305,001 Operating mapplies - - 235 - 27,91,573 21,849,038 306,02 24,12349 Operating mapplies - - - 27,90,593 20,161,629 2,383,300 2,412,349 Oper						12,737,698			
TOTAL REVENUES & TRANSFERS IN \$4,782,568 \$7,023,606 \$5,668,830 \$7,282,427 \$87,417,529 \$94,203,828 \$92,910,220 \$95,152,388 EXPENSES & TRANSFERS OUT Sulfise, wases, & fringe benefits - - 86,679 - 22,800,635 23,807,306 23,705,132 24,626,752 Pringe benefits - - 125,970 94,531 31,722,666 32,870,976 32,916,682 34,931,278 Non-payroll related expenses - - 125,970 94,531 31,722,666 32,870,976 32,916,682 34,931,278 Membership due & subscriptions - - 758 - 23,9277 271,649 222,74,483 85,000 Optention bue & subscriptions - - 758 - 1,720,559 2,616,629 2,333,500 2,4123,39 1,419,444 35,500 Optent costs (Costs of Goods Sold) - - - - 2,250,23 2,54,54 2,779,513 2,24,620 2,423,3560 2,21,239 18,83,000 2,12,239 18,83,000 2,14,239 </td <td></td> <td></td> <td>2,002,200</td> <td>5517,61</td> <td></td> <td>12,707,000</td> <td>17,000,210</td> <td>1,200,700</td> <td></td>			2,002,200	5517,61		12,707,000	17,000,210	1,200,700	
EXPENSES & TRANSFERS OUT Salaries, wages, & fringe benefits Image: Control of the cont	Utilization of Fund Balance Amount (as of 12/31/15) *note 1*	-	-	-	-	-	-	-	3,072,721
Salaries. wases. & frince benefits 2,3,270,5,132 2,2,890,635 2,3,807,306 2,2,705,132 2,4,626,752 Fringe benefits - - 37,291 94,531 31,722,666 32,807,306 32,807,306 32,807,306 32,807,306 32,807,306 32,807,306 32,807,306 32,807,306 32,807,306 32,807,306 32,807,306 32,807,306 34,832,032 9,0635 22,807,613 49,000 534,032 49,636,020 34,832,032 9,0635 32,807,936 32,870,936 34,932,070 32,870,936 34,932,070 32,870,936 32,870,936 34,932,070 32,870,936 32,870,936 32,870,936 34,932,070 32,870,936 32,870,936 34,932,070 32,870,936 32,870,936 32,870,936 32,870,936 32,870,936 32,870,936 32,870,936 34,932,930 34,930 353,010 31,722,666 32,870,936 32,772,123,128 147,32 43,000 33,518,015 20,115,129 13,83,000 32,772,123,128 136,012 37,810,115 20,115,129 12,380,713 32,318,011 20,93,360 2,4,4	TOTAL REVENUES & TRANSFERS IN	\$4,782,568	\$7,023,606	\$5,668,830	\$7,282,427	\$87,417,529	\$94,203,828	\$92,910,220	\$95,152,388
Salaries & wages - - - - - - 88,679 - - 22,890,635 23,807,306 92,705,670 92,11,550 10.304,526 Total salaries, wages, & fringe benefits - - 125,970 94,531 31,722,666 32,870,976 32,916,682 34,931,278 Mon-payroll related expenses - - 758 - 239,277 271,649 232,721 21,649 23,724 43,000 Operating supplies - - 36,012 - 1,791,573 2,015,819 2,21,553 12,343,360 2,412,349 Coprating supplies - - 36,012 - 1,791,573 2,015,819 2,015,819 2,149,038 Materials & durable goods - - - 22,020,847 2,883,360 2,412,349 85,000 14,199,464 2,790,559 2,364,734 2,790,559 2,364,734 2,790,559 2,555,023 2,555,023 2,555,023 2,555,023 2,555,023 2,555,023 2,555,023 2,555,023									
Fringe benefits - - 37,291 94,531 8,832,032 9,063,670 9,211,550 10,304,526 Non-parvall related scenases - - 125,970 94,531 31,722,666 32,916,682 34,931,278 Non-parvall related scenases - - - 758 - 239,277 271,649 232,974 43,000 Travel 8 subscriptions - - 758 - 62,229 84,200 874,833 85,000 Operating supples - - - - 2,790,559 2,616,629 2,383,360 2,412,349 Capital outpatk scenate improvement projects - - - 2,790,559 2,616,629 2,383,360 2,412,349 Capital outpak scenate improvement projects - - - 720,020 936,497 888,703 963,550 Contract fees & services 151,007 165,000 117,917 185,000 6,770,895 6,462,158 7,003,149 8,247,63,989 45,923,420 45,923,420 43,836,060 Contract fees & services 151,007 165,000 117,917 <		-	-	88.679	-	22,890,635	23,807,306	23,705,132	24.626.752
Non-payroll related expenses Autrice employee benefits 61,558 65,000 41,732 43,000 539,013 495,000 534,032 473,000 Travel & Stubscriptions - - 758 - 62,229 84,200 87,483 85,000 Operating supplies - - - 1,791,773 2,015,819 2,019,372 2,149,038 Materials & durable goods - - - 2,790,559 2,616,629 2,333,360 2,412,349 Direct costs (Costs of Goods Sold) - - - 2,555,4354 2,790,169 2,775,560 Contract fees & services 151,007 165,000 117,917 185,000 6,770,895 6,462,554 17,994,454 13,344,113 Operating reserve 7,485,479 7,023,606 6,226,456 7,187,896 - - 2,550,323 2,554,354 2,091,494 45,229,000 Other expenditures (A Valorem fees, retire contingency) 7,272,915 6,793,696 6,016,117 6,598,96 1,0,000 - 2,554,354 <		-	-		94,531				
Retired employee benefits 61,558 65,000 41,732 43,000 595,013 495,000 534,032 473,000 Travel & Training - - 758 - 62,229 84,200 87,483 85,000 Operating supplies - - 36,012 - 1,791,573 2,016,629 2,,383,360 2,412,349 Operating supplies - - 12,975 - 2,790,559 2,616,629 2,383,360 2,412,349 Capital outlay & capital improvement projects - - 12,975 - 2,555,023 2,554,354 2,791,016 2,775,860 Utilities - - - - 2,555,023 2,554,354 2,791,016 2,775,680 Operating reserve 051,007 165,000 117,917 185,000 62,625,863 11,794,634 13,564,113 Operating reserve 7,485,479 7,023,606 6,226,456 7,187,896 62,665,286 48,763,989 45,923,420 45,229,000 Transfers to 1. General Fund	Total salaries, wages, & fringe benefits	-	-	125,970	94,531	31,722,666	32,870,976	32,916,682	34,931,278
Travel & Training - - 758 - 239,277 271,649 232,744 305,017 Membership due & subscriptions - - 36,012 - 1,791,573 2,015,819 2,019,372 2,149,038 Materials & durable goods - - - 2,790,559 2,616,629 2,383,360 2,412,349 Capital outlay & capital improvement projects - - - 2,015,819 2,019,372 2,149,038 Capital outlay & capital improvement projects - - - 2,015,819 2,0115,129 18,188,900 14,199,464 Direct costs (Costs of Goods Sold) - - - 2,2550,23 2,554,354 2,790,559 2,616,64,97 888,730 963,560 Utilities - - - - 2,555,203 2,554,354 7,003,149 8,244,586 Other expenditures (Ad Valorem fees, retire contingency) 7,272,915 6,793,606 6,016,117 6,959,896 1,622,683 13,622,683 14,602,652 5,988,540 3,836,060 Transfers to 1. General Fund - - - - -<									
Membership due & subscriptions - - 945 - 62,229 84,020 87,483 85,000 Operating supplies - - 36,012 - 1,791,573 82,015,815 2,013,815 2,017,915 2,646,215 2,759,013 2,646,215 7,013,149 8,244,586 006 2,016,6117 6,959,896 13,622,683 12,602,554 11,794,634 13,621,633 12,602,554 11,794,634 13,661,135 62,655,286 48,763		61,558	65,000		43,000				
Operating supplies -		-	-		-				
Materials & durable goods - - - - 2,790,559 2,616,629 2,383,360 2,412,349 Capital outlay & capital improvement projects - - 12,975 - 33,518,015 20,715,129 18,188,900 14,194,494 Direct costs (Costs of Goods Sold) - - - 2,000 936,497 888,730 963,560 Utilities - - - - 2,555,023 2,554,354 2,791,016 2,775,860 Other expenditures (Ad Valorem fees, retire contingency) 7,272,915 6,793,606 6,016,117 6,959,896 13,622,683 12,602,554 11,794,634 13,364,113 Operating reserve 7,485,479 7,023,606 6,226,456 7,187,896 62,665,286 48,763,989 45,923,420 45,229,000 Transfers to 1. General Fund - </td <td></td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td>		-	-		-				
Capital outlay & capital improvement projects - - 12,975 - 33,518,015 20,715,129 18,188,900 14,199,464 Direct costs (Costs of Goods Sold) - - - - 720,020 936,497 888,730 963,560 Utilities - - - - 2,554,354 2,791,016 2,775,860 Contract fees & services 151,007 165,000 117,917 185,000 6,770,895 6,462,158 7,003,149 8,244,586 Other expenditures (Ad Valorem fees, retire contingency) 7,272,915 6,793,606 6,016,117 6,959,896 13,622,683 12,602,586 11,794,634 18,380,000 257,013 Other expenditures 7,485,479 7,023,606 6,226,456 7,187,896 62,665,286 48,763,989 45,923,420 45,229,000 Transfers to 1. General Fund -		-	-		-				
Utilities - - - - - 2,55,023 2,554,354 2,791,016 2,775,806 Contract fees & services 151,007 165,000 117,917 185,000 6,770,895 6,642,158 7,003,149 8,244,586 Operating reserve - - - - - - 2,557,023 2,554,054 2,705,803 8,244,586 Operating reserve - - - - - - 10,000 - 257,013 Total non-payroll related expenditures 7,485,479 7,023,606 6,226,456 7,187,896 62,665,286 48,763,989 45,923,420 45,229,000 Transfers ot 0. General Fund - <		-	-	12,975	-				
Contract fees & services 151,007 165,000 117,917 185,000 6,770,895 6,462,158 7,003,149 8,244,586 Other expenditures (Ad Valorem fees, retire contingency) 7,272,915 6,793,606 6,016,117 6,959,896 13,622,683 12,602,554 11,794,634 13,364,113 Operating reserve - - - - - - 257,013 Total non-payroll related expenditures 7,485,479 7,023,606 6,226,456 7,187,896 62,665,286 48,763,989 45,923,420 45,229,000 Transfers to 1. General Fund -<		-	-	-	-				
Other expenditures (Ad Valorem fees, retire contingency) Operating reserve 7,272,915 6,793,606 6,016,117 6,959,896 13,622,683 12,602,554 11,794,634 13,364,113 Operating reserve 7,485,479 7,023,606 6,226,456 7,187,896 62,665,286 48,763,989 45,923,420 45,229,000 Transfers to 1. General Fund - - - - - - - - - - - - 257,013 - 257,013 - 257,013 - 257,013 - 257,013 256,060 256,060 256		-	-	-	-				
Operating reserve - - - - - 10,000 - 257,013 Total non-payroll related expenditures 7,485,479 7,023,606 6,226,456 7,187,896 62,665,286 48,763,989 45,923,420 45,229,000 Transfers out to other funds - <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>									
Total non-payroll related expenditures 7,485,479 7,023,606 6,226,456 7,187,896 62,665,286 48,763,989 45,923,420 45,229,000 Transfers out to other funds Transfers to 1. General Fund -			0,793,000	0,010,117	0,939,090				
Transfers to 1. General Fund - <td< td=""><td></td><td>7,485,479</td><td>7,023,606</td><td>6,226,456</td><td>7,187,896</td><td>62,665,286</td><td></td><td>45,923,420</td><td></td></td<>		7,485,479	7,023,606	6,226,456	7,187,896	62,665,286		45,923,420	
Transfers to 6. Enhancement Operating Fund - - - 5,660,844 5,946,225 5,988,540 3,836,060 Transfers to 2. Capital Improvement Fund - <									
Transfers to 2. Capital Improvement Fund - <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>		-	-	-	-	-	-	-	-
Transfers to 7. Enhancement Construction Fund - - - - 2,154,017 2,345,819 3,219,594 4,609,720 Transfers to 11. Debt Service Fund - - - - 4,461,697 4,463,205 4,463,205 4,458,064 Transfers to Internal Service Funds - - - - - 2,088,266 Total transfers out to other funds - - - - - 2,082,266 Total transfers out to other funds - - - - - 2,082,266 Total transfers OUT 7,485,479 \$7,023,606 \$6,352,426 \$7,282,427 \$106,664,510 94,390,214 92,511,441 95,152,388		-	-	-	-	5,660,844	5,946,225	5,988,540	3,836,060
Transfers to 11. Debt Service Fund - - - - - 4,461,697 4,463,205 4,463,205 4,458,064 Transfers to Internal Service Funds - - - - - 2,088,266 Total transfers out to other funds - - - - 12,276,558 12,755,249 13,671,339 14,992,110 TOTAL EXPENSES & TRANSFER OUT 7,485,479 \$7,023,606 \$6,352,426 \$7,282,427 \$106,664,510 94,390,214 92,511,441 95,152,388		-	-	-	-	2 154 017	2 24E 910	2 210 504	4 600 720
Transfers to Internal Service Funds -		-	-	-	-				
Total transfers out to other funds - - - 12,276,558 12,755,249 13,671,339 14,992,110 TOTAL EXPENSES & TRANSFER OUT 7,485,479 \$7,023,606 \$6,352,426 \$7,282,427 \$106,664,510 94,390,214 92,511,441 95,152,388		-	-	-	-	-	-,+03,205	-,03,205	
		-	-	-	-	12,276,558	12,755,249	13,671,339	
NET REVENUES OVER (UNDER) EXPENSES (\$2,702,912) \$0 (\$683,596) \$0 (\$19,246,981) (\$186,386) \$398,779 \$0	TOTAL EXPENSES & TRANSFER OUT	7,485,479	\$7,023,606	\$6,352,426	\$7,282,427	\$106,664,510	94,390,214	92,511,441	95,152,388
	NET REVENUES OVER (UNDER) EXPENSES	(\$2,702,912)	\$0	(\$683,596)	\$0	(\$19,246,981)	(\$186,386)	\$398,779	\$0

note 1 - Utilization of Fund Balance Amount, 12/31/16 level & appropria note 2 - Fringe Benefit costs wholly allocated to corresponding program,

