

# BREC'S IYP3 PARISH-WIDE STRATEGIC PLAN [THE GUIDE]

*2025-2028*



*MARCH 26, 2026*



# PLAY. DISCOVER. GROW.



March 26, 2026

Dear Commissioners and Mayors,

As we move forward with IYP3 priorities, staff continues to meet to discuss and make recommendations for projects, top partnerships, stakeholder engagement, obsolete land and more. Based upon P&E department restructuring efforts & other factors, some project schedules have been adjusted on pages 3-11. The Obsolete land section on pages 18-22 has also been updated and reformatted to reflect recent progress.

This booklet includes updates through the end of 2028. On the following pages you will find:

- [Page 3](#): Current Projects Actively Under Construction
- [Pages 4-7](#): Phase 1 -4: Current Projects Actively in Design
- [Pages 8-11](#): Phase 0: Current Projects Not Yet Started
- [Page 12](#): IYP3 Systemwide Projects / Initiatives
- [Pages 13-17](#): Recreation Center Transition Plan
- [Pages 18-22](#): Obsolete Land Study - Reformatted
- [Appendices](#):
  - Appendix A: Large Construction Project Financial Status
  - Appendix B: Natural Resource Management Update
  - Appendix C: IYP3 Key Focus Areas
  - Appendix D: IYP3 Goals & Recommendations

We respectfully appreciate your review of this information and look forward to your valuable insights as we shape our path forward.

Sincerely,

*Janet C. Simmons*  
Janet Simmons  
Interim Superintendent, BREC





# PHASE 1-4: CURRENT PROJECTS ACTIVELY IN DESIGN

## 1st 3-Year Strategic Plan within IYP3: 2026 - 2028 (2025 Transition Year)

City	PARK TYPE	PROJECT #	PROJECT	Project Need & Description	Current Phase	MOU	CEA	Grant	Outside Funding	Capital Outlay	Stakeholder Meeting	Community Meeting	Estimated Project Start Date*	Estimated Project End Date*	Estimated 2026-2028 Design & Construction Cost	IYP3 PRIORITY	2024				2025				2026				2027				
																	Q1	Q2	Q3	Q4													
73	BR	BREC Greenway Trails	23C1401-20	HL-Essen to OLOL	Health Loop (HL) Essen Lane to OLOL Design - Major segment needed to fill in gaps of Health Loop Greenway Along Ward Creek	4-Drawings	Not Required	Next Steps	Completed	Not Required	Not Required	Required	Not Required	12/30/24	11/04/27	\$6,758,000	137																
74				Design									12/30/24	01/08/27																			
75				Construction									01/09/27	11/04/27																			
76	BR	BREC Greenway Trails	23C1401-23	HL-High Grove to Mall: Ph. 1	Health Loop (HL) High Grove to Mall of LA Design - Major segment needed to fill in gaps of Health Loop Greenway Along Dawson Creek	4-Drawings	Not Required	Next Steps	Completed	Not Required	Not Required	Required	Not Required	12/30/24	04/28/27	\$3,270,000	98																
77				Design									12/30/24	07/02/26																			
78				Construction									07/03/26	04/28/27																			
79	BR	BREC Greenway Trails	23C1401-23	HL-High Grove to Mall: Ph 2	Health Loop (HL) High Grove to Mall of LA Design - Major segment needed to fill in gaps of Health Loop Greenway Along Dawson Creek	4-Drawings	Not Required	Next Steps	Completed	Not Required	Not Required	Required	Not Required	12/30/24	04/28/27	\$3,270,000	98																
80				Design									12/30/24	07/02/26																			
81				Construction									07/03/26	04/28/27																			
82	BR	BREC Greenway Trails	23C1401-24	HL-Perkins to Paulat	Health Loop (HL) Perkins to Paulat Design - Major segment needed to fill in gaps of Health Loop Greenway Along Dawson Creek	4-Drawings	Not Required	Next Steps	Completed	Not Required	Not Required	Required	Not Required	12/30/24	06/27/27	\$3,815,000																	
83				Design									12/30/24	08/31/26																			
84				Construction									09/01/26	06/27/27																			
85	BR	BREC Greenway Trails	23C1401-26	Memorial to Spanish Town Park	(CEA with City-Parish for them to construct) On street bike lane and sidewalks connecting Memorial Stadium to Downtown and Freedom Heritage Trail	4-Drawings	Not Required	Next Steps	Required	Not Required	Not Required	Required	Not Required	01/31/25	05/30/27	\$1,308,000																	
86				Design									01/31/25	09/22/26																			
87				Construction									09/23/26	05/30/27																			
88	BR	Neighborhood Parks		Ardendale Park	CEA with BR Housing Authority for new modern housing development. Park will be a town square type. And provide new amenities for service area - Federal funded by HUD	4-Drawings	Completed	Next Steps	Not Required	Not Required	Not Required	Completed	Completed	02/06/25	03/01/27	\$0																	
89				Design	By BREC								02/06/25	04/01/26																			
90				Construction	EBRPHA CMAR								04/02/26	03/01/27																			
91	BR	Community Parks		Perkins Master Plan & Ph 1 Implementation	A comprehensive study to diversify and modernize recreational offerings across the park including all action sports amenities, walking paths, playgrounds, gathering spaces, court sports, parking, lighting,	1-Master Plan	Not Required	Next Steps	Not Required	Next Steps	Not Required	Next Steps	Completed	02/11/25	10/28/27	\$1,308,000	10																
92			25P1209-10	Master Plan									02/11/25	02/25/26																			
93			25C1209-10	Design									02/26/26	11/02/26																			
94			25C1209-10	Construction									11/03/26	10/28/27																			
95	BR	Special Use Facilities	24C1015-10	Memorial Safe Room Rec Center	Federal HMGP Grant for 40,000sf Recreation Center, Command Center during times of emergencies.	4-Drawings	Not Required	Completed	Completed	Not Required	Not Required	Required	Not Required	02/17/25	10/14/27	\$19,620,000	12																
96				Design									02/17/25	10/24/25																			
97				FEMA review									10/25/25	10/19/26																			
98				Construction									10/20/26	10/14/27																			
99	St. G	Community Parks	24C0901-11	Airline Safe Room Rec Center	Federal HMGP Grant for 35,000sf Recreation Center, Command Center during times of emergencies.	4-Drawings	Not Required	Completed	Completed	Not Required	Not Required	Required	Not Required	02/17/25	10/14/27	\$19,620,000	12																
100				Design									02/17/25	10/24/25																			
101				FEMA review									10/25/25	10/19/26																			
102				Construction									10/20/26	10/14/27																			
103	Un	Community Parks	25C0210-11	Greenwood Entry Rd Ext Lavey	Greenwood Entry Road Extension: As part of the Master Plan, a new access point from Lavey Lane will improve traffic flow and support future zoo and park development.	4-Drawings	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	04/08/25	06/26/27	\$4,360,000																	
104				Design									04/08/25	07/01/26																			
105				Construction									07/02/26	06/26/27																			
106	BR	Community Parks	23C0202-10	Anna T. Jordan Playground	Site Improvements Phase 1 Design: Priority Improvements Needs from IYP3. Playground and other amenities at end of life cycle	4-Drawings	Not Required	Not Required	Not Required	Not Required	Not Required	Completed	Completed	04/21/25	07/09/27	\$2,180,000																	
107				Design									04/21/25	05/15/26																			
108				Construction									05/16/26	07/09/27																			

# PHASE 1-4: CURRENT PROJECTS ACTIVELY IN DESIGN

## 1st 3-Year Strategic Plan within IYP3: 2026 - 2028 (2025 Transition Year)

City	PARK TYPE	PROJECT #	PROJECT	Project Need & Description	Current Phase	MOU	CEA	Grant	Outside Funding	Capital Outlay	Stakeholder Meeting	Community Meeting	Estimated Project Start Date <sup>1</sup>	Estimated Project End Date <sup>*</sup>	Estimated 2026-2028 Design & Construction Cost	IYP3 PRIORITY	2025				2026				2027				2028				
																	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
109	Un	BR Zoo	25C0210-13	Zoo Ambassador Animal Building	A new, state-of-the-art Animal Ambassador building to meet AZA accreditation concern, Elevate Guest experiences and Animal welfare and support vital educational programming.	3-Design	Not Required	Not Required	Not Required	Required	Not Required	Required	Not Required	04/23/25	08/10/27	\$4,142,000		Zoo Ambassador Animal Building															
110				Design									04/23/25	07/06/26			Design																
111				Construction									07/07/26	08/10/27			Construction																
112	BR	Greenway Trails	25C0218-21	Scotlandville Greenway (Phase 1 - TAP)	Phase 1 Improvements, East side of Parkway, TAP Grant, Design and Construction.	2-Program/SD	Not Required	Not Required	Completed	Not Required	Not Required	Required	Required	05/12/25	09/03/27	\$3,270,000	39	Scotlandville Greenway (Phase 1)															
113				Design									05/12/25	11/07/26			Design																
114				Construction									11/08/26	09/03/27			Construction																
115	St. G	Community Parks	24C0901-10	Airline Phase 1 Design & Construction	13th Community Park to fill service gap identified in IYP3. Destination Park.	2-Program/SD	Not Required	Not Required	Not Required	Required	Submitted	Next Steps	Next Steps	07/01/25	12/15/27	\$10,000,000	87	Airline Phase 1 Design & Construction															
116				Airline Current Ball Field Upgrades	Upgrades to current ballfields									07/01/25	12/27/25			Airline Current Ball Field Upgrades															
117				Re-Master Plan	New Ball Field Design & Bidding									10/06/25	04/23/26			Re-Master Plan															
118				Team Use of Current Fields	Infrastructure Construction Drawings & Bidding									01/01/26	12/31/26			Team Use of Current Fields															
119				Phase 1 Permitting & Regulatory Processes	Construction of new Municipal Water, Sewer, Lift Station, Electrical									01/05/26	05/04/26			Phase 1 Permitting & Regulatory Processes															
120				Stakeholder / Public Engagement	Ballfield use after upgrades									02/23/26	04/23/26			Stakeholder / Public Engagement															
121				Phase 1 Design	New Ball Field Construction, including drives & parking (avoiding existing fields)									05/05/26	10/01/26			Phase 1 Design															
122				Phase 1 Construction	Next layer of ball fields, park elements, parking Design & Bidding									10/02/26	12/15/27			Phase 1 Construction															
123	BR	Neighborhood Parks	25C1206-10	Mayfair Site Improvements	Site Improvements and Amenities including temporary air conditioning for gym. Receiving ARPA funding from City-Parish	4-Drawings	Not Required	Not Required	Next Steps	Not Required	Not Required	Required	Not Required	08/01/25	09/24/26	\$218,000	69	Mayfair Site Improvements															
124				Design										08/01/25	03/28/26			Design															
125				Construction										03/29/26	09/24/26			Construction															
126	BR	Neighborhood Parks	23C0206-10	Clifford Site Improvements	Design & Construction of Priority Improvements Needs from IYP3 Basketball courts, walks and other amenities at end of life cycle	4-Drawings	Not Required	Not Required	Not Required	Not Required	Not Required	Completed	Completed	08/01/25	10/14/26	\$120,000	14	Clifford Site Improvements															
127				Design										08/01/25	04/17/26			Design															
128				Construction										04/18/26	10/14/26			Construction															
129	Un	Special Use Facilities		Farr Revitalization	Study and implementation of short term & long term needs to make Farr Park a flagship destination.	1-Master Plan	Not Required	Not Required	Not Required	Required	Not Required	Required	Required	08/11/25	07/01/27			Farr Revitalization															
130				Design										08/11/25	07/06/26			Design															
131				Construction										07/07/26	07/01/27			Construction															
132		IYP3 Systemwide	23C1409-00	ADA Implementation Ph 1	Part of Phased Implementation of Federally Mandated ADA Transition Plan	2-Program/SD	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	08/11/25	05/02/27	\$2,180,000	56	ADA Implementation Ph 1															
133			23C1409-00	ADA Implementation CCD										08/11/25	06/06/26			ADA Implementation CCD															
134				BREC In-house Design										08/11/25	12/08/25			BREC In-house Design															
135				BREC In-house Construction										12/09/25	06/06/26			BREC In-house Construction															
136			25C1409-01	ADA Implementation										08/11/25	05/02/27			ADA Implementation															
137				Planning & Design										08/11/25	05/07/26			Planning & Design															
138				Construction										05/08/26	05/02/27			Construction															
139	BR	Special Use Facilities	25C1003-12	KKCM Structural & HVAC Repairs	KKCM Structural and HVAC Repairs. Asset Protection and Operational need	2-Program/SD	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	10/06/25	01/08/27	\$272,500		KKCM Structural & HVAC Repairs															
140				Design										10/06/25	08/11/26			Design															
141				Construction										08/12/26	01/08/27			Construction															
142	BR	Community Parks	24C1003-11	City Contemporary Arts Center	Cultural and economic development, catalytic for City-Brooks Park. Funded by State Capital Outlay and BRG Sponsors	3-Design	Not Required	Next Steps	Not Required	Required	Submitted	Next Steps	Required	10/23/25	01/10/28	\$21,800,000		City Contemporary Arts Center															
143				design										10/23/25	12/16/26			design															
144				construction										12/17/26	01/10/28			construction															