2018 BUDGET - ADMINISTRATION	Superintendent	Planning & Engineering	Finance	Human Resources	Communications	General Office	IT Department	Internal Process Review	Print Shop	BREC Foundation	All Admin Costs Centers
REVENUES & TRANSFERS IN											
Taxes & grants	•	\$ -	•	•	\$ -	A 07.005.000	•	•	•	•	
Ad Valorem taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,325,329	\$ -	\$ -	\$ -	\$ -	\$ 37,325,329
State revenue sharing	-	-	-	-	-	972,000	-	-	-	-	972,000
Federal grants State grants	-	-	-	-	-		-	-	-	-	-
Local grants	-	-	-	-	-	-	-	-	-	-	-
Total taxes & grants						38,297,329					38,297,329
Total taxes & grants	-	-	-	-	-	36,297,329	-	-	-	-	30,297,329
Self generated revenues / Internal charges for svcs	-	-	-	-	-	35,000	1,000	-	141,000	-	177,000
Other revenues											
Interest income	-	-	-	-	-	180,000	-	-	-	-	180,000
Miscellaneous revenues						83,100	-				83,100
Total other revenues	-	-	-	-	-	263,100	-	-	-	-	263,100
Transfers in											
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	-	-	-	-	-	-	-	-
Transfers from 1. General Fund	-	-	-	-	-	-	-	-	-	-	-
Total transfers in	-	-	-	-		-	-	-	-	-	-
TOTAL REVENUES & TRANSFERS IN	\$-	\$ -	\$-	\$-	\$-	\$ 38,595,429	\$ 1,000	\$-	\$ 141,000	\$-	\$ 38,737,429
EXPENSES & TRANSFERS OUT											
Salaries, wages, & fringe benefits											
Salaries & wages	861,051	730,326	1,042,229	1,158,192	547,653	-	400,541			-	4,739,992
Fringe benefits *note 1*	382,102	313,031	508,746	375,416	245,982	-	180,956			-	2,006,234
Total salaries, wages, & fringe benefits	1,243,153	1,043,357	1,550,975	1,533,608	793,636	-	581,497	-	-	-	6,746,226
Non-payroll related expenses											
Retired employee benefits	-	-	_	-	-	430,000	-	-	-	-	430,000
Travel & Training	2,409	4,000	4,050	10,800	7,250	100,108	1,500	1,000	2,000	-	133,117
Membership due & subscriptions	1,500	1,000	900	4,500	2,450	7,000	15,500	250	1,500		34,600
Operating supplies	6,500	6,000	26,650	83,301	27,190	17,000	37,500	500	3,150	500	208,291
Materials & durable goods	· _	1,944	-	22,942	3,700	8,000	11,094				47,680
Capital outlay & capital improvement projects	11,316	118,500	18,250	63,382	14,209	55,245	164,000		39,500		484,402
Direct costs (Costs of Goods Sold)	-								40,000		40,000
Utilities	10,486	23,001	4,508	37,306	2,637	215,832	18,115				311,885
Contract fees & services	311,041	43,750	125,589	307,325	95,400	507,217	68,000	76,000	80,200	135,200	1,749,722
Other expenditures (Ad Valorem fees, retire contingency)	3,000	-	500	17,103	200	1,123,007	4,000	-	1,650		1,149,460
Operating reserve Total non-payroll related expenditures	346,252	198,195	180,447	546,659	153,036	2,463,409	319,709	77,750	168,000	135,700	4,589,157
	0.0,202		100,117	0.0,007	100,000	2,100,107	0.7,707	,	100,000		.,,
Transfers out to other funds											
Transfers to 1. General Fund	-	-	-	-	-	-	-	-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-	-	-	-
Transfers to 2. Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-	-
Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	-	-	-	-
Transfers to 11. Debt Service Fund	-	-	-	-	-	-	-	-	-	-	-
Transfers to Internal Service Funds Total transfers out to other funds						2,088,266					2,088,266
TOTAL EXPENSES & TRANSFER OUT	\$1,589,405	\$1,241,552	\$1,731,422	\$2,080,267	\$946,672	\$4,551,675	\$901,206	\$77,750	\$168,000	\$135,700	\$13,423,648
NET REVENUES OVER (UNDER) EXPENSES	(\$1,589,405)	(\$1,241,552)	(\$1,731,422)	(\$2,080,267)	(\$946,672)	\$34,043,754	(\$900,206)	(\$77,750)	(\$27,000)	(\$135,700)	\$25,313,781

Budget for Administration (General Fund)												
	2016 ACTUAL		2017 Projection (9+3)	2018 PROPOSED	2016 ACTUAL	2017 APPROVED	2017 Projection (9+3)	2018 PROPOSED	2016 ACTUAL	2017 APPROVED	2017 Projection (9+3)	2018 PROPOSED
3 YEAR VIEW - ADMINISTRATION	Superintendent		. ,	Superintendent	Planning & Engineering	Planning & Engineering	Planning & Engineering	Planning & Engineering	Finance	Finance	Finance	Finance
REVENUES & TRANSFERS IN						3 3	3 3	3 3				
Taxes & grants												
Ad Valorem taxes State revenue sharing	\$ -	\$ -	\$-	\$-	\$ -	\$ -	\$-	\$ -	\$ -	\$ - 9	-	\$ -
Federal grants	-	-	-	-	-	-	-	-	-	-	-	-
State grants	-	-	-	-	-	-	-	-	-	-	-	-
Local grants	-	-	-	-	-	-	-	-	-	-	-	-
Total taxes & grants	-	-	-	-	-	-	-	-	-	-	-	-
Self generated revenues / Internal charges for svcs	-	-	-	-	-	-	-	-	-	-	-	-
Other revenues												
Interest income	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous revenues Total other revenues	-	-	-	-		-	-	-	-	-	-	-
Total other revenues	-	-	-	-	-	-	-	-	-	-	-	-
Transfers in												
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers from 1. General Fund Total transfers in	-					-			-		-	
TOTAL REVENUES & TRANSFERS IN	s -	\$ -	\$-	\$-	s -	\$-	s -	\$-	\$ -	\$ - 5	5 -	\$-
		-	*	<u> </u>		•	Ŧ			· · · · · · · · · · · · · · · · · · ·	·	<u> </u>
EXPENSES & TRANSFERS OUT												
Salaries, wages, & fringe benefits Salaries & wages	851,472	838,151	820,668	861,051	566,042	652,378	620,068	730,326	881,474	956,232	951,672	1,042,229
Fringe benefits *note 1*	319,821	346,272	342,806	382,102	231,631	236,644	249,999	313,031	392,270	412,863	423,828	508,746
Total salaries, wages, & fringe benefits	1,171,293	1,184,423	1,163,474	1,243,153	797,673	889,022	870,067	1,043,357	1,273,744	1,369,095	1,375,500	1,550,975
Non-payroll related expenses												
Retired employee benefits	-	-	-	-	-	-	-	-	-	-	-	-
Travel & Training	7,096	2,000	3,273	2,409	4,920	4,000		4,000	1,655	2,650	9,329	4,050
Membership due & subscriptions	1,819	1,500	4,860	1,500	980	1,000		1,000	739	800	526	900
Operating supplies Materials & durable goods	8,616 297	6,500	7,065 (36)	6,500	5,365 427	5,000 1,650		6,000 1,944	29,917 506	20,000	28,469 279	26,650
Capital outlay & capital improvement projects	8,535	9,600	11,932	- 11,316	4.832	24,000		118,500	57,178	27,500	13,726	- 18,250
Direct costs (Costs of Goods Sold)		-			.,	,		,		,		,
Utilities	7,761	7,910	9,797	10,486	7,191	7,610		23,001	2,710	6,500	6,484	4,508
Contract fees & services	322,953	275,610	296,508	311,041	10,997	16,500	21,195 37	43,750	253,943 7,218	218,700 500	156,482	125,589
Other expenditures (Ad Valorem fees, retire contingency) Operating reserve	4,178	3,000	6,141	3,000	-	-	57	-	7,210	500	1,022	500
Total non-payroll related expenditures	361,254	306,120	339,540	346,252	34,713	59,760	68,931	198,195	353,866	276,650	216,317	180,447
Transfers out to other funds												
Transfers to 1. General Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 2. Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund		-	-		-	-	-	-	-	-	-	-
Transfers to Internal Service Funds		-	-	-	-	-	-	-	-	_	-	_
Total transfers out to other funds	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES & TRANSFER OUT	\$1,532,547	\$1,490,543	\$1,503,014	\$1,589,405	\$832,386	\$948,782	\$938,998	\$1,241,552	\$1,627,609	\$1,645,745	\$1,591,817	\$1,731,422
NET REVENUES OVER (UNDER) EXPENSES	(\$1,532,547)	(\$1,490,543)	(\$1,503,014)	(\$1,589,405)	(\$832,386)	(\$948,782)	(\$938,998)	(\$1,241,552)	(\$1,627,609)	(\$1,645,745)	(\$1,591,817)	(\$1,731,422)
		· · · · · · · · · · · · · · · · · · ·										

Budget for Administration (General Fund)			2017 Projection				2017 Projection				2017 Projection	
	2016 ACTUAL			2018 PROPOSED	2016 ACTUAL	2017 APPROVED	(9+3)	2018 PROPOSED	2016 ACTUAL	2017 APPROVED		2018 PROPOSED
3 YEAR VIEW - ADMINISTRATION	Human Resources	Human Resources	luman Resources	Human Resources	Communications	Communications	Communications	Communications	General Office	General Office	General Office	General Office
REVENUES & TRANSFERS IN												
Taxes & grants												
Ad Valorem taxes	\$ -	5 - 5	-	\$ -	\$ -	\$-	\$-	\$ -	\$ 35,082,335	\$ 35,917,024		\$ 37,325,329
State revenue sharing	-	-	-	-	-	-	-	-	1,213,101	1,200,000	1,200,000	972,000
Federal grants State grants	-	-	-	-	-	-	-	-			62,833	
Local grants	-	-	-	-	-	-	-		-	-	-	-
Total taxes & grants		-		-	-		-	-	36,295,436	37,117,024	37,268,399	38,297,329
									30,273,430	37,117,024	57,200,377	
Self generated revenues / Internal charges for svcs	-	-	-	-	-	-	-	-				35,000
Other revenues												
Interest income	-	-	-	-	-	-	-	-	160,097	138,000	325,897	180,000
Miscellaneous revenues Total other revenues				<u>-</u>	-	-	-	-	85,095 245,193	<u>114,500</u> 252,500	155,692 481,589	83,100
Total other revenues	-	-	-	-	-	-	-	-	245,193	252,500	481,589	263,100
Transfers in												
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	-	-	-	-	-		-	-	-
Transfers from 1. General Fund Total transfers in	-	-	-	-	-	-		-		3,040,725 3,040,725	3,040,725 3,040,725	-
	-	-	-	-			-		-			-
TOTAL REVENUES & TRANSFERS IN	\$ -	\$	-	\$ -	\$-	\$-	\$-	\$-	\$ 36,540,629	\$ 40,410,249	\$ 40,790,713	\$ 38,595,429
EXPENSES & TRANSFERS OUT												
Salaries, wages, & fringe benefits												
Salaries & wages	1,040,096	1,043,826	1,089,667	1,158,192	515,980	539,633	534,523	547,653	5,557	-	3,456	-
Fringe benefits *note 1*	331,339	331,319	334,332	375,416	212,405	232,701	226,812	245,982	2,855	-	1,709	-
Total salaries, wages, & fringe benefits	1,371,436	1,375,145	1,423,999	1,533,608	728,385	772,334	761,335	793,636	8,412	-	5,165	-
Non-payroll related expenses												
Retired employee benefits	-	-	-	-	-	-	-	-	533,394	430,000	492,300	430,000
Travel & Training	618	10,800	3,732	10,800	2,629	8,250	3,687	7,250	124,774	94,000	99,951	100,108
Membership due & subscriptions	2,878	4,500	3,066	4,500	1,265	2,000	2,081	2,450	7,804	7,000	8,135	7,000
Operating supplies	21,905	57,283	51,182	83,301	25,273	25,150	21,027	27,190	22,001	17,000	18,188	17,000
Materials & durable goods	18,247	17,650	18,891	22,942	4,189	3,200	3,961	3,700	4,578	8,000	6,954	8,000
Capital outlay & capital improvement projects	69,449	141,882	82,965	63,382	77,812	15,969	39,646	14,209	60,193	27,000	68,311	55,245
Direct costs (Costs of Goods Sold) Utilities	15,439	22,990	26,434	37,306	4,673	4,162	4,276	2,637	279,392	236,200	328,573	215,832
Contract fees & services	207,806	218,943	257,309	307,325	114,807	96,549	82,324	95,400	383,124	603,100	465,379	507,217
Other expenditures (Ad Valorem fees, retire contingency)	3,143	900	8,898	17,103	985	200	1,174	200	1,166,988	1,251,000	1,135,523	1,123,007
Operating reserve		-	-,		-		.,				.,	-
Total non-payroll related expenditures	339,485	474,948	452,477	546,659	231,634	155,480	158,176	153,036	2,582,246	2,673,300	2,623,314	2,463,409
Transfers out to other funds												
Transfers to 1. General Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 2. Capital Improvement Fund	-	-	-	-	-	-	-	-		-	-	-
Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	-		-	-	-
Transfers to 11. Debt Service Fund	-	-	-	-	-	-	-	-		-	-	-
Transfers to Internal Service Funds Total transfers out to other funds		-	-	-	-	-	-	-		-	-	-
TOTAL EXPENSES & TRANSFER OUT	\$1,710,921	\$1,850,093	\$1,876,476	\$2,080,267	\$960,019	\$927,814	\$919,511	\$946,672	\$2,590,658	\$2,673,300	\$2,628,479	\$2,463,409
						•	•	· · · · ·				
NET REVENUES OVER (UNDER) EXPENSES	(\$1,710,921)	(\$1,850,093)	(\$1,876,476)	(\$2,080,267)	(\$960,019)	(\$927,814)	(\$919,511)	(\$946,672)	\$33,949,971	\$37,736,949	\$38,162,234	\$36,132,020