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City	PARK TYPE	PROJECT #	PROJECT	Project Need & Description	Current Phase	MOU	CEA	Grant	Outside Funding	Capital Outlay	Stakeholder Meeting	Community Meeting	Estimated Project Start Date¹	Estimated Project End Date*	Estimated 2026-2028 Design & Construction Cost	IYP3 PRIORITY	2026				2027				2028			
																	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
182	BR	Neighborhood Parks	[-] NRM Storage Shop	Storage structure for NRM at Womack Admin Yard	2-Program/SD	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	02/02/26	07/01/26	\$0		NRM Storage Shop											
183			Design										02/02/26	05/02/26			Design											
184			Construction										05/03/26	07/01/26			Construction											
185	BR	Golf Courses	24C0711-11 [-] Webb Maint Building & Drainage	Golf Maintenance Building & Drainage & grading for efficient use of facility and improvement to golf course & cart path drainage.	1-Master Plan	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	02/16/26	06/30/27	\$436,000	68	Webb Maint Building & Drainage											
186			Design										02/16/26	10/23/26			Design											
187			Construction										10/24/26	06/30/27			Construction											
188	BR	Special Use Facilities	23C1014-11 [-] Mag Mnd Visitor Center Repairs	Repair and replacements to unique systems and materials in this high-end building will preserve its original architectural design while introducing sustainable, low-maintenance components for improved efficiency and affordability.	1-Contracting	Not Required	Not Required	Not Required	Required	Not Required	Required	Not Required	02/23/26	10/26/27	\$981,000	73	Mag Mnd Visitor Center Re											
189			Design										02/23/26	09/26/26			Design											
190			Construction										09/27/26	10/26/27			Construction											
191	BR	Greenway Trails	25C1401-20 [-] HL-Mansions to Perkins	Design and Construction of Urban Trails Health Loop Segment Connecting Perkins Road Community Park to the East to the intersection of Perkins road and Dawsons Creek.	1-Contracting	Not Required	Next Steps	Completed	Not Required	Not Required	Required	Not Required	03/01/26	03/29/28	\$4,360,000	102	HL-Mansions to											
192			Design										03/01/26	06/03/27			Design											
193			Construction										06/04/27	03/29/28			Construction											
194	St. G	Community Parks	25C0306-11 [-] Highland Road Bayou Fountain	Highland Bottom Ball Field and Restoration : Replant trees on the lower part of Highland along Bayou Fountain	1-Master Plan	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Required	03/31/26	11/25/26	\$250,000		Highland Road Bayou Fountain											
195			Design										03/31/26	06/28/26			Design											
196			Construction										06/29/26	11/25/26			Construction											
197	Baker	Neighborhood Parks	24C0219-10 [-] S Magnolia Site Improvements	Priority Improvements Needs from IYP3. Playground and other amenities at end of life cycle	3-Design	Not Required	Not Required	Not Required	Not Required	Not Required	Next Steps	Required	04/01/26	04/25/27	\$0	67	S Magnolia Site Improvements											
198			Design										04/01/26	10/27/26			Design											
199			Construction										10/28/26	04/25/27			Construction											
200	Un	Community Parks	24C0119-10 [-] Sandy Creek Master Plan & Ph 1 Implementation	Master planning for BREC's 12th Community Park to be a nature-focused destination offering diverse outdoor experiences. Currently offers hiking and equestrian trails.	1-Master Plan	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Required	06/01/26	08/18/28	\$3,318,000	6	Sandy											
201			Master Plan										06/01/26	11/27/26			Master Plan											
202			Design										11/28/26	08/24/27			Design											
203			Construction										08/25/27	08/18/28			Constr											
204	BR	Golf Courses	24C0711-10 [-] Webb Clubhouse Renovation	Delta Haven wing has significant roof and structural deterioration. Project will support a adaptive reuse strategy aimed at increasing revenue potential.	1-Contracting	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	12/01/26	07/02/28	\$1,090,000	68	Webb Club											
205			Design										12/01/26	07/08/27			Design											
206			Construction										07/09/27	07/02/28			Construct											

# PHASE 0: CURRENT PROJECTS NOT YET STARTED

## 1st 3-Year Strategic Plan within IYP3: 2026 - 2028 (2025 Transition Year)

City	PARK TYPE	PROJECT #	PROJECT	Project Need & Description	Current Phase	MOU	CEA	Grant	Outside Funding	Capital Outlay	Stakeholder Meeting	Community Meeting	Estimated Project Start Date <sup>1</sup>	Estimated Project End Date <sup>2</sup>	Estimated 2026-2028 Design & Construction Cost	IYP3 PRIORITY	2026				2027				2028				2029				
																	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
1	BR	Community Parks	Howell Pavilion Conversion	Conversion of pavilion to Community Park Maintenance shop.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	04/06/26	08/03/26	\$109,000		Howell Pavilion Conversion																
2			Design										04/06/26	06/04/26			Design																
3			Construction										06/05/26	08/03/26			Construction																
4	BR	Community Parks	Anna T. Jordan Pool House	Pool house renovations and pump house improvements	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Required	06/01/26	12/04/27	\$1,090,000		Anna T. Jordan Pool House																
5			Design										06/01/26	02/25/27			Design																
6			Construction										02/26/27	12/04/27			Construction																
7	IYP3 Systemwide		2026-28 Tier 1 Recreation Center A	Part of IYP3, the Recreation Transition Plan - Design and Construct two New Tier 1 (Gym with A/C) Recreations Centers.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Next Steps	Required	06/01/26	05/30/28	\$10,900,000		2026-28 Tier 1 Recreation Center A																
8			Design										06/01/26	05/31/27			Design																
9			Construction										06/01/27	05/30/28			Construction																
10	IYP3 Systemwide		2026-28 Tier 1 Recreation Center B	Part of IYP3, the Recreation Transition Plan - Design and Construct two New Tier 1 (Gym with A/C) Recreations Centers.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Next Steps	Required	06/01/26	05/30/28	\$10,900,000		2026-28 Tier 1 Recreation Center B																
11			Design										06/01/26	05/31/27			Design																
12			Construction										06/01/27	05/30/28			Construction																
13	IYP3 Systemwide		2026-28 Tier 2 Recreation Center A	Part of IYP3, the Recreation Transition Plan - Design and Construct two Tier 2 (Community Program Space) Recreation Centers.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Next Steps	Required	06/01/26	05/30/28	\$6,540,000		2026-28 Tier 2 Recreation Center A																
14			Design										06/01/26	05/31/27			Design																
15			Construction										06/01/27	05/30/28			Construction																
16	IYP3 Systemwide		2026-28 Tier 2 Recreation Center B	Part of IYP3, the Recreation Transition Plan - Design and Construct two Tier 2 (Community Program Space) Recreation Centers.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Next Steps	Required	06/01/26	05/30/28	\$6,540,000		2026-28 Tier 2 Recreation Center B																
17			Design										06/01/26	05/31/27			Design																
18			Construction										06/01/27	05/30/28			Construction																
19	St. G	Special Use Facilities	25C0303-11	Burbank Soccer Fields	Soccer field improvements - Baton Rouge Soccer Club	0-In Discussion	Not Required	Next Steps	Not Required	Required	Submitted	Required	Not Required	06/01/26	06/05/27	\$1,090,000	148	Burbank Soccer Fields															
20				Design									06/01/26	10/28/26			Design																
21				Construction									10/29/26	06/05/27			Construction																
22	St. G	Community Parks		Pickleball Courts	Addition of pickleball courts in a variety of styles and locations - covered & indoor	0-In Discussion	?	?	?	Required	Not Required	Next Steps	Required	07/06/26	08/03/29	\$13,080,000		Pickleball Courts															
23				Design									07/06/26	03/21/28			Design																
24				Construction									03/22/28	08/03/29			Construction																
25	St. G	Community Parks	25C0306-10	Highland Obsvtry Staff Bldg	Observatory caretaker overnight facility	0-In Discussion	Not Required	Completed	Not Required	Not Required	Not Required	Required	Not Required	07/07/26	04/02/27	\$545,000	61	Highland Obsvtry Staff Bldg															
26				Design									07/07/26	10/04/26			Design																
27				Construction									10/05/26	04/02/27			Construction																
28	BR	Community Parks		City Brooks Pool & Pool House	In discussion with the Rec Center Transition Plan for replacement of the pool & pool house.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Next Steps	Required	10/01/26	01/07/29	\$2,943,000		City Brooks Pool & Po															
29				Design									10/01/26	11/19/27			Design																
30				Construction									11/20/27	01/07/29			Construction																
31	Un	Community Parks	25C0210-10	Greenwood Disc Golf Course	Greenwood Park Disc Golf Course at Lavey Lane with BRDGA	0-In Discussion	Not Required	Next Steps	Not Required	Not Required	Not Required	Required	Not Required	10/01/26	04/28/27	\$100,000		Greenwood Disc Golf Course															
32				Design									10/01/26	12/29/26			Design																
33				Construction									12/30/26	04/28/27			Construction																
34	Un	Special Use Facilities	25C0207-10	Cohn Arb Master Plan & Ph 1	Master Plan development to address circulation, erosion, and increase visitation and awareness of the site.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Required	10/05/26	07/25/28	\$817,500		Cohn Arb Master Plan & Ph 1															
35				Design									10/05/26	07/31/27			Design																
36				Construction									08/01/27	07/25/28			Construction																

# PHASE 0: CURRENT PROJECTS NOT YET STARTED

## 1st 3-Year Strategic Plan within IYP3: 2026 - 2028 (2025 Transition Year)

City	PARK TYPE	PROJECT #	PROJECT	Project Need & Description	Current Phase	MOU	CEA	Grant	Outside Funding	Capital Outlay	Stakeholder Meeting	Community Meeting	Estimated Project Start Date <sup>1</sup>	Estimated Project End Date <sup>2</sup>	Estimated 2026-2028 Design & Construction Cost	IYP3 PRIORITY	2026				2027				2028				2029				2030				2031			
																	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
37	IYP3 Systemwide		2026-28 Tier 3 Recreation Center A	Part of IYP3, the Recreation Transition Plan - Design and Construct Two New Tier 3 (Outdoor Recreation Hubs) Recreation Centers.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Next Steps	Required	10/05/26	03/27/28	\$2,180,000		2026-28 Tier 3 Recreation Center A																							
38			Design										10/05/26	07/01/27			Design																							
39			Construction										07/02/27	03/27/28			Construction																							
40	IYP3 Systemwide		2026-28 Tier 3 Recreation Center B	Part of IYP3, the Recreation Transition Plan - Design and Construct Two New Tier 3 (Outdoor Recreation Hubs) Recreation Centers.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Next Steps	Required	10/05/26	03/27/28	\$2,180,000		2026-28 Tier 3 Recreation Center B																							
41			Design										10/05/26	07/01/27			Design																							
42			Construction										07/02/27	03/27/28			Construction																							
43	BR	Neighborhood Parks	25C1025-10	Terrace FYB Facility	Terrace Street - Front Yard Bikes Design & Construction Plans. Capital Outlay Funding pending	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Submitted	Required	Not Required	10/05/26	06/25/28	\$486,000	31	Terrace FYB Facility																						
44			Design										10/05/26	07/01/27			Design																							
45			Construction										07/02/27	06/25/28			Construction																							
46	Un	Neighborhood Parks		Doyle Bayou Park	Develop Master plan and implement Phase 1 for a nature themed neighborhood park including amenities such as a new playground parking, walks, improved fishing pond, and more.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Required	Required	01/04/27	07/21/29			Doyle Bayou Park																							
47			Master Plan										01/04/27	10/30/27			Master Plan																							
48			Design										10/31/27	07/26/28			Design																							
49			Construction										07/27/28	07/21/29			Construction																							
50	BR	Neighborhood Parks	24C0609-10	Red Oaks Park Site Improv	Park Site Improvements	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Required	Required	01/04/27	09/30/27	\$200,000	79	Red Oaks Park Site Improv																							
51			Design										01/04/27	04/03/27			Design																							
52			Construction										04/04/27	09/30/27			Construction																							
53	BR	Neighborhood Parks	24C0612-10	Tams Belaire Site Improvements	Park Site Improvements	0-In Discussion	Completed	Next Steps	Not Required	Required	?	Required	Required	01/04/27	09/24/28	\$272,500	17	Tams Belaire Site Improvements																						
54			Design										01/04/27	09/30/27			Design																							
55			Construction										10/01/27	09/24/28			Construction																							
56	BR	Community Parks	25C0211-12	Greenwood Sports Fields	Youth Soccer Fields & flag football, and other multi-use purpose fields. Phase 3 of Greenwood Master Plan.	0-In Discussion	Not Required	Not Required	Not Required	Required	Not Required	Required	Required	02/01/27	06/04/28	\$2,725,000		Greenwood Sports Fields																						
57			Design										02/01/27	09/08/27			Design																							
58			Construction										09/09/27	06/04/28			Construction																							
59	St. G	Community Parks	25C0306-12	Highland Road Dog Park	Planned relocation of the Burbank Dog Park to ease congestion and reduce user conflicts at the heavily used soccer complex.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Required	02/01/27	06/04/28	\$408,750	61	Highland Road Dog Park																						
60			Design										02/01/27	09/08/27			Design																							
61			Construction										09/09/27	06/04/28			Construction																							
62	BR	Community Parks	25C1104-10	Independence Soccer Fields	Soccer Field Renovations to serve youth soccer in centrally located community park. Synthetic Turf & new lighting for some existing soccer fields	0-In Discussion	Not Required	Next Steps	Not Required	Required	Not Required	Required	Required	02/01/27	06/04/28	\$2,180,000	109	Independence Soccer Fields																						
63			Design										02/01/27	09/08/27			Design																							
64			Construction										09/09/27	06/04/28			Construction																							
65	BR	Neighborhood Parks	25P1008-10	Expressway Masterplan	Expressway Park and E. Polk Street Master Plans: New site improvements will elevate recreational quality and strengthen connections with surrounding neighborhoods—celebrating local history. Funding is supported by the Federal Highway Administration through DOTD.	0-In Discussion	Not Required	Not Required	Completed	Not Required	Not Required	Required	Required	01/01/28	02/13/31	\$4,905,000	7	Expressway Master																						
66			Master Plans										01/01/28	12/25/28			Master Plans																							
67			Design										12/26/28	12/20/29			Design																							
68			Construction										12/21/29	02/13/31			Construction																							
69	BR	Neighborhood Parks	25P1008-10	E Polk Masterplan	Expressway Park and E. Polk Street Master Plans: New site improvements will elevate recreational quality and strengthen connections with surrounding neighborhoods—celebrating local history. Funding is supported by the Federal Highway Administration through DOTD.	0-In Discussion	Not Required	Not Required	Completed	Not Required	Not Required	Required	Required	01/01/28	02/13/31	\$4,905,000	7	E Polk Masterplan																						
70			Master Plans										01/01/28	12/25/28			Master Plans																							
71			Design										12/26/28	12/20/29			Design																							
72			Construction										12/21/29	02/13/31			Construction																							