Budget for Administration (General Fund)			2017 Projection				2017 Projection				2017 Projection	
	2016 ACTUAL	2017 APPROVED	(9+3)	2018 PROPOSED	2016 ACTUAL	2017 APPROVE		2018 PROPOSED	2016 ACTUAL	2017 APPROVED	(9+3)	2018 PROPOSED
3 YEAR VIEW - ADMINISTRATION	IT Departmen	t IT Department	IT Department	IT Department	Internal Process	Internal Proces Review	s Internal Proces Review	s Internal Process Review	Print Shop	Print Shop	Print Shop	Print Shop
REVENUES & TRANSFERS IN					Review							
Taxes & grants												
Ad Valorem taxes	\$ -	\$ -	\$-	\$-	\$ -	\$ -	\$ -	\$ -	\$ -	\$-	\$-	\$ -
State revenue sharing	-	· -	-	-			-					
Federal grants State grants		-	-	-			-					-
Local grants				_			-					
Total taxes & grants		-	-	-			-					. <u>-</u>
Self generated revenues / Internal charges for svcs	299	1,000	250	1,000			-					141,000
Other revenues												
Interest income			-	-			-					
Miscellaneous revenues Total other revenues		1,000		1,000			-	<u> </u>			141,000	
Total other revenues	-		-	-			-				141,000	-
Transfers in												
Transfers from 5. Enhancement Special Revenue Fund Transfers from 1. General Fund	-		-	-			-					
Total transfers in		-		-			-					
TOTAL REVENUES & TRANSFERS IN	\$ 299	\$ 1,000	\$ 250	\$ 1,000	\$ -	\$-	\$-	\$-	\$ -	\$-	\$ 141,000	\$ 141,000
EXPENSES & TRANSFERS OUT												
Salaries, wages, & fringe benefits												
Salaries & wages	383,695		384,786	400,541								
Fringe benefits *note 1*	145,139		158,495	180,956								
Total salaries, wages, & fringe benefits	528,834	601,805	543,281	581,497			-					
Non-payroll related expenses												
Retired employee benefits			-	-			-					
Travel & Training	737		741	1,500		2,00					2,000	
Membership due & subscriptions	4,271		21,106	15,500		250					1,500	
Operating supplies	6,869 1,881		11,579 3,171	37,500 11,094		50	0 17	4 500			3,150	3,150
Materials & durable goods Capital outlay & capital improvement projects	304,152		280,804	164,000		1,50	0 1,01	1			39,500	39,500
Direct costs (Costs of Goods Sold)	001,102	201,000	200,001	101,000		1,00	.,				40,000	
Utilities	79,151		21,706	18,115								
Contract fees & services	44,075		51,175	68,000		87,00	0 24,403	3 76,000			80,200	
Other expenditures (Ad Valorem fees, retire contingency)	775	500	2,897	4,000							1,650	1,650
Operating reserve Total non-payroll related expenditures	441,909	356,900	393,179	319,709	·	91,25	- 26,403	3 77,750		 	168,000	168,000
						,	.,					
Transfers out to other funds Transfers to 1. General Fund							_	_				
Transfers to 6. Enhancement Operating Fund		-		-			-					-
Transfers to 2. Capital Improvement Fund				_			-					
Transfers to 7. Enhancement Construction Fund		-	-	-			-					-
Transfers to 11. Debt Service Fund	-	-	-	-			-					
Transfers to Internal Service Funds			-	-			-	<u> </u>				-
Total transfers out to other funds	-	-	-	-			-					-
TOTAL EXPENSES & TRANSFER OUT	\$970,743	\$958,705	\$936,460	\$901,206	\$0	\$91,250	\$26,403	3 \$77,750	\$0	\$0	\$168,000	\$168,000
NET REVENUES OVER (UNDER) EXPENSES	(\$970,444) (\$957,705)	(\$936,210)	(\$900,206)	\$0	(\$91,250)) (\$26,40 3	3) (\$77,750)	\$0) \$0	(\$27,000) (\$27,000)

Budget for Administration (General Fund)	2016 ACTUAL 2 BREC	017 APPROVED BREC	2017 Projection (9+3)	2018 PROPOSED BREC	2016 ACTUAL All Admin Cost	2017 APPROVED All Admin Cost	2017 Projection (9+3) All Admin Cost	2018 PROPOSEE All Admin Cost
3 YEAR VIEW - ADMINISTRATION	Foundation	Foundation	BREC Foundation	Foundation	Centers	Centers	Centers	Centers
REVENUES & TRANSFERS IN								
Taxes & grants Ad Valorem taxes State revenue sharing	\$5	s - -	\$ - -	\$ - -	\$ 35,082,335 1,213,101	\$ 35,917,024 1,200,000	\$ 36,005,566 1,200,000	\$ 37,325,329 972,000
Federal grants State grants	-	-	-	-	-	-	62,833	-
Local grants Total taxes & grants		-	-	-		37,117,024	37,268,399	38,297,329
Self generated revenues / Internal charges for svcs	-	-	-	-	299	1,000	250	177,000
Other revenues								
Interest income Miscellaneous revenues	-	-	-	-	160,097 85,095	138,000 115,500	325,897 296,692	180,000 84,100
Total other revenues	-	-	-	-	245,193	252,500	622,589	263,100
Transfers in Transfers from 5. Enhancement Special Revenue Fund	_	-	_	-	_	-	_	
Transfers from 1. General Fund		-	-	-	-	3,040,725	3,040,725	-
Total transfers in	-	-	-	-	-	3,040,725	3,040,725	-
TOTAL REVENUES & TRANSFERS IN	\$-	\$ -	\$-	\$-	\$ 36,540,928	\$ 40,411,249	\$ 40,931,963	\$ 38,737,429
Salaries. wages. & fringe benefits Salaries & wages Fringe benefits *note 1* Total salaries, wages, & fringe benefits	-		-		4,244,315 1,635,460 5,879,775	4,471,235 1,720,589 6,191,824	4,404,840 1,737,981 6,142,821	4,739,992 2,006,234 6,746,226
Non-payroll related expenses Retired employee benefits Travel & Training		-	-	-	533,394 142,428	430,000 125,200	492,300 126,935	430,000 133,117
Membership due & subscriptions Operating supplies	62	500	175	500	19,757 120.009	36,050 144,433	42,425 147,847	34,600 208,29
Materials & durable goods Capital outlay & capital improvement projects	02	000		000	30,126 582,150	36,800 481,451	33,994 554,271	47,680 484,402
Direct costs (Costs of Goods Sold) Utilities	(58)	200	165		- 396,259	- 304,072	40,000 416,588	40,000 311,88
Contract fees & services Other expenditures (Ad Valorem fees, retire contingency)	135,811	135,200	123,329	135,200	1,473,516 1,183,286	1,716,202 1,256,100	1,558,304 1,157,342	1,749,722
Operating reserve Total non-payroll related expenditures	135,815	135,900	123,669	135,700	4,480,924	4,530,308	4,570,006	4,589,157
Transfers out to other funds Transfers to 1. General Fund								
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	
Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	
Transfers to 11. Debt Service Fund	-	-	-	-	-	-	-	
Transfers to Internal Service Funds Total transfers out to other funds		-	-		-	-	-	
TOTAL EXPENSES & TRANSFER OUT	\$135,815	\$135,900	\$123,669	\$135,700	\$10,360,698	\$10,722,132	\$10,712,827	\$11,335,382
NET REVENUES OVER (UNDER) EXPENSES	(\$135,815)	(\$135,900)	(\$123,669)	(\$135,700)	\$26,180,229	\$29,689,117	\$30,219,136	\$27,402,047
	(************	(1111,100)	(***==/007)	(+)	,,,			+=-,= 017

2018 BUDGET BY PROGRAM	Aquatics	Athletics	Golf	Maintenance	Outdoor Adventure	Recreation	Special Use Facilities	Tennis	Zoo	All Programs Combined
<u>REVENUES & TRANSFERS IN</u> Taxes & grants										
Ad Valorem taxes	\$-	\$-	\$ -	\$-	\$ -	\$ -	\$-	\$ -	\$ -	\$-
State revenue sharing	-	-	-	-	-	-	-	-	-	-
Federal grants State grants	-	-	-	-	-	-	-	-	-	-
Local grants	-	-	-	-	-	39,400	5,500	-	-	44,900
Total taxes & grants	-	-	-	-	-	39,400	5,500	-	-	44,900
Self generated revenues / Internal charges for svcs	1,119,500	206,300	3,613,000	-	-	1,596,294	1,369,400	582,700	2,240,000	10,727,194
Other revenues										
Interest income	-	-	-	-	-	-	-	-	-	-
Miscellaneous revenues	-	-	-	-	-	-	-	-	-	-
Total other revenues	-	-	-	-	-	-	-	-	-	-
Transfers in										
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	-	-	-	-	-	-	-
Transfers from 1. General Fund Total transfers in										
TOTAL REVENUES & TRANSFERS IN	\$ 1,119,500	\$ 206,300	\$ 3,613,000	\$ -	\$ -	\$ 1,635,694	\$ 1,374,900	\$ 582,700	\$ 2,240,000	\$ 10,772,094
EXPENSES & TRANSFERS OUT										
Salaries, wages, & fringe benefits										
Salaries & wages Fringe benefits *note 1*	554,169 71,867	116,551 33,917	2,811,099 1,033,532	5,487,551 3,082,862	-	4,285,314 1,164,044	2,364,885 846,061	473,089 153,038	2,282,713 1,063,706	18,375,371 7,449,026
Total salaries, wages, & fringe benefits	626,036	150,468	3,844,631	8,570,413		5,449,358	3,210,946	626,127	3,346,419	25,824,398
	020,000	100,100	0,011,001	0,0,0,1,10		0,117,000	0,210,710	020,127	0,010,117	20/02 1/0/0
Non-payroll related expenses										
Retired employee benefits Travel & Training	- 1,000	- 19,800	- 17,600	- 15,800	-	- 77,100	- 10,250	- 2,850	- 16,000	- 160,400
Membership due & subscriptions	1,000	200	6,750	1,700		2,900	4,500	350	34,000	50,400
Operating supplies	81,500	16,400	354,157	476,040	-	252,650	282,000	10,500	400,000	1,873,247
Materials & durable goods	48,600	50,600	426,466	1,074,163	-	344,040	153,600	16,600	160,100	2,274,169
Capital outlay & capital improvement projects	15,900	5,681	148,405	420,083	-	208,718	65,500	20,495	76,000	960,782
Direct costs (Costs of Goods Sold)	127,000		337,910		-	2,000	46,350	55,300	355,000	923,560
Utilities	115,626	53,562	225,765	358,585	-	820,541	401,313	54,484	429,100	2,458,976
Contract fees & services Other expenditures	336,964 600	397,038	498,528 10,000	977,002	-	950,932 48,000	483,150 3,600	270,350 3,000	632,000 21,500	4,545,964 86,700
Operating reserve		-	10,000	-	-	48,000	3,000	3,000	21,500	88,700
Total non-payroll related expenditures	727,190	543,281	2,025,581	3,323,373	-	2,706,881	1,450,263	433,929	2,123,700	13,334,198
Transfers out to other funds										
Transfers to 1. General Fund	-	-	-	-	-	-	-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-	-	-
Transfers to 2. Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-
Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	-	-	-
Transfers to 11. Debt Service Fund Transfers to Internal Service Funds	-	-	-	-	-	-	-	-	-	-
Total transfers out to other funds							-			
TOTAL EXPENSES & TRANSFER OUT	\$1,353,226	\$693,749	\$5,870,212	\$11,893,786	\$0	\$8,156,239	\$4,661,209	\$1,060,056	\$5,470,119	\$39,158,596
NET REVENUES OVER (UNDER) EXPENSES	(\$233,726)	(\$487,449)	(\$2,257,212)	(\$11,893,786)	\$0	(\$6,520,545)	(\$3,286,309)	(\$477,356)	(\$3,230,119)	(\$28,386,502)
NET REVENUES OVER (UNDER) ENFENSES	(\$233,120)	(\$407,449)	(\$2,237,212)	(\$11,073,180)	\$ U	(\$0,520,545)	(\$3,200,309)	(\$477,330)	(\$3,230,119)	(\$20,300,302)