# PHASE 0: CURRENT PROJECTS NOT YET STARTED

## 1st 3-Year Strategic Plan within IYP3: 2026 - 2028 (2025 Transition Year)

City	PARK TYPE	PROJECT #	PROJECT	Project Need & Description	Current Phase	MOU	CEA	Grant	Outside Funding	Capital Outlay	Stakeholder Meeting	Community Meeting	Estimated Project Start Date <sup>1</sup>	Estimated Project End Date*	Estimated 2026-2028 Design & Construction Cost	IYP3 PRIORITY	2026				2027				2028				2029				2030				2031							
																	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4				
			<b>Zoo Priorities</b>										05/01/26	05/31/31	\$2,725,000		Zoo Priorities																											
Un	BR Zoo		<b>Zoo African Flight exhibit</b>	AZA required - Elevate Guest experiences and Animal welfare	0-In Discussion	Not Required	Not Required	Not Required	?	Not Required	Required	Not Required	05/01/26	05/25/27			Zoo African Flight exhibit																											
			Design										05/01/26	08/28/26			Design																											
			Construction										08/29/26	05/25/27			Construction																											
Un	BR Zoo		<b>Zoo Black Rhino exhibit shelter/Shade</b>	Zoo USDA & AZA required - replace shade structure with metal structure with shade cloth.	0-In Discussion	Not Required	Not Required	Not Required	?	Not Required	Required	Not Required	05/01/26	08/28/26			Zoo Black Rhino exhibit shelter/Shade																											
			Design										05/01/26	05/30/26			Design																											
			Construction										05/31/26	08/28/26			Construction																											
Un	BR Zoo		<b>Zoo Commissary /Animal Kitchen</b>	AZA required - replace commissary (animal kitchen) with new building at old front entry	0-In Discussion	Not Required	Not Required	Not Required	?	Not Required	Required	Not Required	05/01/26	01/20/28			Zoo Commissary /Animal Kitchen																											
			Design										05/01/26	01/25/27			Design																											
			Construction										01/26/27	01/20/28			Construction																											
Un	BR Zoo		<b>Zoo Maned Wolf Glass Viewing</b>	Addition of glass viewing area	0-In Discussion	Not Required	Not Required	Not Required	?	Not Required	Required	Not Required	01/04/27	12/29/27			Zoo Maned Wolf Glass Viewing																											
			Design										01/04/27	07/02/27			Design																											
			Construction										07/03/27	12/29/27			Construction																											
Un	BR Zoo		<b>Zoo Phase II - Africa</b>	Zoo Future Exhibits - Phase II - Africa: The completion of the Africa section of the zoo masterplan featuring gorilla, lion, lesser flamingo & okapi.	0-In Discussion	Not Required	Not Required	Not Required	Required	?	Required	Not Required	01/04/27	01/12/29	\$20,000,000		Zoo Phase II - Africa																											
			Design										01/04/27	12/29/27			Design																											
			Construction										12/30/27	01/12/29			Construction																											
Un	BR Zoo		<b>Zoo South America Spider monkey viewing deck</b>	New South American decking system for public viewing of Spider Monkey exhibit, ADA improvements, pond bank stabilization.	0-In Discussion	Not Required	Not Required	Not Required	?	Not Required	Required	Not Required	01/04/27	03/18/28			Zoo South America Spider monkey viewing deck																											
			Design										01/04/27	08/11/27			Design																											
			Construction										08/12/27	03/18/28			Construction																											
Un	BR Zoo		<b>Zoo Parrot Paradise demo</b>	AZA requirement for removal of outdated exhibits	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	04/05/27	10/01/27			Zoo Parrot Paradise demo																											
Un	BR Zoo		<b>Zoo Macaque (primate) exhibit</b>	AZA required - Build new exhibit and holding area for primate species	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	01/03/28	09/18/30	\$1,200,000		Zoo Macaque (primate) exhibit																											
			Design										01/03/28	03/27/29			Design																											
			Construction										03/28/29	09/18/30			Construction																											
Un	BR Zoo		<b>Zoo Phase III - Atchafalaya</b>	Zoo Future Exhibits - Phase III - Atchafalaya: Exhibits and a series of aquarium display explaining how the Atchafalaya impacted the southern Louisiana ecosystem, the species found there and the role the people & culture play on the industrialization of America.	0-In Discussion	Not Required	Not Required	Not Required	Required	?	Required	Not Required	06/01/29	05/31/31	estimate needed		Zoo Phase III																											
			Design										06/01/29	03/27/30			Design																											
			Construction										03/28/30	05/31/31			Construction																											

# PHASE 0: CURRENT PROJECTS NOT YET STARTED

## 1st 3-Year Strategic Plan within IYP3: 2026 - 2028 (2025 Transition Year)

City	PARK TYPE	PROJECT #	PROJECT	Project Need & Description	Current Phase	MOU	CEA	Grant	Outside Funding	Capital Outlay	Stakeholder Meeting	Community Meeting	Estimated Project Start Date*	Estimated Project End Date*	Estimated 2026-2028 Design & Construction Cost	IYP3 PRIORITY	2025				2026				2027				2028			
																	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
289	Golf Courses		<input type="checkbox"/> Golf Course Priorities										12/05/25	05/10/28	\$2,725,000		Golf Course F															
290	BR		<input type="checkbox"/> City Park Cart Storage	New Cart Storage area - with Clubhouse Renovation	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	12/05/25	05/10/28			City Park Cart															
291			Design										12/05/25	02/21/27			Design															
292			Construction										02/22/27	05/10/28			Construction															
293			Santa Maria - exterior stairs																													
294	St G		Santa Maria Turn House Improvement	Concession Stand renovation with exterior siding, bigger area for customers, office, and rearrangement of Range Ball Dispenser to enhance customer experience	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	Q1-2028	Q3-2029																		
295	Un		Beaver Creek Bridge Resurfacing	Resurface bridges on holes 13 & 14	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	Q1-2028	Q4-2028																		
296	St G		Santa Maria Bunkers	Bunker drainage and maintenance renovation	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	Q2-2027	Q2-2028																		
297	BR		Webb Putting Greens	Re-grass and/or expand multiple putting greens	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	Q2-2027	Q4-2028																		
298	Un		Beaver Creek Bunkers	Bunker drainage and maintenance renovation	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	Q2-2027	Q4-2028																		
299	Un		Beaver Creek Cart Building	Cart Building – parking/charging reorganization for greater efficiency (CCD)	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	Q2-2027	Q1-2028																		
300	Un		Beaver Creek Pond Banks	Stabilize pond banks on holes 11 & 12 (bulkhead/other?)	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	Q3-2026	Q4-2027																		
301	St G		Santa Maria Clubhouse Restroom	Add 2nd stall in Ladies restroom and potential updates for prospective restaurant operation.	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	Q3-2026	Q3-2027																		
302	BR		Webb Maint. Building & Drainage	Improvements to drainage and maintenance building	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	Q3-2026	Q3-2027																		
303	St G		Santa Maria Cart Building	Cart Building – parking/charging reorganization for greater efficiency (CCD)	0-In Discussion	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	Q3-2027	Q4-2028																		

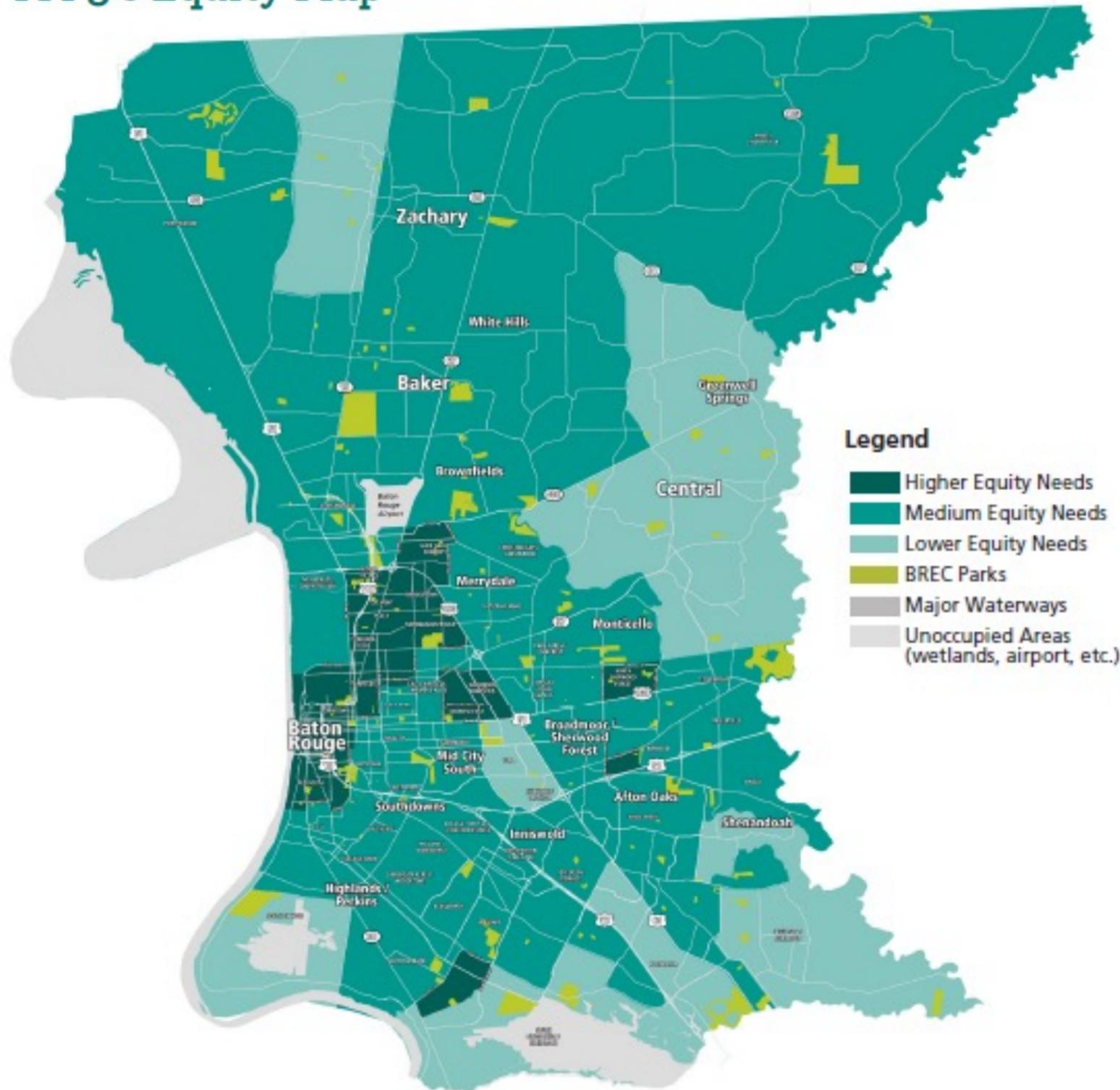
# IYP3 SYSTEM-WIDE PROJECTS/INITIATIVES

1st 3-Year Strategic Plan within IYP3: 2026 - 2028 (2025 Transition Year)

City	PARK TYPE	PROJECT #	PROJECT	Project Need & Description	Current Phase	MOU	CEA	Grant	Capital Outlay	Outside Funding	Stakeholder Meeting	Community Meeting	Estimated Project Start Date <sup>1</sup>	Estimated Project End Date <sup>2</sup>	Estimated 2026-2028 Design & Construction Cost	IYP3 PRIORITY	2026				2027				2028			
																	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4
239	IYP3 Systemwide	25P0000-02	<b>Obsolete Land Consultant</b>	Work with real estate consultant sell Obsolete Lands. Includes appraisals and land sales.	IYP3 / Systemwide	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	01/01/25	12/21/26	\$0		Obsolete Land Consultant											
240	IYP3 Systemwide	25P0000-04	<b>Recreation Center Transition Plan</b>	Develop & Finalize Transition Plan, Implement a new recreation model communications campaign, Meet with Key Stakeholders and public, introduce 3 tiered delivery model, and finalize Rec. Center Tier assignments with Public Feedback.	IYP3 / Systemwide	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Required	03/03/25	03/02/26			Recreation Center Transition Plan											
241	Un Systemwide	25C0207-10	<b>Deferred Maintenance</b>	Asset Protection, safety and deferred maintenance needs	IYP3 / Systemwide	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	01/01/26	12/31/26			Deferred Maintenance											
242	Systemwide	25C1400-02	<b>System-wide lighting</b>	Ongoing Safety and Security needs in Parks and Facilities Throughout Parish: Lighting analysis and design	IYP3 / Systemwide	Not Required	Not Required	Not Required	Not Required	Not Required	Required	Not Required	01/01/26	12/31/26	\$1,090,000		System-wide lighting											
243	Systemwide	25C1400-15	<b>Roof Repairs Def Maint</b>	Other Deferred Maintenance Roof Repairs	IYP3 / Systemwide	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	01/01/26	12/31/26	\$1,000,000		Roof Repairs Def Maint											
244	Special Use Facilities		<b>Deferred Maintenance and Other Special Use Priorities</b>		IYP3 / Systemwide	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	01/01/26	12/31/26	\$1,635,000		Deferred Maintenance and Other Special Use F											
245	Neighborhood Parks		<b>Neighborhood &amp; Community Park Priorities</b>		IYP3 / Systemwide	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	Not Required	01/01/26	12/31/26	\$1,744,000		Neighborhood & Community Park Priorities											

# RECREATION CENTER PLAN 2.0: STUDY OF RECREATION CENTERS

## IYP3's Equity Map



## Building a Stronger System for the Future: How do we reach BREC Rec Center 2.0 goal to create spaces with higher quality?

BREC Rec Center 2.0 is a more sustainable and community-focused model for our current recreation centers. Right now, we're spread too thin with 56 recreation centers that are mostly the same — and many aren't being used as much as they could be. Recreation Centers 2.0 is about creating fewer, but better spaces that truly serve the needs of each community. Instead of trying to keep up a large number of aging, underused buildings, we'll be putting our energy and resources into upgrading and building centers where they're really needed — places that people will actually use and enjoy. As part of the IYP3 vision, BREC set a goal to reduce the number of centers by 14. Decisions about which locations may change will be based on a mix of factors, like:

### What We're Looking at when Making Decisions

Location Considerations	How the Facility is Being Used	Planning Ahead: Operational Considerations	What People are Telling Us
<ul style="list-style-type: none"> <li>Are there too many centers serving the same area?</li> <li>Is there already a nearby community or senior center that meets the need?</li> <li>Are we meeting equity goals and making sure centers are accessible to everyone?</li> </ul>	<ul style="list-style-type: none"> <li>Is the building seeing low attendance?</li> <li>Is the facility in poor shape — like no A/C or outdated infrastructure?</li> <li>Are there only a few programs being offered?</li> </ul>	<ul style="list-style-type: none"> <li>Do we have enough staff to run the site effectively?</li> <li>Are there opportunities to partner with other groups to serve the area?</li> </ul>	<ul style="list-style-type: none"> <li>What are community members and BREC staff saying about the center and its value?</li> </ul>

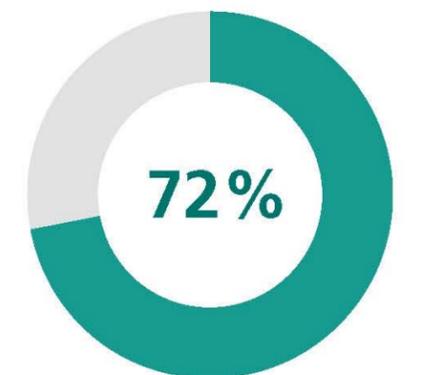
## Looking Ahead: How This Will All Happen

The move to a tiered recreation center system won't be happening overnight. BREC is currently building out a plan—Recreation Centers 2.0—that will guide how we make these changes in a thoughtful, step-by-step, and data-driven way. **This summer, we'll be hosting community conversations to explain why change is needed, share ideas, and most importantly—listen.** Your voice as staff is just as important in this process. We need your insight and experiences to help shape what comes next. You're the heart of this work—help us build a system that works better for you, and the communities you serve.

## What We're Working Toward

By planning ahead and being strategic with how we manage our recreation centers, BREC is making sure our community has access to clean, modern, and high-quality spaces that people actually want to use — not just now, but for the long run. And for staff, that means safer, better-equipped workplaces, clearer priorities, and more time and energy to focus on programs that truly make a difference.

This initiative reflects community feedback received during Imagine Your Parks 3.



*of residents support a change to fewer, but higher quality modern recreation facilities.*

### Existing Build Type Key

- Recreation Center A** – Community Center & Gym
- Recreation Center B** – Gym only
- Community Center C** – Community Center Only

### New Tier Type Key

- Tier 1** – Community Center + Gym + Indoor Track
- Tier 2** – Community Center + Outdoor Covered Courts
- Tier 3** – Outdoor Covered Courts + New Restrooms

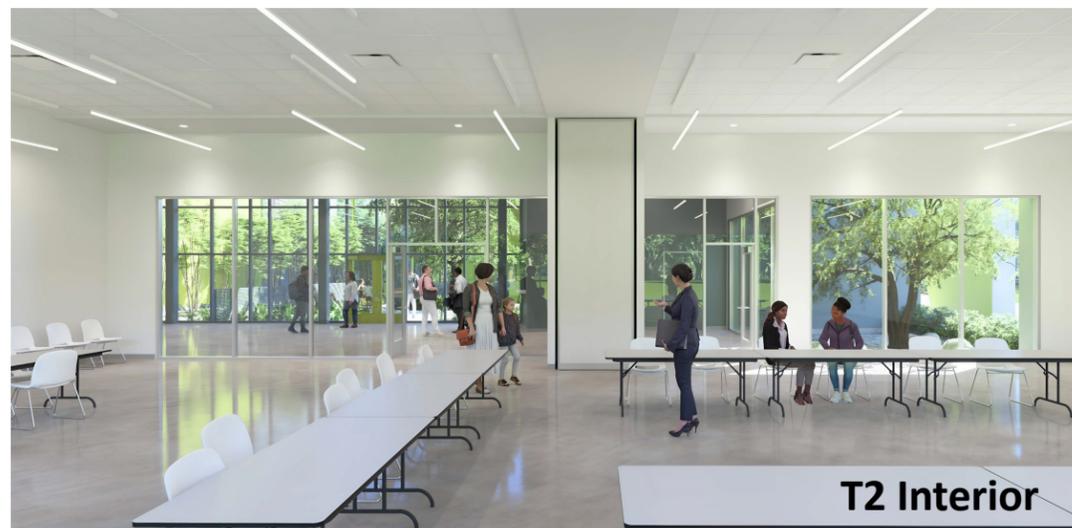
# SAMPLES OF NEW TIERED RECREATION CENTER MODELS



## New Tier 1 Recreation Center

Community Center +  
Gym + Indoor  
Track: **\$6M**

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## New Tier 2 Recreation Center

Community Center  
+ Outdoor Covered  
Courts: **\$2.3M**

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## New Tier 3 Recreation Center

Outdoor Covered Courts  
+ New Restrooms: **\$1.3M**

# RECREATION CENTER PLAN 2.0: STUDY OF RECREATION CENTERS

	City	BREC_PARK	Existing Building Type	GROUP	Study To Repurpose	Propose Rec. Center Tier	IYP3 Need	2026				2027				2028				2029
								Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Beyond
<b>Baton Rouge Recreation Centers</b>																				
1	1-BR	Memorial Park	New - Safe room	1	Yes	New Safe Room	High													
2	1-BR	Cadillac Street Park (Transitional Tier 0/1)	Recreation_Center_A	8	Yes	Tier 1	High													
3	1-BR	Saia Park	Community_Center_C	7	Yes	Tier 2	High													
4	1-BR	Kerr Warren Park	Recreation_Center_A	15	Yes	Tier 3	High													
5	1-BR	Expressway Park	Recreation_Center_A	1	Yes	Tier 1	High													
6	1-BR	Monte Sano Park	Recreation_Center_A	15	Yes	Tier 1	High													
7	1-BR	City-Brooks Community Park (Tier 2 w/pool)	New	1	Yes	Tier 2	High													
8	1-BR	Mayfair Park (Transitional Tier 0/2)	Recreation_Center_B	6	Yes	Tier 2	Medium													
9	1-BR	Longfellow Park	Recreation_Center_A	15	Yes	Tier 3	High													
10	1-BR	Perkins Road Community Park	Community_Center	6	Yes	Tier 2	Medium													
11	1-BR	Flannery Road Park	Recreation_Center_A	12	Yes	Tier 3	Medium													
12	1-BR	Alaska Street Park	Recreation_Center_A	1	Yes	Tier 3	Medium													
13	1-BR	Naim Drive Park (Transitional Tier 0/2)	Recreation_Center_A	6	Yes	Tier 2	Medium													
14	1-BR	Kernan Avenue Park	Recreation_Center_B	5	Yes	Tier 1	Medium													
15	1-BR	North Street Park	Recreation_Center_A	5	Yes	Tier 3	Medium													
16	1-BR	Mills Avenue Park	Recreation_Center_A	3	Yes	Tier 2	Medium													
17	1-BR	Cedarcrest Park (no Airasium)	Community_Center_C	9	Yes	Tier 2	Medium													
18	1-BR	Independence Community Park	Recreation_Center_A	9	Yes	Tier 1	Medium													
19	1-BR	Red Oaks Park	Community_Center_C	11	Yes	Tier 3	Medium													
20	1-BR	Drusilla Lane Park (Pickleball Airnasium)	Community_Center_C	9	Yes	Tier 3 (pickleball)	Low													
21	1-BR	North 14th	Recreation_Center_B	1	Obsolete	Obsolete (Memorial SR)	High													
22	1-BR	Sports Academy	Recreation_Center_B	1	Obsolete	Obsolete (Memorial SR)	High													
23	1-BR	Belfair Park	Community_Center_C	15	Obsolete	Obsolete	High													
24	1-BR	Blueberry Street Park	Community_Center_C	7	Obsolete	Obsolete (Partnership)	High													
25	1-BR	Terrace Street Park	Community_Center_C	1	Leave As	Partnership (Review Agreement)	High													
26	1-BR	Howell Community Park	Community_Center_C	7	Leave As	Existing Tier 1	High													
27	1-BR	Milton Womack Park	Community_Center_C	7	Leave As	Existing Tier 2	High													
28	1-BR	Perkins Road Community Park (Review Partnership)	Recreation_Center_A	6	Leave As	Partnership (Review Agreement)	Medium													
29	1-BR	Greenwood Community Park	Community_Center_C	2	Leave As	Existing Tier 2	Medium													
30	1-BR	Forest Community Park	Recreation_Center_A	12	Leave As	Existing Tier 1	Medium													
31	1-BR	Gus Young Park	Recreation_Center_A	5	Leave As	Existing Tier 1	Medium													
32	1-BR	Anna T. Jordan Community Park	Recreation_Center_A	3	Leave As	Existing Tier 1	Medium													
33	1-BR	Scotlandville Parkway	Recreation_Center_A	3	Leave As	Partnership (Review Agreement)	Medium													
34	1-BR	Sharp Road Park	Community_Center_C	9	Leave As	Existing Tier 2	Medium													
35	1-BR	North Sherwood Forest Community Pk	Community_Center_C	11	Leave As	Existing Tier 1	Medium													
36	1-BR	Webb Memorial Park	Community_Center_C		Leave As	Existing Tier 2	Medium													
37	1-BR	Jefferson Highway Park	Community_Center_C	9	Leave As	Existing Tier 2	Low													
38	1-BR	Jefferson Highway Park (small building only "cove")	Community_Center_C	9	Demo	Demo	Low													

## New Recreation Center Tier Types

- **Tier 0** – Transitional improvements to address immediate concerns
- **Tier 1** – Community Center + Gym + Indoor Track
- **Tier 2** – Community Center + Outdoor Covered Courts
- **Tier 3** – Outdoor Covered Courts + New Restrooms

## Existing Building Types

- **Recreation Center A** – Community Center & Gym
- **Recreation Center B** – Gym only
- **Community Center C** – Community Center Only

## Schedule Color Legend

-  **FEMA Design review and Approval**
-  **Design**
-  **Construction**

The list reflects BREC staff recommendations. These have not yet been vetted with the public. Final decisions regarding facility repurposing will be made following community engagement and input. Schedule Tentative and Subject to change Upon Completion of RCTP.

# RECREATION CENTER PLAN 2.0: STUDY OF RECREATION CENTERS

City	BREC_PARK	Existing Building Type	GROUP	Study To Repurpose	Propose Rec. Center Tier	IYP3 Need	2026				2027				2028				2029
							Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Beyond
<b>St. George Recreation Centers</b>																			
39	2 - St. G	Airline Community Park	New - Safe room	4	Yes	New Safe Room	Low												
40	2 - St G	Cedar Ridge Drive Park (Transitional Tier 0/2)	Recreation_Center_A	4	Yes	Tier 2	Medium												
41	2 - St G	Baringer Road Park	Community_Center_C	4	Yes	Tier 2	Medium												
42	2 - St G	Antioch Boulevard Park	Recreation_Center_A	4	Leave As	Existing Tier 1	Medium												
43	2 - St G	Highland Road Community Park	Recreation_Center_A	6	Leave As	Existing Tier 1	Low												
<b>Central Recreation Centers</b>																			
44	3 - Central	Jackson Community Park	Community_Center_C	14	Leave As	Existing Tier 2	Low												
45	3 - Central	Lovett Road Park	Recreation_Center_A	14	Leave As	Existing Tier 1	Low												
<b>Baker Recreation Centers</b>																			
46	4 - Baker	T. D. Bickham, Jr. Park	Recreation_Center_A	2	Yes	Tier 2	Medium												
47	4 - Baker	Baker Recreation Center	Recreation_Center_A	2	Leave As	Existing Tier 1	Medium												
<b>Zachary Recreation Centers</b>																			
48	5 - Zachary	Plank Road Park	Recreation_Center_A	10	Yes	Tier 2	Medium												
49	5 - Zachary	Zachary Community Park	Community_Center_C	10	Yes	Tier 1	Medium												
50	5 - Zachary	Church Street Park	Recreation_Center_A	10	Yes	Tier 3 after Zachary tier 1	Low												
<b>Unincorporated Recreation Centers</b>																			
51	6 - Unincorp	Hartley/Vey Gardere (+ football field)	New	6	Yes	Tier 2	Medium												
52	6 - Unincorp	Reames Road Park (Transitional Tier 0/1)	Recreation_Center_B	13	Yes	Tier 1	Medium												
53	6 - Unincorp	Pride Park	Community_Center_C	13	Yes	Tier 3	Medium												
54	6 - Unincorp	Sharon Hills Park	Recreation_Center_B	8	Yes	Tier 3	Medium												
55	6 - Unincorp	Ben Burge Park(Transitional Tier 0/1)	Recreation_Center_A	6	Yes	Tier 1	High												
56	6 - Unincorp	Alsen Park	Recreation_Center_A	2	Yes	Tier 2	Medium												
57	6 - Unincorp	Maplewood Drive Park (Transitional Tier 0/2)	Recreation_Center_A	8	Yes	Tier 2	Medium												
58	6 - Unincorp	Kathy Drive Park	Recreation_Center_A	12	Yes	Tier 2	Medium												
59	6 - Unincorp	Hamilton Avenue Park (Transitional Tier 0/2)	Recreation_Center_A	12	Yes	Tier 2	Low												
60	6 - Unincorp	Flanacher Road Park	Community_Center_C	10	Leave As	Existing Tier 2	Medium												

## New Recreation Center Tier Types

- **Tier 0** – Transitional improvements to address immediate concerns
- **Tier 1** – Community Center + Gym + Indoor Track
- **Tier 2** – Community Center + Outdoor Covered Courts
- **Tier 3** – Outdoor Covered Courts + New Restrooms

## Existing Building Types

- **Recreation Center A** – Community Center & Gym
- **Recreation Center B** – Gym only
- **Community Center C** – Community Center Only

## Schedule Color Legend

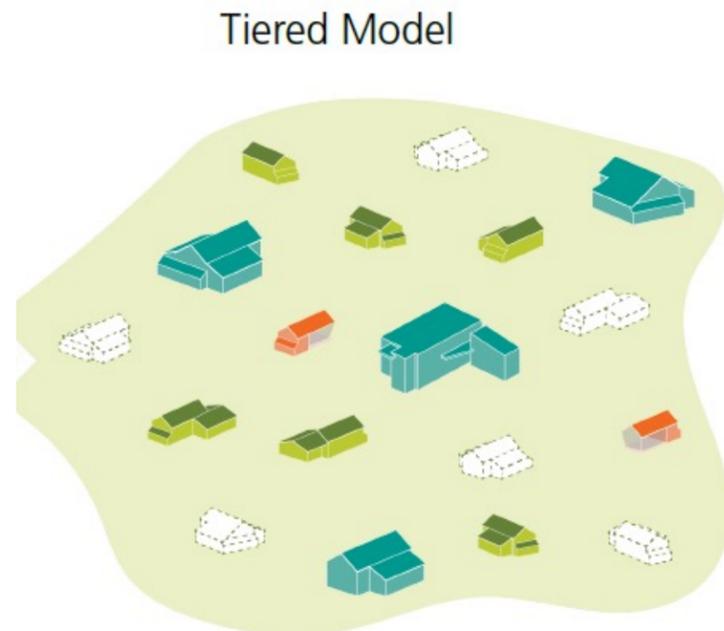
-  **FEMA Design review and Approval**
-  **Design**
-  **Construction**

The list reflects BREC staff recommendations. These have not yet been vetted with the public. Final decisions regarding facility repurposing will be made following community engagement and input. Schedule Tentative and Subject to change Upon Completion of RCTP.

# STAKEHOLDER ENGAGEMENT STRATEGY

## Proposed Engagement Meetings through Q2 2026:

1. BREC Leadership & Commissioners: Review the RCTP & share recommendations
  - a. Scheduled weekly calls
  - b. Task Commissioners to review & add to Key Stakeholder list
  
2. Key Stakeholders: One meeting for each Recreation Center Transition Plan grouping
  - a. Meetings to be hosted by Mayor/Councilperson/Key Voice w/BREC as special guest.
  - b. Meetings to be held at a Rec Center for each RCTP group
  
3. Community Events: Utilize planned community events & programs to engage with participants.
  - a. Events in Spring
  - b. Pass out handouts
  - c. Have table for Q&A's





## RECREATION CENTER TRANSITION

The Imagine Your Parks-3 Strategic Plan recommends transitioning to a tiered model of recreation centers to elevate quality while ensuring sustainable staffing and maintenance.

This initiative reflects community feedback from IYP3, indicating that residents support fewer but higher-quality modern recreation facilities. Building on the previous IYP planning initiative, which enhanced BREC parks by transitioning from a neighborhood parks network to a system of community parks offering a wider range of activities, this recommendation proposes establishing a three-tiered system of recreation centers.

These tiers include Tier 1, 2, & 3 Centers. Tier 1 would consist of indoor community program space with a gym and an indoor track. Tier 2 would consist of an indoor space and outdoor covered courts, and Tier 3 would include outdoor covered courts and new restrooms.

A goal is for all indoor centers to be air-conditioned. Transitioning to a tiered system and upgrading some centers would allow other centers that no longer meet community needs to be taken offline, creating a more sustainable portfolio.