Budget for Administration (General Fund)		2	017 Projection				2017 Projection				2017 Projection	
	2016 ACTUAL	2017 APPROVED		2018 PROPOSED	2016 ACTUAL	2017 APPROVED		2018 PROPOSED	2016 ACTUAL 20			018 PROPOSED
3 YEAR VIEW - PROGRAM	Aquatics	Aquatics	Aquatics	Aquatics	Athletics	Athletics	Athletics	Athletics	Golf	Golf	Golf	Golf
REVENUES & TRANSFERS IN	· · ·	•	•	<u> </u>								
Taxes & grants												
Ad Valorem taxes	\$ -	\$ -	\$	-	\$ -	\$ -		\$-	\$ - \$	-	\$	-
State revenue sharing Federal grants	-	-		-	-	-		-	-	-		-
State grants	-	-		-	-	-		-	-	-		-
Local grants	-	-		-	-	-		-	-	1,000	1,000	-
Total taxes & grants	-	-	-	-	-	-	-	-	-	1,000	1,000	-
Self generated revenues / Internal charges for svcs	752,338	1,137,000	859,126	1,119,500	193,904	231,900	183,913	206,300	3,274,453	3,572,800	3,411,660	3,613,000
Other revenues												
Interest income	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous revenues Total other revenues		-	-	-	-		-	-		-	-	
Total other revenues	-	-	-	-	-	-	-	-	-	-	-	-
Transfers in												
Transfers from 5. Enhancement Special Revenue Fund Transfers from 1. General Fund	-	-	-	-	-	-	-	-	-	-	-	-
Total transfers in		-	-	-	-	-	-	-		-	-	-
TOTAL REVENUES & TRANSFERS IN	\$ 752,338	\$ 1,137,000 \$	859,126 \$	5 1,119,500	\$ 193,904	\$ 231,900	\$ 183,913	\$ 206,300	\$ 3,274,453 \$	3,573,800	5 3,412,660 \$	3,613,000
	· · · · · ·	· · ·				· ·	· ·					
EXPENSES & TRANSFERS OUT Salaries, wages, & fringe benefits												
Salaries & wages	412,311	499,943	540,843	554,169	98,002	115,770	104,553	116,551	2,724,249	3,024,207	2,764,631	2,811,099
Fringe benefits *note 1*	66,533	71,058	64,490	71,867	26,416	27,301	26,357	33,917	963,999	953,653	975,942	1,033,532
Total salaries, wages, & fringe benefits	478,844	571,001	605,333	626,036	124,417	143,071	130,910	150,468	3,688,248	3,977,860	3,740,573	3,844,631
Non-payroll related expenses												
Retired employee benefits	-	-	-	-	-	-	-	-	-	-	-	-
Travel & Training Membership due & subscriptions	252	1,000	1,148 84	1,000	12,470	19,800 200	11,209 43	19,800 200	11,291 4,522	16,700 7,250	13,042 7,533	17,600 6,750
Operating supplies	56,638	80,200	64,020	81,500	14,594	17,000	7,310	16,400	252,326	330,645	348,863	354,157
Materials & durable goods	129,604	48,600	37,827	48,600	24,965	49,250	18,596	50,600	571,419	404,125	458,655	426,466
Capital outlay & capital improvement projects	27,141	6,900	21,235	15,900	4,395	4,204	6,369	5,681	514,342	402,156	304,418	148,405
Direct costs (Costs of Goods Sold)	64,414	157,000	74,435	127,000					268,501	325,697	386,650	337,910
Utilities	72,208	110,870	108,552	115,626	63,277	51,000	64,095	53,562	241,159	250,854	219,493	225,765
Contract fees & services	289,773	323,180	331,514	336,964	276,796	287,500	292,775	397,038	503,069	401,889	563,095	498,528
Other expenditures Operating reserve	627	600	139	600	2,880	-	1,819	-	21,532	10,000	28,203	10,000
Total non-payroll related expenditures	640,657	728,350	638,954	727,190	399,378	428,954	402,216	543,281	2,388,162	2,149,316	2,329,952	2,025,581
Transfers out to other funds												
Transfers to 1. General Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 2. Capital Improvement Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 11. Debt Service Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to Internal Service Funds	-	-	-	-	-	-	-	-			-	-
Total transfers out to other funds	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES & TRANSFER OUT	\$1,119,501	\$1,299,351	\$1,244,287	\$1,353,226	\$523,795	\$572,025	\$533,126	\$693,749	\$6,076,410	\$6,127,176	\$6,070,525	\$5,870,212
NET REVENUES OVER (UNDER) EXPENSES	(\$367,163)	(\$162,351)	(\$385,161)	(\$233,726)	(\$329,891)	(\$340,125)	(\$349,213)	(\$487,449)	(\$2,801,957)	(\$2,553,376)	(\$2,657,865)	(\$2,257,212)
weeks 1. Evidence Demofile content whether all sectors dates are section.												

buget for Administration (General Fund)	2017 Projection 2017 Projection					2017 Projection						
	2016 ACTUAL	2017 APPROVED	(9+3)	2018 PROPOSED	2016 ACTUAL	2017 APPROVED	(9+3)	2018 PROPOSED	2016 ACTUA	2017 APPROVED	(9+3)	2018 PROPOSED
3 YEAR VIEW - PROGRAM	Maintenance	Maintenance	Maintenance	Maintenance	Outdoor Adventure	Outdoor Adventure	Outdoor Adventure	Outdoor Adventur	Recreation	Recreation	Recreation	Recreation
REVENUES & TRANSFERS IN					Auventure	Auventure	Auventure		-			
Taxes & grants												
Ad Valorem taxes	\$-	\$ -	5	ş -	\$ -	\$ -		\$ -	\$ -	\$-		\$-
State revenue sharing	-	-		-	-	-						-
Federal grants State grants	-	-		-	-	-			22,50		45,617	-
Local grants	-	-		-					25,00		40,017	39,400
Total taxes & grants								_	75,00		45,617	39,400
Self generated revenues / Internal charges for svcs									1,515,8	0 1,666,600	1,552,501	1,596,294
Other revenues												
Interest income	-	-	-	-	-	-		-			-	-
Miscellaneous revenues	-	-	-	-	-	-		-	2,00		-	-
Total other revenues	-	-	-	-	-	-		-	2,00	- 5	-	-
Transfers in												
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	-	-	-		-			-	-
Transfers from 1. General Fund	-	-	-	-	-	-		-	·		-	-
Total transfers in	-	-	-	-	-	-		-			-	-
TOTAL REVENUES & TRANSFERS IN	\$-	\$-	\$	\$-	\$-	\$-	\$-	\$-	\$ 1,592,87	5 \$ 1,727,600	\$ 1,598,118	\$ 1,635,694
EXPENSES & TRANSFERS OUT												
Salaries, wages, & fringe benefits												
Salaries & wages	5,426,436	5,600,866	5,535,640	5,487,551					3,808,7	3,932,962	3,955,329	4,285,314
Fringe benefits *note 1*	2,712,782	2,740,555	2,830,357	3,082,862					938,0		1,006,783	1,164,044
Total salaries, wages, & fringe benefits	8,139,218	8,341,421	8,365,997	8,570,413	-	-		-	4,746,76	2 5,048,765	4,962,112	5,449,358
Non-payroll related expenses												
Retired employee benefits	-	-	-	-	-	-		-			-	-
Travel & Training	933	17,350	5,462	15,800					54,2		52,911	77,100
Membership due & subscriptions	438	1,600	722	1,700					1,4		774	2,900
Operating supplies	480,622	512,600	485,133	476,040					140,18		173,326	252,650
Materials & durable goods	1,277,107 1,764,556	1,282,000 2,354,282	1,172,800 2,656,673	1,074,163 420,083					251,0 324,9		261,999 561,096	344,040 208,718
Capital outlay & capital improvement projects Direct costs (Costs of Goods Sold)	1,764,556	2,354,262	2,000,073	420,083						8 2,000	501,098	2,000
Utilities	229,278	211,280	264,997	358,585					800,28		830,415	820,541
Contract fees & services	1,558,847	1,481,850	1,321,624	977,002					871,90		932,701	950,932
Other expenditures	33,660	-	53,727	-					5,8		42,286	48,000
Operating reserve	-	-	-	-		-		-	<u> </u>		-	-
Total non-payroll related expenditures	5,345,440	5,860,962	5,961,138	3,323,373	-	-		-	2,449,93	3 2,748,194	2,856,014	2,706,881
Transfers out to other funds												
Transfers to 1. General Fund	-	-	-	-	-	-		-			-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-	-	-		-			-	-
Transfers to 2. Capital Improvement Fund Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-		-		-	-	-
Transfers to 11. Debt Service Fund				-				-				
Transfers to Internal Service Funds			_		1	1		-				
Total transfers out to other funds	-	-	-	-	-	-		-			-	-
TOTAL EXPENSES & TRANSFER OUT	\$13,484,658	\$14,202,383	\$14,327,135	\$11,893,786	\$0	\$0	\$0) \$C	\$7,196,69	6 \$7,796,959	\$7,818,126	\$8,156,239
NET REVENUES OVER (UNDER) EXPENSES	(\$13.484.658)	(\$14,202,383)	(\$14,327,135)	(\$11.893.786)	\$0	\$0	\$() \$0	(\$5.603.82	1) (\$6,069,359)	(\$6,220,008)	(\$6,520,545)
NET REVENUES OVER (UNDER) EAPENSES	(#13,404,038)	(#14,202,303)	(#14,327,133)	(#11,073,100)	\$0	\$0	\$(, \$L	(\$0,003,82	(\$0,007,339)	(\$0,220,008)	(#0,520,545)

Budget for Administration (General Fund)		:	2017 Projection			2	017 Projection			20	017 Projection	
		2017 APPROVED	(9+3)	2018 PROPOSED	2016 ACTUAL 2	017 APPROVED	(9+3) 2	018 PROPOSED	2016 ACTUAL 20	17 APPROVED		018 PROPOSED
3 YEAR VIEW - PROGRAM	Special Use Facilities	Special Use Facilities	Special Use Facilities	Special Use Facilities	Tennis	Tennis	Tennis	Tennis	Zoo	Zoo	Zoo	Zoo
REVENUES & TRANSFERS IN	Facilities	Facilities	Facilities									
Taxes & grants												
Ad Valorem taxes	\$ -	\$ -		\$-	\$ - \$	-	\$	-	\$-\$	-	\$	-
State revenue sharing	-	-		-	-	-		-	-	-		-
Federal grants State grants	-	-		-	-	-		-	-	-		-
Local grants	2,749	-	3,478	5,500		-		-	-	-		-
Total taxes & grants	2,749	-	3,478	5.500	-	-	-	-		-	_	-
Self generated revenues / Internal charges for svcs	1,378,080	1,354,000	1,418,760	1,369,400	612,897	543,700	600,321	582,700	2,158,496	2,243,188	2,083,579	2,240,000
Other revenues												
Interest income Miscellaneous revenues	-	-	-	-	-	-	-	-	-	-	-	-
Total other revenues			-					-			-	
Transfers in												
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers from 1. General Fund		-	-		-	-	-	-	-	-	-	-
Total transfers in	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL REVENUES & TRANSFERS IN	\$ 1,380,829	\$ 1,354,000	\$ 1,422,238	\$ 1,374,900	\$ 612,897 \$	543,700 \$	600,321 \$	582,700	\$ 2,158,496 \$	2,243,188 \$	2,083,579 \$	2,240,000
EXPENSES & TRANSFERS OUT												
Salaries, wages, & fringe benefits												
Salaries & wages	2,002,601	1,984,079	2,101,929	2,364,885	455,554	464,540	483,111	473,089	2,245,723	2,374,028	2,295,248	2,282,713
Fringe benefits *note 1*	665,440	648,231	714,039	846,061	137,029	142,880	142,972	153,038	963,003	986,829	985,726	1,063,706
Total salaries, wages, & fringe benefits	2,668,041	2,632,309	2,815,968	3,210,946	592,582	607,419	626,083	626,127	3,208,726	3,360,857	3,280,974	3,346,419
Non-payroll related expenses												
Retired employee benefits	-	-	-	-	-	-	-	-	-	-	-	-
Travel & Training	7,038	8,400	5,221	10,250	1,548	2,850	1,963	2,850	3,786	6,999	3,547	16,000
Membership due & subscriptions	437	1,750	1,563	4,500	385	350	691	350	35,115	33,500	33,539	34,000
Operating supplies	262,573	255,300	236,075	282,000	10,604	10,500	11,731	10,500	387,110	392,921	427,217	400,000
Materials & durable goods	123,218	118,700	128,256	153,600	13,976	16,600	11,630	16,600	111,452	144,986	125,259	160,100
Capital outlay & capital improvement projects	102,701	58,512	64,008	65,500	14,717	20,995	19,673	20,495	180,694	48,100	83,253	76,000
Direct costs (Costs of Goods Sold)	9,711	46,200 357,150	21,434	46,350	34,235	55,300 49,440	49,157 45,507	55,300	343,110	350,000 418,708	356,547	355,000 429,100
Utilities Contract fees & services	342,396 437,514	447,300	371,960 465,058	401,313 483,150	45,733 268,155	262,300	248,586	54,484 270,350	356,257 564,967	615,062	460,275 586,245	429,100 632,000
Other expenditures	2,701	3,600	465,058		3,230	3,000	248,586 2,306	3,000	36,883	17,996	25,019	21,500
Operating reserve	2,701	5,000	13,244	3,000	5,250	5,000	2,500	5,000	-		23,017	21,500
Total non-payroll related expenditures	1,288,290	1,296,912	1,308,819	1,450,263	392,584	421,335	391,244	433,929	2,019,374	2,028,272	2,100,901	2,123,700
Transfers out to other funds												
Transfers to 1. General Fund	-	-	-	_					-	-	-	-
Transfers to 6. Enhancement Operating Fund	-	-	-	-					-	-	_	
Transfers to 2. Capital Improvement Fund	-	-	-	-	-	-	_	-	-	-	-	-
Transfers to 7. Enhancement Construction Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to 11. Debt Service Fund	-	-	-	-	-	-	-	-	-	-	-	-
Transfers to Internal Service Funds		-	-		-	-		-		-	-	-
Total transfers out to other funds	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL EXPENSES & TRANSFER OUT	\$3,956,331	\$3,929,221	\$4,124,787	\$4,661,209	\$985,167	\$1,028,754	\$1,017,327	\$1,060,056	\$5,228,100	\$5,389,129	\$5,381,875	\$5,470,119
NET REVENUES OVER (UNDER) EXPENSES	(\$2,575,502)	(\$2,575,221)	(\$2,702,549)	(\$3,286,309)	(\$372,270)	(\$485,054)	(\$417,006)	(\$477,356)	(\$3,069,604)	(\$3,145,941)	(\$3,298,296)	(\$3,230,119)