### FLAGSHIP RECREATION CENTER PROJECT STARTING DESIGN IN 2026

- **Recreation Centers Receiving Mini Splits**
  - Mayfair
  - Cadillac
  - Nairn
  - Cedar Ridge
  - Reames Road
  - Hamilton
  
- Memorial Safe Room Recreation Center Tier 1
- Airline Highway Safe Room Recreation Center Tier 1
- Reames Road Park Recreation Center Tier 1
- Cadillac Street Park Recreation Center Tier 1
- H/V Gardere (or Mayfair) Recreation Center Tier 2
- Saia Park Recreation Center Tier 2
- Pride Park Recreation Center Tier 3
- Kerr Warren Park Recreation Center Tier 3

#### GOALS OF THE PLAN

- ▶▶▶ Introduce A Tiered Delivery Model
- ▶▶▶ Improve Quality And Support Sustainable Staffing & Maintenance
- ▶▶▶ All Indoor Centers To Be Air-conditioned
- ▶▶▶ Support Equitable Access
- ▶▶▶ Consistent Facility Standards
- ▶▶▶ Optimize Use Of BREC Resources
- ▶▶▶ Identify Redundancies And Adapt Into Lower Maintenance Models
- ▶▶▶ Address the Diverse Needs of EBRP Communities



#### DECISIONS WILL BE BASED ON

- |                         |                      |                            |                    |
|-------------------------|----------------------|----------------------------|--------------------|
| Location Considerations | Usage Considerations | Operational Considerations | Community Feedback |
|-------------------------|----------------------|----------------------------|--------------------|

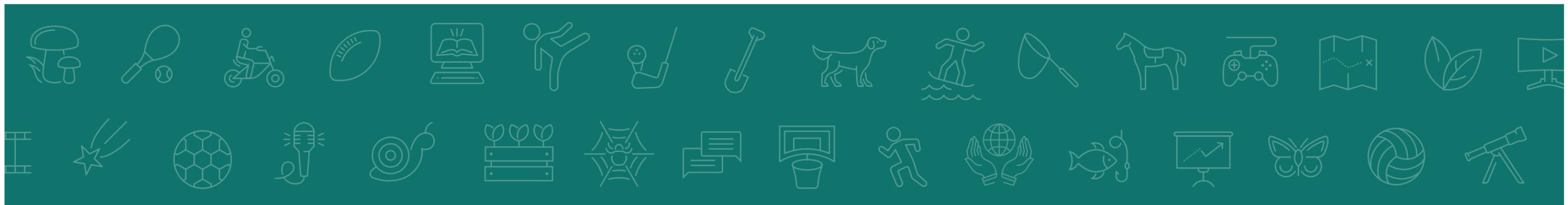
# BREC OBSOLETE LAND

BREC Is Currently studying the park inventory to determine which parks can be designated as obsolete and ultimately sold or removed from the inventory.

This document identifies the parks in several phases of the process including the Obsolete land Game plan, and 43 properties in various stages of the process listed in the contents below. Any final decisions regarding obsolete land status will come as a result of the studies and ultimately commission approval.

## Contents:

- 1. Obsolete Land Game Plan**
- 2. Appraised and Ready to Sell**
- 3. Reviewed and Ready to be Returned to Agencies or Cities**
- 4. Regulated by LWCF & BREC Has to Resolve Restrictions**
- 5. Donation Properties that Have to Remain a Park & Research**
- 6. Owned By City, BREC, Maintained/Developed, Return to Neighbors/City**



# OBSOLETE LAND: GAME PLAN

Complete	#	Tasks	Driver	Assistant	1/7	1/8	1/12	1/13	1/16	1/23	1/30	2/6	2/13	2/20	2/27	3/6	3/12	3/19	3/20	3/26	4/3	4/10	4/17	4/23	5/1	5/8	5/9	5/15	5/22	5/29	6/5	6/12	6/19	
Complete	1	Put obsolete land topic in Committee agenda	Brett		█																													
Complete	2	Email realtors to prompt them get ready to meet with us	Brett			█																												
Complete	3	Finalize the master list of land - to work from (tab #2)	Brett			█	█																											
Complete	4	Reconcile the sale process(es) - Combined document	Brett	Aneatra			█	█																										
Complete	5	Meet with Committee for them to start reading list/discuss	Brett				█	█																										
Complete	6	Meet with realtors to dive into the issues, process, price	Brett					█	█																									
Complete	7	Identify Go/No go on all the properties	Brett						█	█	█	█	█	█	█																			
Complete	6	Get Appraisals	Brett						█	█	█	█	█	█	█																			
In Progress	7	Return Properties to other Agencies	Brett													█																		
Complete	8	Put on the Committee agenda	Brett														█																	
Complete	9	Go to committee and recommend action	Brett															█																
Complete	10	Put on the commissioner agenda	Brett																█															
	11	Bring to commission; get resolution; start ordinance	Brett																		█	█												
	12	Let the public know via notice period (15 days)	Brett																			█	█											
	13	Present to commission again to notify of responses	Brett																				█	█										
	14	Wait 10 days to begin selling properties	Brett																						█									
	15	Begin advertising (30 days required to advertise)	Brett																								█	█	█	█	█	█	█	
	16	Sell by auction, competitive bids, or negotiated sale	Brett																														█	
	17	Approve the individual sales of each property	Brett																															
	18	Sign off all documents as each one is ready to sell	Brett																															
	19	File the conveyance and Parish Public Records	Brett																															

# OBSOLETE LAND: READY FOR SALE OR RETURN

## Next Steps:

- Proceed with the Obsolete Land Sale Process As Applicable
- Return Properties to Owner Agencies

## Obsolete Land Criteria:

1. **Redundant facility:** Two facilities located close together.
2. **Very small property:** Offers limited recreational value.
3. **Non-contiguous park portion:** A segment of a park that is not connected to the main property.
4. **Inaccessible area:** Land that is difficult to reach and has little to no ecological value.
5. **Located in a nonresidential area:** Or in a place where the local community does not desire service.
6. **Low public value:** The land does not justify long-term maintenance and operating costs.

#	Park Name	City	Size	Amount	Briefly Describe	Next Step	Approved for Disposal	Obsolete Criteria Ref	Q1'26	Q2'26	Q3'26	Q4'26	Q1 '27	Q2 '27	Q3 '27	Q4 '27	2028
<b>CATEGORY 1 - APPRAISED AND READY TO SELL - \$4,986,000</b>																	
1	Industriplex	St. George	8.86	\$2,175,000	Advertising for Public Bid	Sale	Yes	6	x								
2	Fortune Addition Park	BR	10.18	\$700,000	Resolution to the commission needed	Commission Approval to Sell	No	1			x						
3	Dover Street Park	UNCP	4	\$250,000	Resolution to the commission needed	Commission Approval to Sell	No	1			x						
4	Cortana Place Park	BR	14.84	\$650,000	Advertising for Public Bid	Sale	Yes	4, 5, 6		x							
5	Alexander Street Park	BR	8.83	\$550,000	Resolution to the commission needed	Commission Approval to Sell	No	5, 6			x						
6	Lanier Drive Park	UNCP	3.2	\$250,000	Resolution to the commission needed	Commission Approval to Sell	No	1			x						
7	Lafite Hill Park	St. George	1.13	\$225,000	Advertising for Public Bid	Sale	Yes	2, 6		x	x						
8	Blueberry Street Park	BR	2.18	\$125,000	Resolution to the commission needed	Commission Approval to Sell	No	1, 2, 6			x						
9	Belfair Park	BR	0.93	\$30,000	Resolution to the commission needed	Commission Approval to Sell	No	1, 2, 6			x						
10	Sharon Hills Park Outparcel	UNCP	0.27	\$25,000	Resolution to the commission needed	Commission Approval to Sell	No	2, 3, 6			x						
11	Wenonah Street Park	BR	0.1	\$6,000	Resolution to the commission needed	Commission Approval to Sell	No	2, 6			x						
<b>CATEGORY 2 - REVIEWED AND READY TO BE RETURNED TO AGENCIES OR CITIES</b>																	
12	East Brookstown Park	BR	1		Discussing with the Mayor	Return to Owner	No	1, 2, 6			x						
13	Tuscarora Street Park	BR	0.3		Discussing with the Mayor	Return to Owner	No	1, 2, 6			x						
14	Baker Playground (MLK)	Baker	0.5		Discussing with the Mayor (30 Day Notice req.)	Return to Owner	No	1, 2			x						
15	Woodlawn Walking Trail	St. George	6		Discussing with the School Board (120 Day notice req.)	Return to Owner	No	6				x					
16	Dayton Street Park	BR	0.5		Discussing with the Mayor	Return to Owner	No	1,6			x						

# OBSOLETE LAND: LWCF

## Next Steps:

- Resolve LWCF Restrictions
- Take Next Steps to Sell or Remove From Inventory

## Obsolete Land Criteria:

1. **Redundant facility:** Two facilities located close together.
2. **Very small property:** Offers limited recreational value.
3. **Non-contiguous park portion:** A segment of a park that is not connected to the main property.
4. **Inaccessible area:** Land that is difficult to reach and has little to no ecological value.
5. **Located in a nonresidential area:** Or in a place where the local community does not desire service.
6. **Low public value:** The land does not justify long-term maintenance and operating costs.

#	Park Name	City	Size	Amount	Briefly Describe	Next Step	Approved for Disposal	Obsolete Criteria Ref	Q1'26	Q2'26	Q3'26	Q4'26	Q1 '27	Q2 '27	Q3 '27	Q4 '27	2028
<b>CATEGORY 3 – REGULATED BY LWCF &amp; BREC HAS TO RESOLVE RESTRICTIONS</b>																	
17	Droze Road Park	Central	2.75		LWFC Restriction – Working on resolution approach	Resolve LWCF	No	1, 6						x			
18	Buchanan Park	BR	0.23		LWFC Restriction – Working on resolution approach	Resolve LWCF	No	1,2,6						x			
19	Duchess Drive Park	BR	20.78		LWFC Restriction – Working on resolution approach	Resolve LWCF	No	.....						x			
20	48 <sup>th</sup> Street Park	BR	2.55		LWFC Restriction – Working on resolution approach	Resolve LWCF	No	1, 6						x			
21	North Blvd Park	BR	0.15		LWFC Restriction – Working on resolution approach	Resolve LWCF	No	2, 6						x			
22	Bird Station	BR	4		LWFC Restriction – Working on resolution approach	Resolve LWCF; Resolve with Landowner	No	2, 6						x			
23	Roosevelt Street Park	BR	3.3		LWFC Restriction – Working on resolution approach	Resolve LWCF	No	1						x			
24	Samuel D'Agostino Park	UNCP	10.33		LWFC Restriction – Working on resolution approach	Resolve LWCF	No	6						x			
25	Ligon Road Park	UNCP	2.68		LWFC Restriction – Working on resolution approach	Resolve LWCF	No	1						x			
26	Brown Heights Park (Baker)	UNCP	6.7		LWFC Restriction – Working on resolution approach	Resolve LWCF	No	6						x			
27	Little Farms Park	Zachary	2.3		LWFC Restriction – Working on resolution approach	Resolve LWCF	No	1						x			

# OBSOLETE LAND: DEED RESTRICTIONS + ADDITIONAL TO BE STUDIED

## Next Steps:

- Complete a study of Each Site
- Resolve Deed Restrictions
- Take Next Steps to Sell or Remove From Inventory

## Obsolete Land Criteria:

1. **Redundant facility:** Two facilities located close together.
2. **Very small property:** Offers limited recreational value.
3. **Non-contiguous park portion:** A segment of a park that is not connected to the main property.
4. **Inaccessible area:** Land that is difficult to reach and has little to no ecological value.
5. **Located in a nonresidential area:** Or in a place where the local community does not desire service.
6. **Low public value:** The land does not justify long-term maintenance and operating costs.

#	Park Name	City	Size	Amount	Briefly Describe	Next Step	Approved for Disposal	Obsolete Criteria Ref	Q1'26	Q2'26	Q3'26	Q4'26	Q1 '27	Q2 '27	Q3 '27	Q4 '27	2028
<b>CATEGORY 4 – DONATION PROPERTIES THAT HAVE TO REMAIN A PARK &amp; RESEARCH</b>																	
28	Mary Ruth Park	BR	0.5		Deed Restricted – Working on resolution approach	Resolve Deed Restrictions	No	2, 6				x					
29	Pawnee Street Park	BR	0.766		Deed Restricted – Working on resolution approach	Resolve Deed Restrictions	No	6				x					
30	Seventh Street Park	BR	0.3		Deed Restricted – Working on resolution approach	Resolve Deed Restrictions	No	1				x					
31	North 18 <sup>th</sup> Street Park	BR	0.99		Deed Restricted – Working on resolution approach	Resolve Deed Restrictions	No	1				x					
32	Sharp Road Park (Out Parcel)	BR	0.47		Deed Restricted – Working on resolution approach	Resolve Deed Restrictions	No	2, 3, 6				x					
33	Lebrent Park	UNCP	0.1		Deed Restricted – Working on resolution approach	Resolve Deed Restrictions	No	2				x					
34	Avenue F Park	Zachary	0.3		Deed Restricted – Working on resolution approach	Resolve Deed Restrictions	No	2, 6				x					
35	Hunter's Point Drive Park	Zachary	0.2		Deed Restricted – Working on resolution approach	Resolve Deed Restrictions	No	2, 6				x					
36	Fairfax Park	BR	1		Researching/Clarification	Get Clarification on Deed Restrictions	No	2, 6				x					
37	Corporate Parkway	BR	0.05		Researching/Clarification	Get Clarification on Deed Restrictions	No	2, 3, 6				x					
38	Sharp Road Park (Out Parcel)	BR	0.47		Researching/Clarification	Get Clarification on Deed Restrictions	No	2, 3, 6				x					
39	North 14th Street Park	BR	0.564		Hold Until Memorial Saferoom is Complete	Wait for Memorial Safe Room	No	1, 6									x
40	Sports Academy	BR	0.54		Hold Until Memorial Saferoom is Complete	Wait for Memorial Safe Room	No	1, 6									x
<b>CATEGORY 5 - OWNED BY CITY, BREC MAINTAINED/DEVELOPED, RETURN TO NEIGHBORS/CITY</b>																	
41	Camelot Park	BR	0.75		Discussing with the neighbors, HOA, Mayor	Meet with Neighbors/HOA	No	1				x					
42	Edward Avenue	BR	0.3		Discussing with the neighbors, HOA, Mayor	Meet with Neighbors/HOA	No	2,6				x					
43	Leward Drive Park	BR	0.05		Discussing with the neighbors, HOA, Mayor	Meet with Neighbors/HOA	No	2				x					