3 YEAR VIEW - PROGRAM	2016 ACTUAL All Programs Combined	2017 APPROVED All Programs Combined	(9+3) All Programs Combined	2018 PROPOSED All Programs Combined	
REVENUES & TRANSFERS IN					
Taxes & grants Ad Valorem taxes	\$ -	\$ -	\$ -	\$ -	
State revenue sharing	ъ - -	р - -	Ф - -	р - -	
Federal grants	-	-	-	-	
State grants	25,000	58,500	45,617	-	
Local grants	30,249	3,500	4,478	44,900	
Total taxes & grants	77,749	62,000	50,095	44,900	
Self generated revenues / Internal charges for svcs	9,885,977	10,749,188	10,109,860	10,727,194	
Other revenues					
Interest income Miscellaneous revenues	2,065	-	-	-	
Total other revenues	2,005			-	
	2,000				
Transfers in					
Transfers from 5. Enhancement Special Revenue Fund	-	-	-	-	
Transfers from 1. General Fund	-	-	-	-	
Total transfers in	-	-	-	-	
TOTAL REVENUES & TRANSFERS IN	\$ 9,965,791	\$ 10,811,188	\$ 10,159,955	\$ 10,772,094	
EXPENSES & TRANSFERS OUT					
Salaries, wages, & fringe benefits					
Salaries & wages	17,173,627	17,996,395	17,781,284	18,375,372	
Fringe benefits *note 1*	6,473,213	6,686,309	6,746,666	7,449,026	
Total salaries, wages, & fringe benefits	23,646,839	24,682,703	24,527,950	25,824,398	
Non-pavroll related expenses					
Retired employee benefits	-	-	-	-	
Travel & Training	91,575	141,849	94,503	160,400	
Membership due & subscriptions	42,352	47,550	44,949	50,400	
Operating supplies	1,604,653	1,818,686	1,753,675	1,873,247	
Materials & durable goods Capital outlay & capital improvement projects	2,502,760 2,933,467	2,468,129 3,478,013	2,215,022 3,716,725	2,274,169 960,782	
Direct costs (Costs of Goods Sold)	720,020	936,197	888,729	923,560	
Utilities	2,150,592	2,241,882	2,365,294	2,458,976	
Contract fees & services	4,771,030	4,444,846	4,741,598	4,545,964	
Other expenditures	107,368	85,143	168,743	86,700	
Operating reserve	-	-	-		
Total non-payroll related expenditures	14,923,818	15,662,295	15,989,238	13,334,198	
Transfers out to other funds					
Transfers to 1. General Fund	-	-	-	-	
Transfers to 6. Enhancement Operating Fund	-	-	-	-	
Transfers to 2. Capital Improvement Fund	-	-	-	-	
Transfers to 7. Enhancement Construction Fund Transfers to 11. Debt Service Fund		-		-	
Transfers to Internal Service Funds		-		-	
Total transfers out to other funds	-	-	-	-	
TOTAL EXPENSES & TRANSFER OUT	\$38,570,657	\$40,344,998	\$40,517,188	\$39,158,596	
NET REVENUES OVER (UNDER) EXPENSES	(\$28,604,866)	(\$29,533,811)	(\$30,357,233)	(\$28,386,502)	

2017 Projection

BREC CIP and IYP Estimated Expenditures for 2018										
Develop Trail Facilities			\$	640,000						
Greenwood	\$	250,000								
Bluebonnet to Essen	\$	300,000								
Scotlandville (CMAQ)	\$	50,000								
Others	\$	40,000								
Community Parks			\$	3,587,000						
Howell	\$	780,000								
Jackson	\$	2,100,000								
Greenwood	\$	511,000								
Others	\$	196,000								
Major Special Use Parks/Facilities			\$	823,000						
Memorial/Goldsy	\$	100,000								
Central Sports Park	\$	260,000								
Burbank	\$	26,000								
Others	\$	437,000								
Conservation/Outdoor Rec Special	Use		\$	1,893,100						
Cohn Arboretum	\$	227,500								
BREC Zoo	\$	550,000								
Farr Horse Activity	\$	325,000								
Others	\$	790,600								
Large Neighborhood Parks			\$	890,550						
Church Street	\$	104,000								
Lovett	\$	130,000								
Milton Womack Park	\$	227,000								
Others	\$	429,550								
Small Neighorhood Parks			\$	2,448,000						
N. 14th Street	\$	130,000		•						
Baker Park	\$	135,000								
Hartley/Vey	\$	142,000								
Others	↓ \$	2,041,000								
Land Acquistion			\$	679,900						
Contingency			\$	1,040,000						
	Ŧ	, = , = = = = =								
Total Estimated Capital Investm	nent	for 2017	\$	12,001,550						

*Note: These projects are a portion of a ten year program and may not contain all projects that will be worked on in 2017. Weather, additional requirements, unforeseen conditions, bidding issues, positive opportunities, safety concerns, consultant availability and other considerations often influence project timelines.

			Current				
Dept or Location	Description of Fee	Unit		Fee	Ne	w Fee	Reason for change
Anunting			_				
<u>Aquatics</u>	Caracan Data	Fach		40.00	ć	50.00	
Liberty Lagoon	Season Pass	Each	\$	49.99	\$	59.99	Adds use of Phase II
Athletics							
<u>Addiedes</u>							Increased Camp costs for staff and bus
All Locations	Basketball - Youth Basketball	Per Team	\$	175.00	\$	200.00	transportation
							Increased Camp costs for staff and bus
All Locations	Basketball - Youth Basketball MLK Kickoff	Per Team	\$	70.00	\$	100.00	transportation
All Locations	Coaches Pitch	Per Team	ć	175.00	ć	200.00	Increased Camp costs for staff and bus transportation
All Locations			ç	175.00	ç	200.00	Increased Camp costs for staff and bus
All Locations	Flag football	Per Team	\$	175.00	\$	200.00	transportation
							Increased Camp costs for staff and bus
All Locations	Softball - Youth Softball	Per Team	\$	175.00	\$	200.00	transportation
All Locations	T-Ball - Youth T-Ball	Per Team	ć	175.00	ć	200.00	Increased Camp costs for staff and bus transportation
All Locations			ç	175.00	ç	200.00	Increased Camp costs for staff and bus
All Locations	Volleyball	Per Team	\$	175.00	\$	200.00	transportation
							Increased Camp costs for staff and bus
All Locations	Youth League	Per Team	\$	175.00	\$	200.00	transportation
All Locations	Capture The Flag	Per Person	\$	25.00	ć	25.00	Increased Camp costs for staff and bus transportation
All Locations			ç	23.00	Ş	25.00	Increased Camp costs for staff and bus
All Locations	Genesis/Exodus	Per Session	\$	26.00	\$	26.00	transportation
Outdoor Adventu	<u>re</u>				-		
							Increased Camp costs for staff and bus
Aquatics	Fall Camp (3 days)	Per participant	\$	72.00	\$	75.00	transportation Increased Camp costs for staff and bus
Aquatics	Winter Camp (4 days)	Per participant	\$	96.00	\$	100.00	transportation
			Ŧ		Ŧ		Increased Camp costs for staff and bus
Aquatics	Spring Camp (5 days)	Per participant	\$	120.00	\$	125.00	transportation
• ···	Specaily Summer Camp (5 days/6 - 8				4	405.00	Increased Camp costs for staff and bus
Aquatics	weeks	Per participant	Ş	120.00	\$	125.00	transportation Price still in process of being set dependent on
Aquatics	Silver Spokes	Class	\$1	- 10	\$1 - 10)	class/location/day/use
			Ţ.	-		-	
<u>Recreation</u>		1					
All Locations	Summer Camp	Per week	\$	90.00	¢	100.00	Increased costs for Camp staff and Bus Services
			~	50.00	Ŷ	100.00	mercuscu costs for camp stan and bus services
All Locations	Summer Camp - Reduced Fee	Per week	\$	50.00	\$	60.00	Increased costs for Camp staff and Bus Services
All Locations	Medium Pavilion	Per rental			\$	60.00	New Pavilion Rental
All Locations	Medium Pavilion	Per rental	_		\$	75.00	New Pavilion Rental
Tennis			<u> </u>				
All Locations	Open House Jr Summer Camp	Per Team	\$	25.00	\$	50.00	to help offset with program costs
			, ,	23.00	Ý	50.00	increased program costs to help offset with staff
All Locations	Open House Jr. Round Robin Tourn.	Per Team	\$	12.00	\$	15.00	salary requested increase
All Locations	Racquet Stringing	Per Racquet	\$	14.00	\$	16.00	market prices are higher for racquet stringing
0.11							
Golf			1.		*		
Golf - City Park	Weekday Green Fee		\$	10.00	\$	11.00	Adjust fees to market rates
Golf - City Park	WD Sr. Green Fee		\$	8.00	\$	9.00	Adjust fees to market rates

			С	urrent		
Dept or Location	Description of Fee	Unit		Fee	New Fee	Reason for change
Golf - City Park	WD Jr Green Fee		\$	8.00	\$ 5.00	Adjust fees to market rates
Golf - City Park	WD Twilight Green Fee		\$	8.00	\$ 9.00	Adjust fees to market rates
Golf - City Park	WD Super Twilight Green Fee		\$	6.00	\$ 7.00	Adjust fees to market rates
Golf - City Park	Weekday 9 Hole Rate		\$	7.00	\$ 8.00	Adjust fees to market rates
Golf - City Park	Weekend 9 Hole Rate		\$	9.00	\$ 10.00	Adjust fees to market rates
Golf - City Park	Weekend Green Fee		\$	12.00	\$ 13.00	Adjust fees to market rates
Golf - City Park	WE Sr. Green Fee		\$	10.00	\$ 11.00	Adjust fees to market rates
Golf - City Park	WE Jr. Green Fee		\$	10.00	\$ 5.00	Adjust fees to market rates
Golf - City Park	WE Twilight Green Fee		\$	10.00	\$ 11.00	Adjust fees to market rates
Golf - City Park	WE Super Twilight Green Fee		\$	7.00	\$ 8.00	Adjust fees to market rates
Golf - City Park	WD Footgolf Green Fee		\$	10.00	\$ 11.00	Adjust fees to market rates
Golf - City Park	WD Sr/Jr Footgolf Green Fee		\$	8.00	\$ 9.00	Adjust fees to market rates
Golf - City Park	WE Footgolf Green Fee		\$	12.00	\$ 13.00	Adjust fees to market rates
Golf-Clark Park	Weekday Green Fee		\$	10.00	\$ 11.00	Adjust fees to market rates
Golf-Clark Park	WD Sr. Green Fee		\$	8.00	\$ 9.00	Adjust fees to market rates
Golf-Clark Park	WD Jr Green Fee		\$	8.00	\$ 5.00	Adjust fees to market rates
Golf-Clark Park	WD Twilight Green Fee		\$	8.00	\$ 9.00	Adjust fees to market rates
Golf-Clark Park	WD Super Twilight Green Fee		\$	6.00	\$ 7.00	Adjust fees to market rates
Golf-Clark Park	Weekday 9 Hole Rate		\$	7.00	\$ 8.00	Adjust fees to market rates
Golf-Clark Park	Weekend 9 Hole Rate		\$	9.00	\$ 10.00	Adjust fees to market rates
Golf-Clark Park	Weekend Green Fee		\$	12.00	\$ 13.00	Adjust fees to market rates
Golf-Clark Park	WE Sr. Green Fee		\$	10.00	\$ 11.00	Adjust fees to market rates
Golf-Clark Park	WE Jr. Green Fee		\$	10.00	\$ 5.00	Adjust fees to market rates
Golf-Clark Park	WE Twilight Green Fee		\$	10.00	\$	Adjust fees to market rates
Golf-Clark Park	WE Super Twilight Green Fee		\$	7.00	\$ 8.00	Adjust fees to market rates
Golf-Clark Park	WD Footgolf Green Fee		\$	10.00	\$ 11.00	Adjust fees to market rates
Golf-Clark Park	WD Sr/Jr Footgolf Green Fee		\$	8.00	\$ 9.00	Adjust fees to market rates
Golf-Clark Park	WE Footgolf Green Fee		\$	12.00	\$ 13.00	Adjust fees to market rates
Golf-Dumas	Weekday Green Fee		\$	12.00	\$ 13.00	Adjust fees to market rates
Golf-Dumas	WD Sr. Green Fee		\$	9.00	\$ 10.00	Adjust fees to market rates
Golf-Dumas	WD Jr. Green Fee		\$	9.00	\$ 5.00	Adjust fees to market rates
Golf-Dumas	WD Twilight Green Fee		\$	9.00	\$ 10.00	Adjust fees to market rates
Golf-Dumas	WD Super Twilight Green Fee		\$	8.00	\$ 9.00	Adjust fees to market rates
Golf-Dumas	Weekday 9 Hole Rate		\$	8.00	\$ 9.00	Adjust fees to market rates
Golf-Dumas	Weekend 9 Hole Rate		\$	10.00	\$ 11.00	Adjust fees to market rates
Golf-Dumas	Weekend Green Fee		\$	14.00	\$ 16.00	Adjust fees to market rates
Golf-Dumas	WE Sr. Green Fee		\$	12.00	\$ 13.00	Adjust fees to market rates
Golf-Dumas	WE Jr. Green Fee		\$	12.00	\$ 5.00	Adjust fees to market rates
Golf-Dumas	WE Twilight Green Fee		\$	12.00	\$ 13.00	Adjust fees to market rates
Golf-Dumas	WE Super Twilight Green Fee		\$	10.00	\$ 11.00	Adjust fees to market rates
Golf-Webb	Weekday Green Fee		\$	15.00	\$ 16.00	Adjust fees to market rates
Golf-Webb	WD Sr. Green Fee		\$	13.00	\$ 14.00	Adjust fees to market rates
Golf-Webb	WD Jr. Green Fee		\$	12.00	\$ 7.00	Adjust fees to market rates
Golf-Webb	WD Twilight Green Fee		\$	13.00	\$ 14.00	Adjust fees to market rates
Golf-Webb	WD Super Twilight Green Fee		\$	10.00	\$ 11.00	Adjust fees to market rates
Golf-Webb	Weekday 9 Hole Rate		\$	10.00	\$ 11.00	Adjust fees to market rates
Golf-Webb	Weekend 9 Hole Rate		\$	12.00	\$ 13.00	Adjust fees to market rates
Golf-Webb	Weekend Green Fee		\$	18.00	\$ 20.00	Adjust fees to market rates
Golf-Webb	WE Sr. Green Fee		\$	16.00	\$ 17.00	Adjust fees to market rates

			C	urrent			
Dept or Location	Description of Fee	Unit		Fee	N	lew Fee	Reason for change
Golf-Webb	WE Jr. Green Fee		\$	16.00	\$	7.00	Adjust fees to market rates
Golf-Webb	WE Twilight Green Fee		\$	16.00	\$	17.00	Adjust fees to market rates
Golf-Webb	WE Super Twilight Green Fee		\$	12.00	\$	13.00	Adjust fees to market rates
Golf-Santa Maria	Weekday Green Fee		\$	28.00	\$	30.00	Adjust fees to market rates
Golf-Santa Maria	WD Sr. Green Fee		\$	22.00	\$	23.00	Adjust fees to market rates
Golf-Santa Maria	WD Junior Green Fee		\$	16.00	\$	16.00	Adjust fees to market rates
Golf-Santa Maria	WD Twilight Green Fee		\$	22.00	\$	23.00	Adjust fees to market rates
Golf-Santa Maria	WD Super Twilight Green Fee		\$	16.00	\$	17.00	Adjust fees to market rates
Golf-Santa Maria	Weekday 9 Hole Rate		\$	17.00	\$	18.00	Adjust fees to market rates
Golf-Santa Maria	Weekend 9 Hole Rate		\$	20.00	\$	21.00	Adjust fees to market rates
Golf-Santa Maria	Weekend Green Fee		\$	38.00	\$	40.00	Adjust fees to market rates
Golf-Santa Maria	WE Sr./Jr. Green Fee		\$	30.00	\$	31.00	Adjust fees to market rates
Golf-Santa Maria	WE Twilight Green Fee		\$	30.00	\$	31.00	Adjust fees to market rates
Golf-Santa Maria	WE Super Twilight Green Fee		\$	22.00	\$	23.00	Adjust fees to market rates
	We super twinght Green ree		Ŷ	22.00	ψ	25.00	
Golf-Beaver Creek	Weekday Green Fee		\$	28.00	\$	30.00	Adjust fees to market rates
Golf-Beaver Creek	rate		\$	35.00	\$	38.00	Adjust fees to market rates
Golf-Beaver Creek	WD Sr. Green Fee		\$	16.00	\$	18.00	Adjust fees to market rates
Golf-Beaver Creek	WD Junior Green Fee		\$	16.00			Adjust fees to market rates
Golf-Beaver Creek	WD Twilight Green Fee		\$	22.00	\$	24.00	Adjust fees to market rates
Golf-Beaver Creek	WD Super Twilight Green Fee		\$	14.00	\$	16.00	Adjust fees to market rates
Golf-Beaver Creek	Weekday 9 Hole Rate		\$	17.00	\$	18.00	Adjust fees to market rates
Golf-Beaver Creek	Players		\$	35.00	\$	40.00	Adjust fees to market rates
Golf-Beaver Creek	All Players		\$	35.00	\$	30.00	Adjust fees to market rates
Golf-Beaver Creek	Weekend 9 Hole Rate		\$	20.00	\$	21.00	Adjust fees to market rates
Golf-Beaver Creek	Weekend Green Fee		\$	38.00	\$	40.00	Adjust fees to market rates
Golf-Beaver Creek	WE Sr./Jr. Green Fee		\$	30.00	\$	31.00	Adjust fees to market rates
Golf-Beaver Creek	WE Twilight Green Fee		\$	30.00	\$	31.00	Adjust fees to market rates
Golf-Beaver Creek	WE Super Twilight Green Fee		\$	20.00	\$	19.00	Adjust fees to market rates
Gon Beaver Creek			Ŷ	20.00	Ψ	17.00	
				_		w Annual	
			A	nnual	pr	ice Only	Adjust fees to market rates
4 Course Passes - City Park, Clark Park, Dumas,							
and Webb	7 Day Sr/Jr Annual Pass		\$	500.00	\$	525.00	Adjust fees to market rates
4 Course Passes - City			Ŷ	500.00	Ψ	525.00	
Park, Clark Park, Dumas,							
and Webb	Weekday Sr. Annual Pass		\$	400.00	\$	425.00	Adjust fees to market rates
4 Course Passes - City							
Park, Clark Park, Dumas,							
and Webb	7 Day Sr. Couple Annual Pass		\$	600.00	\$	625.00	Adjust fees to market rates
4 Course Passes - City Park, Clark Park, Dumas,							
and Webb	Weekday Sr. Couple Annual Pass		ć	500.00	\$	525.00	Adjust fees to market rates
4 Course Passes - City	Weekday 51. Couple Annual 1 ass		Ŷ	500.00	φ	525.00	
Park, Clark Park, Dumas,							
and Webb	7 Day Individual Annual Pass		\$	600.00	\$	625.00	Adjust fees to market rates
4 Course Passes - City							
Park, Clark Park, Dumas,							
and Webb	Weekday Individual Annual Pass		\$	500.00	\$	525.00	Adjust fees to market rates
4 Course Passes - City							
Park, Clark Park, Dumas, and Webb	7 Day Family Annual Pass		ć	750.00	¢	775 00	Adjust fees to market rates
	/ Day Falling Allinual Pass		ډ	750.00	Φ	773.00	

			(Current					
Dept or Location	Description of Fee	Unit		Fee	Ne	w Fee	Reason for change		
4 Course Passes - City									
Park, Clark Park, Dumas,									
and Webb	Weekday Family Annual Pass		\$	650.00	\$	675.00	Adjust fees to market rates		
4 Course Passes - City									
Park, Clark Park, Dumas,									
and Webb	Individual Cart Pass Plan - 70 uses		\$	625.00	\$	650.00	Adjust fees to market rates		
4 Course Corporate Passes -									
City, Clark, Dumas, Howell									
and Webb	7 Days Per Week Pass - Per Person		\$	500.00	\$	550.00	Adjust fees to market rates		
4 Course Corporate Passes -									
City, Clark, Dumas, Howell									
and Webb	Weekday (M-TH) - Per Person		\$	400.00	\$	450.00	Adjust fees to market rates		
<u>Zoo</u>			_						
Zoo	Group Admission - Regular (Ages 13 & up)	Per person			\$	8.75	NO Change, just to confirm current pricing		
	Group Admission - Senior Citizen (Ages 65								
Zoo	& up)	Per person			\$		NO Change, just to confirm current pricing		
Zoo	Group Admission - Ages 2-12	Per person			\$	5.75	NO Change, just to confirm current pricing		
Zoo	Group Admission - Ages 1 & under	Per person			Free		NO Change, just to confirm current pricing		
Zoo	Wednesday 3-5 pm	Per person			\$		NO Change, just to confirm current pricing		
Zoo	School Rates-Student	Per person			\$	2.50	NO Change, just to confirm current pricing		
Zoo	School Rates-Chaperone	Per Person			\$	3.00	NO Change, just to confirm current pricing		
Zoo	Group Rates - Adults/Teens	Per Person			\$	7.75	NO Change, just to confirm current pricing		
Zoo	Group Rates - Seniors	Per Person			\$		NO Change, just to confirm current pricing		
Zoo	Group Rates - 2-12 years	per person			\$	5.75	NO Change, just to confirm current pricing		
Zoo	Ages 1 and under	per person			Free		NO Change, just to confirm current pricing		
Zoo	Summer Camp per week - in parish	per person			\$		NO Change, just to confirm current pricing		
Zoo	Summer Camp per week - out-of-parish	per person			\$		NO Change, just to confirm current pricing		
Zoo	Spring Camp per week - in parish	per person			\$	130.00	NO Change, just to confirm current pricing		
Zoo	Spring Camp per week - out-of-parish	per person			\$	152.00	NO Change, just to confirm current pricing		
Zoo	Deposit (applied to final payment)	per person	\$	50.00	\$		Restructure of party admission & Rentals		
Zoo	Party of 12 (any combo of adults and kids)	per person			\$		Restructure of party admission & Rentals		
Zoo	· · · · · · · · · · · · · · · · · · ·	Party	<u> </u>		\$		Restructure of party admission & Rentals		
Zoo	Add per each additional person (adult or chi	ild)			\$	13.00	Restructure of party admission & Rentals		

				mission of East B /EAR ENDING Dec					
			C	Current Year				ning Year	
	(A)	(A) (B)		(D)	(E)	(F)	(G)	(H)	
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of: 9/30/2016	Estimated Remaining for Year	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Result at Year End	Proposed Budget	% Change Projected Actual Result at Year End vs. Proposed Budget	
					[C + D]	[E / B - 1]		[G / E - 1]	
SUMMARY OF REVENUES - BY SOURCES									
Local sources:									
Ad Valorem Taxes			\$ 27,026,310.00			0.2%	\$ 37,325,329.00	3.7%	
Self-Generated Revenues from Programs	10,815,088.00	10,815,088.00	8,197,316.00	2,032,327.00	10,229,643.00	-5.4%	10,904,194.00	6.6%	
Local Grants	62,500.00	62,500.00	35,597.00	14,596.00	50,193.00		44,900.00		
Other Revenues	219,800.00	219,800.00	405,666.00	30,126.00	435,792.00	98.3%	 263,100.00	-39.6%	
Total Revenues from Local Sources	47,014,412.00	47,014,412.00	35,664,889.00	11,056,305.00	46,721,194.00	-0.6%	48,537,523.00	3.9%	
State sources:									
State Revenue Sharing	1,200,000.00	1,200,000.00	-	1,200,000.00	1,200,000.00	0.0%	972,000.00	-19.0%	
-	-	-	-	-	-	0.0%	-	0.0%	
	-	-	-	-	-	0.0%	-	0.0%	
Total Revenues from State Sources	1,200,000.00	1,200,000.00	-	1,200,000.00	1,200,000.00	0.0%	972,000.00	-19.0%	
Federal sources:									
Federal Grants	_	-	62,833.00		62,833.00	0.0%		-100.0%	
	_	-	-	-	-	0.0%	_	0.0%	
	-	-	-	-	-	0.0%	-	0.0%	
Total Revenues from Federal Sources	-	-	62,833.00	-	62,833.00	0.0%	-	-100.0%	
Total Revenues by Sources	48,214,412.00	48,214,412.00	35,727,722.00	12,256,305.00	47,984,027.00	-0.5%	 49,509,523.00	3.2%	

				mission of East Ba /EAR ENDING Dec				
			C	urrent Year			Upcomin	g Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
SUMMARY OF EXPENDITURES - BY AGENCY								
Agency								
BREC General Fund	51,254,949.00	51,254,949.00	37,065,622.00	15,205,166.00	52,270,788.00	2.0%	50,493,979.00	-3.4%
Total Expenditures by Agency	51,254,949.00	51,254,949.00	37,065,622.00	15,205,166.00	52,270,788.00	2.0%	50,493,979.00	-3.4%
SUMMARY OF EXPENDITURES - BY DEPARTMENTS								
Department								
Administration	10,722,132.00	10,722,132.00	6,932,164.00	3,612,662.00	10,544,826.00	-1.7%	10,547,378.00	0.0%
Program Activities (All)	40,532,817.00	40,532,817.00	28,995,111.00	11,508,126.00	40,503,237.00	-0.1%	39,946,601.00	-1.4%
	-	-	-	-	-	0.0%	-	0.0%
Total Expenditures by Departments	51,254,949.00	51,254,949.00	35,927,275.00	15,120,788.00	51,048,063.00	-0.4%	50,493,979.00	-1.1%
SUMMARY OF EXPENDITURES - BY FUNCTIONS Function						<u> </u>	<u> </u>	
General Government	51,254,949.00	51,254,949.00	35,927,275.00	15,120,788.00	51,048,063.00	-0.4%	50,493,979.00	-1.1%
	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
Total Expenditures by Functions	51,254,949.00	51,254,949.00	35,927,275.00	15,120,788.00	51,048,063.00	-0.4%	50,493,979.00	-1.1%
SUMMARY OF EXPENDITURES - BY CHARACTERS								
Character								
Salaries & Fringe Benefits	31,006,868.00	31,006,868.00	23,440,066.00	8,224,347.00	31,664,413.00	2.1%	32,570,624.00	2.9%
Other Operating Expenses	20,248,081.00	20,248,081.00 -	12,487,209.00	6,896,441.00 -	19,383,650.00 -	-4.3% 0.0%	17,923,355.00	-7.5% 0.0%
Total Expenditures by Characters	51,254,949.00	51,254,949.00	35,927,275.00	15,120,788.00	51,048,063.00	-0.4%	50,493,979.00	-1.1%

				mission of East Ba /EAR ENDING Dec				
			(Current Year				ning Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES								
Other Financing Sources						Ĩ		
Transfers In - Other Funds	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
Total Other Financing Sources by Sources	-	-	-	-	-	0.0%	-	0.0%
SUMMARY OF OTHER FINANCING USES - BY USES								
Other Financing Uses								
Transfers Out - Risk Management Fund	-	-	-	-	-	0.0%	2,088,266.00	0.0%
	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
Total Other Financing Uses by Uses						0.0%	2,088,266.00	0.0%
Total Other Financing Uses by Uses	-	-	-	-	-	0.0%	2,000,200.00	0.0%
SUMMARY OF FUND BALANCE								
		<i>/ /</i> >		<i>/</i>				
Net change in fund balance	(3,040,537.00)	(3,040,537.00)		(2,948,861.00)	(4,286,761.00)	41.0%	(3,072,722.00)	-28.3%
Estimated Beginning Fund Balance	54,821,745.00	54,821,745.00	54,821,745.00	-	54,821,745.00	0.0%	50,534,984.00	-7.8%
Estimated Ending Fund Balance	\$ 51 781 208 00	\$ 51 781 208 00	\$ 53,483,845.00	\$ (2.948.861.00)	\$ 50,534,984.00	-2.4%	\$ 47,462,262.00	-6.1%
	φ 01,101,200.00	φ 01,701,200.00	φ 00, 100,0 1 0.00	φ (2,0-0,001.00)	φ 00,00+,00+.00	-2.470	φ -17,402,202.00	-0.176

	Enhand		g FUND - BUDGE	nission of East Ba T FOR YEAR ENDI		2017		
				urrent Year				ning Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
	Budget	Budget	Year-to-Date as of: (Insert Date)	Remaining for Year	Actual Result at Year End	Last Adopted Budget vs. Projected Actual Result	Budget	Projected Actual Result at Year End vs. Proposed
			or. (insert Date)	Tear	Tear Ellu	at Year End		Budget
					[C + D]	[E / B - 1]		[G / E - 1]
SUMMARY OF REVENUES - BY SOURCES								
Local sources:								
Ad Valorem Taxes	\$-	\$-	\$-	\$-	\$-	0.0%	\$ -	0.0%
Self-Generated Revenues from Programs	-	-	-	-	-	0.0%	-	0.0%
Local Grants Other Revenues	29,500.00	29,500.00	70,662.00	7,609.00	78,271.00	165.3%	70,000.00	-10.6%
Total Revenues from Local Sources	29,500.00	29,500.00	70,662.00	7,609.00	78,271.00	165.3%	70,000.00	-10.6%
	20,000.00	20,000.00	10,002.00	1,000.00	10,211.00	100.070	10,000.00	10.070
State sources:								
State Revenue Sharing	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
Total Revenues from State Sources	-	-	-	-	-	0.0%	-	0.0%
Federal sources:								
Federal Grants	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
Total Revenues from Federal Sources	-	-	-	-	-	0.0%	-	0.0%
	00 501 11	00 500	70.005.55	= 000 - 00	70.07/10			
Total Revenues by Sources	29,500.00	29,500.00	70,662.00	7,609.00	78,271.00	165.3%	70,000.00	-10.6%