# APPENDIX A: CURRENT LARGE / SEALED BID CONSTRUCTION PROJECTS - FINANCIAL STATUS (PRIOR MONTH END)

Name	Original Contract Total	Current Approved Change Order Total	Revised Contract Total *	Expense To Date (including Retainage)	Project Start Date	# of Contract Days	% Complete	# of Change Order Days (+/-)	Current Contract End Date**	Change Order Requests - UNDER REVIEW	Anticipated Contract Total- UNDER REVIEW	Pay Apps Received UNDER REVIEW	P&E's Current Estimated Project Completion	Project Acceptance Date	Lien Period	Status Update
Howell Rec Center & Pool	\$7,495,000	\$748,891	\$8,243,891	\$8,113,233	11/17/2020	390	98.4%	316	10/24/2022	\$0	\$8,243,891	\$0	Substantially Complete	4/30/2024	-	• Final contract closeout PENDING
Flanacher Park Recreation Building and HVAC Repairs	\$329,260	\$45,303	\$374,563	\$357,747	8/13/2024	270	95.5%	75	7/24/2025	\$0	\$374,563	\$35,775	Substantially Complete	7/24/2025	rec'd	• Clear Lien received • Pending final contract closeout
Highland Tennis	\$1,146,500	\$12,551	\$1,159,051	\$937,400	12/16/2024	200	80.9%	61	9/3/2025	\$0	\$1,159,051	\$0	Substantially Complete	10/1/2025	-	• New Courts Complete • Punchlist items overdue - contract closeout pending
Freedom Heritage Trail (CMAQ Trail)	\$5,277,000	\$305,391	\$5,582,391	\$4,463,865	9/8/2024	250 (working days)	80.0%	67	12/23/2025	\$0	\$5,582,391	\$53,042	Substantially Complete	12/22/2025	-	• Punch list work is underway
Alsen Park Playground	\$376,761	-\$33,607	\$343,154	\$337,487	5/7/2025	180	98.3%	30	12/3/2025	\$0	\$343,154	\$34,315	Substantially Complete	11/11/2025	rec'd	• Contractor work Substantially Complete. • Punchlist Items remaining • CCD sitework underway to complete the project - wet weather delays.
Cypress Bayou LWI Green Infrastructure	\$8,012,530	-\$977,205	\$7,035,325	\$2,448,795	7/18/2025	450	34.8%	0	10/11/2026	\$696,274	\$7,731,599	\$416,147	Late 2026	-	-	• Dredging and new bank shaping in main lake • Digging lake expansion to the south & new forebay at Lavey Lane • Stockpiling of cut materials and dredge for new landforms • Lake dredging showing large amounts of additional sediment to be removed. <b>Change Order request pending approval</b>
Magnolia Mound Historic House HVAC	\$330,000	\$0	\$330,000	\$318,000	7/25/2025	180	96.4%	0	1/21/2026	\$0	\$330,000	\$6,345	Substantially Complete	1/22/2026	-	• Contractor work Substantially Complete. • Punchlist work underway
Drives & Parking Lot Paving (3 Parks)	\$786,900	\$0	\$786,900	\$0	12/1/2025	240	0.0%	0	7/29/2026	\$3,011	\$789,911	\$59,543	Summer 2026	-	-	• Work to be scheduled in order: • Anna T. Jordan Community Park - nearly complete • Lovett Road Park - main parking asphalt complete, striping and driveway remain • Howell Community Park - driveway next
Beaver Creek Culvert Replacement	\$159,600	\$0	\$159,600	\$0	1/12/2026	90	0.0%	0	4/12/2026	\$0	\$159,600	\$0	Spring 2026	-	-	• Nearly Complete
<b>TOTALS:</b>	<b>\$23,913,551</b>	<b>\$101,323</b>	<b>\$24,014,874</b>	<b>\$16,976,527</b>												
	<b>Total Change Order Percent †</b>	<b>0.4%</b>														

Total Represents the Budgeted Amount for the Project and ALL Change Orders Incurred.  
 The Percent Complete is based strictly on the amount paid by BREC to the Contractor to date over the Current Contract Cost.  
 The percent complete may not reflect total level of effort or project progress not yet paid to the Contractor.

\*\* Current Contract End Date represents the Original contract end date plus all change orders. There may be change orders that have yet to be processed.  
 † Total Change Order percent includes concurrent deductive Change Orders for two (2) projects totaling \$1,011,825. Without these deductive change orders the total percentage is 3.4%

Substantial Completion indicates that the project is ready for use by BREC  
 Clear Lien is obtained by the Contractor 45 days after the Substantial Completion is recorded with the EBRP Clerk of Court and indicates that there are no liens on the contractor or project.

# APPENDIX B: NATURAL RESOURCE MANAGEMENT - DECEMBER'S WORK

Management Activity	Park	Specific Location	Notes	Partners
<b>Garden Maintenance</b>				
Baton Rouge	Convention Street	Garden	Cutback standing dead, cleared drains	
Baton Rouge	Forest Community Park	Rain and pollinator garden	Weeded and cutback both gardens	Green Force
Baton Rouge	Howell Community Park	Garden	Cutback and weeded garden	Green Force
<b>Invasive Removal</b>				
Baton Rouge	Howell Community Park	Pond	Sprayed 100 gallons Tribune on water lettuce	
<b>Outreach</b>				
Baton Rouge	Forest Community Park	Poplar Pine Loop Trail	Placed mobile arboretum signs	
Central	Frenchtown Conservation Area	Nature Center	Green Force training (~15 members) followed by Green Force appreciation & seed swap	Green Force
<b>Planting &amp; Plant Maintenance</b>				
St. George	Bayou Manchac Park	Privet Restoration Area	Planted ~90 oak trees in areas cleared during Privet Pull-ooza, seeded with <i>Chasmanthium laxum</i>	Coastal Roots
St. George	Cedar Ridge Ave Park		Planted ~350 water oaks, seeded with mix 192 and pollinators essential mix	Coastal Roots
Central	Frenchtown Conservation Area	Pollinator Garden	Installed pollinator garden at Frenchtown	Green Force
St. George	Highland Road Community Park	Fields along bayou	Planted 194 trees with Coastal Roots	Coastal Roots
St. George			Set-up and seeded planting area for Saturday planting	Coastal Roots
Unincorporated	Bluebonnet Swamp Conservation Area	Meadow	Seeded entire meadow, dug up water oak saplings to replant later	
Unincorporated			Cutback meadow, thinned cherrylaurel on boardwalk, tested chipper	
Baton Rouge	Greenwood Community Park	Bayou	Started work filling in worst bayou rills with soil	
Baton Rouge	Howell Community Park	Grow zones	Cutback northmost GZs, pruned live oak, hedgetrimmed around planted trees and T-posts	
Baton Rouge			Cutback around oak trees	
<b>Pond Maintenance</b>				
Central	Blackwater Conservation Area	Fishing pond	Pond check	
Central	Central Sports Park	Fishing pond	Pond check, removed Chinese elm saplings	
<b>Prescribed Burn</b>				
Unincorporated	Bluebonnet Swamp Conservation Area	Meadow	Burned entire meadow	
Baton Rouge	Howell Community Park	Grow Zones	Burned GZs A/1, E/2, B/16, C/15, and K/8 (2.14 acres)	
<b>Trail Maintenance</b>				
St. George	Cedar Ridge Ave Park	Trails	Trail maintenance	
Baton Rouge	Forest Community Park	Trails	General trail maintenance and looked at signage	
St. George	Kendalwood Conservation Area	Trails	Trail maintenance	
Unincorporated	Sandy Creek Community Park	Trails	General trail maintenance, blew trails	
Central	Central Sports Park	Retention ditches	Reintroduced salvinia weevils to retention ditch (weevil nursery)	
Baton Rouge	Forest Community Park	Pollinator Garden	Dug up plants to transplant at Frenchtown garden	
Baton Rouge	Howell Community Park	Whole Park	Placed 6 pre-burn notice yard signs around howell park (2 in metal holders, 4 on yard sign holders)	
Baton Rouge	Monte Sano Park	Property line	Unlocked gate for tire removal company, removed excess t-posts, recovered arrow signs from Tire Stack Attack	
Baton Rouge			Installed t-posts along back property line, re-counted number of 18-wheeler tires for grant	



# APPENDIX C: IYP3 KEY FOCUS AREAS

Focus Area	Item	Task	Complete	In Progress	IYP3 Recommendations	PROJECTED COMPLETION			
						2025	2026	2027	2028
<b>#1 Mission &amp; Focus</b>									
1	1.1	Review and revise BREC's mission statement.	yes		23.2				
1	1.2	Develop a shared definition of BREC's core services	yes		23.2				
1	1.3	Use the updated mission statement and core services definition to recalibrate subsidy/revenue generation targets across system.	yes		23.2				
<b>#2 Rec Center Transition</b>									
2	2.1	Complete the Recreation Center Transition Plan (including additional community engagement)	yes		21.1				
2	2.2	Implement a new recreation models communications campaign to increase awareness of the need for change		TRUE	21.1				
2	2.3	Offline 2-3 recreation centers by end of 2027	yes		21.1				
2	2.4	Construct 1-2 new outdoor recreation hubs			21.1				
2	2.5	Add air conditioning to 1-2 recreation centers		TRUE	21.1				
2	2.6	Pilot partnership operational models at 1-2 recreation centers.		TRUE	21.4				
<b>#3 Supporting BREC Staff</b>									
3	3.1	Review and update work order system based on IYP3 principles	yes		23.4				
3	3.2	Develop a transparent work-order dashboard	yes		23.4				
3	3.3	Create 3 programs, initiatives, or events to increase community among BREC staff	yes		23.3				
3	3.4	Implement heat resilience operational policies to increase access to indoor air conditioned spaces and water on hot days for staff who work outside			14.5				
3	3.5	Develop and implement strategies for active recruitment of key positions		TRUE	2.3				
3	3.6	Develop a leadership cohort program		TRUE	23.5				

# APPENDIX C: IYP3 KEY FOCUS AREAS (CONTINUED)

Focus Area	Item	Task	Complete	In Progress	IYP3 Recommendations	PROJECTED COMPLETION			
						2025	2026	2027	2028
<b>#4 Greenway Funding &amp; Maintenance Models</b>									
4	4.1	Test operational models with the City-Brooks Park, Health Loop, and Scotlandville Parkway projects.		TRUE	16.3				
4	4.2	Develop a plan for preferred model(s) future system expansion that addresses funding, ownership, multi-jurisdictional coordination/planning, and maintenance. Begin taking steps to move to the preferred model(s).		TRUE	16.4				
4	4.3	Increase private support for greenways, including financial contributions and volunteer hours.		TRUE	16.3				
4	4.4	Build an additional 5 miles of greenway trails.		TRUE	16.2				
4	4.5	Implement safety/security strategies along 3 miles of existing trails.		TRUE	8.2				
<b>#5 Safe Park Pilot Program</b>									
5	5.1	Develop a pilot program and design guidelines for park safety and security including a combination of technology/ design strategies and programming.	yes	FALSE	8.1				
5	5.2	Test this at 2-3 locations.	yes	FALSE	8.1				
5	5.3	Review lessons learned and develop a plan to scale up the program to more locations.		TRUE	8.1				
5	5.4	Continue to invest in safety/security technology and physical improvements across the system.		TRUE	8.2				
5	5.5	Continue to collect data on safety/security incidents and use this information to target safety/security strategies.		TRUE	8.2				
5	5.6	Implement improvements to increase safety for BREC staff.		TRUE	8.4				
<b>#6 Mowing Reduction and Reforestation Pilot Program</b>									
6	6.1	Scale up current efforts and reduce mowing across the system. Aim for a reduction of 50-75 acres, which is about a 3.5% reduction by the end of year 3.		TRUE	22.2				
6	6.2	Update maintenance standards and adjust mowing schedules to 10-14 day cycle where possible.		TRUE	22.3				
6	6.3	Implement "Low Mow May" areas in 10 parks and pair this with marketing campaigns/signage to increase awareness of benefits of low-mow			22.3				
6	6.4	Implement the obsolete land list including selling or transferring ownership of 50% of the existing list in the next three years.		TRUE	22.1				
6	6.5	Shift 2-3 parks to lower maintenance typologies or add them to the off-line list.		TRUE	22.1				
6	6.6	Reforest 10 acres of parkland.			22.2				
6	6.7	Complete Natural Resource Inventories of all conservation areas and most nature reserves.		TRUE	15.1				

# APPENDIX C: IYP3 KEY FOCUS AREAS (CONTINUED)

Focus Area	Item	Task	Complete	In Progress	IYP3 Recommendations	PROJECTED COMPLETION			
						2025	2026	2027	2028
<b>#7 Alternative Funding</b>									
7	7.1	Evaluate earned revenue opportunities. Adjust prices and expand concessions or other earned revenue in several facilities.		TRUE	24.4				
7	7.2	Expand BREC promotional merchandise. Make it available at some parks/facilities.		TRUE	10.8				
7	7.3	Continue to pursue grant funding and private sector support.		TRUE	23.6				
7	7.4	Explore other opportunities to diversify funding sources (ex. Feasibility of TIF funding in partnership with municipalities, etc.).		TRUE	24.3				
7	7.5	Standardize practices to develop a maintenance, operations, and staffing plan for new capital improvements.		TRUE	23.1				
<b>#8 Heat Action Plans</b>									
8	8.1	Form a BREC Heat Team.			14.5				
8	8.2	Develop the High Heat Day Action Matrix and begin implementing it during heat waves.			14.5				
8	8.3	Install new cooling features at 5 parks, with a focus on parks in equity zones.		TRUE	14.4				
8	8.4	Add water fountains at 5 parks, with a focus on parks in equity zones		TRUE	14.4				
8	8.5	Develop a heat illness training program and provide this training to park operations supervisors, park maintenance staff, program staff who run outdoor programs/events, and new employees who will work outside. Develop plans to scale it up to include contracted staff.		TRUE	14.6				
8	8.6	Continue to increase tree planting and shade at parks, with a focus on parks in equity zones.		TRUE	14.1				
<b>#9 Strengthening Partnerships</b>									
9	9.1	Increase capacity to work with partners.		TRUE	9.1				
9	9.2	Develop a partnership tier matrix and make it available on BREC's website.			9.1				
9	9.3	Develop partnerships with 2-4 recreation providers to expand access, with a focus on equity zones.		TRUE	1.6				
9	9.4	Improve private support for BREC's parks (financial contributions, volunteer hours, etc.)		TRUE	23.6				
<b>#10 Reflect and Develop next strategic Plan</b>									
10	10.1	Review the first strategic plan and use lessons learned to inform the development of the next strategic plan.			N/A				
10	10.2	Review the CIP prioritization framework and make any updates to the process.		TRUE	N/A				
10	10.3	Update the equity zones map with the latest available ACS data and to incorporate park investments over the past 3 years.			N/A				
10	10.4	Consider updating inventory data, with a focus on parks previously assessed in fair condition and/or that have had major projects in the past 3 years.	yes		N/A				
10	10.5	Complete the development of the next 3 year plan including updated CIP. Get ready to implement it!			N/A				