	Enhand			ission of East Bate FOR YEAR ENDIN		2017		
			Upcomi	ng Year				
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
SUMMARY OF EXPENDITURES - BY AGENCY								
		-						
Agency BREC Enhancement Operating Fund	5,975,725.00	5,975,725.00	3,633,085.00	1,436,334.00	5,069,419.00	-15.2%	3,906,060.00	-22.9%
Total Expenditures by Agency	5,975,725.00	5,975,725.00	3,633,085.00	1,436,334.00	5,069,419.00	-15.2%	3,906,060.00	-22.9%
SUMMARY OF EXPENDITURES - BY DEPARTMENTS								
Department Administration	-	-	-	-	-	0.0%	-	0.0%
Program Activities (All) Capital Outlay	2,975,472.00 3,000,253.00	2,975,472.00 3,000,253.00	12,015.00 3,621,070.00	- 1,436,334.00	12,015.00 5,057,404.00	-99.6% 68.6%	1,781,338.00 2,124,722.00	14726.0% -58.0%
Total Expenditures by Departments	5,975,725.00	5,975,725.00	3,633,085.00	1,436,334.00	5,069,419.00	-15.2%	3,906,060.00	-22.9%
SUMMARY OF EXPENDITURES - BY FUNCTIONS								
Function General Government	5,975,725.00	5,975,725.00	3,633,085.00	1,436,334.00	5,069,419.00	-15.2%	3,906,060.00	-22.9%
	-	-	-	-	-	0.0% 0.0%	-	0.0% 0.0%
Total Expenditures by Functions	5,975,725.00	5,975,725.00	3,633,085.00	1,436,334.00	5,069,419.00	-15.2%	3,906,060.00	-22.9%
SUMMARY OF EXPENDITURES - BY CHARACTERS							1	
Character						0.00/		0.00/
Salaries & Fringe Benefits Other Operating Expenses	- 5,975,725.00	5,972,725.00	- 3,633,085.00	- 1,436,334.00	- 5,069,419.00	0.0% -15.1% 0.0%	3,906,060.00	0.0% -22.9% 0.0%
Total Expenditures by Characters	5,975,725.00	5,972,725.00	3,633,085.00	1,436,334.00	5,069,419.00	-15.1%	3,906,060.00	-22.9%

	Enhand			nission of East Bat T FOR YEAR ENDI		2017		
			Upcom	ing Year				
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES				l		L L		
Other Financing Sources								
Transfers In - Special Revenue Fund	5,946,225.00	5,946,225.00	5,960,989.00	27,551.00	5,988,540.00	0.7%	3,836,060.00	-35.9%
	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
	5 0 40 005 00	5 0 40 005 00	E 000 000 00	07 554 00	5 000 540 00	0.7%	0.000.000.00	05.00/
Total Other Financing Sources by Sources	5,946,225.00	5,946,225.00	5,960,989.00	27,551.00	5,988,540.00	0.7%	3,836,060.00	-35.9%
SUMMARY OF OTHER FINANCING USES - BY USES					Į			
Other Financing Uses								
Transfers Out - Other Funds	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
Total Other Financing Uses by Uses		-		_	_	0.0%		0.0%
		_		_		0.070		0.070
SUMMARY OF FUND BALANCE		-						
			0.000 500.00	(4 404 474 00)	007.000.00	0.0%		100.00/
Net change in fund balance Estimated Beginning Fund Balance	- 55,933,480.00	- 55,933,480.00	2,398,566.00 55,933,480.00	(1,401,174.00)	997,392.00 55,933,480.00	0.0% 0.0%	- 56,930,872.00	-100.0% 1.8%
	55,955,460.00	55,955,460.00	55,955,460.00	-	55,955,460.00	0.0%	50,950,872.00	1.8%
Estimated Ending Fund Balance	\$ 55.933.480.00	\$ 55,933,480.00	\$ 58,332,046.00	\$ (1,401,174.00)	\$ 56,930,872.00	1.8%	\$ 56,930,872.00	0.0%
, v		,,						

	Capit			mission of East B FOR YEAR ENDIN	aton Rouge IG December 31,	2017		
			C	urrent Year			Upcon	ning Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of: (Insert Date)	Estimated Remaining for Year	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Result at Year End	Proposed Budget	% Change Projected Actual Result at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G / E - 1]
SUMMARY OF REVENUES - BY SOURCES	_	-				-		
Local sources:								
Ad Valorem Taxes	\$ 8,038,199.00	\$ 8,038,199.00	\$ 6,048,463.00	\$ 2,009,550.00	\$ 8,058,013.00	0.2%	\$ 8,353,421.00	3.7%
Self-Generated Revenues from Programs	-	-	-	-	-	0.0%	-	0.0%
Local Grants	150,000.00	150,000.00	301,941.00	18,000.00	319,941.00	1.0%	150,000.00	-53.1%
Other Revenues	215,000.00	215,000.00	162,303.00	56,060.00	218,363.00	1.6%	 175,000.00	-19.9%
Total Revenues from Local Sources	8,403,199.00	8,403,199.00	6,512,707.00	2,083,610.00	8,596,317.00	2.3%	8,678,421.00	1.0%
State sources:								
State Revenue Sharing	285,000.00	285,000.00	-	285,000.00	285,000.00	0.0%	228,000.00	-20.0%
State Grant	1,445,000.00	1,445,000.00	81,835.00	230,967.00	312,802.00	-78.4%	-	-100.0%
	-	- 1	-	-	-	0.0%	-	0.0%
Total Revenues from State Sources	1,730,000.00	1,730,000.00	81,835.00	515,967.00	597,802.00	-65.4%	228,000.00	-61.9%
F. J								
Federal sources:	45 000 00	45 000 00	74 000 00	00 750 00	405 040 00	100.1%		100.0%
Federal Grants	45,000.00	45,000.00	71,299.00	33,750.00	105,049.00	133.4%	-	-100.0%
	-	-	-	-	-	0.0% 0.0%	-	0.0% 0.0%
Total Revenues from Federal Sources	45,000.00	45,000.00	- 71,299.00	33,750.00	- 105,049.00	133.4%	 -	-100.0%
Total Revenues Itotil Federal Sources	45,000.00	45,000.00	71,299.00	33,750.00	105,049.00	155.4%	-	-100.0%
Total Revenues by Sources	10.178.199.00	10.178.199.00	6.665.841.00	2.633.327.00	9,299,168.00	-8.6%	8,906,421.00	-4.2%

Recreation and Parks Commission of East Baton Rouge Capital Improvment FUND - BUDGET FOR YEAR ENDING December 31, 2017											
			C	Current Year			Upcom	ing Year			
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)			
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change			
SUMMARY OF EXPENDITURES - BY AGENCY											
Agency											
BREC Capital Improvements Fund	10,178,199.00	10,178,199.00	6,141,182.00	2,450,819.00	8,592,001.00	-15.6%	8,906,421.00	3.7%			
Total Expenditures by Agency	10.178.199.00	10.178.199.00	6.141.182.00	2,450,819.00	8.592.001.00	-15.6%	8.906.421.00	3.7%			
	10,110,100.000	10,110,100100	0,111,102.00	2,100,010.00	0,002,001100	10.070	0,000,121100				
SUMMARY OF EXPENDITURES - BY DEPARTMENTS											
Department Administration	1.742.113.00	1,742,113.00	1,155,358.00	392,364.00	1.547.722.00	-11.2%	2.266.123.00	46.4%			
Program Activities (All)	1,742,113.00	1,742,113.00	148.704.00	53,238.00	201.942.00	-11.278	458.447.00	127.0%			
Capital Improvement	8,436,086.00	8,436,086.00	4,837,120.00	2,005,217.00	6,842,337.00	-18.9%	6,181,851.00	-9.7%			
Total Expenditures by Departments	10,178,199.00	10,178,199.00	6,141,182.00	2,450,819.00	8,592,001.00	-15.6%	8,906,421.00	3.7%			
SUMMARY OF EXPENDITURES - BY FUNCTIONS											
Function											
General Government	10,178,199.00	10,178,199.00	6,141,182.00	2,450,819.00	8,592,001.00	-15.6%	8,906,421.00	3.7%			
	-	-	-	-	-	0.0%	-	0.0%			
	-	-	-	-	-	0.0%	-	0.0%			
Total Expenditures by Functions	10,178,199.00	10,178,199.00	6,141,182.00	2,450,819.00	8,592,001.00	-15.6%	8,906,421.00	3.7%			
SUMMARY OF EXPENDITURES - BY CHARACTERS											
Character		I									
Salaries & Fringe Benefits	1,577,113.00	1,577,113.00	1,155,358.00	392,364.00	1,547,722.00	-1.9%	2,266,123.00	46.4%			
Other Operating Expenses	165,000.00	165,000.00	148,704.00	53,238.00	201,942.00	22.4%	458,447.00	127.0%			
Capital Improvement	8,436,086.00	8,436,086.00	4,837,120.00	2,005,217.00	6,842,337.00	-18.9%	6,181,851.00	-9.7%			
Total Expanditures by Characters	10,178,199.00	10,178,199.00	6,141,182.00	2,450,819.00	8,592,001.00	-15.6%	8,906,421.00	3.7%			
Total Expenditures by Characters	10,178,199.00	10,178,199.00	0,141,182.00	2,450,819.00	8,592,001.00	-15.6%	8,906,421.00	3.7%			

	Capita			mission of East B FOR YEAR ENDIN		2017		
			(Upcon	ning Year		
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES								
Other Financing Sources								
Transfers In - Other Funds	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
Total Other Financing Sources by Sources		-			-	0.0%		0.0%
Total Other Financing Sources by Sources	-		-		-	0.076	-	0.0 %
SUMMARY OF OTHER FINANCING USES - BY USES								
Other Financing Uses								
Transfers Out Fund	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
Total Other Financing Uses by Uses	-	-	-	-	-	0.0%		0.0%
SUMMARY OF FUND BALANCE								
SUMMART OF FUND BALANCE								
Net change in fund balance	_	-	524,659.00	182,508.00	707,167.00	0.0%	_	-100.0%
Estimated Beginning Fund Balance	23,644,078.00	23,644,078.00	23,644,078.00	-	23,644,078.00	0.0%	24,351,245.00	3.0%
					· ·			
Estimated Ending Fund Balance	\$ 23,644,078.00	\$ 23,644,078.00	\$ 24,168,737.00	\$ 182,508.00	\$ 24,351,245.00	3.0%	\$ 24,351,245.00	0.0%

	Enhancer			mission of East B GET FOR YEAR EI		31, 2017		
			C	Current Year			Upcon	ning Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of: (Insert Date)	Estimated Remaining for Year	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Result at Year End	Proposed Budget	% Change Projected Actual Result at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G / E - 1]
SUMMARY OF REVENUES - BY SOURCES								
Local sources: Ad Valorem Taxes	\$ -	\$-	\$-	\$-	\$-	0.0%	\$-	0.0%
Self-Generated Revenues from Programs	-	-	-	-	-	0.0%	-	0.0%
Local Grants		-	66,903.00	140,000.00	206,903.00	0.0%		
Other Revenues	67,000.00	67,000.00	87,154.00	16,750.00		55.1%	95,000.00	-8.6%
Total Revenues from Local Sources	67,000.00	67,000.00	154,057.00	156,750.00	310,807.00	363.9%	95,000.00	-69.4%
State sources:								
State Revenue Sharing	-	-	-	-	-	0.0%	-	0.0%
State Grant	280,000.00	280,000.00	-	-	-	-100.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
Total Revenues from State Sources	280,000.00	280,000.00	-	-	-	-100.0%	-	0.0%
Federal sources:								
Federal Grants	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
	-	-	-	-	-	0.0%	-	0.0%
Total Revenues from Federal Sources	-	-	-	-	-	0.0%	-	0.0%
Total Revenues by Sources	347,000.00	347,000.00	154,057.00	156,750.00	310,807.00	-10.4%	95,000.00	-69.4%

Recreation and Parks Commission of East Baton Rouge Enhancement Construction FUND - BUDGET FOR YEAR ENDING December 31, 2017											
			C	Γ	Upcom	ing Year					
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	- (H)			
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change			
SUMMARY OF EXPENDITURES - BY AGENCY											
Agency											
BREC Enhancement Construction Fund	2,692,819.00	2,692,819.00	1,493,220.00	620,719.00	2,113,939.00	-21.5%	4,704,720.00	122.6%			
Total Expenditures by Agency	2,692,819.00	2,692,819.00	1,493,220.00	620,719.00	2,113,939.00	-21.5%	4,704,720.00	122.6%			
Total Experiditures by Agency	2,092,019.00	2,092,019.00	1,493,220.00	020,719.00	2,113,939.00	-21.376	4,704,720.00	122.070			
SUMMARY OF EXPENDITURES - BY DEPARTMENTS											
Department											
Administration	285,000.00	285,000.00	257,009.00	63,370.00	320,379.00	12.4%	-	-100.0%			
Program Activities (All) Capital Improvement	2.407.819.00	- 2,407,819.00	- 1,236,212.00	- 557,349.00	- 1,793,561.00	0.0% -25.5%	4,704,720.00	0.0% 162.3%			
	2,407,010.00	2,407,010.00	1,200,212.00	007,040.00	1,755,551.00	-20.070	4,704,720.00	102.070			
Total Expenditures by Departments	2,692,819.00	2,692,819.00	1,493,221.00	620,719.00	2,113,940.00	-21.5%	4,704,720.00	122.6%			
SUMMARY OF EXPENDITURES - BY FUNCTIONS											
Function							1				
General Government	2,692,819.00	2.692.819.00	1,493,221.00	620,719.00	2,113,940.00	-21.5%	4,704,720,00	122.6%			
		-,,	-	-	-	0.0%	-	0.0%			
	-	-	-	-	-	0.0%	-	0.0%			
Tatal Everanditura hu Everationa	2,692,819.00	2,692,819.00	1,493,221.00	620,719.00	2,113,940.00	-21.5%	4,704,720.00	122.6%			
Total Expenditures by Functions	2,692,819.00	2,692,819.00	1,493,221.00	620,719.00	2,113,940.00	-21.5%	4,704,720.00	122.0%			
SUMMARY OF EXPENDITURES - BY CHARACTERS											
Character											
Salaries & Fringe Benefits	275,000.00	275,000.00	257,009.00	63,370.00	320,379.00	16.5%	-	-100.0%			
Other Operating Expenses	10,000.00	10,000.00	2,950.00	2,500.00	5,450.00	-45.5%	-	-100.0%			
Capital Improvement	2,407,819.00	2,407,819.00	1,233,262.00	554,849.00	1,788,111.00	-25.7%	4,704,720.00	163.1%			
Total Expenditures by Characters	2,692,819.00	2,692,819.00	1,493,221.00	620,719.00	2,113,940.00	-21.5%	4,704,720.00	122.6%			

	Enhancer			mission of East Ba GET FOR YEAR EN		31, 2017			
				Current Year			Upcom	Upcoming Year	
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)	
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change	
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES									
Other Financing Sources	ſ					ſ			
Transfers In - Special Revenue Fund	2,345,819.00	2,345,819.00	1,990,001.00	29,594.00	2,019,595.00	-13.9%	4,609,720.00	128.2%	
Transfers In - Debt Service Fund	-	-	1,200,000.00	-	1,200,000.00	0.0%	-	-100.0%	
	-	-	-	-	-	0.0%	-	0.0%	
Total Other Financing Sources by Sources	2,345,819.00	2,345,819.00	3,190,001.00	29,594.00	3,219,595.00	37.2%	4,609,720.00	43.2%	
SUMMARY OF OTHER FINANCING USES - BY USES									
Other Financing Uses									
Transfers Out - Other Funds	-	-	-	-	-	0.0%	-	0.0%	
	-	-	-	-	-	0.0%	-	0.0%	
	-	-	-	-	-	0.0%	-	0.0%	
Total Other Financing Uses by Uses	-	-	-	-	-	0.0%	-	0.0%	
SUMMARY OF FUND BALANCE									
Net change in fund balance		-	1,850,838.00	(434,375.00)		0.0%	-	-100.0%	
Estimated Beginning Fund Balance	9,988,752.00	9,988,752.00	9,988,752.00	-	9,988,752.00	0.0%	11,405,215.00	14.2%	
Estimated Ending Fund Balance	\$ 9,988,752.00	\$ 9,988,752.00	\$ 11,839,590.00	\$ (434,375.00)	\$ 11,405,215.00	14.2%	\$ 11,405,215.00	0.0%	

	De		D - BUDGET FO	mission of East B R YEAR ENDING I		7		
			C	Current Year				ning Year
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of: (Insert Date)	Estimated Remaining for Year	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Result at Year End	Proposed Budget	% Change Projected Actual Result at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]		[G / E - 1]
SUMMARY OF REVENUES - BY SOURCES								
Local sources: Ad Valorem Taxes Self-Generated Revenues from Programs Local Grants	\$ - -	\$ - -	\$ - -	\$ - -	\$ - -	0.0% 0.0%	\$ - -	0.0% 0.0%
Other Revenues Total Revenues from Local Sources	15,000.00 15,000.00	15,000.00 15,000.00	18,243.00 18,243.00	3,750.00 3,750.00	21,993.00 21,993.00	46.6% 46.6%	15,000.00 15,000.00	-31.8% -31.8%
State sources: State Revenue Sharing	:	-	-	-	-	0.0% 0.0%	:	0.0% 0.0%
Total Revenues from State Sources	-		-	-	-	0.0% 0.0%	-	0.0%
Federal sources:						0.00/		0.00/
Federal Grants	-		-	-	-	0.0% 0.0% 0.0%	-	0.0% 0.0% 0.0%
Total Revenues from Federal Sources	-	-	-	-	-	0.0%	-	0.0%
Total Revenues by Sources	15,000.00	15,000.00	18,243.00	3,750.00	21,993.00	46.6%	15,000.00	-31.8%

			C	urrent Year			Upcoming Year	
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change
SUMMARY OF EXPENDITURES - BY AGENCY								
Agency BREC Debt Service Fund	4,478,205.00	4,478,205.00	4,115,638.00	325,893.00	4,441,531.00	-0.8%	4,473,064.00	0.
Total Expenditures by Agency	4,478,205.00	4,478,205.00	4,115,638.00	325,893.00	4,441,531.00	-0.8%	4,473,064.00	0.
SUMMARY OF EXPENDITURES - BY DEPARTMENTS								
Department Administration Program Activities (All)	15,000.00	15,000.00	1,700.00	1,174.00	2,874.00	-80.8% 0.0%	15,000.00	421. 0.
Jebt Service	4,463,205.00	4,463,205.00	4,113,938.00	324,718.00	4,438,656.00	-0.6%	4,458,064.00	0.
Total Expenditures by Departments	4,478,205.00	4,478,205.00	4,115,638.00	325,892.00	4,441,530.00	-0.8%	4,473,064.00	0.
SUMMARY OF EXPENDITURES - BY FUNCTIONS								
unction General Government	4,478,205.00 - -	4,478,205.00 - -	5,315,638.00 - -	325,893.00 - -	5,641,531.00 - -	26.0% 0.0% 0.0%	4,473,064.00 - -	-20. 0. 0.
Total Expenditures by Functions	4,478,205.00	4,478,205.00	5,315,638.00	325,893.00	5,641,531.00	26.0%	4,473,064.00	-20
SUMMARY OF EXPENDITURES - BY CHARACTERS								
haracter								
Salaries & Fringe Benefits ther Operating Expenses	- 15,000.00	- 15,000.00	- 1,700.00	- 1,174.00	- 2,874.00	0.0% -80.8%	- 15,000.00	(42 ⁻
Debt Service	4,463,205.00	4,463,205.00	4,113,938.00	324,718.00	4,438,656.00	-0.6%	4,458,064.00	42
	4,478,205.00							

Recreation and Parks Commission of East Baton Rouge Debt Service FUND - BUDGET FOR YEAR ENDING December 31, 2017										
			C	Upcoming Year						
	(A)	(B)	(C) (D)		(E)	(F)	(G)	(H)		
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change		
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES										
Other Financing Sources							1			
Transfers In - Special Revenue Fund	4,463,205.00	4,463,205.00	4,463,205.00	-	4,463,205.00	0.0%	4,458,064.00	-0.1%		
	-	-	-	-	-	0.0%	-	0.0%		
	-	-	-	-	-	0.0%	-	0.0%		
Tatal Other Financian Courses by Courses	4,463,205.00	4 402 205 00	4,463,205.00		4,463,205.00	0.00/	4 459 064 00	-0.1%		
Total Other Financing Sources by Sources	4,403,205.00	4,463,205.00	4,403,205.00	-	4,463,205.00	0.0%	4,458,064.00	-0.1%		
SUMMARY OF OTHER FINANCING USES - BY USES										
Other Financing Uses										
Transfers Out - Enhancement Construction Fund	-	-	1,200,000.00	-	1,200,000.00	0.0%	-	-100.0%		
	-	-	-	-	-	0.0%	-	0.0%		
	-	-	-	-	-	0.0%	-	0.0%		
Total Other Financing Uses by Uses		-	1,200,000.00	-	1,200,000.00	0.0%		-100.0%		
Total Other Financing Oses by Oses			1,200,000.00	_	1,200,000.00	0.078		-100.076		
SUMMARY OF FUND BALANCE										
			(004,400,50)	(000 446 55)	(1.150.000.55)					
Net change in fund balance Estimated Beginning Fund Balance	-	-	(834,190.00)	(322,143.00)	(1,156,333.00)	0.0%	4 000 600 00	-100.0% -21.5%		
	5,377,021.00	5,377,021.00	5,377,021.00	-	5,377,021.00	0.0%	4,220,688.00	-21.5%		
Estimated Ending Fund Balance	\$ 5.377.021.00	\$ 5.377.021.00	\$ 4,542,831.00	\$ (322,143.00)	\$ 4,220,688.00	-21.5%	\$ 4,220,688.00	0.0%		
, v		,. ,		,			. , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			

	Enhancem			mission of East B DGET FOR YEAR		er 31, 2017	_		
			C	Upcoming Year					
	(A)	(B)	(C)	(D)	(E)	(F)		(G)	(H)
	Original Budget	Last Adopted Budget	Actual Year-to-Date as of: (Insert Date)	Estimated Remaining for Year	Projected Actual Result at Year End	% Change Last Adopted Budget vs. Projected Actual Result at Year End		Proposed Budget	% Change Projected Actual Result at Year End vs. Proposed Budget
					[C + D]	[E / B - 1]			[G / E - 1]
SUMMARY OF REVENUES - BY SOURCES						-			
Local sources: Ad Valorem Taxes Self-Generated Revenues from Programs Local Grants	\$ 12,755,249.00 -	\$ 12,755,249.00 -	\$ 9,597,881.00 -	\$ 3,188,812.00 -	\$ 12,786,693.00 -	0.2% 0.0%	\$	13,255,452.00 -	3.7% 0.0%
Other Revenues	_	_	48,369.00	_	48,369.00	0.0%		42,000.00	-13.2%
Total Revenues from Local Sources	12,755,249.00	12,755,249.00	9,646,250.00	3,188,812.00	12,835,062.00	0.6%		13,297,452.00	3.6%
State sources:									
State Revenue Sharing	-	-	-	-	-	0.0%		-	0.0%
	-	-	-	-	-	0.0% 0.0%		-	0.0% 0.0%
Total Revenues from State Sources	-	-	-	-	-	0.0%		-	0.0%
Federal sources:									
Federal Grants	-		-	-	-	0.0% 0.0% 0.0%		-	0.0% 0.0% 0.0%
Total Revenues from Federal Sources	-	-	-	-	-	0.0%		-	0.0%
Total Revenues by Sources	12,755,249.00	12,755,249.00	9,646,250.00	3,188,812.00	12,835,062.00	0.6%		13,297,452.00	3.6%

Recreation and Parks Commission of East Baton Rouge Enhancement Special Revenue FUND - BUDGET FOR YEAR ENDING December 31, 2017											
	1		Upcomir	ng Year							
	(A)	(B)	(C)	(D)	(E)	(F)	(G)	(H)			
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change			
SUMMARY OF EXPENDITURES - BY AGENCY											
Agency											
BREC General Fund	-	-	-	-	-	0.0%	13,297,452.00	0.0%			
Total Expenditures by Agency	-	-	-	-	-	0.0%	13,297,452.00	0.0%			
SUMMARY OF EXPENDITURES - BY DEPARTMENTS						[]					
Department Administration Program Activities (All)	-	-	-	-	-	0.0% 0.0%	393,608.00	0.0% 0.0%			
Debt Payments	-	-	-	-	-	0.0%	12,903,844.00	0.0%			
Total Expenditures by Departments	-	-	-	-	-	0.0%	13,297,452.00	0.0%			
SUMMARY OF EXPENDITURES - BY FUNCTIONS						· · · · · · · · · · · · · · · · · · ·	·				
Function						0.0%	10 007 150 00	0.00/			
General Government	-	-	-	-	-	0.0% 0.0%	13,297,452.00	0.0% 0.0%			
	_	-	-	-	-	0.0%	-	0.0%			
	_	_	_		_	0.0%	_	0.070			
Total Expenditures by Functions	-	-	-	-	-	0.0%	13,297,452.00	0.0%			
SUMMARY OF EXPENDITURES - BY CHARACTERS											
Character											
Salaries & Fringe Benefits	-	-	-	-	-	0.0%	-	0.0%			
Other Operating Expenses	-	-	-	-	-	0.0%	393,608.00	0.0%			
Debt Payments	-	-	-	-	-	0.0%	12,903,844.00	0.0%			
Total Expenditures by Characters	-	-	-	-	-	0.0%	13,297,452.00	0.0%			

Recreation and Parks Commission of East Baton Rouge Enhancement Special Revenue FUND - BUDGET FOR YEAR ENDING December 31, 2017										
			C	Upcoming Year						
	(A)	(B)	(B) (C)	(D)	(E)	(F)	(G)	(H)		
	Original	Last Adopted	Actual	Estimated	Projected	% Change	Proposed	% Change		
SUMMARY OF OTHER FINANCING SOURCES - BY SOURCES										
Other Financing Sources										
Transfers In - Other Fund	-	-	-	-	-	0.0%	-	0.0%		
	-	-	-	-	-	0.0%	-	0.0%		
	-	-	-	-	-	0.0%	-	0.0%		
Total Other Financing Sources by Sources	_	-	-	-	-	0.0%		0.0%		
Total Other Financing Sources by Sources	-	-	-	-	-	0.070	-	0.070		
SUMMARY OF OTHER FINANCING USES - BY USES										
Other Financing Uses										
Transfers Out - Other Funds	12,755,249.00	12,755,249.00	9,646,250.00	3,188,812.00	12,835,062.00	0.6%	-	-100.0%		
	-	-	-	-	-	0.0%	-	0.0%		
	-	-	-	-	-	0.0%	-	0.0%		
Total Other Financing Uses by Uses	12,755,249.00	12,755,249.00	9,646,250.00	3,188,812.00	12,835,062.00	0.6%	-	-100.0%		
SUMMARY OF FUND BALANCE										
Net change in fund balance	-	-	-	-	-	0.0%	-	0.0%		
Estimated Beginning Fund Balance	-	-	-	-	-	0.0%	-	0.0%		
Estimated Ending Fund Balance	¢	\$ -	\$ -	\$ -	\$ -	0.0%	\$ -	0.0%		
Estimated Ending Fund Dalance	φ -	φ -	φ -	φ -	φ -	0.0%	φ -	0.0%		