# APPENDIX D: IYP3 GOALS + RECOMMENDATIONS [WELCOMING EVERYONE: GOALS + STRATEGIES FOR EQUITY]

Principle 1: Equity, Welcoming Everyone											PROJECTED COMPLETION		
Goal	Strategy	Recommendations	Quick Win	High Priority	Lead	Partners	Related Strategies	Key Focus Area	Completed	In Progress	2026	2027	2028
<b>01 Equitable Quality</b>													
Develop and maintain high-quality parks, facilities, and programming across all communities while also adapting to unique neighborhood needs.	1.1 Updated Level of Service Standards	Develop updated level of service standards that consider the region's diverse development patterns and equity goals.		Yes	P+E and Recreation, in collaboration with all departments as well as the community	TPL	1.4			yes			
	1.2 Equity-based Reinvestment	Reinvest in under-served communities and in parks/facilities that have important equity legacies.			P+E, in collaboration with Recreation and P&D	CAC's, Friends Groups, and local, applicable non-profits				yes			
	1.3 Minimum Comfort Standards	Define minimum comfort standards for parks and recreation facilities (ex. A/C in indoor facilities, water fountains for parks, etc.) and prioritize achieving these first in equity zones.	Yes	Yes	P+E in collaboration with Recreation and P&D	CAC's, Friends Groups, and local, applicable non-profits	13.1,14.3			yes			
	1.4 Priority Equity Mapping	Maintain priority equity mapping along with the BREC strategic plan to identify priority regions for future investments			P+E in collaboration with from Recreation and P&D	CAC's, Friends Groups, and local, applicable non-profits	1.1			yes			
	1.5 Community + Staff Park Audits with Projects	Include a community + staff park audit as a component of planning for major park and facility renovations to gather resident ideas and maintenance concerns about local parks and programs.			P&D in partnership with the local communities	CAC's, Friends Groups, and local, applicable non-profits				yes			
	1.6 Partnerships to Expand Access	Develop partnerships with schools, other recreation providers, and "non-traditional" landowners to increase access to and maintenance of greenspace across the parish.			P&D in partnership with the local communities	CAC's, Friends Groups, and local, applicable non-profits	9.1	9.3		yes			
	1.7 Expanding Access through New Development	Expand partnerships and incentives for the development community to increase park access and maintenance across the parish in accordance with growth.			P&D and Superintendent's Office	TPL, local municipalities, and developer community				yes			
<b>02 Equitable Operations</b>													
Develop a robust workforce by increasing access to opportunity through equitable hiring, operations, education/training, and internal advancement within the department.	2.1 Equitable Procurement and Purchasing	Supporting small, local, and minority owned businesses that can provide services to BREC in alignment with BREC's updated DBE policy.		Yes	Purchasing and Small Business Mgr	Local non-profits and municipal governments				yes			
	2.2 Staff Training on Equity Topics	Expand staff training programs to include topics such as parish history, equitable and ethical practices, implicit biases, and engagement strategies for relevant BREC staff that work directly with system users including full-time staff, contractors, instructors, partners, and BREC leadership.			HR in collaboration with all other departments	Local training or consulting businesses, historians, and community leaders				yes			
	2.3 Expanded Recruitment	Engage BREC department staff in the recruitment process and actively recruit for open positions to draw in the highest quality professionals from the state and greater region.		Yes	HR	Communications		2.3		yes			

# APPENDIX D: IYP3 GOALS + RECOMMENDATIONS [WELCOMING EVERYONE: GOALS + STRATEGIES FOR EQUITY]

Principle 1: Equity, Welcoming Everyone											PROJECTED COMPLETION		
Goal	Strategy	Recommendations	Quick Win	High Priority	Lead	Partners	Related Strategies	Key Focus Area	Completed	In Progress	2026	2027	2028
<b>03 Accessible, Welcoming Design</b>													
Implement park design strategies that improve accessibility and increase a sense of belonging for community members who may have historically or currently face barriers to access.	3.1 Language Access Plan	Develop a language access plan for increased multilingual marketing, programs, and park amenities like signage.			P&E and Communications	Friends groups in applicable communities							
	3.2 ADA Transition Plan implementation	Continue to implement the ADA transition plan in existing parks			P&E and Park Ops	Disability Advocacy Groups			yes				
	3.3 Inclusive Design Toolkit	Create an Inclusive Design Toolkit which lists the baseline accessible amenities that BREC should offer.			P&E in collaboration with Recreation, HR, Park Ops, and a CAC								
<b>04 Engaged Participation</b>													
Identify and reduce barriers to participation, while also expanding avenues for community engagement regarding future BREC investments and decisions	4.1 Innovative Community Engagement	Explore innovative community engagement strategies to increase participation of non-traditional park users.		Yes	P&D in collaboration with Recreation, Communicaitons, and P&E	CAC's, Friends Groups, and local applicable non-profits, area businesses, and area schools	2.2			yes			
	4.2 BREC Youth Advisory Council	Explore development of a BREC youth advisory council that meet regularly to discuss issues in their communities from a youth perspective and provide input on new programming and marketing ideas.			Recreation and P&D	Communications, area schools, youth organizations							
<b>05 Inclusive Stories</b>													
Diversify interpretive signage, programs, and events to center underrepresented stories, people, and places	5.1 Underrepresented Stories Signage	Develop historical and interpretive signage standards that elevate the underrepresented stories and histories of BREC and the parish.			Communications, P&E, and P&D	Local historian and higher education institutions	5.2			yes			
	5.2 Historical Programming	Create historical programming to connect underrepresented narratives to the parks and facilities using existing BREC standards.			Recreation, P&E, and P&D	Local historian and higher education institutions				yes			
	5.3 Equity + History Partnerships	Explore opportunities to partner with higher education institutions to develop materials about the intersection of park facilities, equity, and parish history.			Recreation, P&E, and P&D	Local historian and higher education institutions	5.1,5.2						

# APPENDIX D: IYP3 GOALS + RECOMMENDATIONS

[CONNECTED PEOPLE: GOALS + STRATEGIES FOR SENSE OF COMMUNITY + PROGRAMMING]

Principle 2: Community, Connected People										PROJECTED COMPLETION			
Goal	Strategy	Recommendations	Quick Win	High Priority	Lead	Partners	Related Strategies	Key Focus Area	Completed	In Progress	2026	2027	2028
<b>06 Programming</b>													
Expand and diversify programming to meet BREC's focus on equity and national and regional trends.	6.1 Responding to Recreation Trends	Test new recreation programs related to national and regional trends to identify possible new program offerings.								Yes			
	6.2 Reduced Barriers to Programming	Continue to reduce barriers to participation in BREC programming and consider opportunities for partnerships to expand access								Yes			
	6.3 Flexible Gathering Spaces	Design parks and facilities with flexible gathering spaces and functionalities that can be used for community events and programs especially in neighborhoods with high amounts of multi-family housing and density.		Yes						Yes			
	6.4 Wifi Access at Key Parks	Develop public internet hot spots that can be utilized by nearby residents to further expand internet access in parts of EBRP that have low internet access as identified in the ConnectLA Study and map parks within these areas.	Yes										
	6.5 Online Reservation System	Update BREC reservation systems to allow for online reservations of community spaces and cross department access of reservation logs.	Yes	Yes							Yes		
	6.6 Shared Staffing across Recreation Centers	Consider staffing models that share staff across multiple BREC recreation centers in areas with multiple centers.									Yes		
<b>07 Community Health</b>													
Continue to support community health and wellbeing through recreation offerings, education, social connection and relaxation	7.1 Health Partnerships	Expand access to exercise amenities at BREC parks through partnerships and funding from local health clinics or donors, and explore other opportunities for financial support from EBRP healthcare sector.								Yes			
	7.2 ParkRX Program	Explore the opportunity of a ParkRX program with local health care agencies.											
	7.3 Healthy Food Programs	Expand healthy food programs such as community garden spaces and nutrition program partnerships within parks, prioritizing parks that are near concentrations of multifamily housing.									Yes		
	7.4 Community Health Resources	Facilitate community health programs at BREC facilities by providing spaces for partners to use to offer programs.							7.1				
<b>08 Safety and Security and Activation</b>													
Continue to make BREC facilities active, safe, and positive places to visit and enjoy	8.1 Safe Parks Design Pilot Program	Develop a safe parks design pilot program to identify elements of park design and <b>policies residents associate with increased security</b> . Utilize this data to then develop safe parks design guidelines which can be tested at select park locations to promote safe park design in EBRP.		Yes						Yes			
	8.2 Safety/Security Investments	Continue to invest in technology (cameras, license plate readers, etc.), lighting, and physical safety improvements in strategic park and greenway locations along with data collection of incidents to curb vandalism and delinquency in parks.								Yes			
	8.3 Safety-based Programming Initiatives	Develop safety based programming and initiatives such as a Park Ambassador Program in parks adjacent to high-crime neighborhoods to create a renewed sense of safety in parks and greenways.											
	8.4 Staff Safety Standards	Develop staff safety standards and assess existing staff work locations for improvements to ensure the safety of BREC staff and security of property.	Yes								Yes		

# APPENDIX D: IYP3 GOALS + RECOMMENDATIONS

[CONNECTED PEOPLE: GOALS + STRATEGIES FOR SENSE OF COMMUNITY + PROGRAMMING]

Principle 2: Community, Connected People										PROJECTED COMPLETION			
Goal	Strategy	Recommendations	Quick Win	High Priority	Lead	Partners	Related Strategies	Key Focus Area	Completed	In Progress	2026	2027	2028
<b>09 Partnerships</b>													
Expand and foster partnerships with community organizations and stakeholders to improve community health, foster equitable access, and expand programming opportunities	9.1 Tiered Partnership Framework	Develop a tiered partnership framework to create guidelines for partnership commitments and level of BREC support.		Yes	P&D			9.1, 9.2		Yes			
	9.2 Online Partnership Information	Create an easy-to-access page on the BREC website that lists partnership requirements associated with each tier, highlights existing partners and the work done with each, and allows stakeholders to submit a partnership application form for consideration.	Yes		P&D is lead to provide info and requirements, communications would help in hosting information online.					Yes			
		Foster partnerships in areas with multiple BREC recreation centers to utilize existing infrastructure and support existing programs in a community.			Recreation in collaboration with P&D	local non-profits				Yes			
	9.3 Friends Group Formation	Continue to promote Friends Groups and assess how to overcome barriers to formation.			P&D in collaboration with Recreation								
<b>10 Marketing and Communications</b>													
Continue to expand awareness of BREC facilities and programs, with an equity focus	10.1 Integrated Communication Channels	Ensure consistent messaging across all communication channels, including traditional and non-traditional media, and in-person interactions.			Communications in collaboration with P&D and I.S.	Local Community Organizations, Schools and Universities, Local Businesses, and Marketing Experts and Consultants				Yes			
	10.2 Enhanced Interactive Online and Social Media Presence	Boost digital engagement by expanding online and social media marketing efforts.			Communications	Local Influencers and Content Creators, Digital Marketing Agency, Schools and Universities, and Technology Partners				Yes			
	10.3 Comprehensive Content and Traditional Media Strategy	Continue BREC's robust content marketing plan to ensure a wide-reaching and consistent presence across multiple platforms.			Communications in collaboration with P&D					Yes			
	10.4 Equity-focused Outreach	Implement targeted marketing campaigns aimed at underrepresented communities.			Communications	Local Community Organizations, Schools and Universities, Faith-Based Organizations, and Healthcare Providers and Clinics				Yes			
	10.5 Communications Partnerships	Expand outreach methods in collaboration with partners to help increase audience to non aware users.			P&D	Local Media Outlets				Yes			
	10.6 Feedback Mechanisms	Establish robust feedback mechanisms to continuously gather community input.			P&D in collaboration with Communications, IS, and all other BREC departments as well as the community	Local Community, Organizations, Schools and Universities, Faith-Based Organizations, Local Businesses, and Healthcare Providers and Clinics				Yes			
	10.7 Safety and Quality Assurance Marketing Campaign	Highlight ongoing safety and quality improvements in marketing campaigns to reassure visitors to maintain a positive reputation.			P&D in collaboration Communications	Local Media Outlets				Yes			
	10.8 Promotional Merchandise	Distribute BREC-branded merchandise at events and through local partners to increase brand visibility and foster community pride.	Yes		Communications			7.2		Yes			
	10.9 New Marketing Budget Process	Adjust the way BREC sets the annual marketing budget.			Superintendent's Office and Communications	Finance Department, Program Managers, and Marketing Experts and Consultants				Yes			

# APPENDIX D: IYP3 GOALS + RECOMMENDATIONS [CONNECTED ENVIRONMENT: GOALS + STRATEGIES FOR ENVIRONMENT + RESILIENCE]

Principle 3: Environment, Connected Environment											PROJECTED COMPLETION		
Goal	Strategy	Recommendations	Quick Win Votes	High Priority Votes	Lead	Partners	Related Strategies	Key Focus Area	Completed	In Progress	2026	2027	2028
<b>11 Sustainable Landscapes and Environmental Quality</b>													
Scale up sustainable landscape management practices to reduce long-term maintenance efforts and contribute to the health of the EBPR ecosystem.	11.1 Sustainable Landscapes and Maintenance	Expand and enhance sustainable landscape practices and maintenance strategies, including meadows, reduced mowing, and tree groves, to boost ecological value while ensuring visitor safety at BREC facilities.				Park Ops and NRM		P&E		Yes			
	11.2 Tree Preservation and Planting Program	Develop and implement a comprehensive tree preservation and planting program focusing on species with high carbon sequestration and air pollution removal capabilities.				Park Ops and NRM		P&E and conservation programs		Yes			
	11.3 SITES Accreditation for Parks	Explore the possibility of meeting some of the standards set by the Sustainable Sites Initiative (SITES) accreditation for BREC parks, demonstrating commitment to sustainable landscape practices.					P&E and NRM	Park Ops					
	11.4 Develop Tree Ambassador Program	Create and implement a Tree Ambassador program to educate the community on tree benefits and promote tree planting beyond BREC parks.					P & E, Park Ops, NRM, CORE	Baton Rouge Green: Baton Root		Yes			
	11.5 Biodiverse Planting Areas	Increase and diversify biodiverse planting areas across all BREC parks, incorporating various native landscape types and scales.					P&E, Park Ops, and NRM			Yes			
	11.6 Native and Climate- Appropriate Species	Implement a policy to prioritize native and climate-adaptive plant species in all BREC park plantings, considering future climate scenarios.					P&E and Park Ops			Yes			
<b>12 Sustainable Facilities</b>													
Continue to implement sustainable practices across the BREC system to reduce the system's environmental footprint and reduce energy costs.	12.1 Energy Audits and Upgrades	Conduct thorough energy audits of BREC facilities and implement cost-effective energy-saving measures, including exploration of solar options for energy resilience.	Yes					P&E					
	12.2 Community Resilience Hubs	Continue to explore how BREC facilities can act as resilience hubs for the community.		Yes				P&E		Yes			
<b>13 Water Management</b>													
Increase the capacity of BREC parks to manage storm water and contribute to regional flood solutions through green infrastructure and innovative design.	13.1 Vegetated Swales	Replace concrete drainage swales with vegetated alternatives to enhance water management.						P&E		Yes			
	13.2 Enhanced Water Storage Capacity in Park System	Expand water storage capabilities within BREC parks to mitigate local flooding and improve overall water management.						P&E		Yes			
	13.3 Environmental Performance Metrics	Develop and implement a comprehensive set of environmental performance metrics for stormwater management and flood mitigation in BREC parks.							P&E	Yes			
	13.4 Water Management Partnerships	Strengthen and expand partnerships with public agencies to enhance regional stormwater management strategies in East Baton Rouge Parish						BREC, Amite River Basin Commission, Pontchartrain Levee District, City Parish, and other agencies involved in regional flood risk reduction		Yes			
	13.5 Floodplain-Aware Facility Planning	Develop and implement a BREC policy for flood-resilient facility placement and program design based on current and projected floodplain data, where possible.							P&E	Yes			
	13.6 Green Infrastructure Maintenance Standards	Create comprehensive maintenance standards for green infrastructure elements, including capacity thresholds and tiered maintenance levels							P&E	Yes			

# APPENDIX D: IYP3 GOALS + RECOMMENDATIONS [CONNECTED ENVIRONMENT: GOALS + STRATEGIES FOR ENVIRONMENT + RESILIENCE]

Principle 3: Environment, Connected Environment											PROJECTED COMPLETION		
Goal	Strategy	Recommendations	Quick Win Votes	High Priority Votes	Lead	Partners	Related Strategies	Key Focus Area	Completed	In Progress	2026	2027	2028
<b>14 Heat Resilience</b>													
Contribute to cooler communities and heat relief, especially in areas experiencing higher localized temperatures (urban heat island effect), through strategic planting, shade structures, and cooling amenities with a focus on human comfort and well-being while using park facilities.	14.1 Tree Canopy Goals and Inventory	Develop and implement minimum tree canopy coverage goals for all BREC parks.			P&E			8.6		Yes			
	14.2 Cooling Features and Programming	Increase and enhance cooling amenities and related programming in BREC parks, with a focus on areas most affected by urban heat island effects			P&E and Recreation					Yes			
	14.3 Shade for Outdoor Activity Areas	Strategically implement shading solutions for playgrounds, sports fields, and outdoor activity areas, focusing on player and spectator comfort during typical usage times.	Yes		P&E					Yes			
	14.4 Heat Safety & Heat Resilience Policies	Develop BREC policies to support health and safety on hot days, such as shading all playgrounds and including water fountains in every park, starting in equity focus areas that experience elevated temperatures.	Yes		P&E		1.3, 14.1, 14.3, 14.5	8.3, 8.4	Yes				
	14.5 Heat Operations Action Plan + BREC Heat Team	Form an inter-departmental Heat Team and develop a Heat Operations Action Plan to guide how BREC will adjust outdoor work and programming on high-heat days, including related communication strategies.			P&E, Park Ops, Recreation, and Risk Management		14.4, 14.6	3.4, 8.1, 8.2		Yes			
	14.6 Heat Illness Awareness Training	Implement heat illness awareness training for outdoor workers and supervisors, programming staff, coaches, and contractors. (especially programming staff, coaches, and contractors who work with older adults, youth, and any other groups who are more sensitive to heat-related health problems.)			HR				8.5	Yes			
<b>15 Open Space Preservation and Environmental Education</b>													
Preserve high value landscapes that protect the scenic beauty and environmental function of the parish—supporting quality of life, environmental justice, community character, and economic development (retention/attraction of residents, businesses, and tourists). Promote community engagement and education by connecting residents to areas that reveal Louisiana's diverse natural landscape ecology.	15.1 Ecological Baseline Inventories	Complete comprehensive baseline inventories to assess the ecological health and value of BREC's conservation areas, nature reserves, and conservation management units.			P&E			6.7		Yes			
	15.2 Protecting and Enhancing Biodiverse Areas	Implement a comprehensive strategy to protect, enhance, and restore biodiverse areas with high biodiversity, incorporating adaptive management techniques and climate change considerations.			P&E					Yes			
	15.3 Expand Environmental Engagement	Increase and diversify environmental engagement opportunities across BREC's park system, including both conservation areas and general-use parks.			P&E, Rec, and P&D					Yes			
	15.4 Nature Reserve Communication	Develop and implement a comprehensive communication strategy to increase awareness of the value of BREC's nature reserves.			P&E and Communications					Yes			
	15.5 Conservation Partnerships	Develop and nurture strategic partnerships to enhance the long-term health and maintenance of BREC's conservation areas and nature reserves.			P&E and P&D					Yes			

# APPENDIX D: IYP3 GOALS + RECOMMENDATIONS [CONNECTED PLACES: GOALS + STRATEGIES FOR CONNECTIVITY]

Principle 4: Connectivity, Connected Places										PROJECTED COMPLETION			
Goal	Strategy	Recommendations	Quick Win	High Priority	Lead	Partners	Related Strategies	Key Focus Area	Completed	In Progress	2026	2027	2028
<b>16 Greenway System Expansion and Sustainable Maintenance</b>													
Expand the greenway trail system, with a focus on developing models for sustainable maintenance.	16.1 Create Functional Use Classification System For Trails	Define the primary purpose of each trail section to determine its baseline level of service for access, amenities, and identify funding sources.				P&E		EBR Complete Streets Committee, DOTD, and CRPC Regional Bike Ped Committee					
	16.2 Pedestrian and Bicycle Network Mapping and Expansion	Continue to work with partners to prioritize, develop, and implement the EBRP pedestrian and bicycle network, including identifying and implementing new funding and maintenance models to ensure long-term sustainability.				City Parish and P&E		BREC P&E and P&D, EBR Complete Streets Committee, DOTD, and CRPC Bike Ped Committee	4.4	Yes			
	16.3 Coordinate and Share Resources with Partner Organizations	Advocate and coordinate with partner organizations for the build out of the EBR Bike Ped network and BREC Greenway system.	Yes			P&E, P&D, and Superintendent's Office		City Parish, DOTD, LDH, BRAF, BRAC, CRPC, and Safety Coalition	4.1, 4.3	Yes			
	16.4 Advocate for Greenway Expansion and Inclusion in Public Works	Continue to identify and collaborate with partners to expand bike and pedestrian infrastructure in the parish.	Yes			P&E		Complete Streets Advisory Committee, DPW, DOTD City Parish, and CRPC	4.2	Yes			
<b>17 Quality, Safe Routes to Parks</b>													
Partner with other organizations to create safe networks of quality facilities to improve pedestrian, cycling, and transit networks to all facilities.	17.1 10-min Walk Access	Increase access to parks within 10-min walk gap areas, where possible while also prioritizing overall system sustainability. Prioritize increasing access within equity areas.	Yes			City Parish and P&E		BREC, DOTD, EBR Complete Streets Committee, and LDH					
	17.2 Barriers to Park Access Data Collection and Partnerships	In partnership with others, develop data and maps that identify the areas in greatest need of focus to improve pedestrian and bicycle access to parks.				City Parish, P&E		BREC, DOTD, EBR Complete Streets Committee, and LDH					
	17.3 Safe Routes Partnerships	Create collaborative partnerships to advocate and prioritize pedestrian and bicycle infrastructure improvements within a half mile to parks in areas with low car ownership.		Yes		P&E, P&D		DOTD, CRPC Safety Dept, Public Works, CATS, Entergy, and Police Dept.					
	17.4 Safe Routes To Parks Toolkit	Develop a Safe Routes to Parks Toolkit to identify strategies existing and proposed park facilities can implement.	Yes			P&E		EBR PW, Police Dept, Neighborhood Groups, Safe Routes Partnership, and TPL					

# APPENDIX D: IYP3 GOALS + RECOMMENDATIONS [CONNECTED PLACES: GOALS + STRATEGIES FOR CONNECTIVITY]

Principle 4: Connectivity, Connected Places										PROJECTED COMPLETION			
Goal	Strategy	Recommendations	Quick Win	High Priority	Lead	Partners	Related Strategies	Key Focus Area	Completed	In Progress	2026	2027	2028
<b>18 Increase Blueway System Use</b>													
Increase recreation access to Parish's waterways by improving access and conditions of the parish waterways	18.1 Blueway Monitoring System	Develop a blueway monitoring system identifying locations with most frequent use.				P&E	LDWF						
	18.2 Kayak Rental/Storage Program	Create a kayak rental/storage program for all parks where the blueway system is accessible.	Yes			Recreation	P&E and Conservation			Yes			
	18.3 Blueway Marketing Campaign	Develop marketing campaigns to increase awareness of the blue way system and related amenities.				Communications in collaboration with P&E and P&D	P&E and P&D						
	18.4 Blueway Standards / Design Guidelines	Develop blueway standards / design guidelines to increase use.		Yes		P&E				Yes			
<b>19 Increase Greenway System Use</b>													
Improve existing and proposed off-street trail network and perception of trail safety	19.1 Comprehensive Bicycle and Pedestrian Network Design Guidelines	Create design guidelines that address trail safety, all weather use, and anticipated use to ensure high quality facilities.		Yes		P&E	City Parish			Yes			
	19.2 Trail Ambassadors	Led through a partnership or nonprofit, consider the development of a trail ambassadors program.				Nonprofit partnership, Friends Groups, or BRPD / EBRSO	P&E and Park Ops			Yes			
	19.3 Trail Data Collection	Establish trail data collection framework and procedures to understand use patterns and identify opportunities to reduce barriers to use.	Yes			P&E	EBR Complete Streets Committee, DOTD, and CRPC						
<b>20 Create Regional Connections</b>													
Create a parish-wide regional trail network to increase physical activity and access to natural resources and create an off-road regional trail network connecting adjacent parishes.	20.1 Regional Bike/Ped Committee	Using the Capital Region Bicycle Pedestrian plan as a basis, collaborate on the development of a regional bike/ ped committee with the CRPC to identify priority locations for inter-parish bike/ ped connectivity and program the development of an inter-parish trail system.				CPRC	EBR City Parish, BREC, Accession, and East Feliciana Livingston						
	20.2 Regional Bike and Blueway Trail Extensions	Develop bike and blueway trail extensions in coordination with adjoining parishes.				P&E	EBR City Parish, CRPC, and Ascension Parish						

# APPENDIX D: IYP3 GOALS + RECOMMENDATIONS

[MOVING FORWARD SUSTAINABLY: GOALS + STRATEGIES FOR A SUSTAINABLE PORTFOLIO]

Principle 5: Sustainable Portfolio, Moving Forward Sustainably											PROJECTED COMPLETION			
Goal	Strategy	Recommendations	Quick Win	High Priority	Lead	Partners	Related Strategies	Key Focus Area	Completed	In Progress	2025	2026	2027	2028
<b>21 Sustainable Recreation Centers</b>														
Transition to a tiered recreation center model and recalibrate the existing recreation center portfolio.	21.1 New Recreation Center Tiered Delivery Model	Create a Rec Center Transition Action Plan that identifies how to transition existing recreation centers to the tiered approach recommended in IYP3. Implement this plan. Set a policy of no net increases in the number of BREC recreation centers.		Yes	P&D		1.1, 1.2, 21.4, 21.4	2.1, 2.2, 2.3, 2.4, 2.5	Yes					
	21.2 Sustainable Portfolio Communications Campaign	Develop a sustainable portfolio communications campaign that increases awareness about the need to transition to a tiered rec center model and the long-term benefits it will provide to the parish.			Communicaitons					Yes				
	21.3 BREC on the GEAUX	Expand BREC on the GEAUX Mobile Rec Unit to increase mobile programming for portions of the parish with limited park and/or programming access.			Recreation	Area Schools	21.1			Yes				
	21.4 Indoor Facility Partnerships	Partner with non-BREC owned community centers, senior centers, and local schools to close access gaps in underserved communities.			Superintendent's Office			2.6						
	21.5 Air Conditioning in Recreation Centers (RCTP)	Provide AC in all indoor recreation center facilities and consider operating these spaces as cooling centers during extreme heat.			P&E	Recreation	14.5			Yes				
<b>22 Sustainable Parks</b>														
Support high quality, sustainable maintenance and operations.	22.1 Remove Obsolete / Redundant Facilities and Lands	Identify opportunities to recalibrate staffing and operational needs across the system to support the goal of an overall sustainable portfolio.		Yes	All in collaboration with HR and Finance		6.4, 6.5			Yes				
	22.2 Reduced Mowing	Reduce mowing area and adjust frequency where possible to reduce related staffing needs.	Yes	Yes	Park Ops		11.1, 22.3	6.1, 6.6		Yes				
	22.3 Updated Maintenance Standards	Update maintenance standards and operations for park types to utilize available staff effectively across the system.		Yes	Park Ops			21.6, 6.2, 6.3		Yes				

# APPENDIX D: IYP3 GOALS + RECOMMENDATIONS

[MOVING FORWARD SUSTAINABLY: GOALS + STRATEGIES FOR A SUSTAINABLE PORTFOLIO]

Principle 5: Sustainable Portfolio, Moving Forward Sustainably										PROJECTED COMPLETION				
Goal	Strategy	Recommendations	Quick Win	High Priority	Lead	Partners	Related Strategies	Key Focus Area	Completed	In Progress	2025	2026	2027	2028
<b>23 Sustainable Operations</b>														
Support high quality, sustainable maintenance and operations.	23.1 Operations/Maintenance Planning for New Projects	Plan for staffing and maintenance/ operational costs with each new capital project. Prioritize projects where funding sources can be identified to cover both the construction and routine maintenance of the location.		Yes	P&E	Park Ops		7.5		Yes				
	23.2 Defining BREC's Core Services	Update BREC's mission and vision statements. Develop a definition of what BREC's core services are and use this to establish a framework for operations and funding.	Yes		Superintendent's Office		1.1, 1.2, 1.3		Yes					
	23.3 Interdepartmental Communication	Improve communication across BREC departments to foster increased awareness of department workloads, special skills, and overall morale and sense of community across the agency.			Superintendent's Office, I.S., and Communications		23.4	3.3	Yes					
	23.4 Work Order System Updates	Review the current work order prioritization system to see if any adjustments are needed to further prioritize safety, security, and equity.	Yes		Park Ops			3.1, 3.2	Yes					
	23.5 Leadership Pipeline	Inspire the next generation of leaders through training and development.			HR	All departments			3.6	Yes				
	23.6 Private Sector Support	Explore opportunities to leverage partnerships and private development to provide dedicated supplemental funding for parks and recreation.			P&D	All departments		1.7, 7.3, 23.6		Yes				
<b>24 Financial Resilience</b>														
Operate a financially sustainable department that can tackle the current and future needs of the system through the utilization of diverse funding sources.	24.1 Alternative Pension Contribution Plan	Propose and advocate for an alternative pension contribution plan to recapture organization contributions toward staff pensions in the case that full-time staff depart with less than 10 years of service.		Yes	Finance	Superintendent Office				Yes				
	24.2 Financial Sustainability for Facilities	Evaluate and increase facility admission fees and reduce expenses to reduce operating subsidies and approach financial sustainability at facilities.		Yes	Recreation in partnership with Finance					Yes				
	24.3 Alternative Funding Sources	Continue to explore alternative revenue sources or funding mechanisms to position BREC to continue to deliver its mission.			P&D in collaboration with Finance and all other departments			7.4		Yes				
	24.4 Earned Revenue Opportunities	Assess BREC's portfolio of revenue generating offerings across the system to identify opportunities to increase earned revenue.			Recreation and Facilities		10.9	7.1		Yes				

